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START-UP STORIES

Small-batch food businesses are the next big thing, as more and more home cooks go pro. F&W honors these entrepreneurs and their DIY dreams.

By Kristin Donnelly Additional research by Maggie Mariolis Food photographs by Seth Smoot

REGIPE chicken alambre

TOTAL: 30 MIN • 8 SERVINGS

Food entrepreneurs have a new way to get started: "incubator" kitchens that lease space at reasonable rates. After hatching her business in San Francisco's La Cocina incubator, Veronica Salazar of El Huarache Loco (huaracheloco.com) opened a Mexican restaurant serving dishes like this fajita-like alambre.

- 1 tablespoon vegetable oil
- 6 ounces 1/3-inch-diced slab bacon
- 12 ounces fresh chorizo, casings removed and meat crumbled
- 12 ounces skinless, boneless chicken thighs, cut into strips
- 2 red bell peppers, cut into strips
- 1 large red onion, thinly sliced
- 8 ounces Oaxaca cheese or mozzarella cheese, torn

Heat the oil on a large griddle. Add the bacon and chorizo and cook over high heat, stirring, until browned in spots, 5 minutes. Add the chicken and cook, stirring, until cooked through. Add the peppers and onion and cook until softened. Scatter the cheese on top and stir until it just starts to melt, then serve.

SERVE WITH Flour tortillas, avocado, cilantro, salsa and lime wedges.

BEER Nutty brown ale: Avery Ellie's.

KNOWN AS ALAMBRE, THIS TUMBLE OF GRIDDLED MEAT AND CHEESE IS A MEXICO CITY FAVORITE. 19 JANUARY 2012

In just two years, the owners of Washington, DC's Fleurir Chocolates went from selling adventurously flavored truffles at farmers' markets to owning their own boutique in Georgetown. Here's the story of their journey.



IN THE BEGINNING

After four years of culinary school and training with a chocolatier, Robert Ludlow launched Fleurir with his wife, Ashley Hubbard, in 2009. To test the waters, they set up a production kitchen on Ludlow's parents' property in Virginia, then drove three hours to sell the chocolates at markets in DC. Fleurir built a following, but sales plateaued. "If we wanted to become profitable, we needed our own shop," said Hubbard. They opened in Georgetown last April and are now focused on finding kitchen space in DC to save on the \$400 they spend on gas each month driving back and forth from Virginia. 3235 P St. NW; fleurirchocolates.com.

Fleurir Chocolates Opens Its Books

\$32 worst sales

day at a

four-hour

market

\$800

market

best sales

monthly day at a rent and four-hour utilities for

\$2,775

the shop

\$20,000

the boutique's renovation and decoration costs

\$32,000

total sales in 2009, all earned at markets

\$39,000 total sales

total projected in 2010, sales for from markets 2011 for the and online company

\$87,000





DIY Disaster With a bad case of artisan envy, writer Charles Antin attempts to launch his own food business.

ONE WEEKEND, after walking around yet another Brooklyn flea market with happy artisans selling everything from local soda to local taffy, my girlfriend, Kate, and I decided to start our own little business. We were decent home picklers, canners and brewers (as is practically required to live in the borough), but the market was cornered. Eventually we hit on something: gum. We ordered a "Make Your Own Chewing Gum" kit from Amazon. com, billed as "the chemistry lesson you can chew on." It came with the sap of the Sapodilla tree, the real deal, even though it's shipped from Central America, and therefore, perhaps, not so local. Also included: a bag of corn syrup. That didn't seem artisanal enough, so we opted for Brooklyn honey, which tastes better because the bees have read David Foster Wallace. For flavor, we scoffed at the bag of "mint powder" and harvested sage grown in my roof garden. (At this point, some of you are thinking, "There is a Brooklyn Gum." I know, and it's made near Milan.) I melted the Sapodilla pellets with the honey, Kate minced the sage, we settled on a price point (\$17 per pack). But soon, it became apparent that chewing our gum was like spreading honey and sage on a hot flip-flop and gnawing on it for a while. Turns out, becoming a Brooklyn artisan requires some real craft, which it seems I don't have. But plenty of other Brooklynites do, and I plan to take advantage of local haggis, or whatever's next.

Charles Antin is a wine specialist at Christie's.

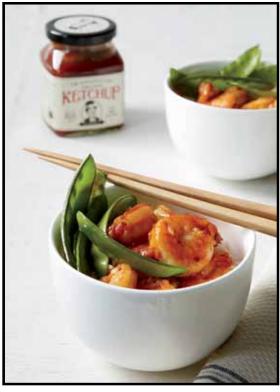
DESIGN MATTERS

"PART OF A GREAT PACKAGE IS MAKING PEOPLE FEEL MORE WILLING TO PAY WHAT THEY HAVE TO PAY." Louise Fili, logo and package designer (louisefili.com), on how food entrepreneurs can increase profits

PHOTOGRAPHS: CHRISTINA BERNALES (FLEURIR CHOCOLATE AND SHOP). ILLUSTRATION: KATE HAZELL

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RECIPE

sweet-and-sour shrimp

TOTAL: 25 MIN • 4 TO 5 SERVINGS

Two Brown University undergrads created Sir Kensington's, a small-batch ketchup that balances sweet and tangy (sirkensingtons.com). To show off its aromatic side, F&W's Grace Parisi uses it in a sauce for a shrimp stir-fry.

- 2 tablespoons ketchup
- 2 tablespoons lowsodium soy sauce
- 34 cup chicken broth
- 2 teaspoons sugar
- 1 teaspoon Chinese chile sauce
- 1 teaspoon cornstarch
- 1½ tablespoons rice vinegar
 - 2 tablespoons vegetable oil
 - 2 tablespoons minced fresh ginger
 - 1 garlic clove, minced
- 1½ pounds medium shrimp, peeled

1. In a small bowl, whisk the ketchup with the soy sauce, chicken broth, sugar, chile sauce, cornstarch and vinegar.

2. Heat a large skillet until very hot. Add the oil and swirl to coat the pan. Add the ginger and garlic and cook for 10 seconds, until fragrant. Add the shrimp and cook until curled, but not cooked through, 1 to 2 minutes. Whisk the sauce and add it to the pan. Cook, stirring, until the sauce is thickened and the shrimp are cooked through, 3 minutes.

SERVE WITH Snow peas and steamed rice. **WINE** *Zippy, citrusy white: 2010 Ameztoi Txakoli.*

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ARTISANAL STYLE

FROM SMALL TO BIG

Even national stores are selling handmade products created by artisans.



Lostine

Anthropologie picked up a new line of rustic home items, like this two-tone sycamore cutting board, from Philadelphia designer Robert True Ogden. From \$128; anthropologie.com.



FROM BIG TO SMALL

Designers are catching the DIY bug and quitting corporate jobs to go out on their own.



603 Here & There

Nell Dodge left Chilewich to sell small-production items, like New Hampshire maple syrup in a growler. \$32 per liter; 603 hereandthere.com.



Help for the Budding Food Entrepreneur

MIDWEST ROOTS

Good at food but bad at business?
Kyle Schott's firm helps food start-ups with everything from marketing and packaging to distributing. She'll even go on the road and do demos at local markets.

GOOD FOOD JOBS

Similar to
Monster.com for
the artisan food
world, this site
features job
listings for gastrojobs around the
country, from tiny
Vermont farms
to NYC's Murray's
Cheese shop.
goodfoodjobs.com.

DIY BUSINESS ASSOCIATION

A new company that connects and educates indie entrepreneurs. Design*Sponge's Grace Bonney and Etsy's Danielle Maveal spoke at its first conference in Brooklyn in 2011, and the association is hosting events around the country in 2012. diybusinessassociation.com.

FOOD CRAFT INSTITUTE

The founders of Oakland, California's massively popular Eat Real Festival are launching a new school with courses in marketing and production, designed for the aspiring food entrepreneur. eatrealfest.com.

RECIPE

toasted sesame cookies

ACTIVE: 20 MIN; TOTAL: 45 MIN • MAKES 32 COOKIES

After baking at health-food stores, Sarah Kelby Lewis created Sustenance, her line of sweets that uses alternative sugars, which she sells at Pittsburgh's Public Market.

- 1/2 cup whole wheat pastry flour
- ½ cup all-purpose flour
- 1/4 teaspoon baking soda
- 1/4 teaspoon salt
- 4 tablespoons unsalted butter, softened
- ½ cup evaporated cane sugar
- ½ cup Sucanat sugar (see Note)
- 1 large egg
- 1 teaspoon pure vanilla extract
- 1 cup toasted sesame seeds (4 ounces)
- 1. Preheat the oven to 350°. Line 2 baking sheets with parchment. In a small bowl, whisk the flours, baking soda and salt. In a large bowl, beat the butter until creamy. Beat in the sugars then beat in the egg and vanilla. Beat in the sesame seeds and the dry ingredients.
- 2. Scoop tablespoons of the dough onto the baking sheets and roll into balls; press into 2-inch rounds. Bake the cookies for 10 to 12 minutes, until golden. Let cool for 10 minutes, then transfer to racks to cool completely.

 NOTE Sucanat is available at health food stores.



A LITTLE IDEA

"I TOOK BITE-SIZE SHORTBREADS TO A TRADE SHOW AS SAMPLES, AND EVERYONE ASKED IF THEY WERE FOR SALE. BOOM—ANOTHER PRODUCT WAS BORN." Sondra Wells, Botanical Bakery (botanicalbakery.com)