

CERIDIAN

# The future of payroll: New research reveals the journey ahead

# Today's presenters



**Angela Curtis**

Director of Product Management Ceridian



**Camila Fellabom**

Principal Product Manager Ceridian

---

# Agenda

**Why organizations should care about the future of payroll**

**Future of Payroll Survey findings**

**Payroll technology for the future**

**Preparing for what's next for payroll**



# Safe Harbor Statement

This document contains forward-looking statements that involve risks, uncertainties, and assumptions. If any of these risks or uncertainties materialize or if any of these assumptions prove incorrect, Ceridian's financial results could differ materially from the results expressed or implied by these forward-looking statements. All statements other than statements of historical fact could be deemed forward-looking statements, including any projections of revenues, gross margins, earnings, or other financial items; statements regarding strategies or plans of management for future operations; statements concerning new features, enhancements, or upgrades to our existing applications or plans for future applications; statements relating to the expected performance or benefits of our offerings; statements about current or future economic conditions; and any statements of belief.

The risks and uncertainties referred to above include, but are not limited to, our history of losses and expectations as to future losses, limited operating history, competition, management of growth, development of the market, market acceptance of our applications, breaches of our security measures, fluctuations in our operating results, interruptions or delays in the provision of our services, and risks associated with selling to larger customers. This document should be read in conjunction with the risks detailed in the "Cautionary Note Regarding Forward-Looking Information," "Forward-Looking Statement", "Risk Factors" and other sections of Ceridian's Quarterly Reports on Form 10-Q, Annual Reports on Form 10-K and other filings with the Securities and Exchange Commission.

Ceridian assumes no obligation and does not intend to update these forward-looking statements.

Any unreleased services, features, functionality, or enhancements referenced in a Ceridian document, roadmap, blog, website, press release, or public statement that are not currently available are subject to change at Ceridian's discretion and may not be delivered as planned or at all. Customers who purchase our applications should make their purchase decisions based upon features and functions that are currently available.



# Why organizations should care about the future of payroll

—  
Evolving business and  
employee expectations  
mean the **future of  
payroll** will look very  
different



—  
Technology advancements  
will  
help payroll move from  
the back office to become  
a strategic business  
function



# Traditional

Silo calculations

Multiple system integrations

Employees paid on employer terms



VS

# Modern approach

Continuous calculation throughout the pay cycle

Automate manual payroll audits

Employees paid on their terms





# Pay can have real power in your organization





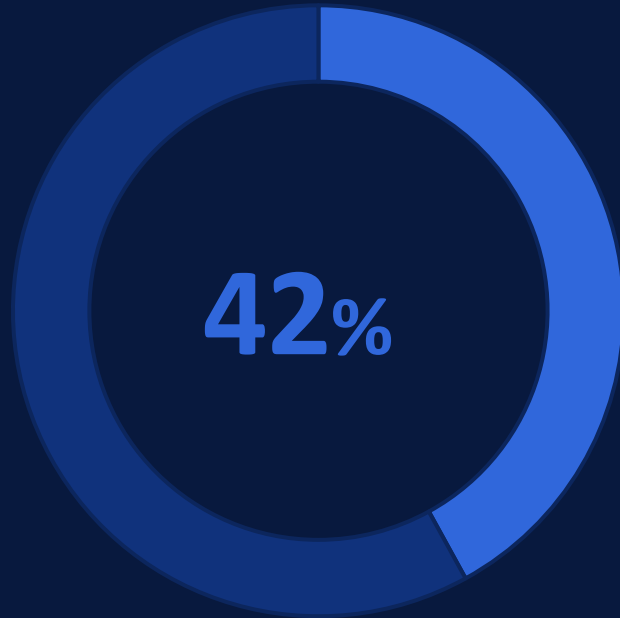
# Future of Payroll Survey findings

—  
**Many payroll  
practitioners still face  
traditional challenges  
and rely on  
legacy solutions**

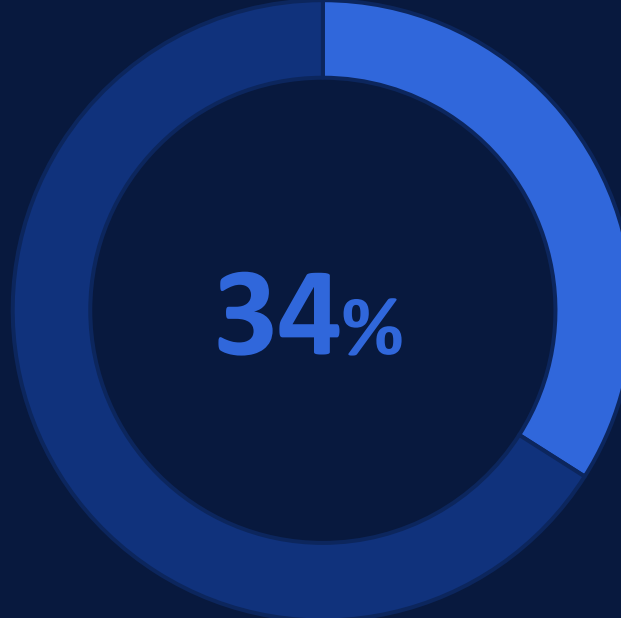


# Biggest payroll pain points

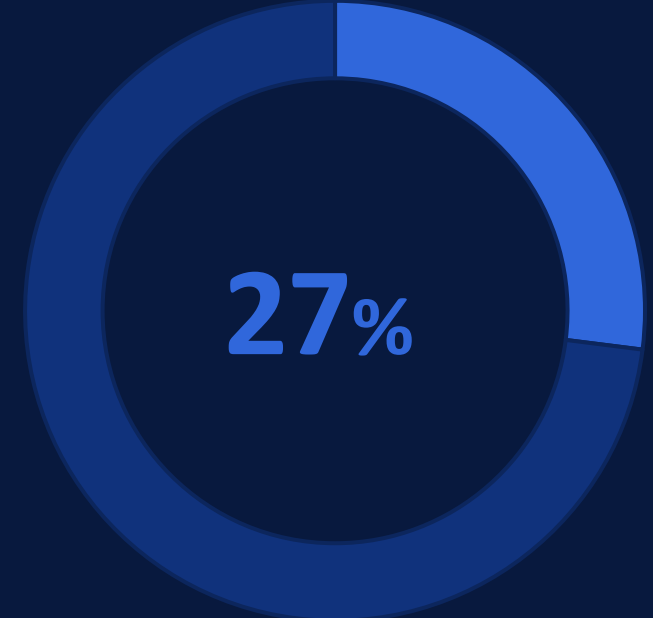
Top three answers



Compliance challenges

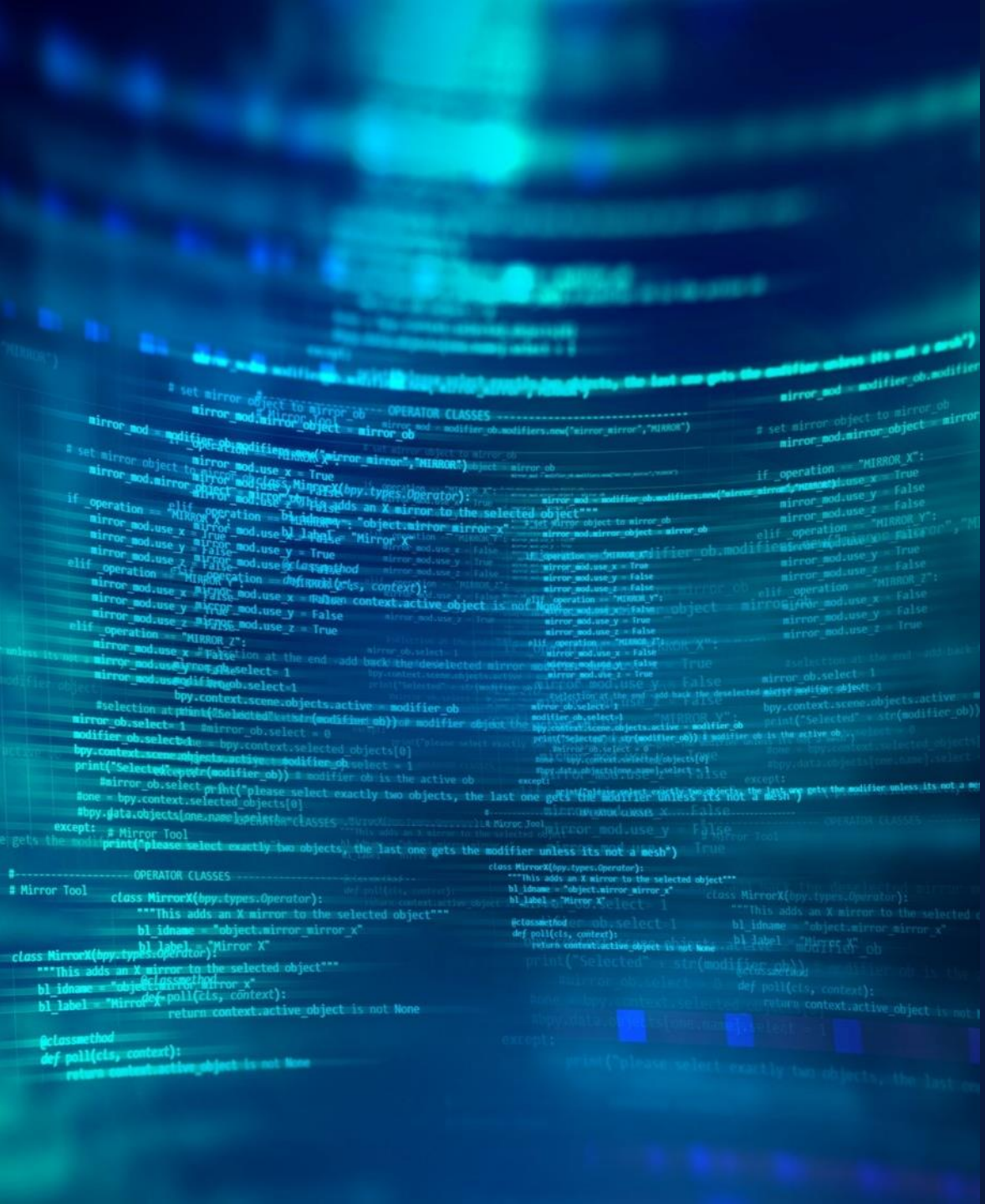


Managing complexities of  
multi-jurisdictional payroll



Inefficient processes

Only **54%**  
of respondents are  
using cloud-based  
technology to  
process payroll



—  
To realize payroll's full potential, organizations must modernize today





# Implementing strategic systems



The payroll systems of today should pave the way for a more successful and strategic tomorrow



**85%**  
of organizations surveyed have problems with their payroll technologies

---

What limitations do you experience with your payroll technologies? (Top three answers)

**39%**

doesn't have all the features we need

**37%**

not using full capabilities

**34%**

requires too much manual effort



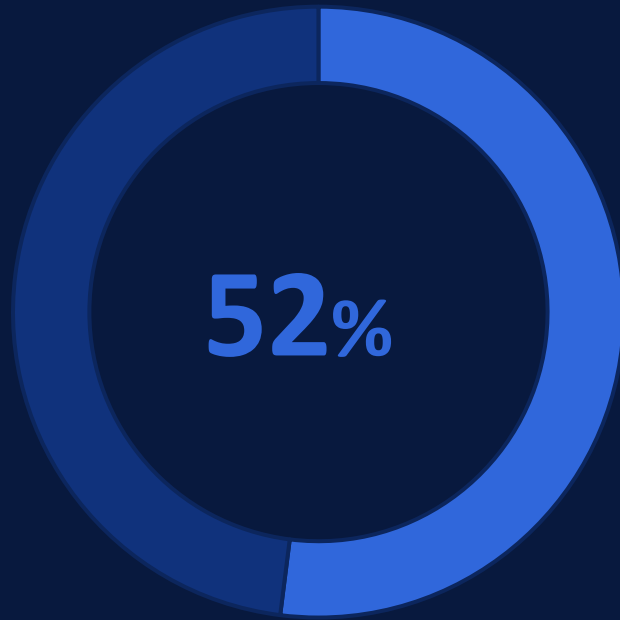
**69%**

**of respondents  
have issues with  
their payroll data**

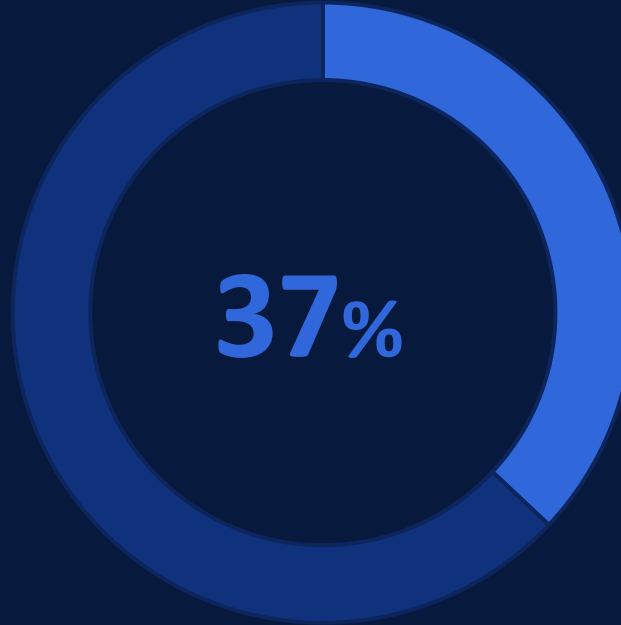
---

# Payroll KPIs being tracked

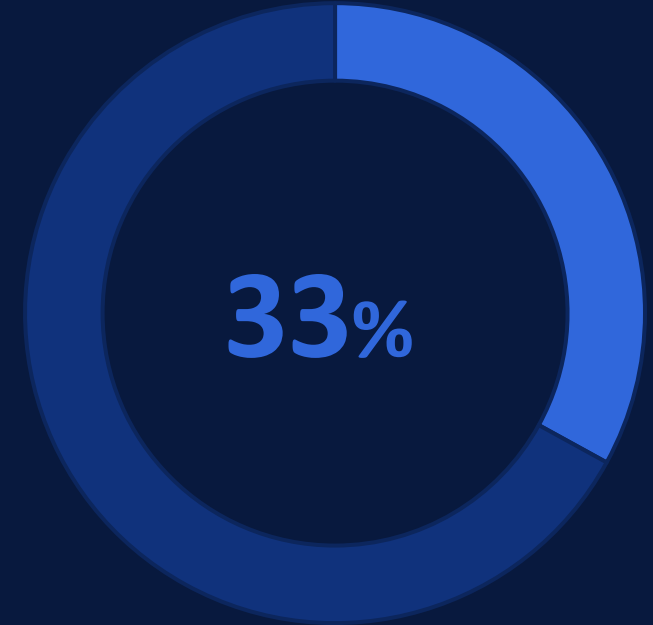
Top three answers



Payroll accuracy



On-time delivery



Time to process and  
commit payroll



# Adopting forward-thinking methods

---

**Adopting innovative  
pay practices can  
be a powerful driver of  
talent acquisition and  
employee engagement**



# More work is needed to improve the employee experience with modern pay practices

---

Which best describes your organization's use of each of the following to improve the employee experience? (Showing responses for "We currently do this")



---

**71%** of our Future of Payroll Survey respondents said their organizations **have no plans to implement on-demand pay**

Yet a Ceridian/Harris Poll survey reveals that **78%** of workers said **on-demand pay would make them more loyal to their employers**

Only **27%**  
said they offer or plan to  
offer on-demand pay to  
increase employee  
engagement

---







**Developing empowered people**



**Organizations must ensure they have the necessary talent for tomorrow and that payroll professionals are empowered with the right skills**

**43%**

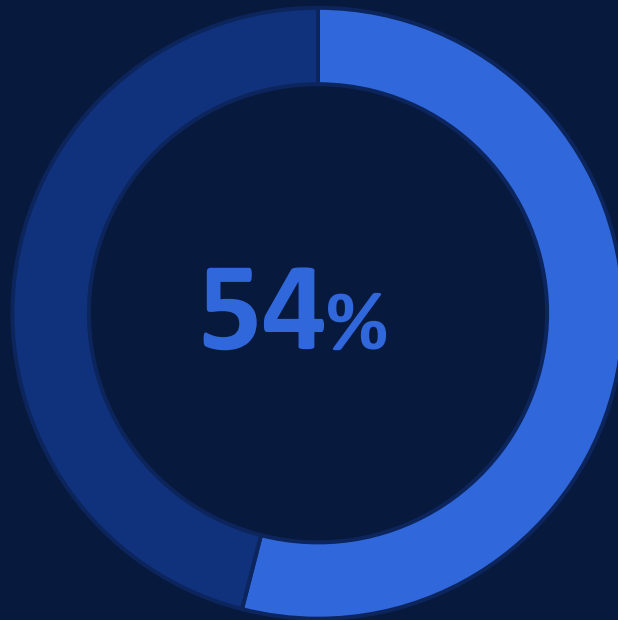
**said their  
organizations don't  
use succession  
planning for payroll  
roles**

---

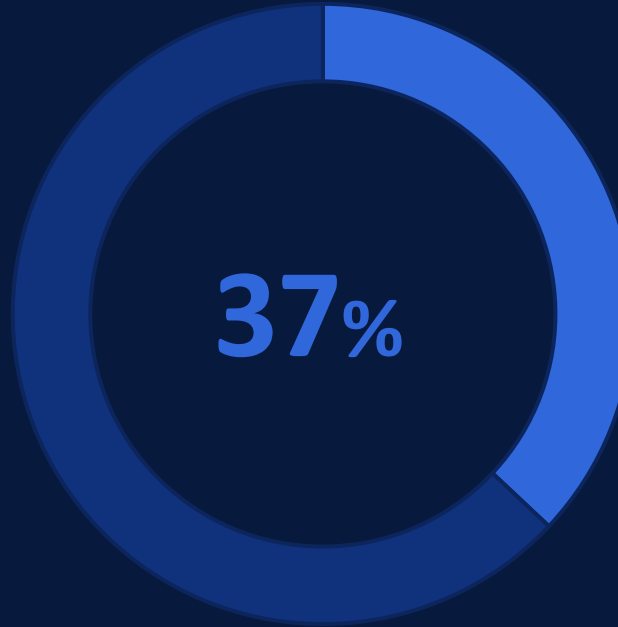


# How organizations are preparing payroll pros for the future

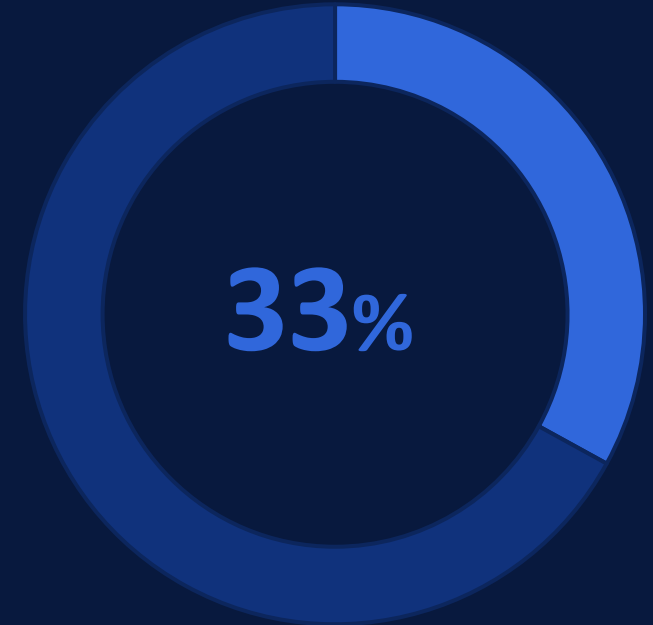
Top three answers



Skills development training



Helping employees identify  
new skills



Discussing how job roles  
will change



**78%**

**said if their role was  
to change due to  
technology, they  
want to adapt to  
their new job duties**

---



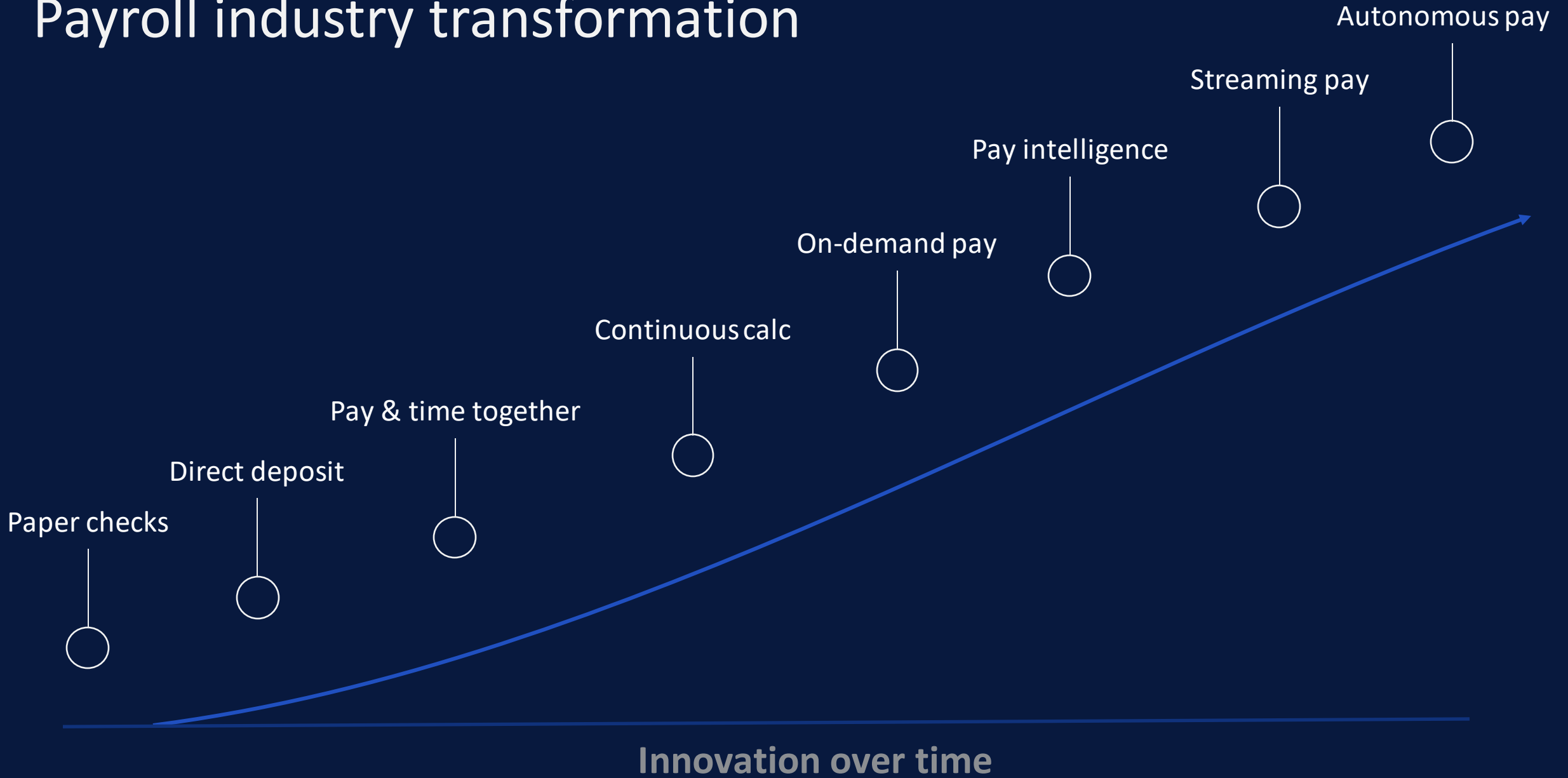
**Our survey data shows there is work to be done for payroll to be ready for the future.**

**But there's no time like the present to prepare with strategic systems, forward-thinking methods, and empowered people.**



# Payroll technology for the future

# Payroll industry transformation





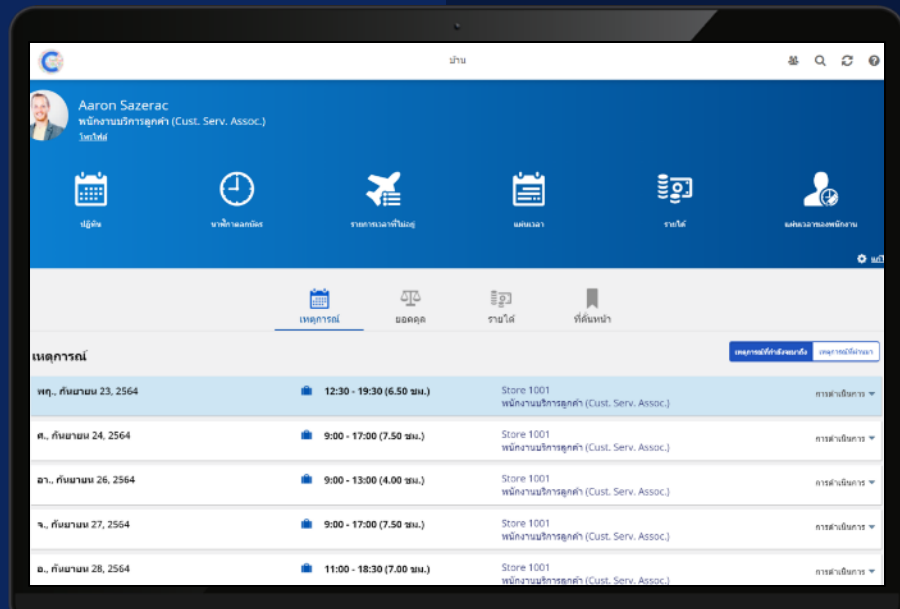
PAYROLL

# Strategic focus areas

**Global reach**

**Scale and  
performance**

**Data and automation**

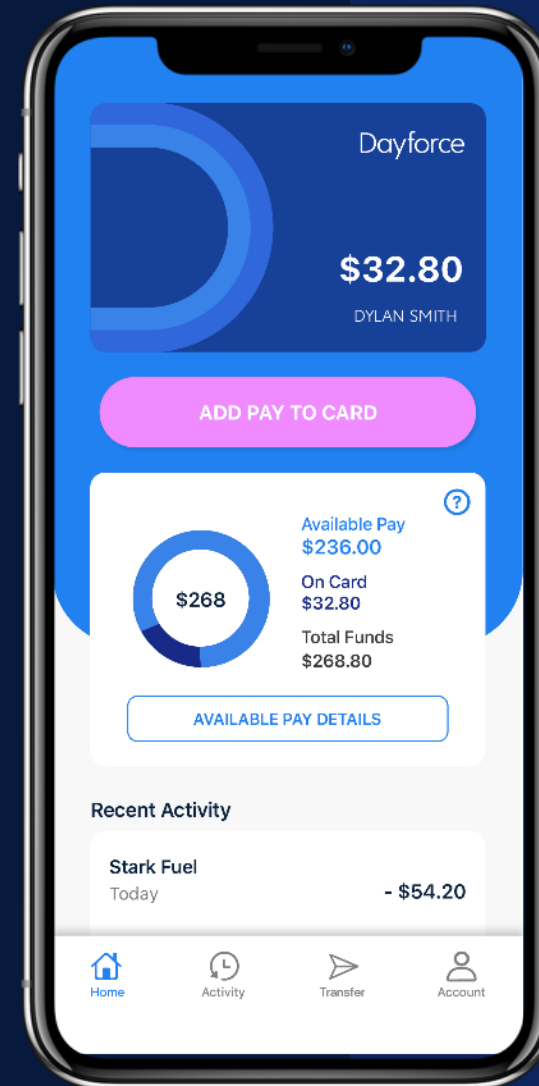


# Global solution

- Single global provider streamlines payroll technologies
- Global user experience simplifies payroll processes
- Local, regional, and national compliance requirements all in one place

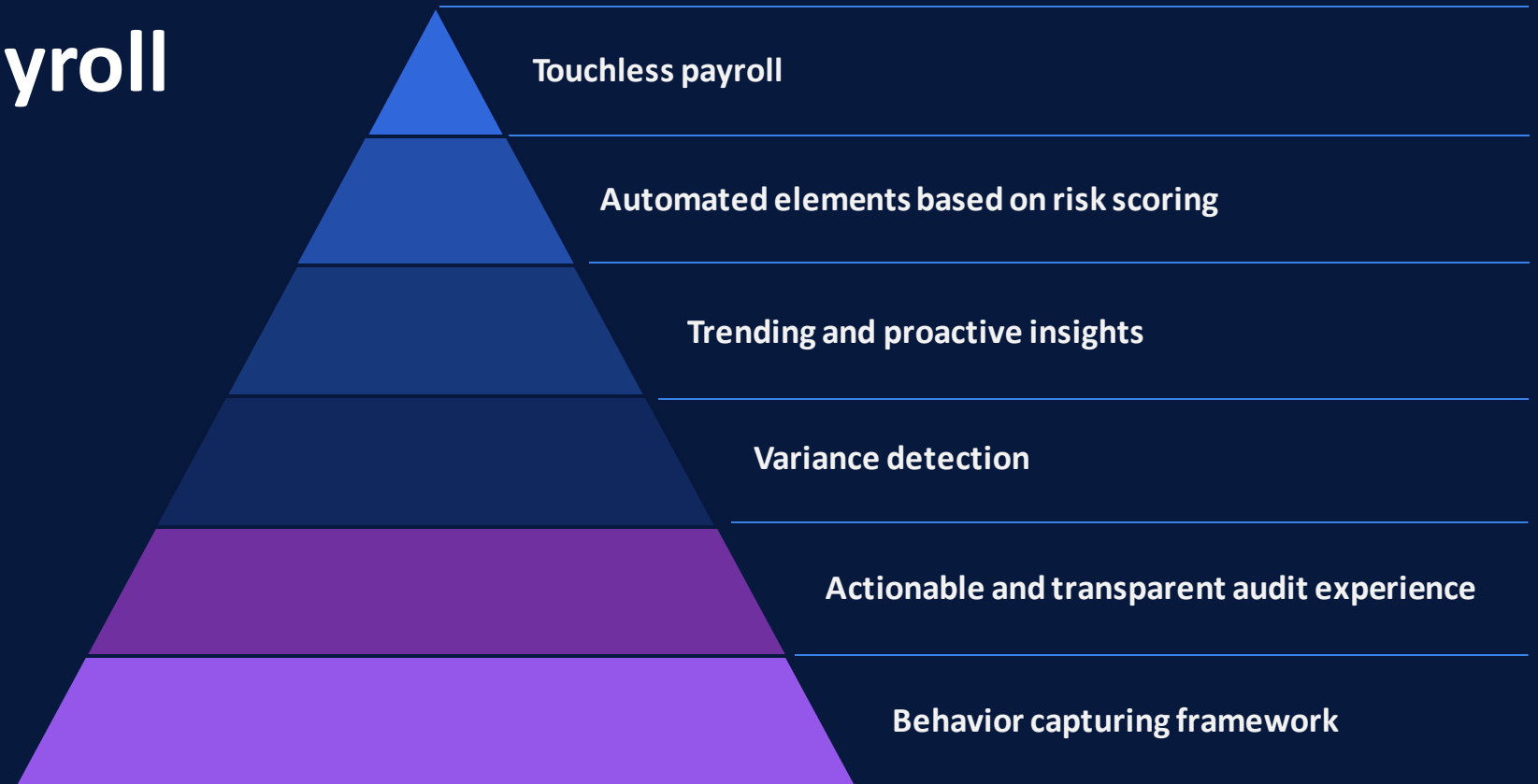
# Streaming pay

- Automatically gives employees access to their earned wages
- Increases employee satisfaction and potentially reduces turnover
- Attracts new talent and can reduce the talent acquisition timeline



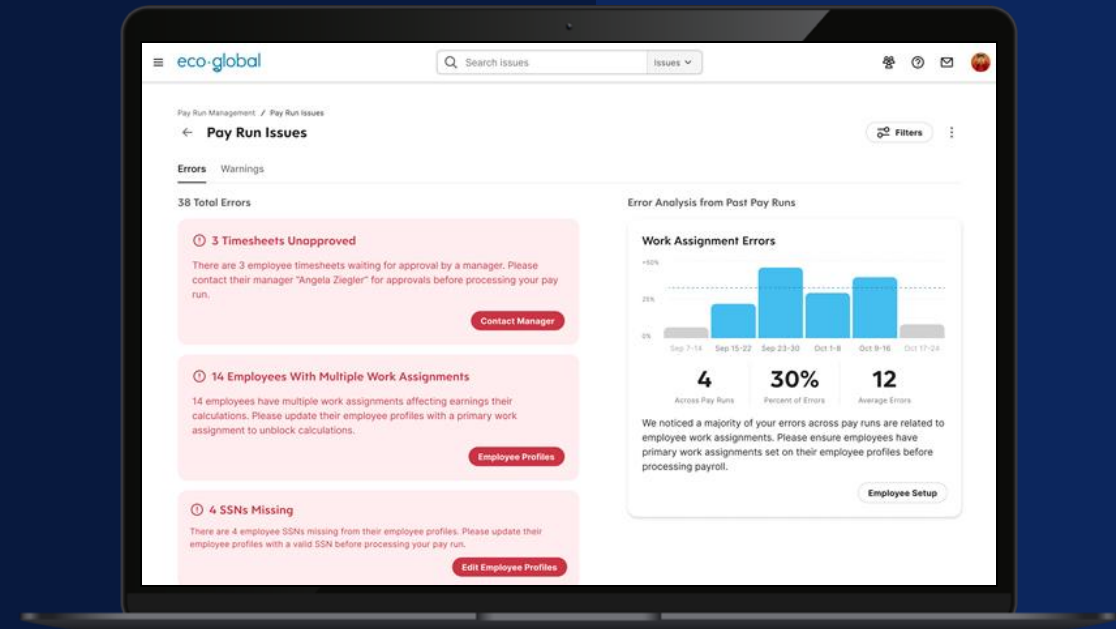
# Autonomous payroll

The future is automation,  
promoting compliance, trust,  
and transparency



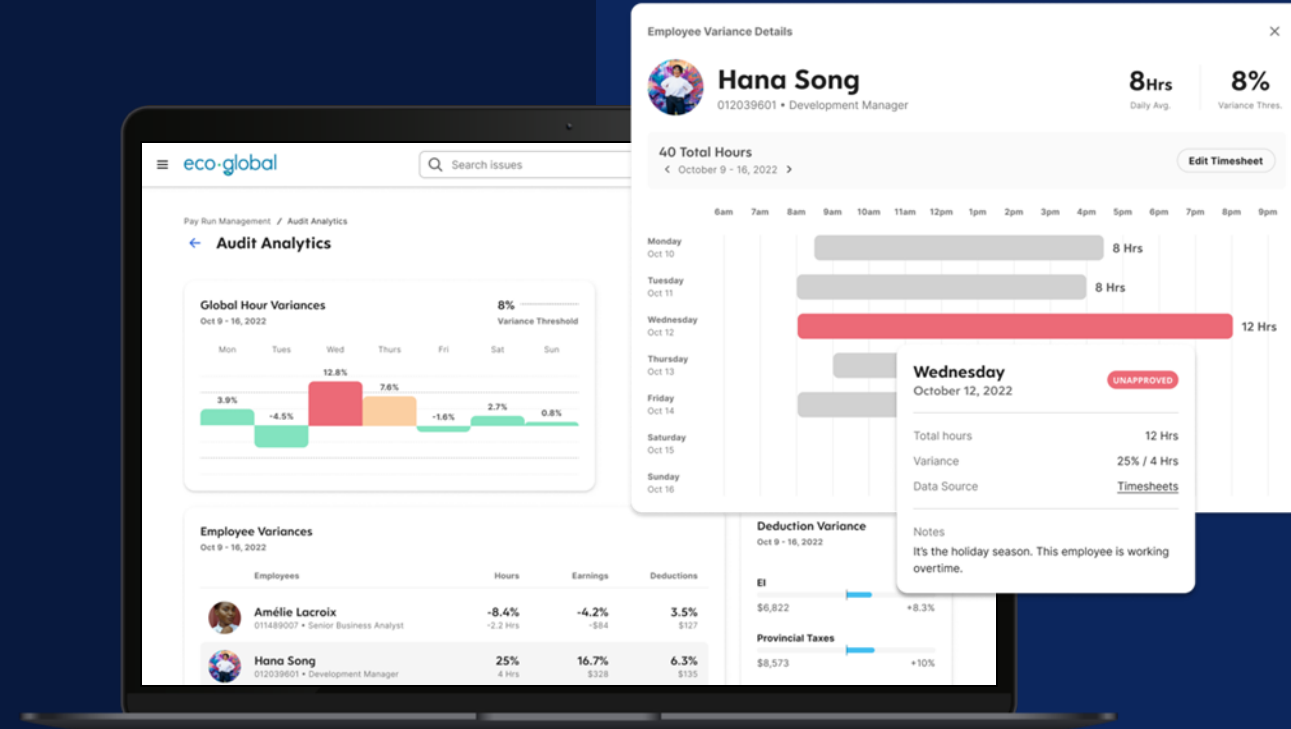
# Payroll intelligence

- Automate repetitive, mundane tasks as part of the payroll audit process
- Automated or approval-based payroll corrections based on configurable risk scoring
- Get the information you need from one on-demand source



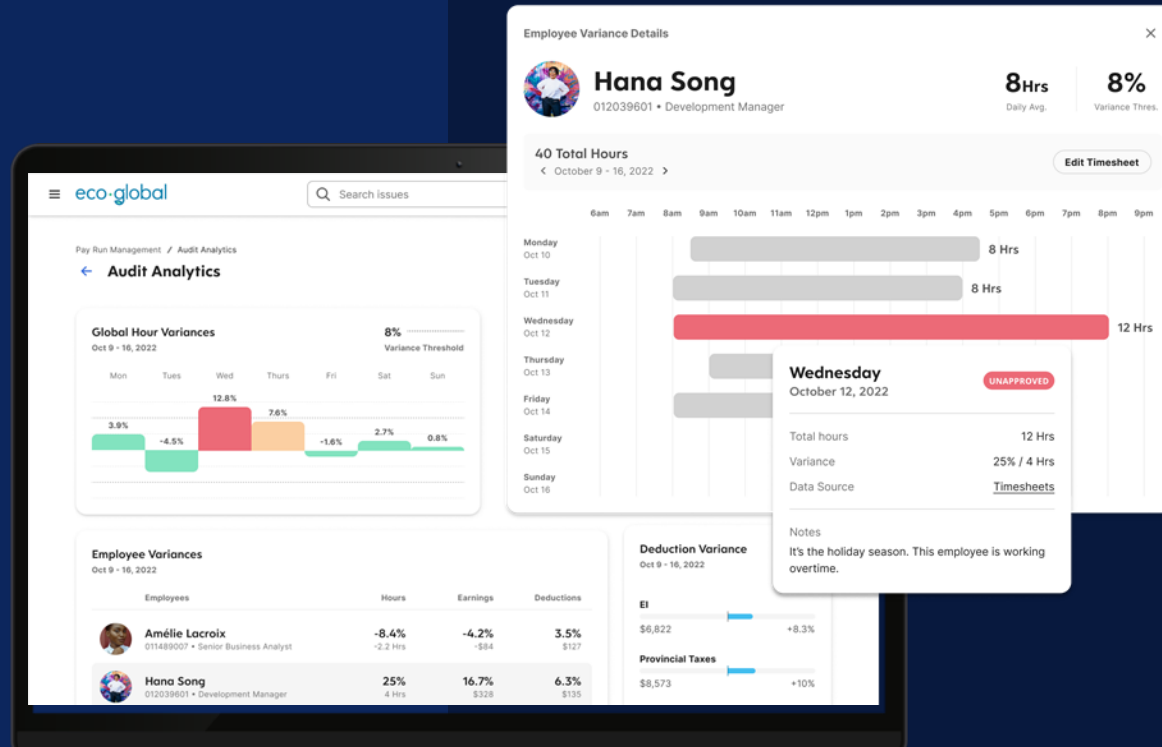
# Variance detection

- Identifies key anomalies
- Reduces keystrokes for payroll administrators



# Data analytics

- Actionable data insights
- Focus on the most important items first
- Trend analysis to allow for future predictions
- Identifies trending issues





**Preparing for what's next for payroll**



---

# Equip payroll teams to overcome today's obstacles

- Replace legacy systems
- Simplify the complexities of multi-jurisdictional and global payroll
- Unify payroll and HR technology





---

## Embrace payroll data and measurement

- Avoid data siloes that present an incomplete picture of the business
- Empower payroll professionals with the tools and skills to properly analyze data
- Set and track payroll KPIs

---

## Satisfy employees with thoughtful pay experiences

- Prioritize employee financial wellness
- Use payroll data to help ensure your company remains competitive with market rates
- Meet changing employee expectations with pay transparency initiatives





## Implement meaningful succession planning

- Take a data-driven approach
- Reduce turnover by providing career paths and development
- Focus on building talent pools for succession

---

## Prepare your payroll professionals for the future

- Help payroll employees understand how their roles might change in the future
- Build a culture of learning
- Give employees the time they need to engage in upskilling or reskilling



---

# The Future of Payroll Survey report has even more findings and insights





**CERIDIAN**