

ANALYSIS OF THE UNITED STATES COMMERCIAL & INDUSTRIAL LIGHTING CONTROL SYSTEMS MARKET

Table of Contents

Executive Summary	4
Methodology	4
Profile of Interviewees	4
Market Definitions	5 5
Summary of Findings	5
How the Market Works	6
General Primary Research Sentiments	6
Specification, Design Layout of Fixtures and Lighting Controls	6
Most Important Factors for Lighting Control Specification and Selection	6
System Specification Override	7
Circulation of Funds	7
Financing	8
PACE Financing	8
Utility Based Financing	9
Third-Party and Private Sector Financing	10
Stimulus Funds (ARRA, etc.)	11
Stocking Inventory	11
Market Landscape	12
Summary	12
Regulatory Environment	13
Important Controls Functionality	16
Project Types	18
Small vs. Large Projects	
New Construction, Retrofit, Major Renovation	
Traditional Value Chain: From Manufacturer to End-user	20
Traditional Value Chain in Transition	22
Value Added Resellers	23
Direct vs. Indirect Sales	23
Electrical Distributors	24
Value Chain Influencers on Specification	26
Reasons for Substitution	27
Industry Trends	28
Challenges	28
Restraints	30
Drivers	31
Market Analysis - Integrated Distributed Lighting Control Systems	33
Problems (Or Opportunities In the Industry	35
Market Analysis - Panel-Based Control Systems	36
Failed Companies	38
Concluding Remarks	40
APPENDICES	
APPENDIX: GLOSSERY OF TERMS	41

LIST OF CHARTS & FIGURES

Figure 2.1: Circulation of Funds	8
Figure 2.2: Utility Financing Options	10
Chart 3.1: New Construction, Retrofit, Major Renovation Market Split	19
Chart 3.2: Distribution Breakdown	19
Figure 3.3: Route to Market: From Manufacturer to End-User Flow Chart	21
Figure 3.4: Route to Market: Traditional Path in Transition Flow Chart	22
Chart 3.5: Lighting Control System Market Share Split by Distributor	25
Chart 3.6: Value-Chain Influencers on Specification	26
Chart 3.7: Reasons for Substitution for Lighting Control Systems	27
Figure 3.8: Industry Trends- Challenges	28
Figure 3.9: Restraints and Impact	30
Figure 3.10: Drivers and Impact	31
Figure 3.11: Market Analysis- Highly Integrated Lighting Controls	33
Figure 3.12: Revenue Forecasts (2012-2019) US Highly Integrated Distributed	
Lighting Control Systems	34
Figure 3.13: Market Share Percentages for US Highly Integrated Distributed	
Lighting Control Systems	34
Figure 3.14: Market Analysis- Panel Based Controls	36
Figure 3.15: Revenue Forecasts for US Centralized Panel-Based	
Lighting Control Systems (2012-2019)	36
Figure 3.16: Market Share Percentages for US Centralized Panel-Based	
Lighting Control Systems	37
Figure 3.17: 2013 Lighting Controls Systems Market Share Split by Project Type	38

1

Executive Summary

United States Commercial & Industrial Lighting Controls Market

Methodology

The Analysis of the Commercial and Industrial Lighting Control Systems Market research report was conceptualized as an overview of the current state of affairs for the lighting control systems industry. The marketplace is in a major state of transition and this report should aid companies in determining the best way to address the changing industry. The study will include major issues in the lighting market, its current structure, an understanding of stakeholder decision-making and specification for both the centralized panel-based and highly integrated distributed lighting controls systems market. This analysis will further quantify the opportunity and growth for the systems market. The study will also provide also qualitative information on trends and challenges facing industry.

For the purpose of data collection for this study, select combinations of market participants were independently interviewed. Research was conducted primarily through phone interviews with chosen market participants and supplemented with comprehensive secondary research. In combination with an extensive lighting control industry knowledge and secondary research, this study has been compiled to convey to the most clear and concise representation of the current state of the lighting control systems marketplace and its direction going forward.

Profiles of Interviewees:

Lighting control systems manufacturers – vice presidents, product managers, sales & marketing executives, channel marketing managers, engineers, etc.

Large wholesale distributors – vice presidents, channel marketing managers, localized sales executives, sales managers, lighting control specialists, engineers, etc.

Other appropriate stakeholders – lighting designers, sales representatives, resellers, localized distributors, installers, commissioners, architects, engineers, etc.

Market Definitions

Highly Integrated Distributed Lighting Controls Systems – Refers to a decentralized system with integrated controls that are able to communicate with feedback and analytics functionality. Such systems include wired and wireless networked lighting controls. This system is referred to as a lighting control system interchangeably throughout the report.

Centralized Panel-Based Lighting Controls (PBLCs) – Defined as lighting controls with zone specific functionality. In some cases, multiple zones can be integrated into a larger lighting control system. However, these systems are application specific and generally do not have advanced control feedback capabilities.

- Control modules include relay panels, group controllers, scene controllers, DMX controllers, communicating fixtures and ballasts
- User-interfaces include sliders, touch panels, networked systems with software solution, timers and dimmers
- Sensors include occupancy, daylighting and other sensors

Standalone lighting controls are not included in this analysis. Information on this established market is available in other Verify Markets reports.

Summary of Findings

The path to market for manufacturers operating in the lighting control systems marketplace is predominantly through a traditional electrical product distribution model. There are emerging direct channels, where companies sell and specify direct to end-users and through value-added resellers (VARs).

Lighting control systems have experienced incredible growth in recent years. This growth should sustain and increase throughout the forecast period. This circumstance is predominantly due to changing energy codes, the shift to LEDs, industry acceptance of wireless technologies and overall industry awareness, among others.

Many manufacturer sales representatives, or lighting agencies, have developed a greater understanding of engineering and lighting design to try and protect their position in the value chain. Similarly, some choice electrical distributors have created a more consultative sales channel focused on energy audits. In recent years, these distributors have developed a breadth in engineering and lighting design. Both channel participants are attempting to address the changing dynamic in the marketplace as the anticipation of new technologies / systems and upcoming changes in energy codes are will change end-user requirements.