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IMPACT REPORT

2020 / 2022

Prepared For :
Far West Aboriginal
Community Leaders
Group

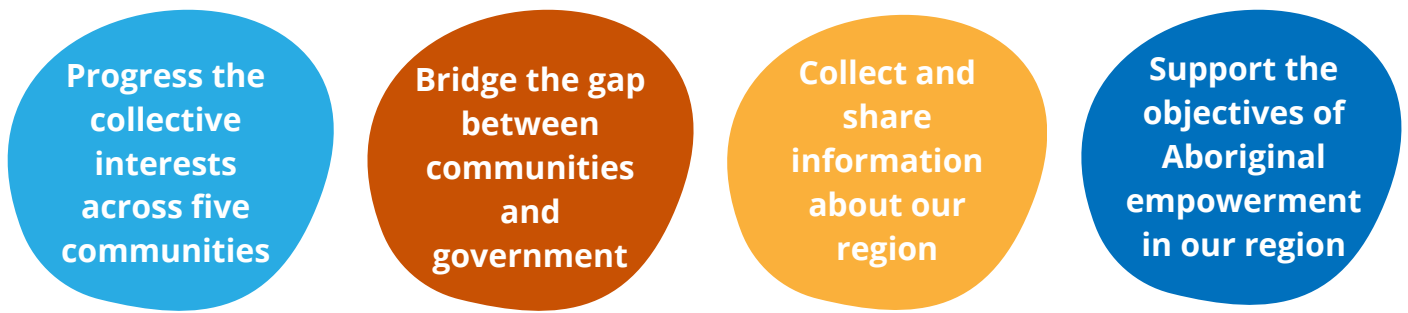
**Far West Community
Partnerships**

15 McKenzie Street,
Ceduna SA 5690

ABOUT FAR WEST COMMUNITY PARTNERSHIPS

Born from the work undertaken by the Far West Aboriginal Community Leaders Group, our aim is to drive a community-led approach to change and decision making across the Far West. We are funded by and derived from Empowered Communities, Stronger Places, Stronger People, and the Ceduna Service Collaboration.

Since establishing the Far West backbone (Far West Community Partnerships) in 2020, we have built strong relationships with community members, service providers, partners and stakeholders to progress the collective interests of the five communities in our region: Ceduna, Koonibba, Scotdesco, Yalata and Oak Valley (Maralinga).



OUR VISION

For all people to be empowered to make their own decisions through choice, not chance, and be given the opportunity to shape their own future. To gain the voice of our community, and for organisations to direct service provision with that voice at the forefront.

OUR MISSION

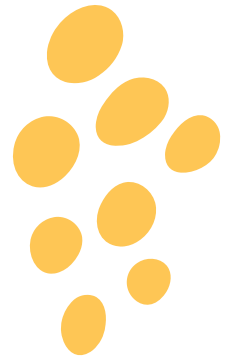
To address intergenerational social and economic disadvantage, enabling the cultural recognition and determination of the Aboriginal Communities of the Far West Region. We will do this by nurturing community self-determination through collaboration at all levels of government, service provision, business, philanthropy and others, delivering locally designed strategies.

FWCP EMPOWERMENT METHODOLOGY



WHAT DOES FWCP DO?

- We work across the Far West communities to progress their collective interests, supporting better outcomes for individuals and the community as a whole.
- We are the layer between community and government - helping both sides work together.
- We collect and share information about our region to the region.
- We support Aboriginal leadership and self-organisation.

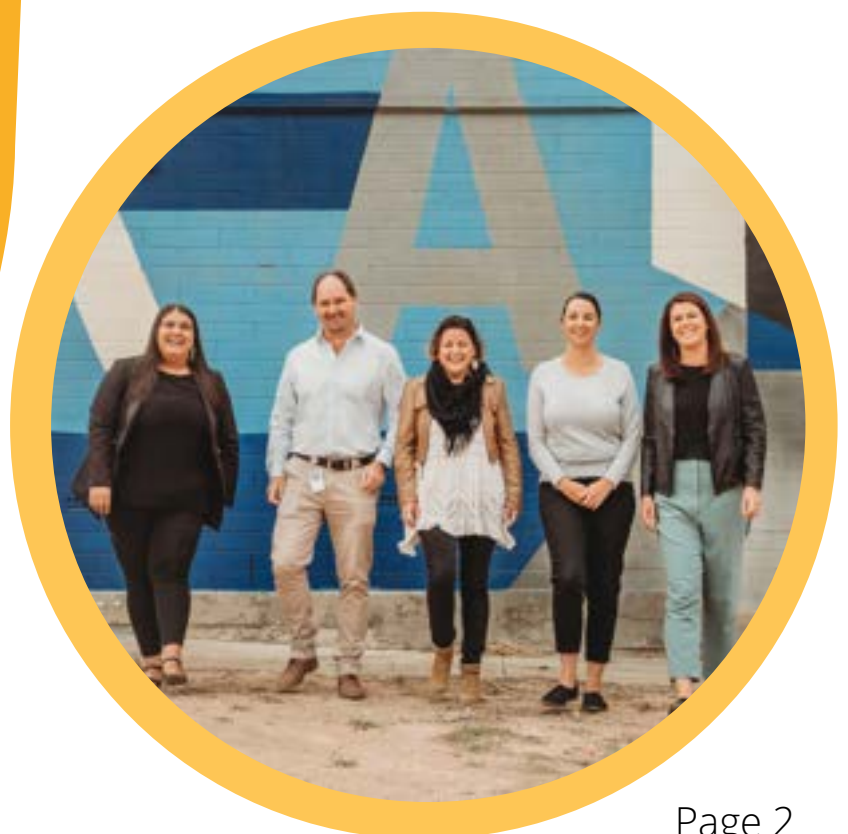


HOW ARE FWCP ACCOUNTABLE TO THE COMMUNITY?

- The Board is made up of the CEOs/GM of our five communities.
- We work under the oversight of the Far West Aboriginal Community Leadership Group, which is made up of the CEOs/GM, and Chairpersons of our five communities.
- We meet and share with community boards.
- We are establishing community working groups and governance groups.

HOW & WHY WAS FWCP CREATED?

- The five Aboriginal Communities in the Far West Region came together to form a regional partnership.
- Government recognised they needed to work differently and partner with regions to add value to each other's work and reduce competition.
- FWCP is the operating arm of the partnership between the five communities.



OUR REGION

Main industries of farming, fishing, aquaculture, tourism & mining



CEDUNA

The name Ceduna is derived from the Aboriginal word 'Tjutjuna' meaning place to sit down and rest.

Read more: www.cac.asn.au

22.4% identify as Aboriginal

780kms from Adelaide

KOONIBBA

Koonibba is one of the oldest Aboriginal Communities in South Australia.

It was originally established as a Lutheran Mission in 1901 before being handed over to government control in 1963.



Median age 31 years old

Population approx 140

92.1% identify as Aboriginal



YALATA

91.7%
identify as
Aboriginal

Yalata is located 140km south of Ooldea and 200km west of Ceduna on the edge of the Nullarbor Plain. Its residents are decedents of Pitjantjatjara Anangu people - brought to Yalata mission following the atomic bomb tests between 1956-1963

Read more: www.yalata.com.au

Population
of approx
250 persons

OAK VALLEY (MARALINGA)

Oak Valley is a community established by the Pitjantjatjara Anangu people on Maralinga Tjarutja lands in 1984 following destruction of Maralinga tribal lands by atomic bomb testing from 1956-1963

Read more: www.oakvalley.com.au

Fluctuating
population
around 100
persons



70.8%
identify as
Aboriginal

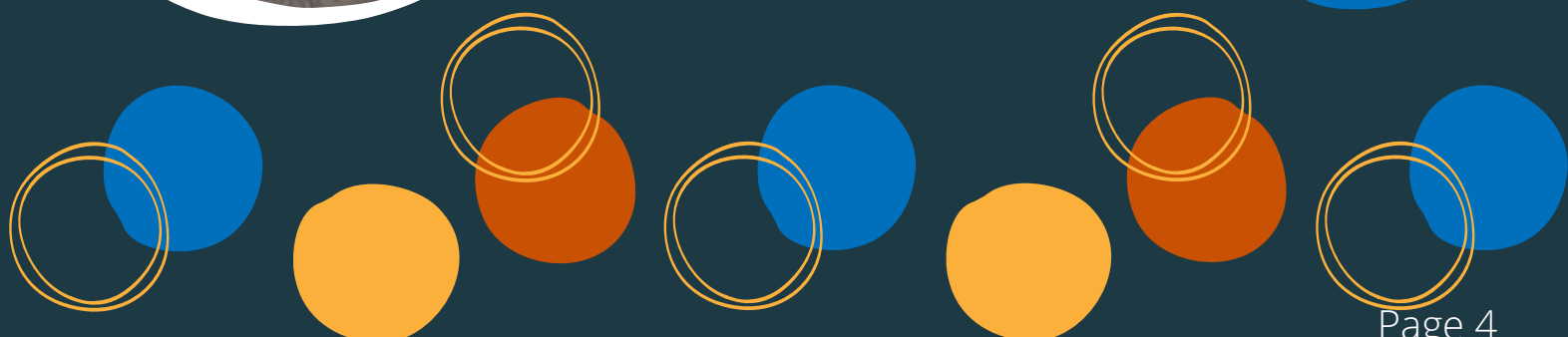
Approx
10,000
hectares in
area

SCOTDESCO

The Scotdesco homeland property 'Tjilkaba' is used predominantly for farming, housing and cultural activities (such as hunting).

Read more: www.scotdesco.com.au

Population
of approx 80
persons



MEET THE TEAM



Jessie Sleep
Chief Executive



Patrick Sharpe
Community
Engagement Lead



Brenton Neimz
Service and
Partnership Lead



Rikki Watkins
Administration
Officer



Lindsay Denton
Executive Officer



Emma Taylor
Community
Information Officer



Kaitlin Kavanagh
Communication
Officer

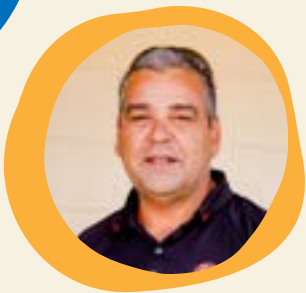
OUR BOARD



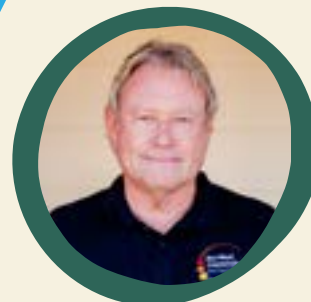
Wayne Miller
CEO, Ceduna
Aboriginal
Corporation



Robert Larking
CEO, Scotdesco
Aboriginal
Corporation



Corey McLennan
CEO, Koonibba Community
Aboriginal Corporation



David White
CEO, Yalata Anangu
Aboriginal Corporation



Sharon Yendall
General Manager,
Oak Valley
(Maralinga)
Aboriginal
Corporation

OUR JOURNEY SO FAR



LAUNCHED FAR WEST COMMUNITY PARTNERSHIPS

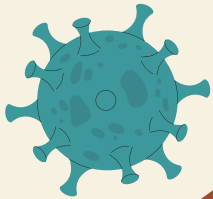
- Branding
- Defining early work: Implementation Framework
- Establishing partnerships to bring opportunities to region
- Staffing and designing fit-for-purpose roles
- Learning about our region and the people in new contexts.

LAUNCHED INTO COMMUNITY AND GOVERNMENT

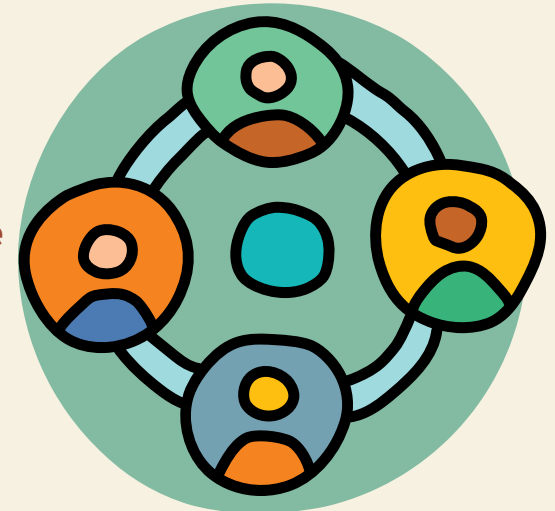
- Formal launch week May 24-27 including BBQs, workshops, planning meetings, and artwork unveiling.

COMMENCED RELATIONSHIP-BUILDING WITH COMMUNITY - DRIVING A COMMUNITY-LED APPROACH

COVID-19



- We took a detour from the work we were doing to respond to COVID in community and facilitate the community and service-led response
- Getting into Communities became difficult
- We had to start again with formal community relationships
- Continued to facilitate a COVID response alongside other work.



BACK ON TRACK: TESTING SMALL STRATEGIES TO LEARN HOW THEY FIT AND HOW WE FIT



DEVELOPMENT AND IMPLEMENTATION OF CHANGE AGENDA AND SCOPING OF DEVELOPMENT STRATEGIES

LAUNCHING FAR WEST COMMUNITY PARTNERSHIPS

INTRODUCING FWCP

During the week of May 24-27, 2021, Far West Community Partnerships held an official launch in Ceduna. The launch was celebrated with a number of events, community workshops, lunches, regional tours, dinners, and meetings - including a community BBQ and a backyard event for our government, strategic, and service partners. During the launch, we unveiled our artwork commissioned by local artist Sheree Jones, which tells the story of Far West Community Partnerships and our purpose. It is used for our unique branding.

Representatives from the Empowered Communities National Leadership Group, the Stronger Places, Stronger People team, Jawun, local government, community partners, state government, DSS, NIAA, and the Far West Aboriginal Community Leadership Group attend to officially launch Far West Community Partnerships.

WORKSHOPS

In line with our collective impact and collaborative engagement foundations, we hosted a number of workshops with community during our launch week, including:

- Collective Impact: A Community Workshop
- Collaborative Governance: A Community Workshop
- Progress Mapping Workshops



'Far West Community Partnerships is an amazing opportunity for the Far West Region. Born from generations of work undertaken in our community, we have reached a point where we are able to move forward as one to achieve better outcomes for our people, for our community, for our region.'

- CE Jessie Sleep



COMMUNITY ENGAGEMENT APPROACHES



WHERE DOES THE INFORMATION GO?



HOW DO WE USE THE INFORMATION?

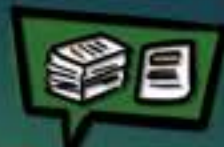


THEORY OF

...IF WE



BUILD
BELIEF,
SKILLS +
CAPABILITY



ALIGN
LOCAL CULTURAL
GOVERNANCE



GROW
LEADERS



LOCAL

WE WILL
SYS
CH



ALIGN GOVERNMENT
CORPORATES + SERVICES
with COMMUNITY PRIORITIES



OF CHANGE

BY DOING...

AL



ALL ACHIEVE
SYSTEMS
CHANGE



IDER



CONTINUAL
COMMUNICATIONS



CREATE SPACE
to GROW



PUT COMMUNITY
PRIORITIES at the CENTRE
of SYSTEMIC REFORM



BUILD
CONNECTIONS



EXPOSURE
& LEADERSHIP



ESTABLISH BACKBONE
TEAM of FACILITATORS

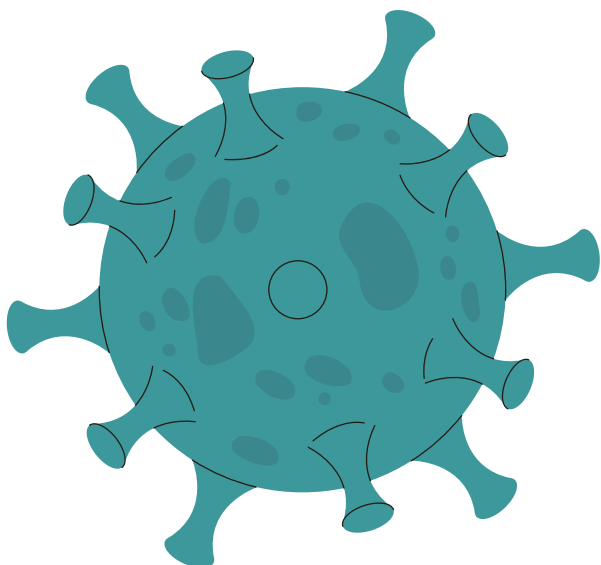
RESPONDING TO COVID-19 IN OUR COMMUNITIES

WHAT HAPPENED?

At the beginning of the global COVID-19 pandemic, FWCP recognised we could play a significant role in the preparation and coordination of a response to potential outbreaks of COVID-19 in our communities. Early work was undertaken to develop a service response plan should a significant outbreak occur. The Far West region experienced a number of incidents in 2020 and 2021 where some of our communities were deemed exposure sites or had identified close contacts. This early experience allowed us to learn where system gaps were to better plan for the expected outbreak once South Australia opened the borders in late 2021.

When the first outbreak occurred in the Far West in late December 2021/early January 2022, we responded as coordinators, and facilitated support by coordination of testing, quarantining, food deliveries etc. We shared accurate, up-to-date information with communities and through social media, and acted as a go-to for support for both the community and service providers, creating information and supporting communications fit for use across the region.

Throughout this process, FWCP gathered data and, following the peak of the outbreak, completed an evaluation to determine what did and didn't work, and how we could best respond in a similar event.



BARRIERS

- Government policy didn't always align with what the community needed.
- There was a distinct barrier between external meetings involved in decision making and the people on the ground face-to-face supporting affected members of the community.
- A 'human face' of support was required and some services often had to overstep their role, stretch resources and assist, as not helping members of the community wasn't an option.
- Lack of decision making that on the ground workers needed to develop local on the ground solutions.
- Decisions being made outside of the community without consultation or awareness of the workings of the Far West Region.

WHAT WORKED WELL WITH THE LOCAL RESPONSE TO COVID-19

- Ability for issues to be highlighted and addressed with community members and services feeling confident in turning to FWCP when a solution was unknown and needed to be collaborated on.
- Pre-planning allowed gaps in the community to be identified ahead of time meaning, when needed, all services and agencies were aware of their role.
- Supporting Aboriginal Leadership meant a community-led response was supported and had better long-term outcomes.
- Services worked well together in supporting COVID positive clients needing assistance.
- New partnerships between services were created and existing partnerships were strengthened.

LESSONS

- Services needed an anchor to coordinate the response.
- Not all services have the ability to assist in a crisis, with the risk approach of many services being to avoid rather than address and manage.
- Demonstration of how a sector can work together to support local-led decision making with Aboriginal Leaderships taking the lead.
- Gave direction on how to mobilise resources across sectors.
- Strong leadership is required, but the community can work well together.

A 'HUMAN FACE' OF SUPPORT WAS REQUIRED AND SOME SERVICES OFTEN HAD TO OVERSTEP THEIR ROLE, STRETCH RESOURCES AND ASSIST, AS NOT HELPING MEMBERS OF THE COMMUNITY WASN'T AN OPTION.

ACHIEVEMENTS

- Having a direct dialogue with those affected by COVID and the management policies i.e., making the effort to visit the quarantine facility to talk with residents one-on-one, or making phone calls to those in medi-hotels. Doing this meant we knew exactly what the issues were and what was working, and when advocating: it wasn't based on someone else's information and opinion, it was directly from those affected.
- How the service sector came together to support a community-wide response. Starting at the planning stages, everyone worked well together to ensure we were able to support our community. When it came time to implement the plan our plan held up - and the service sector shifted and flexed to assist in managing multiple ongoing demands. Having a central communication function meant that agencies had a go-to to troubleshoot issues as they arose. The central coordinator function also brought people together, where people were able to troubleshoot their own solutions in the collective environment.
- The relationships that have been solidified during this period. We have the trust and confidence of the community members to engage in an organic manner.

WHAT COULD FWCP HAVE DONE DIFFERENTLY?

- Starting earlier and encouraging service participation earlier.
- Stepping back to view the whole response, rather than being caught up in the small segments of the crisis.

FUTURE PLANNING: LEARNINGS

- Engage a collaborative meeting to ensure that all are treated as partners in the approach equally and opening up communication lines early.
- Get community information out before it is needed.
- Start planning the exit from outbreak at the start.
- Bring agencies together at the earliest convenience.
- Seek out community leaders to understand the support required.
- Reach out to stakeholders to understand the current status.
- Call the services together to discuss action - ensure all services contribute and enforce local-led decisions.

WHAT WE WERE MOST PROUD OF:

HOW THE SERVICE SECTOR CAME TOGETHER TO SUPPORT A COMMUNITY-WIDE RESPONSE. STARTING AT THE PLANNING STAGES- EVERYONE WORKED WELL TOGETHER TO ENSURE WE WERE ABLE TO SUPPORT OUR COMMUNITY.

THE RELATIONSHIPS THAT HAVE BEEN SOLIDIFIED DURING THIS PERIOD. WE HAVE THE TRUST AND CONFIDENCE OF THE COMMUNITY MEMBERS TO ENGAGE IN AN ORGANIC MANNER.



TRADITIONAL GOVERNANCE

- + Governance
- + Industrial Relations
- + Finance
- + Risk Management
- + Collaborative Engagement
- + Organisational Culture + Capability



CREEK of SOCIAL & ECONOMIC DISADVANTAGE

DRUGS + ALCOHOL

Building relationships

Mutual understanding

Trust

Oak Valley/
Maralinga
Tjarutja

Ceduna

Koonibba

Non-aboriginal population

Scotdesco

Stakeholders

Yalata



CULTURAL GOVERNANCE

casual & ...
E

THE FUTURE FOR THE FAR WEST REGION



COMMUNITY ENGAGEMENT

BUILDING RELATIONSHIPS WITH COMMUNITY

Community Engagement is an integral part of our organisation. It brings validity to our thought processes and direction and allows for raw feedback and stories from people on the ground with lived experiences. While we depend heavily on our relationship with the Leadership Group to inform the agenda of each of the communities, it is our engagement with the individual community members that confirms we are on the right track and the agendas are aligned.

Our main strategy for engaging with the five Communities is through the role of the Community Engagement Lead (CEL). In creating this role, we acknowledged that it needed to be a specialty, standalone position. We also knew that the position had to be someone who can engage organically – not a government system or Western style approach to engaging.

Over time, we developed a style of engagement which caters to our community members. We believe to engage, we had to first consult with the communities to find out how they would like to be engaged and establish spaces for connection - whether that be on country, on a beach, under a tree, or being invited to the Blue House (our office space) for a Yarn and a coffee. We needed to be flexible and let community members know that we weren't coming to them with an agenda, we were coming with an ear – to build relationships, to gain the voice of individuals in the community, to identify the concerns, issues, priorities, possible solutions, and the overall direction they want their community to take.

This engagement not only builds relationships and trust between FWCP and the communities, it also allows us to collect data and track trends that will inform our strategies for engagement with service providers. It helps us to identify if there is a misalignment between funding and what the community wants - to give the community ownership and influence over the funding and programs that are implemented in the community. It also helps us to assist service providers in adapting the way they engage.

The biggest success for us has been the community being comfortable coming to us to have conversations. For us, the relationships we have built within communities have provided an avenue for people to seek assistance where they need it. Service providers we are partnered with reach out for support as well.

- CEL, Patrick Sharpe

GAINING THE VOICE OF THE COMMUNITY TO INFORM A WAY FORWARD

One of the things we identified through community engagement from the get-go was that you can fund things, and organisations can provide services, but if there is no community ownership, then people won't engage.

Engaging with the community has allowed us to use the data that we collect to inform decision making, use as an evidence base for development of strategies, and act as a catalyst to investigate and start a piece of work.

The intention is that this work will lead toward the empowerment of people to lead the change they want to see in the community, to take action towards Joy > Hope > Future (as described in the Change Agenda), and for services to implement strategies aligned with this.



CEDUNA SERVICE COLLABORATION

The investment of the state government into the Far West Region has evolved with the transition of the Ceduna Service Collaboration to a community-led collaboration of service through Far West Community Partnerships.

The Service Collaboration, originally the "Ceduna Service Reform", commenced in 2014 in response to the "Sleeping Rough" coronial inquest looking at six deaths in and around Ceduna between 2004-2011, highlighting a sector failure as a major contributing cause and challenged agencies to improve service responses for Aboriginal people in the area who are homeless, away from home, and heavy drinkers.

The work has evolved over time from establishing ways to improve working relationships between services, to collecting collaborative data, to a now more community-led approach.

SATLLITE SERVICE HUB

A key activity of the Ceduna Service Collaboration in recent times, Satellite Service Hub, was conceptualised in early 2022 to respond to a need to better coordinate agencies who deliver service remotely to communities outside of Ceduna. Services attend on the same day with additional supports to create a 'pop-up' service hub. This has first been trialed in Yalata with plans to expand to the other three communities. The objectives of the Satellite Service Hub program are to:

- Support community members to access services within the community.
- Support agencies to work together to support mutual clients.
- Provide opportunities for add-on community-led initiatives to support 'pop-up' service hub.
- Reduce the need for people to travel from community to seek support service(s).

Community members are supported to access services within their home community, as opposed to travelling to Ceduna to seek service supports.

Mobilising community members through the Service Hub also allows FWCP to engage in relation to activities of the organisation (e.g., community consultation). Having a regular presence in the community provides the opportunity for ongoing engagement and dialogue and nurtures the ongoing relationship with FWCP. We also support funded services to provide a more adaptive and relevant service to communities.



ABORIGINAL GRASS ROOTS ALLIANCE

The Aboriginal Grass Roots Alliance (AGRA) was derived from the Frontline Aboriginal Practitioners Group that was initially brought together to discuss a Restorative Practice Framework for Ceduna. It was soon identified that this group was needed and there were calls for it to evolve into a peer support network for the Aboriginal Workers in Ceduna, allowing for honest discussion about community projects, issues, concerns and more. This has also been a valuable source of intel and activation of collaborative relationships across front line services within the region.

The FWCP Community Engagement Lead, Patrick Sharpe, presented to the Ceduna Service Collaboration Leadership Group (CSCLG) CEO/Manager in mid 2022, advising that this group was needed, and sought support to allow for their Aboriginal Workers to attend. Support from the CSCLG was provided. This meeting allows staff to:

- Meet once a month for an hour via a combination of online and face-to-face meetings.
- Provide an agency update of current and future projects or activities.
- Discuss possible ways to collaborate.
- Seek assistance or support from the group.
- Build partnerships that will support the ongoing development of agency/service engagement and community.
- Discuss issues relating to the Aboriginal Community and offer practical solutions.

JOINT DECISION MAKING:

A case study on decision making for social reinvestment and alignment

THE CONTEXT

The reality of government funding arrangements into regions is that investments are identified through a top-down approach, which does not always reflect the needs of the community or demonstrate best impact on the ground. There is a growing movement towards an empowerment-based approach where communities partake in evidence-based decision making; balancing need versus want, individual experience, and impact versus subject matter expertise.

Far West Community Partnerships is committed to developing and advancing an Indigenous-led, place-based Change Agenda focusing on social reinvestment and alignment to reform the opportunities, infrastructure and service provided to communities within the Far West Region. FWCP seeks to disrupt disadvantage by reducing the reliance on welfare and addressing the causal factors that lead to entrenched poverty. This is achieved through the implementation of a collective impact approach to all our work, including both the *Empowered Communities (EC)* and *Stronger Places, Stronger People (SPSP)* initiatives.

The two initiatives co-exist seamlessly and are an example of strong place-based social infrastructure being implemented (EC), with an innovative approach of using a collective impact methodology (SPSP) to enable the work within this structure. The Far West Region of South Australia is the only place in Australia where both EC and SPSP are present.

EC focusses heavily on Joint Decision Making (JDM) in community governance and leadership structures to perpetuate Indigenous empowerment.

SPSP supports a systems-wide approach, encouraging communities to look at opportunities more broadly and how these connect to other reforms to develop shared aspirations for change.

Both initiatives are leaders in their area of focus, but there are some restrictions in how they relate to each other. A combination of both allows for an improved and reflective approach.



OUR INVOLVEMENT

FWCP identified early on that including the principles of Collective Impact (SPSP) and our collaborative engagement within our JDM framework (EC) would increase the scope of both initiatives.

Our model of decision making is informed by an understanding of the broader context. The inclusion of this allows for a helicopter view of the systems and services, adding value and additional dimensions to a decision-making framework.

We have brought strong principles of Indigenous-led governance and reform together (EC) with the principles of collective impact and grassroots community-led strategic development (SPSP). In doing so, we can ensure the benefits of both can be amplified across the region to achieve the goal of social reinvestment and alignment.

THE OUTCOMES

- Open dialogue with engaged service providers on their accountability to community has been enabled by bringing together the experience of service providers, community representatives, and regional leaderships, with service data, monitoring evaluation and learning indicators and community impact data.
- Service providers are acting on the recommendations of the community through JDM (and engaging with FWCP for support to do this).

SERVICE RE-ALIGNMENT:

A case study of a community-led approach to service provision

THE CONTEXT

The Ceduna Sobering Up Centre was set up as a resource for Ceduna and surrounding communities to provide a harm minimisation approach to substance misuse. It does this by providing a safe space for intoxicated persons to 'sober up'.

Some of the communities surrounding Ceduna being dry has meant a disproportionate percentage of clients from those communities are using the facility. The distance of the dry communities from Ceduna creates a paradigm of absolving responsibility to deal with the issue. It also creates an environment of disconnect from the services providing the support and the people that need access to support.

When the program was handed back and with formal notification given to the government funding body, this presented the risk that the service wouldn't continue or would go back into a mainstream system e.g., a hospital. Moving the service to mainstream would lose the adaptability and cultural safety framework of the service.

Far West Community Partnerships (FWCP) identified that no one wanted this, including mainstream health services, and this path would not lead to a good outcome for anyone involved.

OUR INVOLVEMENT

Consultation with state government partners was coordinated by FWCP with the Far West Aboriginal Community Leaders Group (FWACLG) presenting the situation, service model and goals of the program.

The community making the most use of the Sobering Up Centre was interested in activating their social responsibility to support their community members while away from community. FWCP drew on their partnerships within the state government to bring the community to negotiate the contract.

FWCP worked with the interested community to understand their capacity to take on the contract and where the gaps existed and facilitated intra-service and agency (funding) discussions to identify alternative opportunities to bridge these gaps.

THE OUTCOMES

- There is community oversight into what is happening in the substance misuse space through the provider being based in, and of, the community.
- The opportunity to evolve the service to be more community-led and adaptive to community need.
- A significant percentage of those using the service are now able to do so in a facility run by their own community who understand their broader individual, family and community circumstances.
- Changes to accreditation and clinical governance minimum requirements in response to community need and capacity.

Through this work, the community was provided with a sense of assurance and adaptive support to act confidently in making decisions as they are not in isolation.



THE CHANGE AGENDA

WHAT IS A CHANGE AGENDA?

The Far West Change Agenda is an aspirational document that describes what contributes to the happiness, health and wealth of our communities. The Change Agenda describes how individuals and communities see themselves as a part of the future. Recognising that change belongs to everyone, the Change Agenda describes the ideal conditions in which positive change can be fostered and sustained within our communities. Understanding the conditions for change will allow everyone to understand their role in working towards our 'Happy, Healthy and Wealthy' aspirations.

THE APPROACH: HAPPY, HEALTHY AND WEALTHY

The approach is simple: people want to be happy, healthy and wealthy. For so long we have talked in deficit terms of vulnerability, sickness, and poverty, where we continually describe what are seen as the issues, the problems, what's not working. Over time the deficit approach becomes ingrained in our thinking and in our planning, and communities begin to describe themselves in those same terms.

Happy, Healthy and Wealthy as a concept came out of initial conversations with the Far West Aboriginal Community Leaders Group (FWACLG). The leadership group were asked to describe what change looks like within their communities. What followed was a series of workshops and engagement that described what 'change' would look like within each community.

Understanding that everyone has a role and responsibility within the Change Agenda, we don't want to produce a prescriptive list of 'everything will be better when...'. Recognising the role that we all play, it was important that we considered what enacting change looks like for the individuals and communities affected.

When we looked at the data as a whole it is clear that individuals and communities wanted change, however 'change' as a concept looks different for everyone. The aspirations detailed in the Change Agenda reflect the key themes that emerged from the initial consultation, and form the basis of Happy, Healthy and Wealthy.

SOCIAL RE-INVESTMENT AND ALIGNMENT

As described earlier, for too long we have spoken about change in the context of the need to move away from a negative set of circumstances. In many instances, we look for problems, and then make investments in an attempt to 'solve' them. Our rationale for doing things differently follows similar principles of Justice Reinvestment, where energy and resources are invested in supporting people to stay out of the criminal justice system. Coining the term 'Social Reinvestment and Alignment' we are attempting to do the same, where we reinvest energy and resources into supporting the happiness, the health and wealth of our communities. In doing this, we invest in the strengths of individuals and communities, and ensure resources are allocated to areas that communities identify as being important to them.

The Happy, Healthy and Wealthy aspirations are designed to encourage individuals and communities to make decisions about what is important to them in a way that makes sense. It is a deliberate shift in how we describe our aspirations for change.

The theory of change underpinning the reinvestment and alignment strategy is:



People must first feel joy. Joy in their daily lives. Joy in the interactions with others. Once a person experiences joy, they can begin to hope. Hope that change is possible. Hope then fosters a sense of the future. A future that people can see themselves a part of. A future that people want to nurture and protect, and deliberately take action towards Joy > Hope > Future.



WHAT'S NEXT?

The agenda for change framework now provides us with a foundation in which we can talk to communities about the things that make them happy, healthy and wealthy and rationalise 'voice' and 'learnings' against a set of relative and 'real' indicators. It reframes the conversation from talking about the 'issues and problems' and provides an opportunity for individuals and communities to consider and highlight their own strengths and aspirations.

The conditions for change listed in this the Change Agenda prompt individuals to consider their own happiness, health and wealth, and how they can be, or are, supported to achieve this. The premise is that change belongs to everyone and that we all have a role to play.

Consultation will explore these conditions for change more broadly, where we can begin to reinvest and align to match regional development priorities that make sense to all investors: government, community and stakeholders.

Alignment can occur across a range of domains, including reallocation of new and existing funding, design and provision of support services, community plans and strategies, and influencing government priorities and investment.

CHANGE SITS WITH EVERYONE

When describing change, we often jump to the outcome – the product of the change. So often this results in the delivery of a service or product that externalises the roles and responsibilities of individuals and communities. The agenda recognises that change is a continuum and rather than describing the product of change, it focusses on creating the ideal conditions for change. The agenda also recognises the importance of ownership and responsibility for those seeking a better future. It places responsibility in the center, where we are all accountable for achieving the Happy, Healthy and Wealthy aspirations.



CHRISTMAS IN THE FAR WEST REGION

THE BACKGROUND

Far West Community Partnerships identified the potential to increase community engagement and morale by investing in a number of initiatives and activities around the holiday period. This stemmed from the idea that creating positive experiences and the goal of 'happy, healthy, wealthy' is one of the best ways to improve the wellbeing of the community and contribute to the premise of Joy > Hope > Future as described in our Change Agenda.

Rather than investing in 'problems', we wanted to invest in our people and their wellbeing. For the past two years, we have invested in community events, both in collaboration with other services/organisations and planned and run by our own team.

THE TOY DRIVE

One of the first investments we delivered to the community was a 'Toy Drive', asking community members and service partners for donations of gifts that could go to families who may benefit from a little extra support around the Christmas period.

Our first two Toy Drive initiatives took place in 2020 and 2021 and will continue in 2022 and beyond based on its success.

Services and individuals nominated families to receive gifts, which were sorted and wrapped by our team, volunteers from the community, and participating services.

The remaining gifts were donated at a 'Toy Market' run on our premises, where people could drop in to select and wrap their own gift(s) for their families, grab some food at our BBQ, and pick up some food items donated by the Food Hub for their Christmas day meal.

Volunteers, both service providers and community members, assisted on the day of the market, helping to cook, wrap and sort gifts.

2021 TOY DRIVE OUTCOMES



450+

Gifts donated



200+

Children received gifts



6

Communities:

Ceduna, Koonibba,
Scotdesco, Yalata,
Oak Valley & Streaky
Bay



SANTA'S TOUR

On Christmas Eve, Far West Community Partnerships planned, facilitated and staffed (along with volunteers) Santa's tour of Ceduna to give out lollies and visit children around town. We released a map which showed where Santa would be and what time so community members could come out to meet Santa and have a photo taken.

Santa also visited Scotdesco, and Yalata on planned dates to spread some holiday cheer.

There were plenty of ad hoc visits around the community the month leading up to Christmas.



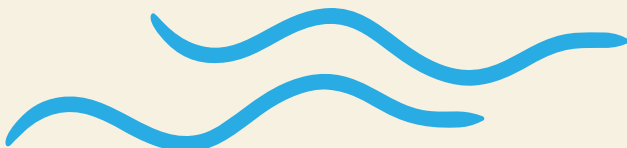
EVENT COLLABORATION

In 2021, FWCP collaborated with the Ceduna District Council to run a Christmas event which included a photo opportunity with Santa.

The event was an open-to-all social gathering with ice cream and Santa, and was run from the Memorial Hall. The intention of the event was to create a socially inclusive Christmas Event which was approachable for anyone in the community.

FWCP also contributed to:

- Sponsorship of the Centacare Christmas Tree Making event.
- Creation of a Christmas Calendar to be regularly updated and distributed, helping the community to stay updated on what was happening in their community and encourage participation in community events.



REGIONAL ELDERS LUNCHEON

CELEBRATING OUR ELDERS

The Elder's Luncheon has been a part of NAIDOC week in our region for many years. When the opportunity arose for the event to be run by Far West Community Partnerships, we jumped at it and have been hosting the event for the last two years.

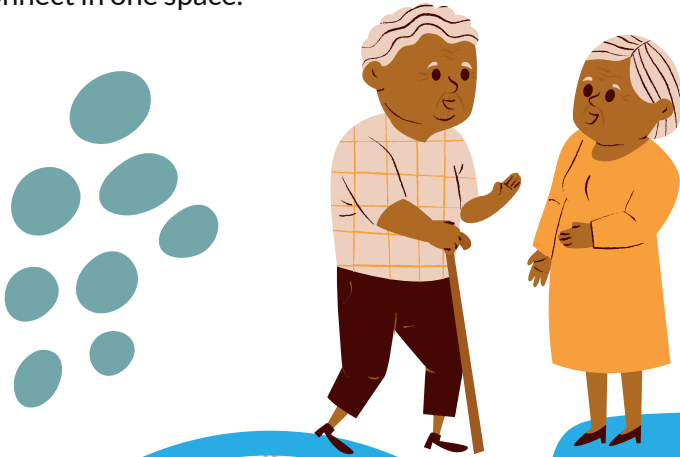
The Elders Luncheon is a great opportunity to celebrate and pay respect to the Elders in the Far West Communities. It also provides Elders with the opportunity to yarn and share stories.

One of the key changes that FWCP made to the Elder's Luncheon was extending the invitation to Elders across all Far West Communities - where previously the event was target at aged care clients - to enable them to connect in one space.



Elders from Ceduna, Koonibba, Scotdesco, Yalata and Oak Valley are invited, including Elders from each of the Aged Care facilities.

The event is held at the Far West Aboriginal Sporting Complex and is a catered three course lunch. Far West Community Partnerships organise and staff the event. Throughout the lunch there is live music, with various activities provided.



JAWUN SECONDEES

THE JAWUN MODEL

Indigenous Australians have the right to vote and access to universal healthcare, education and welfare. Yet average life expectancy for Indigenous Australians is well below non-Indigenous Australians, and in some Indigenous communities unemployment is as high as 80 per cent. As Jawun Patron Noel Pearson has stressed, the solution is not simply providing Indigenous people with more freedom or more choices.

To achieve progress, a different approach was required, a partnership model which emphasised working with Indigenous people, rather than simply providing services to them. This was especially critical given that the majority of previous reform efforts had been unsuccessful in achieving sustained improvements for Indigenous communities.

Jawun increases the capacity of Indigenous leaders, organisations and communities to achieve their own development goals. This in turn leads to lasting, material and measurable improvement in the lives of Indigenous people in those communities.

From the Jawun Model www.jawun.org.au

Launch planning
Website creation
Admin tools creation
Executive assistant procedures
Community census
Project management and tools creation
HR framework and procedures
Regional development
Economic development
CDC transition
Risk management
Mentor program



HOW THE PROGRAM WORKS

1. Projects for support are identified: Indigenous organisations outline their priorities.
2. Skills required are identified: Jawun helps the Indigenous organisations think through the corporate or government secondees required.
3. Secondees are matched with projects: Jawun works with corporate and government partners to identify suitable secondees.
4. Induction and support: Jawun manages the secondee's induction into the region and provides ongoing support during their secondment (typically six weeks).

OUR COLLABORATION

- The first virtual secondment started in March 2021, and first on-site secondment in April 2021.
- Our secondees have completed a total of 13 projects in 2021/22.
- We have had a total of 16 secondees to FWCP so far.

WHAT'S NEXT?



**SERVICE HUB
EXPANSION**



**EVOLUTION TO
COMMUNITY
GOVERNANCE**

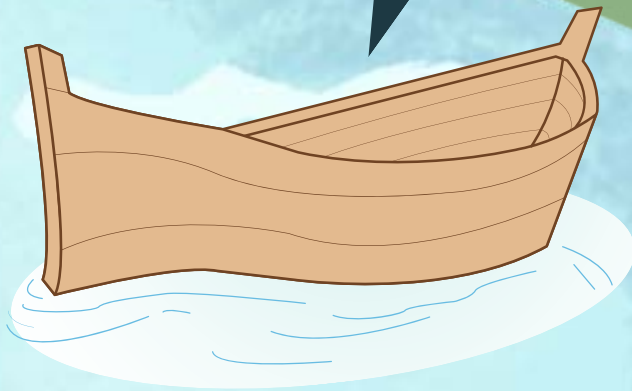


**COMMUNITY
ACCESS TO
DATA**

**REGIONAL
DEVELOPMENT
STRATEGIES &
LAUNCH OF
CHANGE AGENDA**

**STRATEGIC &
BUSINESS
PLAN**

**COMMUNITY
NAVIGATOR
PROGRAM**



1 SATELLITE SERVICE HUB EXPANSION

Following an evaluation on the benefits and lessons of the Satellite Service Hub trial in Yalata, we aim to expand this program across the remaining three communities one at a time in consultation with both community governance and end users to design a program that works for the needs of community in community.

2 EVOLUTION TO COMMUNITY GOVERNANCE

Throughout the establishment of Far West Community Partnerships, there has been a focus on developing models that allow us to effectively operate as an organisation.

Moving into a new phase, FWCP will work with each community to create community governance groups that lead the direction of Change Agenda indicator collection, data use, and context and feedback for decision making.

3 COMMUNITY ACCESS TO DATA

Far West Community Partnerships have committed to sourcing government and service data collected about the Far West Region to share with the community. We have spent significant time building the data infrastructure to hold this information.

Our next steps are to finalise the community and governance interfaces to give community members and services access to this data in a way that is accessible, easy to use, and readily available.

4 REGIONAL DEVELOPMENT STRATEGIES & LAUNCH OF CHANGE AGENDA

Far West Community Partnerships have worked closely with community over the past 18 months to understand the conditions and framing of change in the region. Our next steps include the launch of the Change Agenda in community and co-design of the Regional Development Strategies that sit under this, informing the work and short to mid-term direction of initiatives.

5 STRATEGIC & BUSINESS PLAN

Following successful set-up of the corporate and collaborative governance structure and systems within Far West Community Partnerships, our next priorities in line with establishing good business practices and further business development is the finalisation of a five-year strategic plan for FWCP and a corresponding annual business plan tool, including operating forward planning.

6 COMMUNITY NAVIGATOR PROGRAM

Far West Community Partnerships have been working to implement a community navigator program with a few aims:

- To balance relevant employment and training opportunities for community members, valuing expertise by experience as a key area of need for navigating community-led work, and
- To address the nuances of each community in our region.

We will trial the program in two communities to understand how it needs to exist and how we support our navigators, with the intention to expand.



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Photos © Far West Community Partnerships. Thank you to all of our contributing photographers.
Cover artwork by Sheree Jones.

Far West Community Partnerships gratefully acknowledges the support of:



Australian Government
Department of Social Services

Far West Community Partnerships acknowledge Aboriginal people as the first peoples of our nation and the rightful Traditional Owners. We recognise the unique cultural heritage, customs, spiritual beliefs and relationship with Country, Language, and Spirit, are of ongoing importance today. We pay our respects to Elders past, present and emerging leaders of the future.