



ANNUAL REPORT 2017

FONDATION
DUFRESNE
ET GAUTHIER

It's interesting how life often shows us multiple facets of the same reality, and at the same time. At FDG, we strive to be open to others and seek out our common interests and recognize our differences. In 2017, in the City of Québec, there was a hatefest against the Muslim community gathered at the Great Mosque of Quebec. The outpouring of solidarity that was spontaneously expressed by the people in the national capital toward that injured, grieving community in the cold days of winter following that tragic event also subsequently brought on further expressions of hate and intolerance. One year later, what have we learned from that tragedy?

Everyone is looking for his/her place in this world in order to live and flourish. Immigrant integration is a real issue for our society, and migrations whether chosen or forced result in people movements that we have a responsibility to accept within our communities. It's a known fact that people fear what they are unfamiliar with. Whether or not we agree with the practices brought along by a culture different from ours, better understanding the realities experienced and taking the time to really explain our values and history are critical steps towards a better co-existence.

In our own way and within our means, we try to make a difference in the lives of young people and families often marginalized by adverse situations like poverty, an unsuitable social setting, a different ethnic origin, health problems, dependencies, etc. To do that, we turn to community organizations that are well-established in their community, that work with the clients that we target, by boosting their ability to act. Above all, we strongly believe that it's through dialogue that the trust relationship we seek to cultivate can be established.



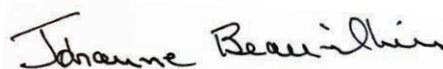
Hélène Dufresne
President

With nearly eight years of service at FDG, I am happy to note that we have consistently enhanced the reference frame on which we are based. The key word that stays with me from the year 2017 is **meshing**. For some time, we have deliberately chosen to promote stronger ties between people and organizations in the communities we commit to. That approach is paying off. Organizations prove this to us by participating in large numbers in our NRE meetings (Networking, Resourcing, Enhancing), by becoming more financially stable, by promoting increased engagement of their members and/or users, by refocusing their activities and their deployment, networking with organizations related to the mission or complementary organizations in their vicinity. We see enriching dynamics being born, youth and families achieving more independence and fulfillment, playing a role as citizens that enables them to influence their reality.

We also see that we have multiplied the branches of our philanthropic network. We revisit our practices and refine them, we transfer the knowledge we acquired to other agents of change, and we optimize our social investments. Furthermore, we participate in the collective movement that calls society out on inequalities, and we fuel ourselves with fruitful exchanges between Quebec and Canadian organizations.

Our coordinator in Mongolia benefits from the expertise that we are developing. With conviction, she translates our approach and philosophy to the local organizations that FDG supports. Our involvement in that country is beginning to make its mark, as the Mongolian government highlighted during our mission last summer.

I feel we are richer and better equipped to face challenges that are presented to us and to our community partners. We are continuing the listening and dialogue that define our foundation, and which are more rooted than ever in our society.



Johanne Beauvilliers

The FDG considers it important to be informed and to network based on its directions and its strategies with other partners.

The Collectif des Fondations

An open place for work and vigilance, enabling foundations to form alliances among each other to ensure that public policies promote the reduction of inequalities. The Collectif's action plan involves the objective of developing alliances with other players that work to reduce social inequalities. It aims to prepare an initial mapping of players rallied around the fight against social inequalities, and to develop a joint approach within the alliances or linkages among the various workers. By means of an open letter in the print media, it is encouraging the government to factor in the measuring of inequalities when the latter submits its 3rd anti-poverty plan.

www.collectifdesfondations.org

The Pathfinders Group of the Fondation Lucie et André Chagnon (FLAC)

The Pathfinders Group is made up of 10 participants from different backgrounds and 5 people from the FLAC, two of whom are observers. All of them are concerned with poverty prevention, educational success of children and families. Every meeting is structured in a way that encourages contemplation and discussions from each participant's reality and expertise: readings to be done prior to or after the meetings, big questions for initiating contemplation, sharing with experts on the agenda topic, are all ways of building knowledge on the proposed topics and encouraging discussions. The FLAC now describes itself as a learning organization. Topics addressed to date: social inequities, educational successes, Indigenous peoples, etc.

www.fondationchagnon.org

FDG promotes its approach and explains its philanthropy model.

Research

FDG is also working with the UQAM's Philanthropy Lab and other research laboratories in Canada, led by researcher Jean-Marc Fontan, on some research entitled "Evaluating the role and actions of Canadian granting foundations in response to the issue of social inequalities and environmental challenges". The work program is based on three main axes of endeavour: producing knowledge, leveraging existing or new knowledge, systematizing knowledge in the form of practical tools or theoretical models. A response from the SSHRC about funding for this research is expected in mid-April 2018. If the researchers obtain the anticipated funding, we will be involved for the next six (6) years.



Conferences

Johanne Beauvilliers took part on two panels organized by the Association of Philanthropy Professionals (AFP) with two other foundations (Bombardier Foundation and Jules Dallaire Foundation) to share the practices and philanthropy model advocated by FDG.

The FDG draws inspiration from 3 key words for creating activities with its community partners:

NETWORKING • RESOURCING • ENHANCING (NRE)

NRE Days in the City of Québec and Montreal

Over 115 people took part in the NRE Days.

Networking is done through a discussion forum bringing individuals together via a structured program. The Montreal agencies met in the spring and the ones in the City of Québec met in the fall.

Resourcing is an opportunity to deepen understanding and knowledge and get up to speed on new and emerging trends in intervention.

Enhancing is recognizing expertise developed in the field and shared among peers experiencing similar realities.

Those gatherings become anticipated times for indulging in a communal time out. Anyone wishing to speak is free to do so, which enables open questioning. The co-development mode is favoured for building on individuals' strengths and providing a step back for learning.

On the agenda for our NRE days this year, we addressed the topic of story telling, i.e. the different ways of telling our organizations' stories using the favoured communication tool. In the second part, two major topics were brought up: workers were brought together to share their mobilization experiences, while managers were invited to talk about succession in their organizations. By sharing their experiences, some of our partners set the stage for more in-depth discussions, identifying disincentives and incentives for promoting best practices. Articles were written on the topic and are available on our website for reference in the "Sharing Zone".

www.fdg.ca/en

Tara



Articles on the website

It's become standard practice: we showcase the work of our partners on our website under the "News" tab and convey great information on the news feed via the social networks, essentially Facebook. We posted 10 articles on just as many organizations. The Facebook page has 222 subscribers.

Involvements of the next generation

The article for the website about Patro Laval was prepared by Tara Gauthier. Tara also represented FDG at *My Identity, My Freedom*, an evening combining fashion and performances by the young people of Maison Richelieu. The event spotlighted the participants in May 2017.

The agents of change involved in the FDG agree to be members of a Board of Directors when an organization makes a difference, out of personal conviction and for the strategic role that they are called upon to play.

Le Massif de Charlevoix

Daniel Gauthier is the promoter and principal shareholder of this recreational tourism infrastructure that is one of the region's primary economic drivers.

www.lemassifdecharlevoix.com/en/

Centraide Québec

Johanne Beauvilliers is a member of the organizing committee that was responsible for developing the content of the "Take a Strategic Step Back" day, which brought together nearly 75 participants, including a number of organizations supported by the Foundation.

Équiterre

Since summer 2015, Hélène Dufresne has been acting as Chair of the Board for this organization that provides concrete solutions for expediting the transition to a society where citizens, organizations and governments make environmentally sound choices that are also healthy and fair. Équiterre has over 20,000 members and 130,000 sympathizers.

www.equiterre.org/en

Forces Avenir

This organization aims to recognize, honour and promote the involvement of students (high school, college, university) in projects that contribute to the development of socially conscious, active, responsible and persevering citizens. Johanne Beauvilliers is on a jury that determines, from among the successful candidates, those who particularly distinguish themselves regionally and provincially.

www.forcesavenir.qc.ca/en

National Circus School

Hélène Dufresne is on the scholarship awarding committee. Those scholarships are intended for low-income students for whom financial assistance is critical for completing their education.

Fondation Imaginer un monde meilleur (FIMM)

Henrick Simard is Chairman of the Board for this foundation, which has the mission to help end the cycle of poverty and social exclusion by financially supporting organizations that work with young adults dealing with problems such as drug dependency, mental illness, prostitution or homelessness.

fondationcjc.com/la-fondation/

Fondation des Musées de la Civilisation

This foundation's mission is to support the development of the Museums so they continue to be a place for thought and meetings among individuals, society and human beings through theme-based, multi-disciplinary programming. Claude Choquette is Chairman of the Board of Directors.

www.mcq.org/en

Horizon Charlevoix

This non-profit organization aims to support, promote and fund outdoor sports for young people in the Charlevoix region and City of Québec. Hélène Dufresne chairs the Board of Directors. The fund-raising activities are intended to fund Charlevoix's sports clubs, outdoor school activities, and athletes who make a name for themselves regionally.

www.horizoncharlevoix.org

Musée National des Beaux-Arts du Québec

This museum located on the Plains of Abraham houses the world's largest collection of Quebec art. Hélène Dufresne joined the organization's Board of Directors in summer 2017 and is a member of its governance, ethics and human resources committee.

<https://www.mnbaq.org/en>

Under the *Partners* tab at www.fdg.ca/en, you will find the list of eighty-four (84) organizations that received a contribution in 2017.

Here are some of the favoured activities that we financially support in an organization: workshops for pregnant women and young families, drop-in daycare centres, homework assistance and/or recreational activities for young people, attendance at summer camps, youth centres, collective kitchen workshops, community gardens, refuges or shelters for young runaways or marginalized youth, assistance or prevention programs that target at-risk youth, etc

Our partner organizations are often located in troubled neighbourhoods and work at empowering their users by leveraging their role within their family, their presence within the organization and, ultimately, their role as a citizen in society.

In the Greater National Capital Region, including part of Portneuf and Charlevoix, 37 partners are receiving FDG assistance in 2017. In the Greater Montreal Area, 33 organizations are receiving FDG support.



**\$1.4 million
in 2017**

In Mongolia, through the work of Dulmaa Luvsansharav, we partner with 14 organizations that provide support to young people living in particularly difficult circumstances. At an official ceremony in that country in summer 2017, FDG's presence and work in Mongolia were acknowledged by the *Ministry of Labour and Social Protection*, which issued a certificate of honour to the FDG President. Attending the ceremony were most of the leaders of the organizations supported by FDG in Mongolia.

Again in Mongolia, a study on children's living conditions and aspirations conducted in the ger districts identified the key factors for acting on to improve the quality of life for children and families. The results of that study were shared among the organizations and also sent to the nation's government agencies, social workers and boards of governors. 400 copies of the report were printed for distribution. In short, FDG distributed just over **\$1.4 million in 2017**, and over \$11 million since being established in 2001.

Conclusion



Children's fulfilment, human dignity and a strong, suitable and inclusive social fabric are ideals that we are committed to.

The specific expertise of each of our partners and the ties that bind us, ties based on trust, dialogue and respect, are our basic materials, without which we wouldn't be able to carry out our mission. Our philanthropy model has been forged through our experience. It continues to develop through our gatherings, the breadth of our network of committed players, and the generosity and kindness of our donors who continue to be agents of change.

Openness to sharing not only our values and convictions but to extending them to different circles, the path that we have followed to better promote our approach and philanthropy model are still the drivers that motivate us.



Lastly, we also seek to include among our concerns and look for means of action, in order to deal with the difficult reality of First Nations whom we have been ignorant of for too long and for whom we are expressing a desire for reconciliation.

To all those involved with us in this rewarding adventure and share these values and commitment, we extend our warmest thanks and infinite gratitude.

