UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

FORM 10-0

(MARK ONE)

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED MAY 31, 2023

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM _____ TO __

COMMISSION FILE NUMBER 000-19954

JEWETT-CAMERON TRADING COMPANY LTD.

(Exact Name of Registrant as Specified in its Charter)

BRITISH COLUMBIA	NONE

(State or Other Jurisdiction of Incorporation or Organization)

32275 N.W. Hillcrest, North Plains, Oregon

(Address Of Principal Executive Offices)

(503) 647-0110

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of Each Exchange on Which Registered
Common Stock, no par value	JCTCF	NASDAQ Capital Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. \boxtimes Yes \square No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer

Large accelerated filer \Box Accelerated filer \Box Non-accelerated filer Smaller Reporting Company Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. 🗵

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes D No 🗵

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date. Common Stock, no par value - 3,498,899 common shares as of July 13, 2023.

97133

(I.R.S. Employer Identification No.)

(Zip Code)

Jewett-Cameron Trading Company Ltd.

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PART 1 – FINANCIAL INFORMATION

Item 1. Financial Statements

JEWETT-CAMERON TRADING COMPANY LTD.

CONSOLIDATED FINANCIAL STATEMENTS (Expressed in U.S. Dollars) (Unaudited – Prepared by Management)

MAY 31, 2023

CONSOLIDATED BALANCE SHEETS (Expressed in U.S. Dollars) (Prepared by Management) (Unaudited)

		May 31, 2023		August 31, 2022
ASSETS				
Current assets				
Cash and cash equivalents	\$	2,716,051	\$	484,463
Accounts receivable, net of allowance of \$0 (August 31, 2022 - \$0)		7,530,135		7,191,646
Inventory, net of allowance of \$449,707 (August 31, 2022 - \$800,000) (note 3)		20,529,230		20,632,313
Prepaid expenses		870,148		1,112,575
Prepaid income taxes				208,963
Total current assets		31,645,564		29,629,960
Property, plant and equipment, net (note 4)		4,745,987		4,828,420
Intangible assets, net (note 5)		134,399		33,358
Deferred tax assets (note 6)		391,564		24,998
Total assets	\$	36,917,514	\$	34,516,736
LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities				
Accounts payable	\$	2,631,045	\$	1,566,047
Bank indebtedness (note 7)	Ψ	8,000,000	Ŷ	7,000,000
Accrued liabilities		2,332,148		1,856,039
Income taxes payable		147,215		-,
Total liabilities		13,110,408		10,422,086
Stockholders' equity				
Capital stock (note 8, 9)				
Authorized				
21,567,564 common shares, no par value				
10,000,000 preferred shares, no par value				
Issued				
3,498,899 common shares (August 31, 2022 –3,495,342)		825,468		824,629
Additional paid-in capital		765,055		742,591
Retained earnings		22,216,583		22,527,430
Total stockholders' equity		23,807,106		24,094,650
Total liabilities and stockholders' equity	\$	36,917,514	\$	34,516,736

Subsequent Events (Note 15)

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF OPERATIONS (Expressed in U.S. Dollars) (Prepared by Management)

(Unaudited)

	Three Month Period Ended May 31,			Nine Month Period Ended May 31,			led	
		2023		2022		2023		2022
SALES	\$	18,945,738	\$	20,922,190	\$	39,666,658	\$	47,900,665
COST OF SALES		14,532,366		15,569,380		30,473,044		36,658,766
GROSS PROFIT		4,413,372		5,352,810		9,193,614		11,241,899
OPERATING EXPENSES Selling, general and administrative expenses Depreciation and amortization Wages and employee benefits		961,566 99,962 2,100,825		1,125,692 83,291 2,124,183		2,884,463 299,577 5,975,438		2,798,094 237,001 5,957,601
		3,162,353		3,333,166		9,159,478		8,992,696
Income from operations		1,251,019		2,019,644		34,136		2,249,203
OTHER ITEMS Other income Interest expense		(152,905) (152,905)		903 (47,972) (47,069)		(353,987) (353,987)		(294,097) (98,868) (392,965)
Income (loss) before income taxes		1,098,114		1,972,575		(319,851)		1,856,238
Income tax expense (recovery)		(363,163)		(478,464)		9,004		(483,449)
Net income (loss)	\$	734,951	\$	1,494,111	\$	(310,847)	\$	1,372,789
Basic earnings per common share	\$	0.21	\$	0.43	\$	(0.09)	\$	0.39
Diluted earnings per common share	\$	0.21	\$	0.43	\$	(0.09)	\$	0.39
Weighted average number of common shares outstanding: Basic Diluted		3,498,899 3,498,899		3,492,842 3,492,842		3,498,000 3,498,000		3,492,266 3,492,266

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (Expressed in U.S. Dollars)

(Prepared by Management)

(Unaudited)

	Capital Stock						
	Number of Shares	Amount	Additional paid-in capital	Retained earnings	Total		
August 31, 2021	3,489,161	\$ 823,171	\$ 687,211	\$ 21,363,307	\$ 22,873,689		
Shares issued pursuant to compensation plans (note 9) Net income	3,681	868	38,518	1,372,789	39,386 1,372,789		
May 31, 2022	3,492,842	\$ 824,039	\$ 725,729	\$ 22,736,096	\$ 24,285,864		
Shares issued pursuant to compensation plans (note 9) Net income	2,500	590 -	16,862	- (208,666)	17,452 (208,666)		
August 31, 2022	3,495,342	\$ 824,629	\$ 742,591	\$ 22,527,430	\$ 24,094,650		
Shares issued pursuant to compensation plans (note 9) Net loss	3,557	839	22,464	(310,847)	23,303 (310,847)		
May 31, 2023	3,498,899	825,468	765,055	22,216,583	23,807,106		

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS (Expressed in U.S. Dollars) (Prepared by Management) (Unaudited)

	Nine Month Period Ended May 31,				
	 2023	,	2022		
CASH FLOWS FROM OPERATING ACTIVITIES					
Net (loss) income	\$ (310,847)	\$	1,372,789		
Items not involving an outlay of cash:					
Depreciation and amortization	299,577		237,001		
Stock-based compensation expense	23,303		39,386		
Deferred income tax expense	(366,566)		11,552		
Changes in non-cash working capital items:					
(Increase) in accounts receivable	(338,489)		(1,185,353)		
Decrease (increase) in inventory	103,083		(5,507,438)		
Decrease in prepaid expenses	242,427		48,244		
Decrease in prepaid income taxes	208,963		249,082		
Increase in accounts payable and accrued liabilities	1,541,107		692,233		
Increase in income taxes payable	 147,215		-		
Net cash provided by (used in) operating activities	1,549,773		(4,042,504)		
CASH FLOWS FROM INVESTING ACTIVITIES					
Increase in intangible assets	(102,500)		-		
Purchase of property, plant and equipment	 (215,685)		(1,011,359)		
Net cash (used in) investing activities	(318,185)		(1,011,359)		
CASH FLOWS FROM FINANCING ACTIVITIES					
Net proceeds and repayments from bank indebtedness	 1,000,000		6,000,000		
Net cash provided by financing activities	1,000,000		6,000,000		
Net increase in cash	2,231,588		946,137		
Cash, beginning of period	 484,463		1,184,313		
Cash, end of period	\$ 2,716,051	\$	2,130,450		

Supplemental disclosure with respect to cash flows (Note 13)

JEWETT-CAMERON TRADING COMPANY LTD. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Expressed in U.S. Dollars) May 31, 2023 (Unaudited)

1. NATURE OF OPERATIONS

Jewett-Cameron Trading Company Ltd. (the "Company") was incorporated in British Columbia on July 8, 1987 as a holding company for Jewett-Cameron Lumber Corporation ("JCLC"), incorporated September 1953. Jewett-Cameron Trading Company, Ltd. acquired all the shares of JCLC through a stock-for-stock exchange on July 13, 1987, and at that time JCLC became a wholly owned subsidiary. Effective September 1, 2013, the Company reorganized certain of its subsidiaries. JCLC's name was changed to JC USA Inc. ("JC USA"), and a new subsidiary, Jewett-Cameron Company ("JCC"), was incorporated.

JC USA has the following wholly owned subsidiaries incorporated under the laws of the State of Oregon: Jewett-Cameron Seed Company, ("JCSC"), incorporated October 2000, Greenwood Products, Inc. ("Greenwood"), incorporated February 2002, and Jewett-Cameron Company, incorporated September 2013. Jewett-Cameron Trading Company Ltd. and its subsidiaries (the "Company") have no significant assets in Canada.

The Company, through its subsidiaries, operates out of facilities located in North Plains, Oregon. JCC's business consists of the manufacturing and distribution of pet, fencing and other products, wholesale distribution to home centers, other retailers, on-line as well as direct to end consumers located primarily in the United States. Greenwood is a processor and distributor of industrial wood and other specialty building products principally to customers in the marine and transportation industries in the United States. JCSC is a processor and distributor of agricultural seeds in the United States. JC USA provides professional and administrative services, including accounting and credit services, to its subsidiary companies.

During the nine month period ended May 31, 2023, the Company announced that it will be closing its JCSC subsidiary effective August 31, 2023.

A number of external factors can adversely affect general workforces, economies and financial markets globally. Examples include, but are not limited to, the COVID-19 global pandemic and political conflict in other regions. It is not possible for the Company to predict the duration or magnitude of adverse results of such external factors and their effect on the Company's business, financial condition, or ability to raise funds.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

These unaudited consolidated interim financial statements have been prepared in conformity with generally accepted accounting principles of the United States of America ("US GAAP") for interim financial information and the rules and regulations of the Securities and Exchange Commission ("SEC").

Principles of consolidation

These consolidated financial statements include the accounts of the Company and its current wholly owned subsidiaries, JC USA, JCC, JCSC, and Greenwood, all of which are incorporated under the laws of Oregon, U.S.A.

All inter-company balances and transactions have been eliminated upon consolidation.

Estimates

The preparation of consolidated financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates incorporated into the Company's consolidated financial statements include the estimated useful lives for depreciable and amortizable assets, the estimated allowances for doubtful accounts receivable and inventory obsolescence, possible product liability and possible product returns, and litigation contingencies and claims. Actual results could differ from those estimates.

Cash and cash equivalents

The Company considers all highly liquid instruments with a maturity of three months or less at the time of issuance to be cash equivalents. At May 31, 2023, cash and cash equivalents were \$2,716,051 compared to \$484,463 at August 31, 2022.

Accounts receivable

Trade and other accounts receivable are reported at face value less any provisions for uncollectible accounts considered necessary. Accounts receivable primarily includes trade receivables from customers. The Company estimates doubtful accounts on an item-by-item basis and includes over aged accounts as part of allowance for doubtful accounts, which are generally ones that are ninety days or greater overdue.

The Company extends credit to domestic customers and offers discounts for early payment. When extension of credit is not advisable, the Company relies on either prepayment or a letter of credit.

Inventory

Inventory, which consists primarily of finished goods, is recorded at the lower of cost, based on the average cost method, and market. Market is defined as net realizable value. An allowance for potential non-saleable inventory due to excess stock or obsolescence is based upon a review of inventory components.

Property, plant and equipment

Property, plant and equipment are recorded at cost less accumulated depreciation. The Company provides for depreciation over the estimated life of each asset on a straight-line basis over the following periods:

Office equipment	3-7 years
Warehouse equipment	2-10 years
Buildings	5-30 years

Intangibles

The Company's intangible assets have a finite life and are recorded at cost. Amortization is calculated using the straight-line method over the remaining life of the asset. The intangible assets are reviewed annually for impairment.

Asset retirement obligations

The Company records the fair value of an asset retirement obligation as a liability in the period in which it incurs a legal obligation associated with the retirement of tangible long-lived assets that result from the acquisition, construction, development, and normal use of the long-lived assets. The Company also records a corresponding asset which is amortized over the life of the asset. Subsequent to the initial measurement of the asset retirement obligation, the obligation is adjusted at the end of each period to reflect the passage of time (accretion expense) and changes in the estimated future cash flows underlying the obligation (asset retirement cost). The Company does not have any significant asset retirement obligations.

Impairment of long-lived assets and long-lived assets to be disposed of

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount and the fair value less costs to sell.

Currency and foreign exchange

These financial statements are expressed in U.S. dollars as the Company's operations are primarily based in the United States.

The Company does not have non-monetary or monetary assets and liabilities that are in a currency other than the U.S. dollar. Any statement of operations transactions in a foreign currency are translated at rates that approximate those in effect at the time of translation. Gains and losses from translation of foreign currency transactions into U.S. dollars are included in current results of operations.

Income (loss) per share

Basic income (loss) per common share is computed by dividing net income (loss) available to common shareholders by the weighted average number of common shares outstanding in the period. Diluted income (loss) per common share takes into consideration common shares outstanding (computed under basic income (loss) per share) and potentially dilutive common shares.

The earnings per share data for the three and nine month periods ended May 31, 2023 and 2022 are as follows:

	Three Mo ended	 	Nine Month Period ended May 31,			
	 2023	2022		2023		2022
Net income (loss)	\$ 734,951	\$ 1,494,111	\$	(310,847)	\$	1,372,789
Basic weighted average number of common shares outstanding	3,498,899	3,492,842		3,498,000		3,492,266
Effect of dilutive securities Stock options	 -	-		-		-
Diluted weighted average number of common shares outstanding	3,498,899	3,492,842		3,498,000		3,492,266

The Company has no items of other comprehensive income in any period presented. Therefore, net income (loss) presented in the consolidated statements of operations equals comprehensive income (loss).

Stock-based compensation

All stock-based compensation is recognized as an expense in the financial statements and such costs are measured at the fair value of the award.

Financial instruments

The Company uses the following methods and assumptions to estimate the fair value of each class of financial instruments for which it is practicable to estimate such values:

Cash - the carrying amount approximates fair value because the amounts consist of cash held at a bank and cash held in short term investment accounts.

Accounts receivable - the carrying amounts approximate fair value due to the short-term nature and historical collectability.

Bank Indebtedness - the carrying amount approximates fair value due to the short-term nature of the obligations.

Financial instruments (cont'd...)

Accounts payable and accrued liabilities - the carrying amount approximates fair value due to the short-term nature of the obligations.

The estimated fair values of the Company's financial instruments as of May 31, 2023 and August 31, 2022 is as follows:

	May 20		Augus 202	,
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Cash and cash equivalents	\$ 2,716,051	\$ 2,716,051	\$ 484,463	\$ 484,463
Accounts receivable, net of allowance	7,530,135	7,530,135	7,191,646	7,191,646
Accounts payable and accrued liabilities	4,963,193	4,963,193	3,422,086	3,422,086
Bank indebtedness	8,000,000	8,000,000	7,000,000	7,000,000

The following table presents information about the assets that are measured at fair value on a recurring basis as of May 31, 2023 and indicates the fair value hierarchy of the valuation techniques the Company utilized to determine such fair value. In general, fair values determined by Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets. Fair values determined by Level 2 inputs utilize data points that are observable such as quoted prices, interest rates and yield curves. Fair values determined by Level 3 inputs are unobservable data points for the asset or liability, and included situations where there is little, if any, market activity for the asset:

	May 31, 2023	Quoted Prices in Active Markets (Level 1)	in Active Observable Markets Inputs	
Assets:				
Cash and cash equivalents	\$ 2,716,051	\$ 2,716,051	\$ —	\$

The fair values of cash are determined through market, observable and corroborated sources.

Income taxes

A deferred tax asset or liability is recorded for all temporary differences between financial and tax reporting and net operating loss carryforwards. Deferred tax expense (benefit) results from the net change during the year of deferred tax assets and liabilities.

Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment.

Shipping and handling costs

The Company incurs certain expenses related to preparing, packaging and shipping its products to its customers, mainly third-party transportation fees. All costs related to these activities are included as a component of cost of sales in the consolidated statements of operations. All costs billed to the customer are included as sales in the consolidated statements of operations.

Revenue recognition

The Company recognizes revenue from the sales of lumber, building supply products, industrial wood products, specialty metal products, and other specialty products, when the products are shipped, title passes, and the ultimate collection is reasonably assured. Revenue from the Company's seed operations is generated from seed processing, handling and storage services provided to seed growers, and by the sales of seed products. Revenue from the provision of these services and products is recognized when the services have been performed, products sold and collection of the amounts is reasonably assured.

3. INVENTORY

A summary of inventory is as follows:

	 May 31, 2023	 August 31, 2022
Wood products and metal products Agricultural seed products	\$ 19,993,945 535,285	\$ 20,130,063 502,250
	\$ 20,529,230	\$ 20,632,313

4. PROPERTY, PLANT AND EQUIPMENT

A summary of property, plant, and equipment is as follows:

	May 31, 2023	August 31, 2022
Office equipment	\$ 665,483	\$ 636,501
Warehouse equipment	1,576,205	1,504,867
Buildings	6,209,162	6,168,080
Land	 559,065	559,065
	9,009,915	8,868,513
Accumulated depreciation	 (4,263,928)	(4,040,093)
Net book value	\$ 4,745,987	\$ 4,828,420

4. **PROPERTY, PLANT AND EQUIPMENT** (cont'd...)

In the event that facts and circumstances indicate that the carrying amount of an asset may not be recoverable and an estimate of future discounted cash flows is less than the carrying amount of the asset, an impairment loss will be recognized. Management's estimates of revenues, operating expenses, and operating capital are subject to certain risks and uncertainties which may affect the recoverability of the Company's investments in its assets. Although management has made its best estimate of these factors based on current conditions, it is possible that changes could occur which could adversely affect management's estimate of the net cash flow expected to be generated from its operations.

5. INTANGIBLE ASSETS

A summary of intangible assets is as follows:

	 May 31, 2023	August 31, 2022
Intangible assets	\$ 152,540	\$ 50,695
Accumulated amortization	 (18,141)	(17,337)
Net book value	\$ 134,399	\$ 33,358

6. **DEFERRED INCOME TAXES**

Deferred income tax asset as of May 31, 2023 of \$391,564 (August 31, 2022 - \$24,998) reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes.

7. BANK INDEBTEDNESS

Bank indebtedness under the Company's \$12,000,000 line of credit as of May 31, 2023 was \$8,000,000 (August 31, 2022 - \$7,000,000). During the quarter ended May 31, 2023, the \$10,000,000 line of credit was temporarily increased to \$12,000,000. The temporary increase is available through August 31, 2023.

Bank indebtedness, when it exists, is secured by an assignment of accounts receivable and inventory. Interest was previously calculated solely on the one-month LIBOR rate plus 175 basis points. Beginning with the monthly interest payment due March 31, 2022, the Company's Bank Line of Credit agreement was revised to change the calculation of the interest rate from the one-month LIBOR rate to the one-month Secured Overnight Financing Rate (SOFR). Interest is now calculated based on the one-month SOFR plus 157 basis points, which as of May 31, 2023 was 6.65% (5.08% + 1.57%).

The temporary increase in the available borrowing under the line of credit includes additional financial covenants, which require the Company to maintain certain leverage ratios of borrowed funds to Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA). The Company is currently in compliance with these covenants.

8. CAPITAL STOCK

Common Stock

Holders of common stock are entitled to one vote for each share held. There are no restrictions that limit the Company's ability to pay dividends on its common stock. The Company has not declared any dividends since incorporation.

9. **RESTRICTED SHARE PLAN**

The Company has a Restricted Share Plan (the "Plan") as approved by shareholders on February 8, 2019. The Plan allows the Company to grant, from time to time, restricted shares as compensation to directors, officers, employees and consultants of the Company. The Restricted Shares are subject to restrictions, including the period under which the shares will be restricted (the "Restricted Period") and subject to forfeiture which is determined by the Board at the time of the grant. The recipient of Restricted Shares is entitled to all of the rights of a shareholder, including the right to vote such shares and the right to receive any dividends, except that the shares granted under the Plan are nontransferable during the Restricted Period.

The maximum number of Common Shares reserved for issuance under the Plan will not exceed 1% of the then issued and outstanding number of Common Shares at the time of the grant. As of May 31, 2023, the maximum number of shares available to be issued under the Plan was 17,074.

During the fiscal 2021 ended August 31, 2021, the Board of Directors set the compensation for members of the Board under the Plan. Non-executive directors will be granted 25 common shares for each quarter of service, with the cumulative amount of shares earned each fiscal year to be granted shortly after the close of that fiscal year. Non-executive Directors also received a one-time initial grant of 225 common shares which were issued in December 2020.

During the nine-month period ended May 31, 2023, the Company issued 3,557 common shares (nine months ended May 31, 2022 – 3,681 common shares) to officers, directors and employees under the RSA. The value of these shares was \$23,303 (2022 - \$39,386).

10. PENSION AND PROFIT-SHARING PLANS

The Company has a deferred compensation 401(k) plan for all employees with at least 6 months of service pending a monthly enrollment time. The plan allows for a non-elective discretionary contribution plus matching employee contributions up to a specific limit. The percentages of contribution remain the discretion of the Board and are reviewed with management annually. For the nine-month periods ended May 31, 2023 and 2022 the 401(k) compensation expense were \$404,541 and \$426,436, respectively.

11. SEGMENT INFORMATION

The Company has three principal reportable segments. These reportable segments were determined based on the nature of the products offered. Reportable segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance.

The Company evaluates performance based on several factors, of which the primary financial measure is business segment income before taxes. The following tables show the operations of the Company's reportable segments.

11. SEGMENT INFORMATION (cont'd...)

Following is a summary of segmented information for the nine-month periods ended May 31, 2023 and 2022.

	 2023	2022
Sales to unaffiliated customers:		
Industrial wood products	\$ 1,928,765	\$ 1,690,262
Lawn, garden, pet and other	36,029,439	43,978,959
Seed processing and sales	 1,708,454	2,231,444
	\$ 39,666,658	\$ 47,900,665
Income (loss) before income taxes:		
Industrial wood products	\$ (80,007)	\$ 8,823
Lawn, garden, pet and other	(594,192)	1,499,053
Seed processing and sales	(58,048)	(238,387)
Corporate and administrative	412,396	586,749
	\$ (319,851)	\$ 1,856,238
Identifiable assets:		
Industrial wood products	\$ 875,392	\$ 669,301
Lawn, garden, pet and other	27,060,918	28,754,441
Seed processing and sales	740,455	474,038
Corporate and administrative	8,240,749	7,356,579
-	\$ 36,917,514	\$ 37,254,359
Depreciation and amortization:		
Industrial wood products	\$ -	\$ -
Lawn, garden, pet and other	48,643	29,385
Seed processing and sales	4,893	4,761
Corporate and administrative	246,041	202,855
-	\$ 299,577	\$ 237,001
Capital expenditures:		
Industrial wood products	\$ -	\$ -
Lawn, garden, pet and other	-	-
Seed processing and sales	-	-
Corporate and administrative	318,185	1,011,359
•	\$ 318,185	\$ 1,011,359

11. SEGMENT INFORMATION (cont'd...)

The following table lists sales made by the Company to customers which were in excess of 10% of total sales for the nine months ended May 31, 2023 and 2022:

	 2023	2022
Sales	\$ 24,245.936	\$ 25,309,216

The Company conducts business primarily in the United States, but also has limited amounts of sales in foreign countries. The following table lists sales by country for the nine months ended May 31, 2023 and 2022:

	 2023	 2022
United States	\$ 38,289,020	\$ 45,945,594
Canada	645,172	879,929
Mexico / Latin America / Caribbean	487,218	766,147
Europe	150,084	76,247
Asia/Pacific	95,164	232,748

All of the Company's significant identifiable assets were located in the United States as of May 31, 2023 and August 31, 2022.

12. RISKS

Credit risk

Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of cash and accounts receivable. The Company places its cash with a high quality financial institution. The Company has concentrations of credit risk with respect to accounts receivable as large amounts of its accounts receivable are concentrated geographically in the United States amongst a small number of customers.

At May 31, 2023, two customers accounted for accounts receivable greater than 10% of total accounts receivable at 66%. At May 31, 2022, two customers accounted for accounts receivable greater than 10% of total accounts receivable at 54%. The Company controls credit risk through credit approvals, credit limits, credit insurance and monitoring procedures. The Company performs credit evaluations of its commercial customers but generally does not require collateral to support accounts receivable.

Volume of business

The Company has concentrations in the volume of purchases it conducts with its suppliers. For the nine months ended May 31, 2023, there were three suppliers that each accounted for 10% or greater of total purchases, and the aggregate purchases amounted to \$17,831,976. For the nine months ended May 31, 2022, there were three suppliers that each accounted for 10% or greater of total purchases, and the aggregate purchases amounted to \$21,313,695.

13. SUPPLEMENTAL DISCLOSURE WITH RESPECT TO CASH FLOWS

Certain cash payments for the nine months ended May 31, 2023 and 2022 are summarized as follows:

	2023			2022	
Cash paid during the periods for: Interest Income taxes	\$ \$	325,933	\$ \$	98,868 227,685	

There were no non-cash investing or financing activities during the periods presented.

14. LEGAL PROCEEDINGS

- a) An association of District Attorneys in the State of California contacted the Company in regards to their investigation into the environmental labeling and marketing of dog waste bags. The District Attorneys claim that labeling certain dog waste bags, including the Company's, as biodegradable or compostable is misleading due to the lack of industrial composting facilities that accept dog waste. During the year ended August 31, 2022, the Company entered into a final settlement agreement which resulted in a \$300,000 fine to the Company paid over a four-month period with no admission of guilt by the Company.
- b) The Company was one of three named defendants in a Civil Action in Pennsylvania. The matter was an action seeking compensation for personal injuries and is based on theories of product liability as to the Company. The matter arises out of a dog allegedly escaping from a Jewett-Cameron kennel product and causing personal injuries to three individuals. The Company's applicable liability insurer provided the defense covering the Company's legal fees and costs. During the fiscal year ended August 31, 2022, the case was settled within the Company's insurance policy limits with no admission of guilt by the Company, and there were no additional costs incurred.
- c) In fiscal 2021, the Company initiated arbitration against a former distributor asserting a breach of the distribution agreement and seeking damages. The arbitration hearing was held in December 2022. In February 2023, the arbitrator issued its decision and ruled in favor of the Company on all of its claims. The Company has requested damages and costs including attorneys' fees. A hearing date on the award of damages to the Company has been set for August 2023, but the ultimate amount of the award is currently uncertain.

15. SUBSEQUENT EVENTS

The Company has repaid an additional \$1,000,000 of its bank line of credit, which has reduced the borrowed amount outstanding to \$7,000,000.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

These unaudited financial statements are those of the Company and its wholly owned subsidiaries. In the opinion of management, the accompanying consolidated financial statements of Jewett-Cameron Trading Company Ltd., contain all adjustments, consisting only of normal recurring adjustments, necessary to fairly state its financial position as of May 31, 2023 and August 31, 2022 and its results of operations and cash flows for the three and nine month periods ended May 31, 2023 and 2022 in accordance with U.S. GAAP. Operating results for the three and nine month periods ended May 31, 2023 is not necessarily indicative of the results that may be experienced for the fiscal year ending August 31, 2023. Overall, the operating results of JCC are seasonal with the first two quarters of the fiscal year historically being slower than the final two quarters of the fiscal year.

The Company's operations are classified into three reportable operating segments and the parent corporate and administrative segment, which were determined based on the nature of the products offered along with the markets being served. The segments are as follows:

- Industrial wood products
- Lawn, garden, pet and other
- Seed processing and sales
- Corporate and administration

The industrial wood products segment reflects the business conducted by Greenwood Products, Inc. (Greenwood). Greenwood is a processor and distributor of industrial wood products. A major product category is treated plywood that is sold primarily to the transportation industry, including the municipal and mass transit transportation sectors.

The lawn, garden, pet and other segment reflects the business of Jewett-Cameron Company (JCC), which is a wholesaler of wood products and a manufacturer and distributor of specialty metal products. JCC operates out of a 5.6 acre owned facility located in North Plains, Oregon that includes offices, a warehouse, and a paved yard. This business is a wholesaler, and a manufacturer and distributor of products that include an array of pet enclosures, kennels, and pet welfare and comfort products, proprietary gate support systems, perimeter fencing, greenhouses, and fencing in-fill products made of wood, metal and composites. Examples of the Company's brands include Lucky Dog®, for pet products; Adjust-A-GateTM, Fit-Right®, Perimeter Patrol®, and Lifetime PostTM for gates and fencing; Early Start, Spring GardnerTM, Greenline®, and Weatherguard for greenhouses. JCC uses contract manufacturers to manufacture these products. Some of the products that JCC distributes flow through the Company's facility in North Plains, Oregon, and some are shipped direct to the customer from the manufacturer. Primary customers are home centers, eCommerce partners, on-line direct consumers as well as other retailers.

The seed processing and sales segment reflects the business of Jewett-Cameron Seed Company (JCSC). JCSC processes and distributes agricultural seed. Most of this segment's sales come from selling seed to distributors with a lesser amount of sales derived from cleaning seed. The Company has announced that it will cease regular operations at JCSC effective August 31, 2023, with final closure expected by the end of calendar 2023.

JC USA Inc. ("JC USA") is the parent company for the wholly-owned subsidiaries as described above. JC USA provides professional and administrative services, including warehousing, accounting and credit services, to its subsidiary companies.

<u>Tariffs</u>

The Company's metal products and some of its sustainable bag products are manufactured in China and are imported into the United States. The Office of the United States Trade Representative ("USTR") instituted new tariffs on the importation of a number of products into the United States from China effective September 24, 2018. These new tariffs are a response to what the USTR considers to be certain unfair trade practices by China. The tariffs began at 10%, and subsequently were increased to 25% as of May 10, 2019. A number of the Company's products manufactured in China have been subject to duties of 25% when imported into the United States.

These new tariffs were temporarily reduced on many of the Company's imported products in September 2019 under a deemed one-year exemption. The 25% tariff rate was restored on the Company's products in September 2020 when the exemption expired.

Results of Operations

Our third quarter results were negatively affected by the historically bad and unseasonal winter weather across much of the United States that extended into April. This significantly delayed the usual ordering of our outdoor products by many of our customers, particularly retail hardware and Big Box stores, and shortened the Spring and Summer sales season. This delay has caused a decline in our overall sales beginning in the third quarter as our customers scaled back their purchases to reflect the shortened selling season.

Our primary markets also continue to be affected by the challenging economic climate and shifts in consumer spending habits. Inflationary pressures experienced in many sectors appear to have softened overall demand in our home improvement and pet channels. Although our sales in the third quarter of fiscal 2023 were 9% lower than the sales in the third quarter of fiscal 2022, it is worth noting that this level of sales is about 17% higher than the sales we recorded in our initial third quarter of the pandemic period in 2020, which continues to provide us optimism that our overall markets are still growing.

Fence sales have been strong with several product lines exceeding our expectations. We have reinforced and expanded our partnership with several retailers resulting in increased visibility of our products as well as a much greater degree of review of our product movement through their stores so that we may better assist them in keeping their shelves stocked. Warehouse inventory has been greatly reduced since our peak in January lead by our fence product sales. We are now at our desired inventory levels for most of our key fence products.

Our switch earlier this year with a major lumber retailer is going very well. The sales to date are positive and support our belief that the new arrangement will provide us with more regular and predictable fencing sales with this customer while improving the availability of the product in their stores, although it does require us to maintain a higher level of fencing inventory than we had under the prior agreement.

Our pet product sales have not picked back up to previous year volumes on certain products. The relaunch of one of our kennel products earlier this calendar year and resolving the interruption with a significant on-line retailer have begun to positively impact our pet category sales. We expect this to address some of our depressed sales in this category from the second and third quarters and set us on track to increase sales back to previous levels in the fourth quarter and beyond. Other pet product inventory items remain higher than usual and have not yet seen desired sales growth. Some of this is due to previous quality issues from our suppliers. Our team has since strengthened our Quality Assurance program to prevent quality issues and improve the consumer experience with our products across all of our lines. We continue to explore opportunities to accelerate the sales of our slower moving pet products.

Our new MyEcoWorld® sustainable bag products completed their soft-launch in the 3rd quarter, with the full launch expected in the 4th quarter of fiscal 2023. Under our distribution agreement with SECOS Group of Australia, Jewett-Cameron is the exclusive distributor of their MyEcoWorld® sustainable bag products in the US and Canada. This new sustainable product line fits very well into our goal of increasing our product mix by bringing innovative premium products to the market that also support our desire to be good stewards of the earth. We are optimistic of the potential of this new product line to grow into a significant segment of our business over time as consumers are increasingly seeking more environmentally friendly alternatives to conventional hydrocarbon derived plastic products. Our success with our compostable poop bag since its launch several years ago indicates these products are less seasonal and can provide positive contributions to our historically lower revenue quarters.

Greenwood's primary customers in the transit sector are beginning to recover from the severe decline in ridership and shortages of other vehicle components experienced during the COVID-19 pandemic. Their orders for Greenwood's products have picked up and is reflected in the 14% increase in sales during the current 3rd quarter compared to the 3rd quarter of fiscal 2022. We remain active in our search for new traders to both bring on new customers in other sectors, such as construction, as well as take advantage of appealing new opportunities for our existing products, such as fabricated panels.

During the 3rd quarter, management conducted a strategic review of the seed segment, including its capital needs and its potential to provide value to the Company going forward. As a result of this review, the Board of Directors made the difficult decision to close JCSC effective August 31, 2023. When the seed operation was first opened in 1965, and then acquired by the Company in 2000, the local area around the JCSC operations was rural and dominated by large farming operations, including grass seed farms which made up JCSC's customers. In our region, many agricultural customers continue to convert previous acreage from cyclical grass seed to higher value crops, such as berries and filberts for example. Consequently, JCSC has been receiving lower quantities and quality of seed for processing and experiencing less demand for its marketing and sales in recent years. In addition, JCSC's building and equipment are nearing the end of their expected operating life. Over the last several years, the higher costs of maintenance required to maintain operations have had a substantial negative effect

on JCSC's margins. Taking into consideration the current economic and market trends, and the high cost of new equipment, the Board determined an orderly wind-down of operations and closure of JCSC was the most prudent action.

The wind-down of operations and JCSC began in April and has been proceeding smoothly, which has been greatly aided by the retention of the entire JCSC staff. Seed cleaning operations of the seed that was already within the building are continuing, but no additional seed is being accepted for processing. Nearly half of the seed inventory held at the time of the closure announcement has already been sold, as well as some of the equipment, which has exceeded management's expectations. The end of operations and full closure of the facility is expected to be completed by the end of calendar 2023. JCSC owns 11.7 acres of land and 105,000 square feet of buildings in Hillsboro, Oregon. The ultimate disposition of these assets has not been determined and will be evaluated by the Board.

The company's use of borrowed funds have primarily been used to fund inventory purchases. As a result of the worldwide supply chain disruptions and other macro-economic issues experienced over the last several years, the Company's inventory levels are higher than they have been historically, which has led to higher per unit costs. In some key product categories, changes in our customers' behavior have led to slower purchasing rates which have contributed to the higher inventory levels. This excess inventory does not spoil or turn obsolete. The Company remains committed to selling this inventory as we rework these specific distribution channels but we expect this to take some time.

The Company's inventory position as of the end of the third quarter fell by \$2.5 million from the end of the second quarter, and \$4.0 million from its peak in January. This drawdown of our inventory has not affected our ability to fulfill the orders for our highest volume products in a timely manner, but has reduced our position in bulkier items which were delayed due the worldwide supply chain issues that occurred at the end of the COVID-19 pandemic and arrived too late for our busy Spring and Summer selling season last year. As of the end of the third quarter, the Company had over \$1.5M less in-transit and prepaid inventory than the previous year allowing us to further drawdown our inventory. We are now at our desired inventory levels for many of our high volume products and expect to resume purchasing these in Q4 to continue to fulfill demand. In addition, the change in our fencing distribution agreement with a major customer as discussed above is requiring us to maintain a higher level of lumber inventory than we have previously. This ensures the availability of these products for the customer and optimizes our sales. This change will contribute to higher inventory figures in future periods.

Gross margin for the current nine-month period was 23.2%, which is similar to the 23.5% gross margin in the prior year's nine-months. We continue to work off our higher priced inventory acquired when freight costs were at their highest. As this inventory is replaced, our costs of goods will decline. Inflation is also showing signs of moderating from the tremendously high levels that occurred in calendar 2022 and into 2023. This should further allow our selling prices to catch up to our costs.

In fiscal 2021, we filed for arbitration against one of our former distributors asserting a breach of the distribution agreement. The arbitration hearing was held in December 2022. In February 2023, the arbitrator issued its decision in favor of the Company on all of our claims. We are seeking damages of lost margins and our legal costs. The monetary award is pending, and a hearing date regarding the award of damages has been set for early August. The amount of any recovery is currently uncertain. Our costs to pursue this action have been sizeable, particularly during the current nine-month period. Regardless of the ultimate recovery in this case, Jewett-Cameron will continue to vigorously defend its patents, trademarks and contractual agreements.

In May, the Company's Board of Director's approved the adoption of an Advance Notice Policy for the nominations of directors by the Company's shareholders. The Policy provides shareholders, directors and management with a precise framework for advance notice of nominations of directors by its shareholders. Among other things, the Advance Notice Policy fixes a deadline by which shareholders must submit nominations to the Company before any annual or special meeting of the shareholders, and sets forth the minimum information that a shareholder must include in such notice. The Advance Notice Policy is effective immediately, and the Company's common shareholders will be asked to approve the Advance Notice Policy at the next meeting of shareholders which is expected to be held in early calendar 2024.

September 2023 will mark Jewett-Cameron's 70th year in business. We are pleased with the results we have achieved in operational improvements from the investments we have made in all facets of the business over the last several years. This badly needed modernization of the Company and our processes have positioned us well for future growth. We will continue to streamline the business, focus on our strengths and core product lines, and deploy our capital efficiently. Recently, our bank lender U.S. Bank increased our available credit line to \$12 million while we reduced our current draw on the line to \$8 million, which is down from its peak of \$9.5 million from early in the third quarter. We are continuing to discuss the possibility of restructuring the existing line into different credit arrangements which would potentially provide the Company with greater financial flexibility.

Three Months Ended May 31, 2023 and May 31, 2022

For the three months ended May 31, 2023, sales totaled \$18,945,738 compared to sales of \$20,922,190 for the three months ended May 31, 2022, which is a decrease of \$1,976,452, or 9%.

Sales at JCC were \$17,158,549 compared to sales of \$19,775,597 for the quarter ended May 31, 2022, a decrease of \$2,617,048, or 13%. Sales in the current quarter were negatively affected the historically cold and wet wintry weather across the United States which extended into April. This caused many of our customers, including the big box retailers, to delay their Spring and Summer product orders as well as reducing the size of their orders to reflect the shortened warm weather season. Operating profit for JCC for the quarter ended May 31, 2023 was \$977,922 compared to income of \$2,068,910 for the quarter ended May 31, 2022.

Sales at Greenwood for the quarter were \$989,166 compared to sales of \$570,592 for the three months ended May 31, 2022, which was an increase of \$418,574, or 73%. Demand for Greenwood's products transit operators is now recovering after the COVID-19 pandemic drastically reduced ridership and their budgets for these customers. As demand for Greenwood's products has grown, the Company is working expand its trading activities by adding new traders. For the three months ended May 31, 2023, Greenwood had an operating profit of \$25,460 compared to an operating loss of (\$35,123) for the three months ended May 31, 2022.

Sales at JCSC were \$798,023 compared to sales of \$576,001 for the three months ended May 31, 2022. During the current quarter, management decided to close JCSC effective August 31, 2023. No new seed is being accepted for cleaning, and existing inventory is being sold to be able to complete the closure of JCSC no later than December 31, 2023. For the quarter ended May 31, 2023, JCSC had a loss from operations of (\$46,719) compared to an operating loss of (\$116,639) for the quarter ended May 31, 2022.

JC USA is the holding company for the wholly-owned operating subsidiaries. For the quarter ended May 31, 2023, JC USA had operating income of \$141,450 compared to operating income of \$55,428 for the quarter ended May 31, 2022. The results of JC USA are eliminated on consolidation.

Gross margin for the three months ended May 31, 2023 was 23.3% compared to 25.6% for the three months ended May 31, 2022. Higher cost inventory acquired during the period of worldwide supply chain disruptions are being worked off in the current quarter and have pressured our margins.

Operating expenses for the three months ended May 31, 2023 were \$3,162,353 a decrease of \$170,813 from expenses of \$3,333,166 in the three months ended May 31, 2022. A decrease of \$164,126 in Selling, General and Administrative to \$961,566 from \$1,125,692 was the primary reason for the decline. Wages and Employee Benefits declined slightly to \$2,100,825 from \$2,124,183, and Depreciation rose to \$99,962 from \$83,291 as the Company added new facilities and equipment. Other income was \$Nil compared to \$903, and interest expense related to the amounts borrowed on its bank line of credit was \$152,905 compared to \$47,973 due to a higher balance borrowed and a higher interest rate during the current quarter.

Income tax expense for the three months ended May 31, 2023 was \$363,163 compared to \$478,464 for the three-month period ended May 31, 2022. The Company estimates income tax expense for the quarter based on combined federal and state rates that are currently in effect, and the increase in taxes is consistent with the higher income for the current quarter.

Net income of the quarter ended May 31, 2023 was \$734,951, or \$0.21 per basic and diluted share, compared to net income of \$1,494,111, or \$0.43 per basic and diluted share, for the quarter ended May 31, 2022.

Nine Months Ended May 31, 2023 and May 31, 2022

For the nine months ended May 31, 2023, sales totaled \$39,666,658 compared to sales of \$47,900,665 for the nine months ended May 31, 2022. This represents a decrease of \$8,234,007, or 17%.

Sales at JCC were \$36,029,439 for the nine months ended May 31, 2023 compared to sales of \$43,978,959 for the nine months ended May 31, 2022, which is a decrease of \$7,949,520, or 18%. The historic cold and wet weather which covered most of the United States into April caused many of our customers to delay, and likely reduce, their planned Spring and Summer orders. Sales during the current nine months were also negatively affected by some outside issues with certain products at both the supplier and customer level which were fully resolved during the third quarter. For the current nine-month period, JCC had an operating loss of (\$594,192) compared to operating income of \$1,499,054 for the nine months ended May 31,

2022. Overall, the operating results of JCC are seasonal with the first two quarters of the fiscal year being much slower than the final two quarters of the fiscal.

Sales at Greenwood were \$1,928,765 compared to sales of \$1,690,262 for the nine months ended May 31, 2022. This represents an increase of \$238,503, or 14%. Greenwood's primary customers are governments and transit operators which have recently seen a rise in ridership, and budgets, post-COVID 19. As a result, orders from these customers have recently increased. Management continues its work to grow Greenwood by recruiting new brokers to add new customers not only within the transportation industry, but also those in other industries that Greenwood has traditionally not targeted, such as the housing and construction sectors. For the nine months ended May 31, 2023, Greenwood had an operating loss of (\$80,097) compared to an operating profit of \$8,823 for the nine months ended May 31, 2022.

Sales at JCSC for the nine months ended May 31, 2023 were \$1,708,454 compared to sales of \$2,231,444 for the nine months ended May 31, 2022, which was a decrease of \$522,990, or 23%. The extended cold and wet weather that most of the United States experienced into April 2023 depressed prices and demand for both grass seed and red clover as it pushed back the traditional planting season. During the current period, management decided to close JCSC effective August 31, 2023. No new seed is being accepted for cleaning, and existing inventory is being sold to be able to complete the closure of JCSC no later than December 31, 2023. For the nine-month period ended May 31, 2023, JCSC had an operating loss of (\$58,048) compared to an operating loss of (\$238,387) for the nine months ended May 31, 2022.

JC USA, the holding company that provides professional and administrative services for the wholly-owned operating subsidiaries had operating income of \$412,394 compared to income of \$586,749 for the nine months ended May 31, 2022. The results of JC USA are eliminated on consolidation.

Gross margin for the nine-month period ended May 31, 2023 was 23.2% compared to 23.5% for the nine months ended May 31, 2022. Although raw material, energy, and transportation costs have begun to moderate, they remain higher in the current period than experienced during fiscal 2022. The Company is also continuing to draw down its higher cost inventory that was acquired during the period of worldwide supply chain disruptions.

Operating expenses rose slightly to \$9,159,478 from expenses of \$8,992,696 recorded for the nine months ended May 31, 2022. Selling, General and Administrative expenses increased to \$2,884,463 from \$2,798,094. Higher spending on Professional Fees, including attorney's fees related to the Company's recent arbitration victory against a former distributor, was an important contributor to the increase in the current nine-month period. Wages and Employee Benefits was relatively flat at \$5,975,438 compared to \$5,957,601. Depreciation and amortization rose to \$299,577 from \$237,001 as new facilities and equipment has been added.

Interest expense related to the Company's bank line of credit during the current nine-months was \$353,987 compared to \$98,868 for the nine months ended May 31, 2022. The increase was due to a higher balanced borrowed and significantly higher interest rate. Other income in the prior nine-month period was a loss of (\$294,097) which includes the accrual of \$300,000 for the settlement of claims brought by the Association of California District Attorneys regarding the labeling and marketing of the Company's dog waste bags, and income of \$5,000 as a portion of the parking area at JCS was formerly rented to an unrelated company for \$1,000 per month through January 2022.

Income tax recovery in the current nine-month period was \$9,004 compared to income tax expense of \$483,449 for the nine months ended May 31, 2022. The Company estimates income tax expense for the period based on combined federal and state rates that are currently in effect.

Net loss for the nine months ended May 31, 2023 was (\$310,847), or (\$0.09) per basic and diluted share, compared to net income of \$1,372,789, or \$0.39 per basic and diluted share, for the nine months ended May 31, 2022.

LIQUIDITY AND CAPITAL RESOURCES

As of May 31, 2023, the Company had working capital of \$18,535,156 compared to working capital of \$19,207,874 as of August 31, 2022, a decrease of \$672,718.

Cash and cash equivalents totaled \$2,716,051, an increase of \$2,231,588 from cash of \$484,463. Accounts receivable, which is based on the timing of sales and collection of payments, rose to \$7,530,135 from \$7,191,646. Inventory declined to \$20,529,230 from \$20,632,313. Prepaid expenses, which is largely related to down payments for future inventory purchases, decreased by \$242,427 to \$870,148. Prepaid income taxes declined to \$Nil from \$208,963.

Current liabilities increased to \$13,110,408 from \$10,422,086. The Company drew a net \$1,000,000 against its line of credit during the period which increased the amount borrowed to \$8,000,000 from \$7,000,000 as of August 31, 2022. Accounts payable rose by \$1,064,998 to \$2,631,045 from \$1,566,047. Accrued liabilities increased to \$2,332,148 from \$1,856,039, and income taxes payable rose to \$147,215 from \$Nil.

As of May 31, 2023, accounts receivable and inventory represented 89% of current assets and 76% of total assets. As of May 31, 2022, accounts receivable and inventory represented 87% of current assets and 76% of total assets. Our accounts receivable balances have begun their usual seasonal decrease. Our customers continue to pay on-time, with almost all of our outstanding receivables classified as current. For the three months ended May 31, 2023, the accounts receivable collection period, or DSO, was 37 compared to 37 for the three months ended May 31, 2022. For the nine-month period ended May 31, 2022, the DSO was 52 compared to 49 for the nine months ended May 31, 2022. Inventory turnover for the three months ended May 31, 2023, was 138 days compared to 112 days for the three months ended May 31, 2022. For the nine months ended May 31, 2023, inventory turnover was 184 days compared to 126 days for the nine months ended May 31, 2022.

External sources of liquidity include a line of credit from U.S. Bank of \$12,000,000, which includes a temporary increase of \$2,000,000 from the existing \$10,000,000. This temporary bulge is in effect through August 31, 2023. As of May 31, 2023, the Company had a borrowing balance of \$8,000,000, leaving \$4,000,000 available. Subsequent to the end of the period, the Company repaid an additional \$1,000,000, leaving a balance borrowed of \$7,000,000 and \$5,000,000 currently available. Borrowing under the line of credit is secured by an assignment of accounts receivable and inventory. Interest was previously calculated solely on the one-month LIBOR rate plus 175 basis points. Beginning with the monthly interest payment due March 31, 2022, the Company's Bank Line of Credit agreement was revised to change the calculation of the interest rate from the one-month LIBOR rate to the one-month Secured Overnight Financing Rate (SOFR). Interest is now calculated based on the one-month SOFR plus 157 basis points, which as of May 31, 2023 was 6.65% (5.08% + 1.57%). The line of credit has certain financial covenants. The temporary increase in the available borrowing under the line of credit includes additional financial covenants, which is customary for these types of loans. These covenants require the Company to maintain certain leverage ratios of borrowed funds to Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA). The Company is currently in compliance with these covenants.

Management is continuing to explore the restructuring of its borrowing agreements. These changes would potentially provide the Company with additional borrowing power and greater financial flexibility, but may include additional financial covenants which the Company would be required to maintain. No new agreement has been reached, and there is no guarantee that there will be any additional changes to the Company's borrowing arrangements.

During the period, the Company issued 3,557 common shares to officers, directors and employees as compensation under the Company's Restricted Share Plan at a deemed average price of \$6.55 per share for a total cost of \$23,303.

Current Working Capital Requirements

Based on the Company's current working capital position, combined with the expected timing of accounts receivable and the Bank Line of Credit, the Company is expected to have sufficient liquidity available to meet the Company's working capital requirements for the remainder of fiscal 2023.

OTHER MATTERS

Inflation

Historically, inflation has not been a significant issue for the Company. However, beginning in fiscal 2021, a number of product costs increased substantially, including raw materials, energy, and transportation/logistical related costs.

These higher costs have negatively affected the Company's gross margins. Typically, the Company passes cost increases on to the customer, and is currently raising its product prices as much as the market will bear. Retailers are currently more receptive to such increases than in the past due to a mutual understanding of the current inflationary environment and the objective reasons for such. Since the ability of the Company to pass through all of the current increase in its product costs to its customers are somewhat limited and occur after such costs are first incurred, management expects that its gross margins will remain under pressure in fiscal 2023.

The increases in interest rates as a result of the higher level of inflation in the US economy experienced beginning in calendar 2021 and continuing through 2022 and 2023 has also had a negative effect on the Company's interest expense paid for its borrowing under its Bank Line of Credit. The interest rate paid by the Company has increased from 1.83% as of November 30, 2021 to 6.65% as of May 31, 2023.

Environmental, Social and Corporate Governance (ESG)

Jewett-Cameron endeavors to be a good steward and provide sustainable products with a positive impact. We strive to operate and grow in a way that honors our environment and relationships for the long term. This also aligns with one of our three value pillars: stewardship.

Environmental

For our metal products, the goal is that 90% of materials can be recycled. Our suppliers are audited to strict commercial and fair practice standards, including our own supplier qualifications regarding facilities, capacity, labor practices, and environmental awareness. Packaging is designed to maximize recyclability and re-use and minimize non-recycled materials, and all waste materials in our own facilities are segregated to maximize recycling. Our facilities have replaced high energy consumption infrastructure with energy efficient HVAC and lighting during our recent remodel.

Active products and designs utilize either recycled or non-petroleum-based plastics to enhance recycling and composting. This includes the recently introduced compostable dog waste bag made from corn starch and other natural, renewable resources, that is less reliant on fossil fuels used in traditional plastic bags. We also dedicate a percentage of sales to support environmental cleanup efforts.

Social

Our social responsibilities include cultural standards of operations and values which we establish in conjunction with our employees. We regularly provide employees with a corporate engagement survey to benchmark their engagement, satisfaction, and ideas for change. We support educational programs that build the future workforce through active participation in regional and statewide organizations, including the CTE/STEM Employer Coalition and assisting teachers to connect traditional school subjects to practical job site applications. The Company also actively participates in the local community, including sponsorships, fundraising, and volunteer events, which is supported by a Corporate Charitable Giving Charter.

Governance

As a public company, our processes are outlined and governed by multiple regulations, including Sarbanes-Oxley. Our financial controls are mapped, executed, self-audited as well as regularly audited by outside experts as part of our annual process. We have established risk mitigations that allows for condensed reviews of risks and impacts with our systems in place. An IT Governance Committee aligns execution and security both for ourselves and also for parties with whom we communicate and do business.

Uyghur Forced Labor Prevention Act

The Uyghur Forced Labor Prevention Act ("UFLPA") is a US Federal Law signed by President Biden in December 2021 which became effective on June 21, 2022. As enforced by U.S. Customs and Border Protection, the UFLPA prohibits any products that are made, mined, or manufactured, in part or in full, in China's Xinjiang Uyghur Autonomous Region to be imported into the United States, as they are presumed to have been made with forced labor. Any imports of such goods will be detained and seized by U.S. Customs unless the importer is able to prove that these goods have not been made with forced labor. The Company has ensured that each of its suppliers is in full compliance with the law and none of its products fall under the prohibited goods clause.

Business Risks

This quarterly report includes "forward–looking statements" as that term is defined in Section 21E of the Securities Exchange Act of 1934. Forward-looking statements can be identified by the use of forward-looking terminology such as "believes," "expects," "may," "will," "could," "should," "seeks," "approximately," "intends," "plans," "estimates," "anticipates," or "hopeful," or the negative of those terms or other comparable terminology, or by discussions of strategy, plans or intentions. For example, this section contains numerous forward-looking statements. All forward-looking statements in this report are made based on management's current expectations and estimates, which involve risks and uncertainties, including those described in the following paragraphs.

Risks Related to Our Common Stock

We may decide to acquire assets or enter into business combinations, which could be paid for, either wholly or partially with our common stock and if we decide to do this our current shareholders would experience dilution in their percentage of ownership.

Our Articles of Incorporation give our Board of Directors the right to enter into any contract without the approval of our shareholders. Therefore, our management could decide to make an investment (buy shares, loan money, etc.) without shareholder approval. If we acquire an asset or enter into a business combination, this could include exchanging a large amount of our common stock, which could dilute the ownership interest of present stockholders.

Future stock distributions could be structured in such a way as to be 1) diluting to our current shareholders or 2) could cause a change in control to new investors.

If we raise additional funds by selling more of our stock, the new stock may have rights, preferences or privileges senior to those of the rights of our existing stock. If common stock is issued in return for additional funds, the price per share could be lower than that paid by our current stockholders. The result of this would be a lessening of each present stockholder's relative percentage interest in our company.

Our shareholders could experience significant dilution if we issue our authorized 10,000,000 preferred shares.

The Company's common shares currently trade within the NASDAQ Capital Market in the United States. The average daily trading volume of our common stock on NASDAQ was 4,200 shares for the nine months ended May 31, 2023. With this limited trading volume, investors could find it difficult to purchase or sell our common stock.

Risks Related to Our Business

A contagious disease outbreak, such as the recent COVID-19 pandemic emergency, could have an adverse effect on our operations and financial condition

Our business could be negatively affected by an outbreak of an infectious disease due to the consequences of the actions taken by companies and governments to contain and control the virus. These consequences include:

- The inability of our third-party manufacturers in China and elsewhere to manufacture or deliver products to us in a timely manner, if it all.
- Isolation requirements may prevent our employees from being able to report to work or being required to work from home or other off-site location which may prevent us from accomplishing certain functions, including receiving products from our suppliers and fulfilling orders for our customers, which may result in an inability to meet our obligations.
- Our new products may be delayed or require unexpected changes to be made to our new or existing products.
- The effect of the outbreak on the economy may be severe, including an economic downturn and decrease in employment levels which could result in a decrease in consumer demand for our products.

The financial impact of such an outbreak are outside our control and are not reasonable to estimate, but may be significant. The costs associated with any outbreak may have an adverse impact on our operations and financial condition and not be fully recoverable or adequately covered by insurance.

We could experience a decrease in the demand for our products resulting in lower sales volumes.

In the past, we have at times experienced decreasing products sales with certain customers. The reasons for this can be generally attributed to: increased competition; general economic conditions; demand for products; and consumer interest rates. If economic conditions deteriorate or if consumer preferences change, we could experience a significant decrease in profitability.

If our top customers were lost, we could experience lower sales volumes.

For the nine months ended May 31, 2023, our top ten customers represented 87% of our total sales. We would experience a significant decrease in sales and profitability and would have to cut back our operations, if these customers were lost and could not be replaced. Our top ten customers are located in North America and are primarily in the retail home improvement and pet industries.

We could experience delays in the delivery of our products to our customers causing us to lose business.

We purchase our products from other vendors and a delay in shipment from these vendors to us could cause significant delays in our delivery to our customers. This could result in a decrease in sales orders to us and we would experience a loss in profitability.

Governmental actions, such as tariffs, and/or foreign policy actions could adversely and unexpectedly impact our business.

Since the bulk of our products are supplied from other countries, political actions by either our trading country or our own domestic policy could impact both availability and cost of our products. Currently, we see this in regard to tariffs being levied on foreign sourced products entering into the United States, including from China. The continuing tariffs by the United States on certain Chinese goods include some of our products which we purchase from suppliers in China. The company has multiple options to assist in mitigating the cost impacts of these government actions. However, we cannot control the duration or depth of such actions which may increase our product costs which would reduce our margins and potentially decrease the competitiveness of our products. These actions could have a negative effect on our business, results of operations, or financial condition.

We could lose our credit agreement and could result in our not being able to pay our creditors.

We have a line of credit with U.S. Bank in the amount of \$12,000,000, of which \$4,000,000 is currently available. We are currently in compliance with the requirements of our existing line of credit. However, with the recent temporary increase in the amount of the line of credit, our lender has instituted additional financial covenants. If we are unable to meet these financial conditions, the lender may reduce, or withdraw, our access to this line of credit and require repayment of a portion or all outstanding amounts. We may not be able to replace this credit on a timely basis or under favorable terms, if at all. If we lost access to this credit it would have a negative effect on our business and financial condition.

Our information technology systems are susceptible to certain risks, including cyber security breaches, which could adversely impact our operations and financial condition.

Our operations involve information technology systems that process, transmit and store information about our suppliers, customers, employees, and financial information. These systems face threats including telecommunication failures, natural disasters, and cyber security threats, including computer viruses, unauthorized access to our systems, and other security issues. While we have taken aggressive steps to implement security measures to protect our systems and initiated an ongoing training program to address many of the primary causes of cyber threat with all our employees, such threats change and morph almost daily. There is no guarantee our actions will secure our information systems against all threats and vulnerabilities. The compromise or failure of our information systems could have a negative effect on our business, results of operations, or financial condition.

If we fail to maintain an effective system of internal controls, we may not be able to detect fraud or report our financial results accurately, which could harm our business and we could be subject to regulatory scrutiny.

We have completed a management assessment of internal controls as prescribed by Section 404 of the Sarbanes-Oxley Act, which we were required to do in connection with our year ended August 31, 2022. Based on this process we did not identify any material weaknesses. Although we believe our internal controls are operating effectively, we cannot guarantee that in the future we will not identify any material weaknesses in connection with this ongoing process.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

Interest Rate Risk

The Company does not have any derivative financial instruments as of May 31, 2023. However, the Company is exposed to interest rate risk.

The Company's interest income and expense are most sensitive to changes in the general level of U.S. interest rates. In this regard, changes in U.S. interest rates affect the interest earned on the Company's cash.

The Company has a line of credit whose interest rate may fluctuate over time based on economic changes in the environment. The Company is subject to interest rate risk and could be subject to increased interest payments if market interest rates fluctuate. The interest rate paid by the Company on its Bank Line of Credit has increased from 1.83% as of November 30, 2021 to 6.65% as of May 31, 2023.

Foreign Currency Risk

The Company operates primarily in the United States. However, a relatively small amount of business is currently conducted in currencies other than U.S. dollars, and the Company may experience an increase in foreign exchange risk as they expand their international sales. Also, to the extent that the Company uses contract manufacturers in China, currency exchange rates can influence the Company's purchasing costs.

Item 4. Controls and Procedures

Disclosure Controls and Procedures

Management of the Company, including the Company's Principal Executive Officer and Principal Financial Officer, have evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report as defined in Rule 13a-15(e) or Rule 15d-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act"). Based on that evaluation, our Principal Executive and Principal Financial Officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures are effective in ensuring that information required to be disclosed in our Exchange Act reports is (1) recorded, processed, summarized and reported in a timely manner, and (2) accumulated and communicated to our management, including our Chief Executive Officer and our Principal Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting

There were no changes in the Company's internal control over financial reporting that occurred during the Company's most recently completed fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Part II – OTHER INFORMATION

Item 1. Legal Proceedings

A consortium of California District Attorneys contacted the Company in regard to possible liabilities related to environmental labeling of its plant-based Lucky Dog Poop Bags previously sold in the State of California. The Company has since modified its product marketing statements in response to their concerns, and during the period ended May 31, 2022, accrued \$300,000 in anticipation of a settlement. In June 2022, a settlement was finalized which required the Company to pay the previously accrued \$300,000 as a cash fine over a four-month period with no admission of guilt by the Company.

The Company was one of three named defendants in a Civil Action in Pennsylvania. The matter arises out of a dog allegedly escaping from a Jewett-Cameron kennel product and causing personal injuries to three individuals. The Company's applicable liability insurer provided the defense covering the Company's legal fees and costs. During the fiscal year ended August 31, 2022, the case was settled within the Company's insurance policy limits with no admission of guilt by the Company, and there were no additional costs incurred.

The Company initiated arbitration against a former distributor asserting a breach of the distribution agreement and seeking damages. The arbitration hearing was held in December 2022. In February 2023, the arbitrator issued its decision and ruled in favor of the Company on all of its claims. The Company has requested damages and costs including attorneys' fees. A hearing date regarding the award of damages to the Company has been set for August 2023, but the ultimate amount of the award is currently uncertain.

The Company does not know of any other material, active or pending legal proceedings against them; nor is the Company involved as a plaintiff in any other material proceeding or pending litigation. The Company knows of no other active or pending proceedings against anyone that might materially adversely affect an interest of the Company.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

---No Disclosure Required----

Item 3. Defaults Upon Senior Securities

---No Disclosure Required---

Item 4. Mine Safety Disclosures

---No Disclosure Required---

Item 5. Other Information

---No Disclosure Required---

Item 6. Exhibits

- 3.1 Amended and Restated Articles of Incorporation of Jewett-Cameron Lumber Corporation
 - -= Filed as an exhibit to the 10-Q Quarterly Report filed on January 13, 2014 =-
- 3.2 Articles of Incorporation of Jewett-Cameron Company.
- -= Filed as an exhibit to the 10-Q Quarterly Report filed on January 13, 2014 =-
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act, Chad Summers
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act, Mitch Van Domelen
- 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C., 1350 (Section 906 of the Sarbanes-Oxley Act), Chad Summers
- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C., 1350 (Section 906 of the Sarbanes-Oxley Act), Mitch Van Domelen
- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema Document
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Jewett-Cameron Trading Company Ltd. (Registrant)

Date: July 13, 2023

/s/ "Chad Summers"

Chad Summers, President and Chief Executive Officer

Date: July 13, 2023

/s/ "Mitch Van Domelen"

Mitch Van Domelen, Corporate Secretary and Chief Financial Officer

CERTIFICATIONS

I, Chad Summers, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Jewett-Cameron Trading Company Ltd;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. I am responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. I have disclosed, based on my most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 13, 2023

By: <u>/s/ "Chad Summers"</u> Chad Summers Chief Executive Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,

AS ADOPTED PURSUANT TO

SECTION 906 OF THE U.S. SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Jewett-Cameron Trading Company Ltd. (the "Company") on Form 10-Q for the period ended May 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned officer of the Company does hereby certify, to such officer's knowledge, that, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in this Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 13, 2023

Signed: <u>/s/ "Chad Summers"</u> Chad Summers, Chief Executive Officer

CERTIFICATIONS

I, Mitch Van Domelen, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Jewett-Cameron Trading Company Ltd;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. I am responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. I have disclosed, based on my most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 13, 2023

By: <u>/s/ "Mitch Van Domelen"</u> Mitch Van Domelen, Chief Financial Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,

AS ADOPTED PURSUANT TO

SECTION 906 OF THE U.S. SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Jewett-Cameron Trading Company Ltd. (the "Company") on Form 10-Q for the period ended May 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned officer of the Company does hereby certify, to such officer's knowledge, that, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in this Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 13, 2023

Signed: <u>/s/ "Mitch Van Domelen"</u> Mitch Van Domelen, Chief Financial Officer