



bigbasket Playbook

Starter Kit for optimizing brand discovery and performance

January 2020

Big Basket Playbook

Journey Plan



- BB Sales Channels
- BB terminology
- Visibility Assets

Pre-Boarding Checklist



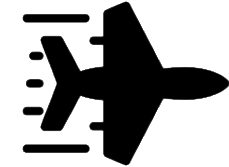
- Category Market Analysis
- BB Accelerate Program Basics
- Inventory Management

On-Boarding Measures



- Category & Product Listing
- Monthly Metrics Tracking
- Visibility Assets: Best Practices
- Full Funnel Solutions for BB
- Creative Performance Analysis
- Category Activations/ Big Sale Days
- Social Media Campaigns
- Recommended Marketing Calendar

Brand Take-Off



- Comparative Benchmarking
- Who am I losing to?
- Range Rationalization
- Accelerate Extension

BB Playbook

BB Sales Channels

BB terminology

Visibility Assets




Journey Plan



BB Sales Channels


BB runs 4 different apps: We recommend focus on BB B2C app only



BB B2C
The online hyperlocal delivery app

Focus only on App elements- 80% orders are from App


BB revenue contribution by medium



Medium	Contribution (%)
Web-based	~20%
App-based	~80%

0% 20% 40% 60% 80% 100%


■ Web-based ■ App-based



BB Instant
IoT-enabled vending machines for product purchase

Only Recommended for impulse purchase F&B categories at a INR30-40 price point.

Eg: YogaBar Energy/Breakfast Bar – OK NOT for large Muesli packs. NOT for Personal Care categories.



BB daily
Subscription service for daily delivery of essentials

Pro-Tip: For brand discovery and awareness; not a major revenue contributor except for high frequency categories such as:

Milk, Fruits & Vegetables, Bread, Dairy & Eggs, Pooja Essentials



BB B2B
Sales to MT/GT, institutions and HoReCa

Startup brands should not focus on B2B

■ Contribution to overall sales

For details on sales channels, please refer [annexures](#)



BB terminology

Category & Product Hierarchy

Category L1

Top-level category (TLC)

Primary category on the BB website/application

11 L1 categories ranging from Fruits and Vegetables, Beauty and Hygiene to Baby Care

Category L2

Mid-level category (MLC)

Secondary category on the BB website/application

Second degree categorization under each primary category
 Example: Oral Care, Hair Care, Makeup, etc under Beauty and Hygiene L1 Category

Category L3

Low-level category (LLC)

Tertiary category on the BB website/application

Third degree categorization for specific product ranges
 Example: Shampoos, Hair Color, Hair Oil

As the categories appear on the website

L1	L2	L3
<p>SHOP BY CATEGORY ▾</p> <ul style="list-style-type: none"> Fruits & Vegetables Foodgrains, Oil & Masala Bakery, Cakes & Dairy Beverages Snacks & Branded Foods Beauty & Hygiene Cleaning & Household Kitchen, Garden & Pets Eggs, Meat & Fish Gourmet & World Food Baby Care View All 	<p>OFFERS BB EXPRESS BB SPECIALTY</p> <ul style="list-style-type: none"> Oral Care Feminine Hygiene Bath & Hand Wash Hair Care Men's Grooming Health & Medicine Skin Care Makeup Fragrances & Deos 	<ul style="list-style-type: none"> Shampoo & Conditioner Hair Oil & Serum Hair Color Hair & Scalp Treatment Dry Shampoo & Conditioner Hair Styling Tools & Accessories

11 Primary or TLC categories

Beauty & hygiene has 9 MLC categories

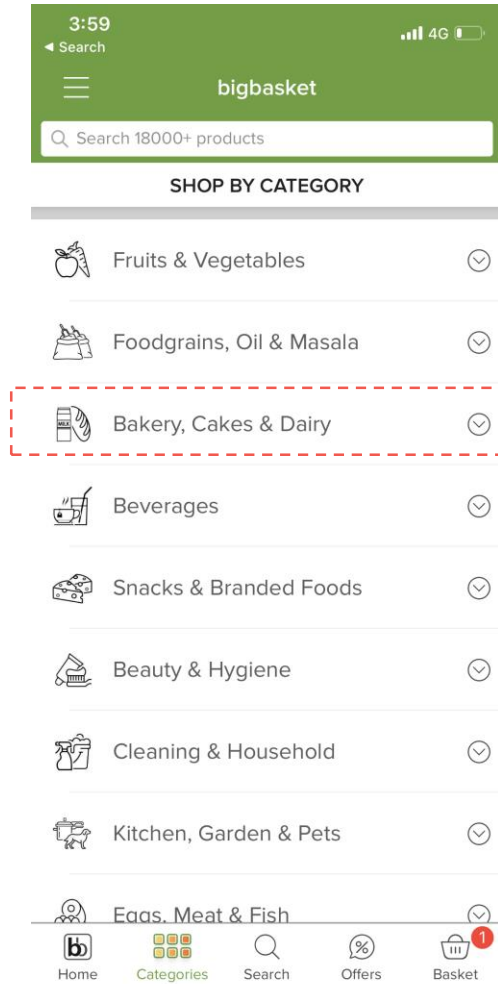
Hair Care has 7 LLC categories

Pro Tip: L2 Category, also called MLC or Mid-level Category is most relevant for competitive category study

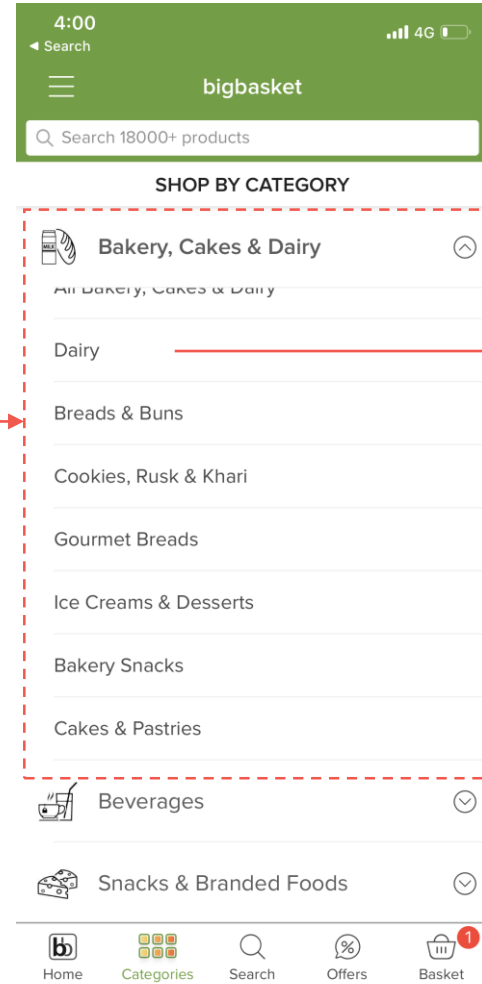


BB terminology

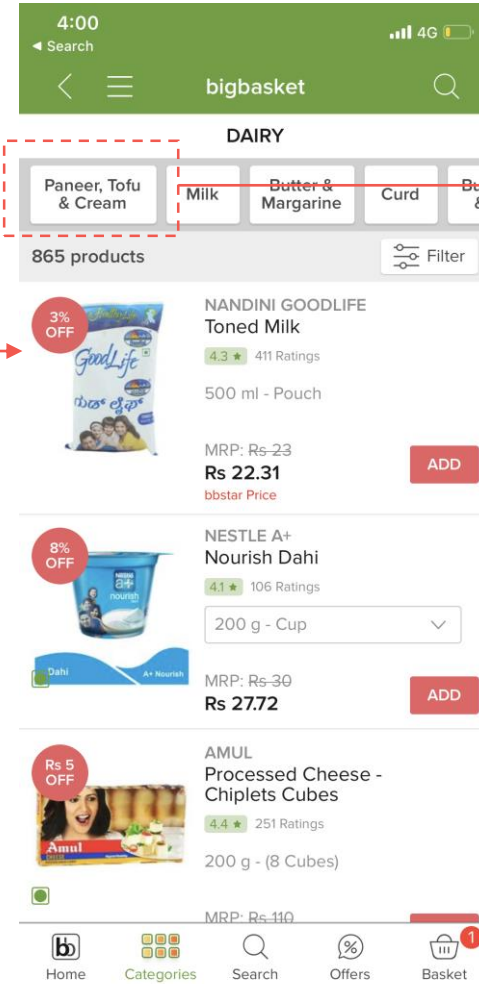
Category & Product Hierarchy (L1>L2>L3): Mobile View



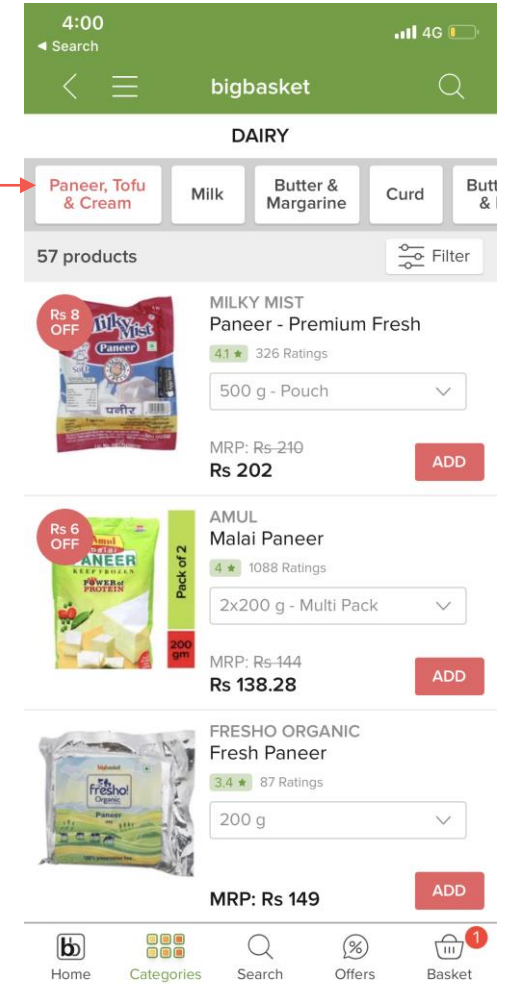
Mobile L1 View under category tile icon (TLC)



Bakery, Cakes and Dairy L1 Category dropdown shows the list of L2s classified under it



Mobile L2 View for the Dairy Category (MLC)



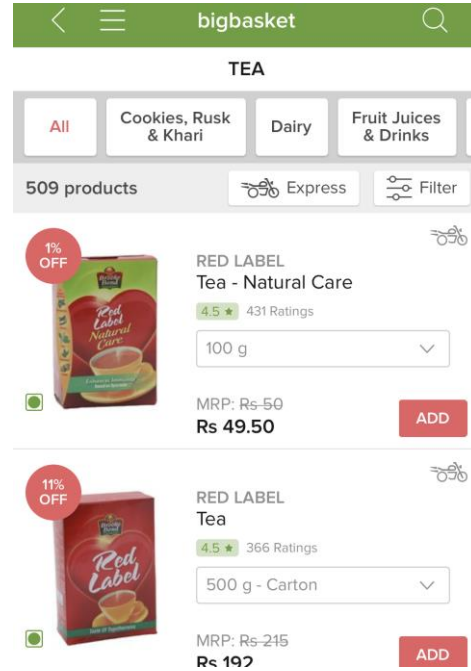
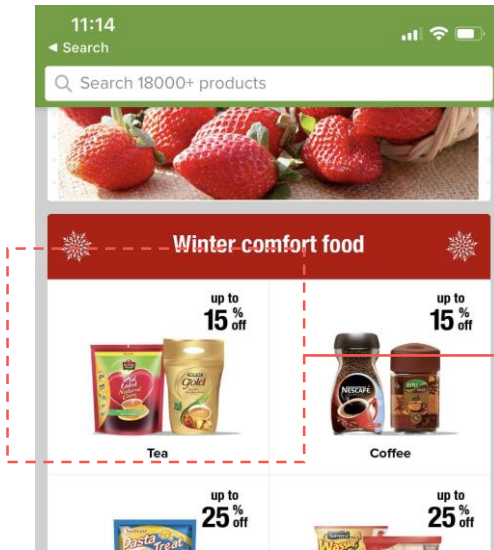
Mobile L3 View under the Paneer, Tofu & Cream sub-category (LLC)



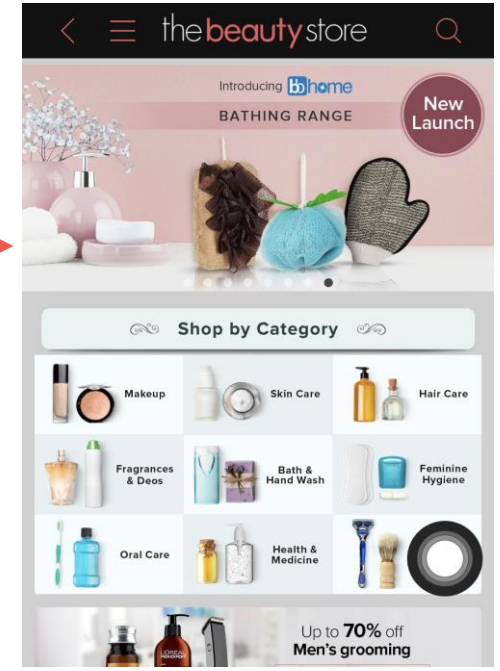
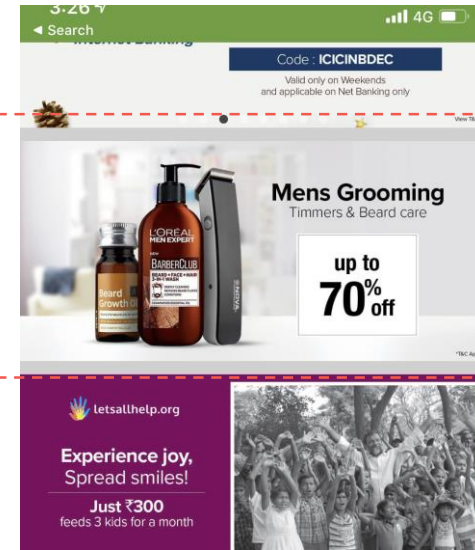
BB terminology

Shop-in-shop

BB terminology for whenever a list of products is displayed upon clicking on any asset on the platform.
Note: Product listings are called shop-in-shop on the BB platform



Shop-in-shop for Teas: Clicking on Teas over the Home Page leads to a page to shop for various SKUs of Tea



Not a shop-in-shop: Upon clicking on the banner, the app is redirected to the beauty store page



BB terminology

Universe of on-platform ad-elements for products discovery (Visibility Assets)

✓	Push Notifications	Push notifications sent out to targeted audiences for offers and remarketing	✓✓ Fireside Recommends ✓ BB Accelerate Offers
✓✓	Injection banner	Banner element under specific categories	Note: Ad-elements pricing chart here .
✓✓	Search Term banner	Banner element under searches for specific keywords	
✓✓	Sponsored Products	Three product listings under L3 category and search key-terms for increased SKU visibility	
✓	Digital marketing	Social media campaigns over FB/ IG	
✓	Sampling	Free sampling to households to acquire new customers	
	Home Page Banner	First slot that displays banner on the home page of the app/website	
	L1 Top Banner	First slot that displays banner under any L1 category	
	Category Page Banner	First slot that displays banners under any TLC, MLC or LLC	
	Offer Page Banner	Banners displayed under “Offers” tab	

What are Banners?

Longitudinal ad-elements with CTA to improve discoverability and conversions. Details of each element/banner covered in following slides.

*BB to introduce **personalized banners** to target specific audiences.



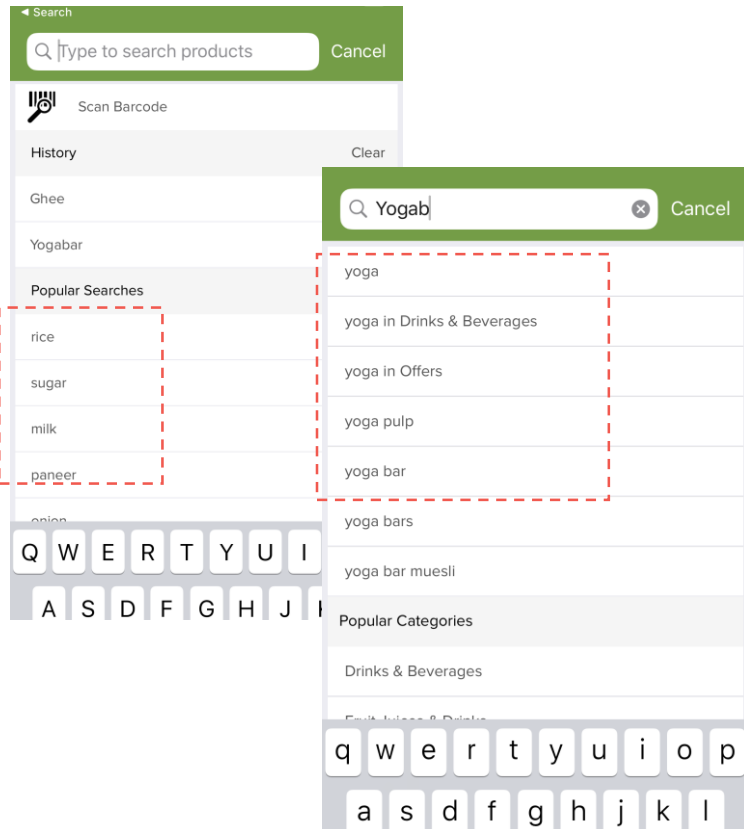
An example of a banner advertisement



Visibility Assets

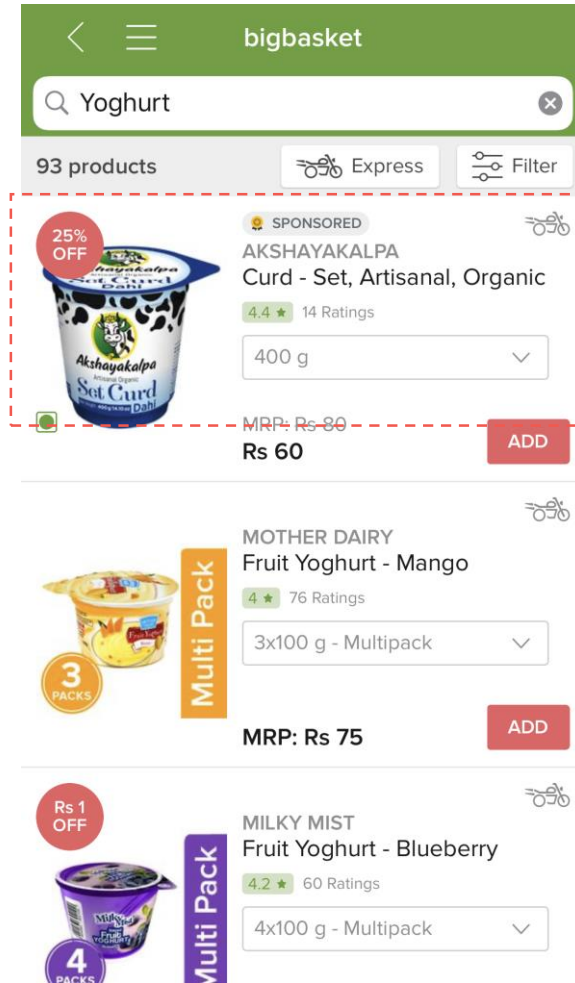
Priority ad-elements for startups

Search Page

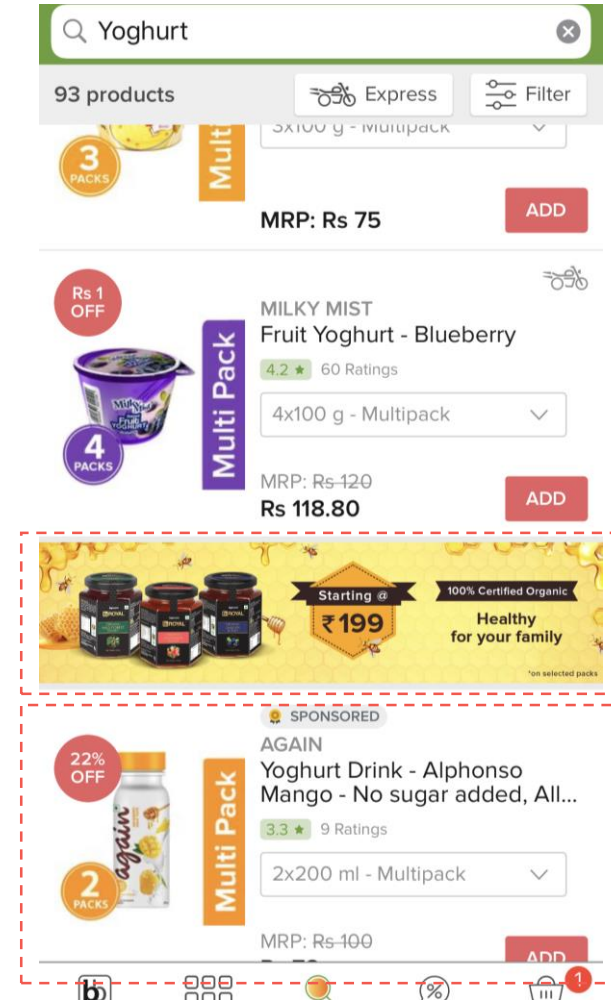


Ranking and prompts based on sales in region

Sponsored Products (SP)¹



Search Term Banner (STB)²



Search term banner

Sponsored product for search term "yoghurt"

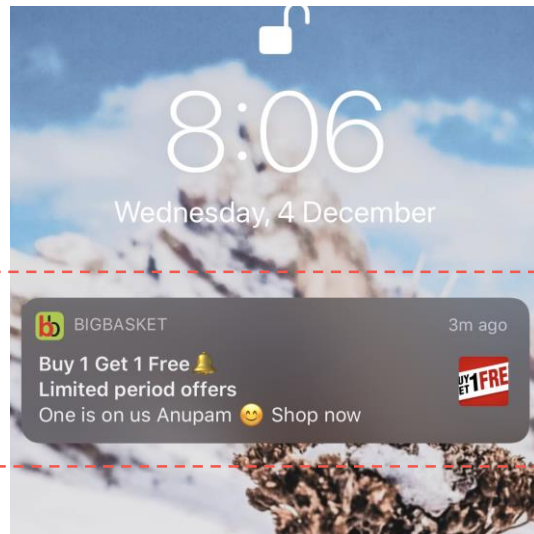
1,2Pro Tip: 60% of BB sales are search-term led, not category-navigation led. Hence it is important to focus on STB and SP.



Visibility Assets

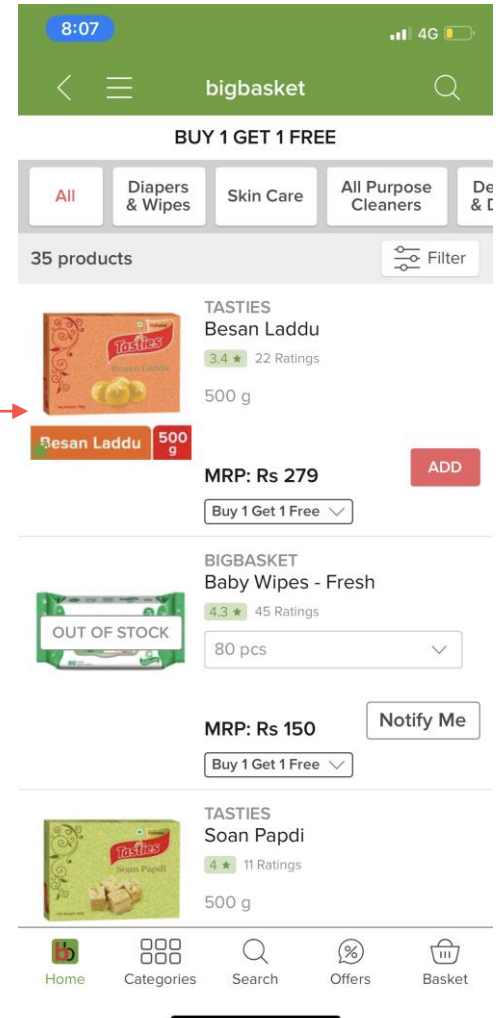
Priority ad-elements for startups

Push Notifications



Push notifications are sent between 7.30am-8.30am in the morning and 6-8.30pm in the evening

Shop-in-shop



Push notifications leading to a shop-in-shop.

Alternatively PNs can also drive clicks to brand description pages for early entrants to showcase brand portfolio and offers



Out of Platform Inventory:

Unlike STB or SP, PNs are classified out-of-platform inventory by the bb team internally

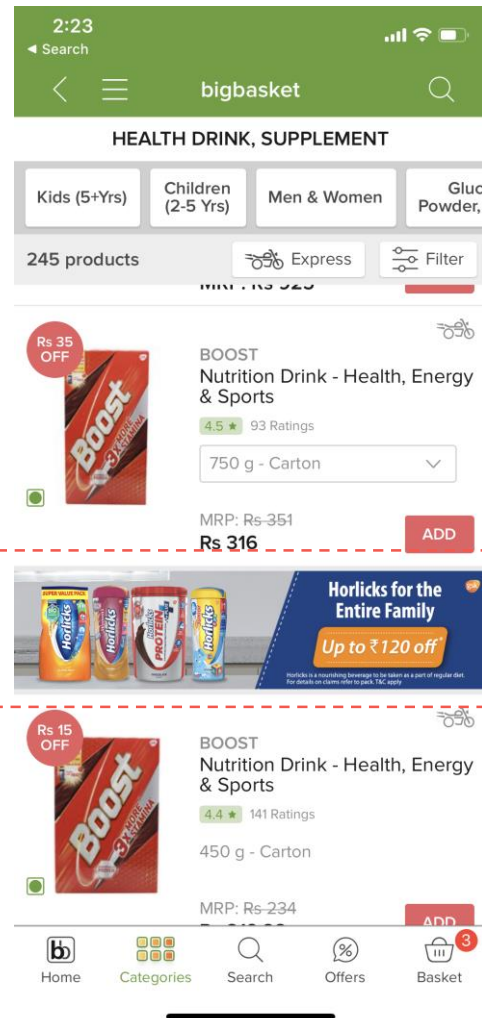
Pro Tip: Push Notifications is the most effective BB element to engage targeted audiences



Visibility Assets

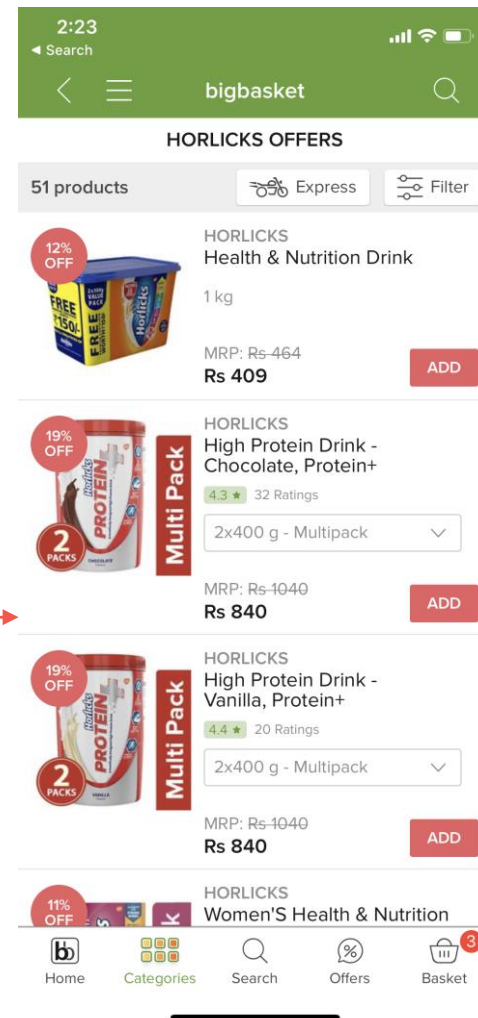
Priority ad-elements for startups

Injection Banner (IB)



Horlicks Injection banner while navigating the health, drink, supplement category

SIS for Horlicks IB



Injection Banners:

Category-navigation led inventory element that assists in brand discovery.

Navigation-led sales contribute smaller ~40% of overall BB sales; can hence de-prioritize IB over SP, STB and PNs.



In-Platform Inventory:

STB, SP, IBs are classified in-platform inventory by the bb team internally

For priority-2 ad-elements, refer [annexures](#).

BB Playbook

Category Market Analysis

BB Accelerate Program Basics

Inventory Management



Pre-Boarding Checklist



Category Market Analysis

Understanding category competitiveness

Note: Recommended template for Preboarding Metrics MIS attached [here](#).

Fireside recommends brands to perform market deep dive study to understand:

Focus L3s

While the brand may list across all L3s, it must look at the overall L3 category market size and transactions of the sub-category

Competitive landscape

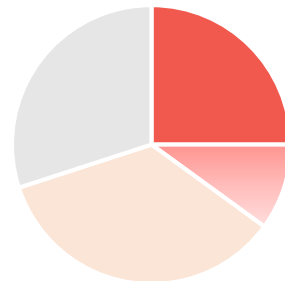
Competition mapping of the L3 sub-category helps understand the category size available to each brand playing in the sub-segment

Pro Tip

(Category sales) to (# of competitor brands) ratio should be >50,000 INR/month. Prioritize Moderate competition>Significant competition categories for market entry*

*Enter L3 category sizes of atleast INR 10 Lakhs/month

Category Size: INR 250,000 /month



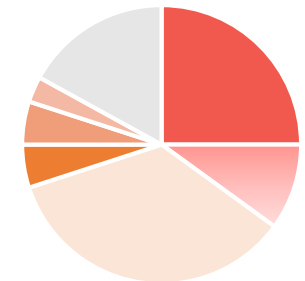
Competitor 1 Competitor 2 Competitor 3 Competitor 4

Moderate Competition

For every 2 brands present in a category, the category size should be atleast INR 1,10,000 INR/month.

<INR 1,10,000 INR/m implies very competitive
 >=INR 1,10,000 INR/m implies less competitive

Category Size: INR 250,000 /month



Competitor 1 Competitor 2 Competitor 3 Competitor 4
 Competitor 5 Competitor 6 Competitor 7

Significant Competition



Category Market Analysis

Interventions for significant competition categories (1/2)



Product Selection/Development

Understand product attributes best suited to platform basis competitive landscape, search query demand, and pricing:

- **Price Point Analysis** to determine the price pyramid and price points of the top-selling SKUs in the category
- **Value Analysis** to determine the number of price per gram of various brands in the category
- **Search Analysis** to determine the search-demand/queries for price points and pack sizes
- **Weight Analysis** to determine the top-selling pack sizes in the category

Eg. Combining some of the above analysis:

INR 200-300	1 brand	40gm	Search queries	↑	In such instance, it maybe lesser competitive to introduce a variant in the Rs. 200-300 price point with a 40gm. or similar packaging for the product. Alternatively brands could contemplate a multipack offering with BB to target the customers without reiterating product design.
INR 100-200	10 brands	20gm	Search queries	↓	

Pro Tip: To avoid multiple pack sizes in a portfolio, BB offers virtual bundling of SKUS



Category Market Analysis

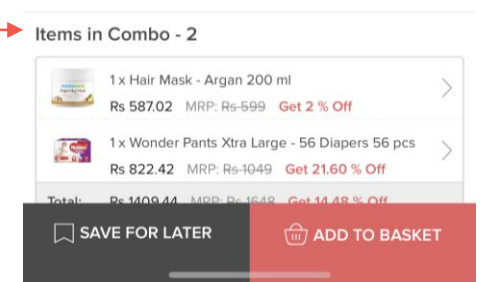
Interventions for significant competition categories (2/2)



Alternatives to New Product Development (NPD)

Devise bundling offers as alternative to new SKU introductions basis top-selling SKUs and search demand to achieve maximum traction. Brands can bundle products in one of the following ways:

- **Multi Pack** is bundling SKUs to sell at lower than individual price points
- **Single Brand Combo Pack** is cross-selling two SKUs of the same brand with similar proposition
- **Multi Brand Combo Pack** cross-selling two non-competitive company SKUs with mutual agreement









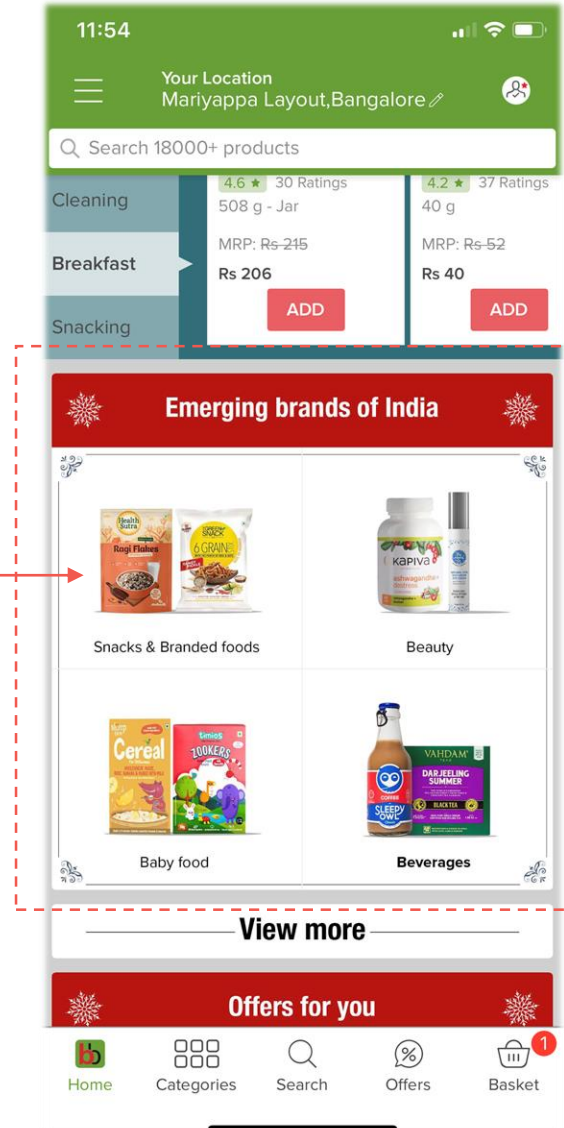
Pro Tip: Startup Brands may engage in cross-selling for products that see synergies among themselves; eg. MamaEarth Hair Mask with Kapiva Biotin Gummies for Hair & Skin or YogaBar Protein Bar with Kapiva Plant-based Protein



BB Accelerate Program Basics (1/2)

One-year program designed to assist brands to turbocharge their growth over the BB platform through:

- 
SPOC
 For each brand BB shall appoint a SPOC to assist the brand in listing, cataloguing, marketing, payments, among others
- 
Express listing
 BB processes to handhold brand on enlisting, execution and timely updates such as inventory management and OOS tracking
- 
Visibility
 Home page ad-element: *emerging brands section*
- 
Handholding
 Startup brands to receive monthly performance tracking
- 
On-demand
 Customer support through SPOC for real-time query resolution
- 
Ad-elements
 Every month, accelerate brands can use 3 of the 6 elements among PN, STB, IB, SP, social media campaigns, and sampling





BB Accelerate Program Basics (2/2)



Category Market Analysis

BB assists brands in category market analysis: market deep-dive, price point analysis, competitive landscaping (L2/L3) and product salience basis competition, search query demand, pricing.



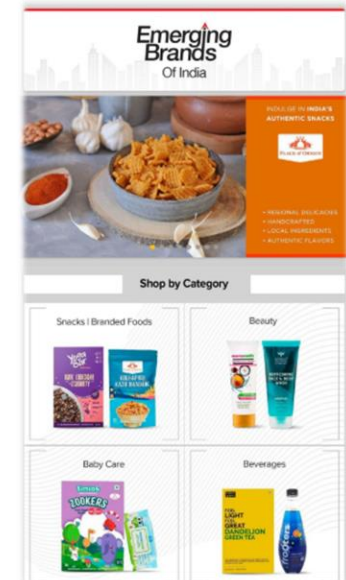
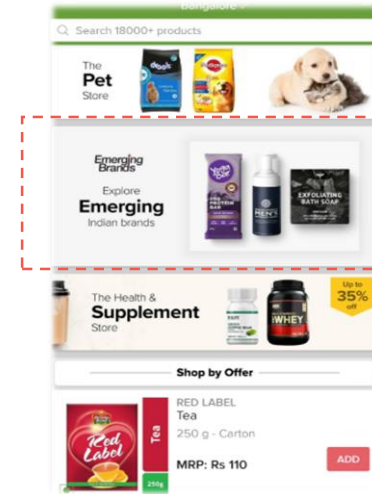
Real-time support

Brands can reach out to SPOC for express responses over mail/chat



Emerging Brands

About 3-4 folds down on the home page, bb hosts an emerging brand section which is refreshed every 2-3 months Provides additional discoverability for new accelerate brands





Inventory Management – Warehousing Listing Priority

Focus DCs: Geographic Footprint



bb Presence

bb is present in 26 cities as indicated by the geographic map on the right. The dark to light color indicates the higher to lower priority of listing for startup brands over the BB DCs (warehouses).



Warehouse Listing

Top DCs for emerging brands in the following order:

Phase-1: Bangalore, Delhi-Gurgaon, Mumbai

Phase-2: Hyderabad, Chennai, Pune

Phase-3: Calcutta, Noida, Ahmedabad

Phase-4: All cities on the map shaded grey

Tip: bb shares DC-level insights for contribution and out-of-stock metrics to the accelerate brands

Pro Tip: Phase-1 contributes 50% of BB sales, Phase-2 next 25%, Phase-3 next 15%. Brands should focus on Phase1 and Phase 2 for first 12 months!



Intensity shows early focus geographies →



Inventory Management – Business Models on BB

SOR > Inventory > Distribution



SOR (Sales or Return) Model: BB Accelerate Brands

Goods are received from the vendor and every 15 days; the payment for sold inventory is remitted. Unsold goods are sent back to the vendor. De-risked inventory allows BB to stock more units of different company brands. Accelerate Brands are signed-up for SOR-model.

Steps: PO generated > Brands supply stock > Goods Received Note (GRN) > SKU reflects on app!



Inventory Model: For successful SKUs in SOR Model (Brand sales > INR 30 Lakhs/month)

Paid-up inventory model where BB buys company stock and pays per credit days. The unsold inventory is often liquidated back to the vendor. Since inventory risk is borne by BB, early stage brands are not signed-up for the inventory model.



Distribution: For top 5000 SKUs on the platform

5K Model or Express Delivery

Only the top 5000 selling SKUs on platform are organically a part of the bb express delivery team for service within 2 hours. New Dark stores (smaller DCs) are created across the city which are stocked with these 5000 SKUs from the mother DCs (larger warehouses for rest of the deliveries).

BB Playbook

Category & Product Listing

Monthly Metrics Tracking

Visibility Elements: Best Practices

Best Practices for Campaigns

Full Funnel Solutions for BB

Creative Performance Analysis

Category Activations/ Big Sale Days

Social Media Campaigns

Recommended Marketing Calendar



On-Boarding Measures

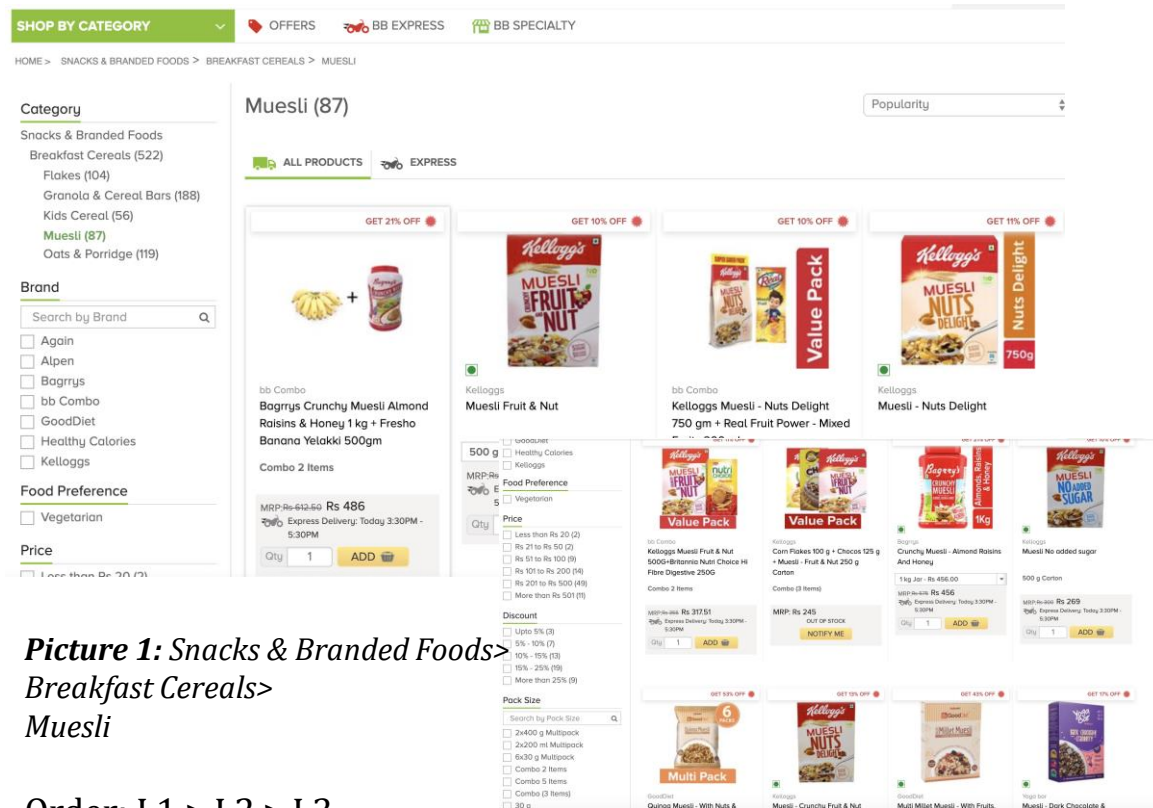


Category and Product Listing

Maximizing brand discovery

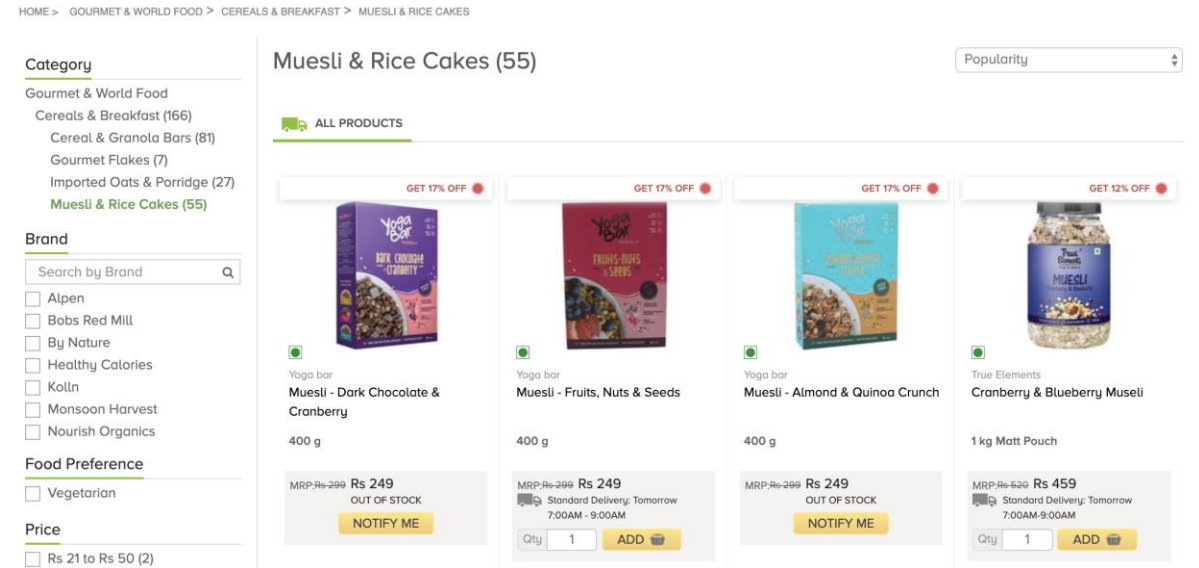
Category Listing and Linking

Each brand SKU, upon listing at BB, is assigned to one primary category L3
 Each SKU can however be associated with more than one relevant L3 category **with no cap on the maximum number of linkages** so long as the product positioning justifies the categories



Picture 1: Snacks & Branded Foods > Breakfast Cereals > Muesli

Order: L1 > L2 > L3



Picture 2: Gourmet & World Food > Cereals & Breakfast > Muesli & Rice Cakes

An example of a good listing for Yogabar present across both "Muesli" as well as "Muesli & Rice Cakes" L3 categories but a poor representation of Kellogg's which is not present in "Muesli & Rice Cakes" L3 category. This means Yogabar Muesli will get discovered in Gourmet & World Food but Kellogg's will not.



Category and Product Listing

Example: Missed Listing Opportunities for Yogabar

Muesli SKUs:
Yogabar is present in Imported Oats under the Gourmet Food L1 but not in Snacks and Branded Foods > Breakfast Cereals > Oats & Porridge*

Muesli SKUs:
Nutty Yogi (a competitor) is present in Gourmet & World Food > Cereals & Breakfast > Gourmet Flakes*

Muesli SKUs:
Soufull (a competitor) is present in Snacks and Branded Foods > Ready to Cook & Eat > Breakfast & Snack Mixes*

Protein SKUs:
Ritebite Bar (a competitor) is present in Snacks and Branded Foods > Chocolates and Candies > Chocolates*



Category and Product Listing

Example: Recommended Listing for Yogabar

Order: L1 > L2 > L3

Present Listing

Muesli SKUs:

Snacks and Branded Foods > Breakfast Cereals > Kids Cereal
Snacks and Branded Foods > Breakfast Cereals > Muesli
Gourmet & World Food > Cereals & Breakfast > Imported Oats & Porridge
Gourmet & World Food > Cereals & Breakfast > Muesli & Rice Cakes

Protein SKUs:

Snacks and Branded Foods > Breakfast Cereals > Granola & Cereal Bars
Gourmet & World Food > Snacks, Dry Fruits, Nuts > Healthy, Baked Snacks
Gourmet & World Food > Cereals & Breakfast > Cereal & Granola Bars

Fireside Recommendation

Muesli SKUs:

Snacks and Branded Foods > Breakfast Cereals > Kids Cereal
Snacks and Branded Foods > Breakfast Cereals > Muesli
Gourmet & World Food > Cereals & Breakfast > Imported Oats & Porridge
Gourmet & World Food > Cereals & Breakfast > Muesli & Rice Cakes
Snacks and Branded Foods > Breakfast Cereals > Oats & Porridge*
Snacks and Branded Foods > Ready to Cook & Eat > Breakfast & Snack Mixes*
Gourmet & World Food > Cereals & Breakfast > Gourmet Flakes*

Protein SKUs:

Snacks and Branded Foods > Breakfast Cereals > Granola & Cereal Bars
Gourmet & World Food > Snacks, Dry Fruits, Nuts > Healthy, Baked Snacks
Gourmet & World Food > Cereals & Breakfast > Cereal & Granola Bars
Snacks and Branded Foods > Chocolates and Candies > Chocolates*

ProTip: Look at all categories and sub-categories before listing to maximize brand discoverability and sales



Category and Product Listing

Tracking your listings

How to track listing?

Brands can track their listing on the brand page (website)

Eg. All the L3 listings for Yogabar are given on the brand page

bigbasket.com/pb/yoga-bar/?nc=brandlabel

1860 123 1000 Kethana Blossom, Mariyappa Layout, Bangalore Anupam

big basket Search for Products.. My Basket 1 item

SHOP BY CATEGORY OFFERS BB SPECIALTY

HOME > ALL BRANDS > YOGA BAR

Yoga bar (35) Popularity

All Products

Filters: BRAND YOGA BAR

Refine By Express delivery products

Allergen Info Gluten Free Dairy Free

Save Rs.40 **YOGA BAR Multigrain Variety Energy Bar - ...**

Get 10% off **YOGA BAR Breakfast Protein Bar - Blueberry...**

Get 10% off **YOGA BAR Breakfast Protein Bar - Apricot...**

Get 10% off **YOGA BAR Multigrain Energy Bar - Vanilla...**



Category and Product Listing

Optimizing conversions through comprehensive product listing pages



Product Listing Pages (PLP)

Product listing pages contains product images alongside several attributes of the product ranging from pack sizes, how-to-use, ingredients, reviews & ratings, and other info.

It is essential to get three elements right on a product listing page:

1. Page Content
2. Product Images
3. Tag Values and Groups



Page Content

The listing page must contain:

- Multi Pack Offers
- Pack Size Variants
- About
- Ingredients
- How to Use
- Product Code/Info

ProTip: Include maximum category search terms in product description for better search-led discoverability

Multigrain Energy Bar - Chocolate Chu...
MRP: Rs 40

Your next available slot ⓘ

🚗 Express Delivery: Today 5:30PM - 7:30PM

About this product

About +
Yogabar's Energy Bars contain a nutrient dense primary ingredient that is generally whole grains, nuts or [View More](#)

Ingredients +
Oats, Dates, Raisins, Honey, Almond, Amaranth, Cocoa, Khandasari, Sunflower Oil, Palm Sugar, Flax seed [View More](#)

How To Use +
These delicious energy bars can be consumed as a pre or post workout snack, as a protein and fibre pack [View More](#)

Other Product Info +
EAN Code: 8908005144007
Manufactured by: Sproutlife Foods Private Ltd. [View More](#)

Chocolate Bar, 2x50 g Pack Size Variants Listed
Rs 72 MRP: Rs 80 10% off

50 g Pouch	Rs 36 MRP: Rs 40	<input type="radio"/>
25 g Pouch	Rs 18 MRP: Rs 20	<input type="radio"/>

Your next available slot ⓘ

🚗 Express Delivery: Today 5:30PM - 7:30PM

About this product

About +
Do not let hunger change you into a person you're not. Add some peanut power to your day with Snickers [View More](#)

Other Product Info +
EAN Code: 1206457
Manufactured by: Mars International India Pvt. L [View More](#)

Yogabar: Good listing page with all features of a PLP covered

Snickers: Poor listing page with ingredients and how to use of a PLP missing



Category and Product Listing

Best practices for product image catalogue



Product Images

Product Listing Pages must contain the following images:

- Front of pack (FOP)
- Back of pack (BOP)
- Usage Shot (esp. for personal care)
- Ingredients close-up shot/ Product Hero shot
- Features and Benefits
- Offers/ tie-ups/ partnerships/ contests
- Nutritional Value close-up shot
- Usage Guide, if necessary

BB product listing page: image [guidelines](#).

Poor Image Catalogue

Good Image Catalogue



Mamaearth
Body Wash - Deeply Nourishing For Babies, 0-5 years, 200 ml
MRP: Rs 199 (Inclusive of all taxes)
4.3 7 Ratings



Poor Catalogue:
Only 1 FOP shot. While the company has done a good job with content but poor on product images.



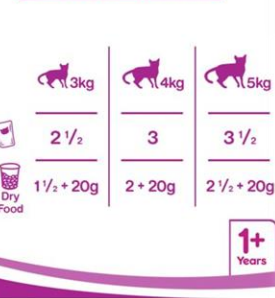
Good Catalogue:
FOP Shot, Usage, Benefits, Feeding Guide. Could also include ingredients and BOP.



Usage Guide

DAILY FEEDING GUIDE

	3kg	4kg	5kg
Gravy Pouch	2 1/2	3	3 1/2
Gravy Pouch + Dry Food	1 1/2 + 20g	2 + 20g	2 1/2 + 20g



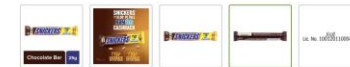


Category and Product Listing

Studying the image catalogues of two bars – Snickers and Yogabar – lots of elements missing

Snickers Images:

- ✓ Image Quality
- ✓ Offers Image
- ✓ FOP & BOP
- ✗ Readability
- ✗ Nutritional facts
- ✗ Ingredients shot
- ✗ Usage shot
- ✗ Features and Benefits



fssai
Lic. No. 10012011000434



Yogabar Images:

- ✗ Image Quality
- ✗ Usage shot
- ✗ Features and Benefits
- ✓ Readability
- ✓ FOP & BOP
- ✓ Ingredients shot
- ✓ Nutritional facts



Ingredients
Whole Grains 20% (Rolled Oats 10%, Brown Rice, Foxtail millet 6%, Quinoa 4%), Seeds 17% (Sunflower, Sesame, Flax, Watermelon, Pumpkin, Chia), Honey, Prebiotic fibre (Fructo-oligosaccharide), Nuts (Almonds 7%, Peanuts), Rice crisps, Soy crisps, Dried Cranberry, Dried Blueberry 2%, Banana & Strawberry puree, Apple fibre, Gum Acacia, Himalayan pink salt.

Nutritional facts* (50g per serving)	
Energy 215 Kcal	
Protein 7.8g	15% % DV
Total Carbs 31.1g	10%
Dietary Fibre 6.9g	28%
Sugars 7.9g	
Fat 7.3g	12%
Saturated Fat 0.9g	5%
MUFA 2.7g	
PUFA 3.2g	4%

fssai
11218332000155





Category and Product Listing

What are tag values and groups and why are they important?



Tag Values and Tag Groups

How does tag value help?

Missed tag value mappings

Tag values vs Tag groups

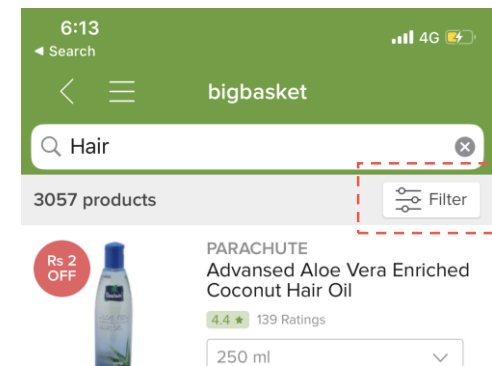
Each SKU of a brand is mapped against an internal database of tag values that describe a product. A set of relevant tag values are grouped as a tag group.

There exists no cap on the maximum tag values that a brand SKU can be associated with.

Tag values are present in filters/ sort lists that consumers use to reach their choice of product

If a brand fails to map itself to tag values, it will not throw up in the filtered & search results

Tag group is the primary headers under which tag values can be selected for filtering search results; hence focus on tag values

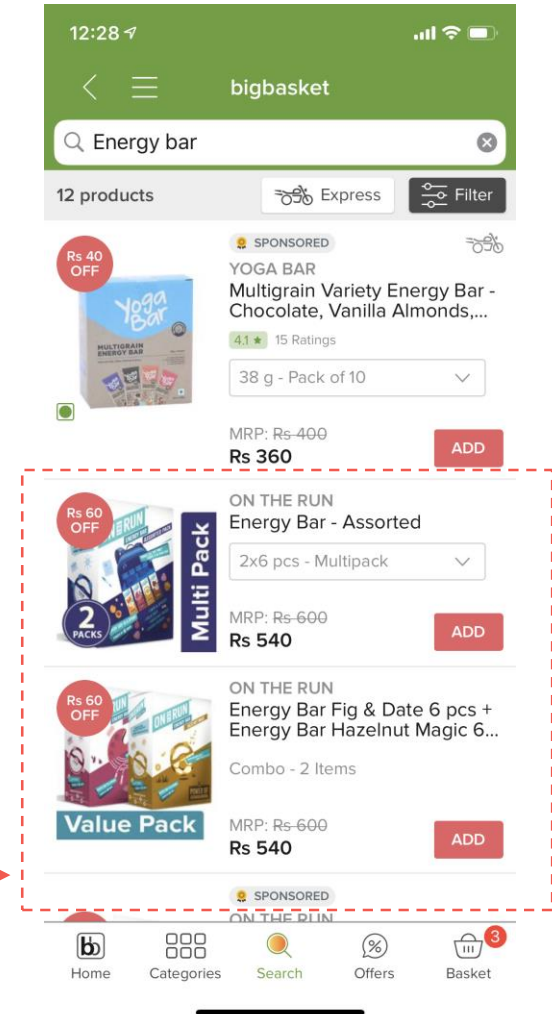
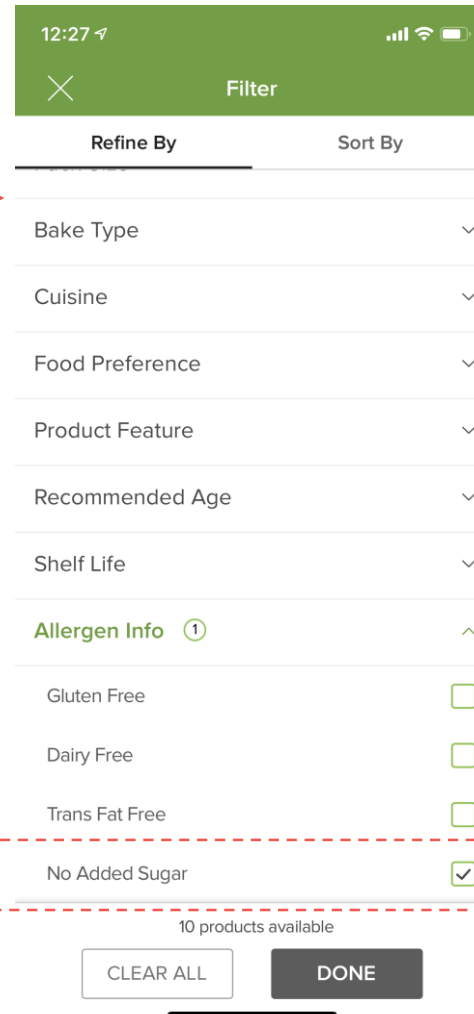
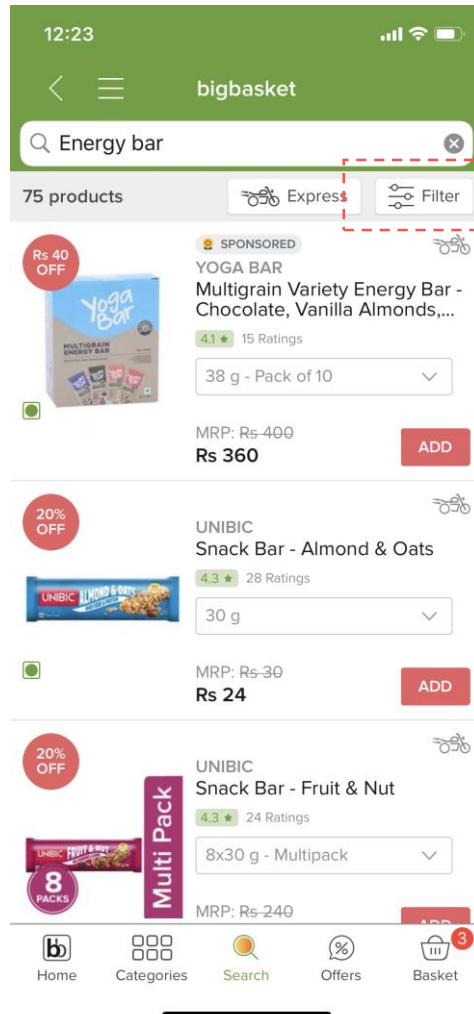


Pro Tip: Since search-led sales constitute a majority at BB, it is critical to have your SKUs mapped to maximum relevant tag values to enhance brand discoverability



Category and Product Listing

Tag Groups and Values: Case Study of 'On The Run' Bar (Good Tagging)



Excellent tagging: User searches for "Energy Bar" (OnTheRun does not appear in top search results) and Filters to Products with "No Added Sugar": Finds only OnTheRun products (exception of Yogabar which is a SP ad-element)



Category and Product Listing

Tag Groups and Values: Case Study of MamaEarth (Poor Tagging)

6:55 4G

Filter

Refine By Sort By

Skin Type

Preference ①

- Alcohol-Free
- Anti-Oxidants
- Clinically Proven
- Cruelty-Free
- Dermatologically Tested
- Herbal
- Natural
- PABA-Free
- Paraben-Free**
- Paraffin-Free

39 products available


CLEAR ALL DONE

1st page swipe

6:54 4G

Search Hair

39 products Filter

- 


20% OFF

NYASSA Hair Oil

30 ml

MRP: Rs-300

Rs 240

ADD
- 


Rs 72 OFF

HAIRMAC Hair Spa

500 g

MRP: Rs-720

Rs 648

ADD
- 


12% OFF

PRAKRTA Hair Spa Oil Therapy

100 ml

MRP: Rs-390

Rs 343

ADD
- 

Rs 29 OFF

HAIRMAC Hair Smoothing Serum

100 ml

MRP: Rs-290

Rs 261

ADD


Home Categories Search Offers Basket 1

2nd page swipe


6:54 4G

Search Hair

39 products Filter

- 

Rs 612

ADD
- 


20% OFF

STATELY ESSENTIALS Hair & Scalp Care Shampoo

200 ml

MRP: Rs-440

Rs 328

ADD
- 


20% OFF

NATURAL VIBES Ayurvedic Tea Tree Hair Repair Serum

30 ml

MRP: Rs-599

Rs 479

ADD
- 

Rs 75 OFF

NYASSA Rosemary Shampoo

265 ml

ADD


Home Categories Search Offers Basket 1

3rd page swipe

6:54 4G

Search Hair

39 products Filter


- 

USTRAA Beard & Mooch Wax - Strong Hold For Hair Styling

5 ★ 1 Rating

100 g

MRP: Rs 399

ADD
- 


45% OFF

BARBER'S CLUB Beard Oil - 100% Natural

30 ml

MRP: Rs-449

Rs 246.95

ADD
- 


40% OFF

BARBER'S CLUB Beard Growth Oil With Black Seed Oil - 100% Natural

30 ml

MRP: Rs-549

Rs 329.40

ADD
- 

50% OFF

BARBER'S CLUB Moisturizing Beard Wash With Tea Tree Oil - 100% Natural

100 ml

ADD

Home Categories Search Offers Basket 1

Poor tagging: User searches for "Hair" and Filters to Products that are "Paraben Free": Finds 39 products across 4 page swipes but MamaEarth (brand position is toxin-free) products not found!



*All potential tags that MamaEarth Baby SKUs could use

Category and Product Listing

Potential Tagging Opportunities for MamaEarth

Present Tag Values

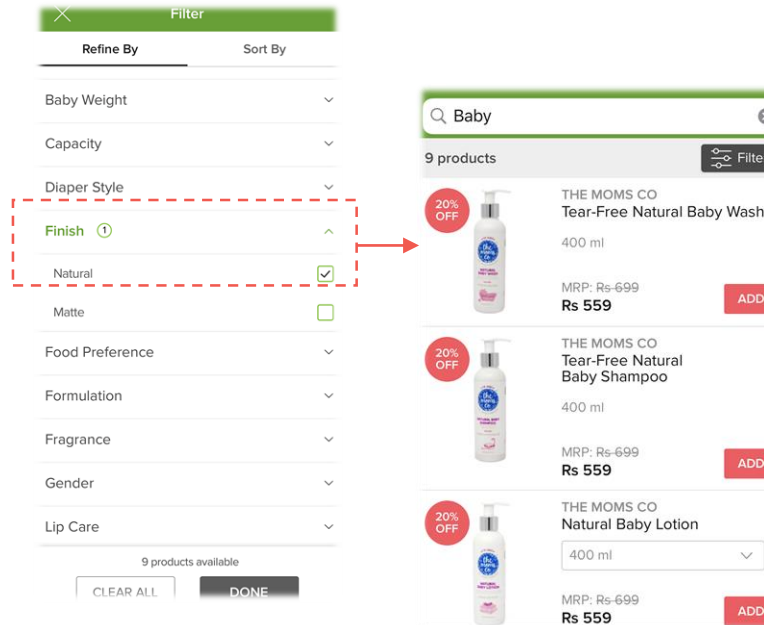
Baby SKUs:

- Country of Origin > India
- Gender > Unisex
- PackSize > 40ml
- PackSize > 50g
- PackSize > 75g (Pack of 2)
- PackSize > 200ml
- Price > Rs. 101-200
- Price > Rs. 201-500

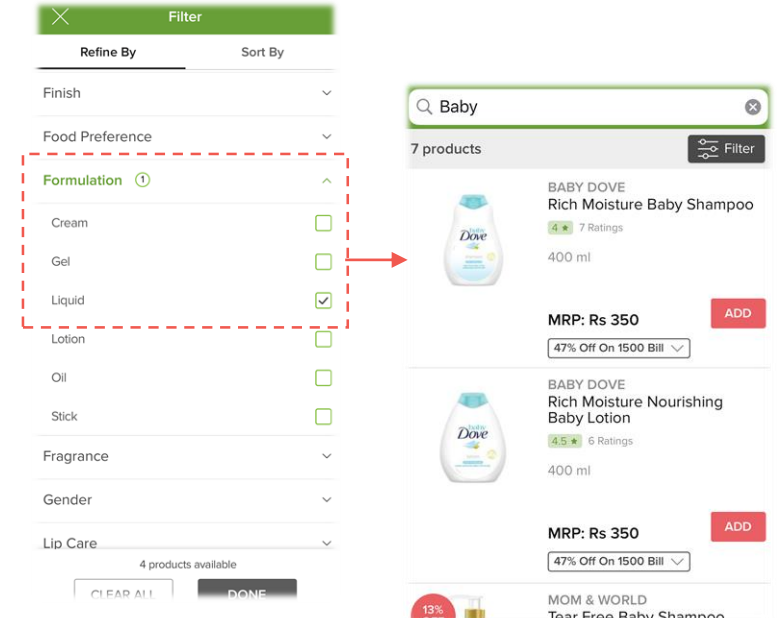
Fireside Recommendation

Baby SKUs:

- Country of Origin > India
- Gender > Unisex
- PackSize > 40ml
- PackSize > 50g
- PackSize > 75g (Pack of 2)
- PackSize > 200ml (if any other missing)
- Price > Rs. 101-200
- Price > Rs. 201-500
- Finish > Natural*
- Formulation Type > Liquid/Gel/Cream/Lotion/Oil*
- Oil Type > Olive/Sesame/Jojoba/Almond*
- Product Feature > Alcohol Free*
- Product Feature > Anti-Bacterial/Herbal*
- Product Feature > Toxin Safe*
- Skin Type > Normal Skin/Combination Skin*
- Skin Type > Sensitive Skin*
- Shelf Life > 90+ days*
- Recommended Age > 4-6 Months/.../24+ Months*
- Product Format > Bottle/Bottle Pump/Baby Kit/Liquid*



Finish > Natural or Skin Type > Sensitive Skin yields all The Moms Co products but no MamaEarth SKUs



Formulation Type > Liquid yields Baby Dove and Mom & World products but no MamaEarth since no tagging

- Concern > Daily Use*
- Concern > Children*
- Concern > SkinCare*
- Concern > Soothing*
- Hair Type > Normal/Fine/All*
- Preference > Paraben-free*
- Preference > PABA-free*
- Preference > Cruelty-free*
- Preference > Sulfate-free*
- Preference > Phthalate-free*
- Preference > Natural*

- Preference > Dermatologically Tested*
- Preference > Synthetic Color Free*
- Preference > Paraffin Free*
- Shampoo & Conditioner > Shampoo/Con*
- Intensity > Mild*
- Benefits > Natural/Herbal*
- Benefits > Kids/ Children*
- BodyCare > Body Lotion & Cream*
- FaceCare > Face & Body*
- HairCare > Baby oil & Shampoo*
- Hair Oil & Serum > Hair Oil*

Each SKU may have more specific and relevant tag values that may be found in the tag values master sheet attached [here](#).



Monthly Metrics Tracking



Month-wise metrics tracking

Monthly tracking of the output of promotions, new ranges, and elements:

- >Household sales and repeats
- >Opportunity loss by DC
- >Impressions and CTRs
- >Cohort analysis



Quarter-wise comparison metrics

Quarterly tracking the comparison metrics against L2/L3 categories:

- >Brand vs category growth
- >Impressions and CTR comparison with category-best for the quarter
- >Loss tracking of sales to other brands



Vendor management dashboard

SKU-level sales and other operational metrics can be tracked from the vendor management dashboard

In INR Mn	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	
Brand Name									
Input									
Promotions	SAMPLE ENTRY							(Text field)	
Assortment/Range introduction	Push notifications, social campaigns							(Text field)	
Assortment/Range introduction	Added one new flavor of green tea, two new variant sizes of oils							(Text field)	
Element utilized									
Element 1	Yes								
Element 2	No								
Element 3	No								
Element 4	No								
Output 1 - Household-level metrics									
# Households	1,000								
#New_HH	200								
#Repeat_HH	800								
Sales Value									
New HH sales	50,000								
Repeat HH sales	5,000								
Sales growth rate	45,000								
Average HH Consumption (Rs.)									
Avg consumption for new HH	50								
Avg HH consumption for repeat HH	25								
	56								
Output 2 - Company-level metrics (loss tracking)									
Opportunity Loss by value (OOS)	1,200								

Monthly Metrics Sheet



Monthly Metrics Tracking

Performance benchmarks



Benchmarks to peg against

	Month-1		Month-3	
	Sales to L3	Orders to L3	Sales to L3	Orders to L3
All Brands since launch	0.18%	0.08%	0.43%	0.18%
Accelerate Brands since sign-up	0.29%	0.25%	0.69%	0.56%

Recover Unsaved Workbooks. We were able to save changes to one or more files. Do you want to recover them?

C17 Name Box

Brand Name - Comparison Metrics

In INR Mn JFM-18 AMJ-18 JAS-18 OND-18

Comparison with all brands

Category-wise HH purchases (L3)

Category HH growth rate

Brand penetration to category (HHs) (# HHs/ Total HHs purchases)

Category-wise HH purchases (L2)

Category HH growth rate

Brand penetration to category (HHs) (# HHs/ Total HHs purchases)

Category-wise sales (L3) 50,00,000 (Comparison across all brands in the same L3 category) Take top 3 categories

Category sales growth rate (m-o-m)

Category share overall 1.0% Percentage of brand sales/category sales of those top L3s

Category-wise sales (L2) 1,50,00,000 (Comparison across all brands in the same L2 category) Corresponding L2 categories

Category sales growth rate (m-o-m)

Category penetration overall 0.3% Percentage of brand sales/category sales of respective L2s

Comparison with emerging brands

Peer Impression Benchmarks (Comparison across emerging brand competitors -- defined in the same L2 category as brand)

Impressions 1

Impressions 2

Impressions 3

Impressions 4

Peer CTR Benchmarks (Comparison across emerging brand competitors -- defined in the same L2 category as brand)

CTR 1

*Assuming category growth 0.5% m-o-m since launch and 3.5% since accelerate while the avg. L3 competition was ~20 brands at launch and ~30 brands at accelerate sign-up

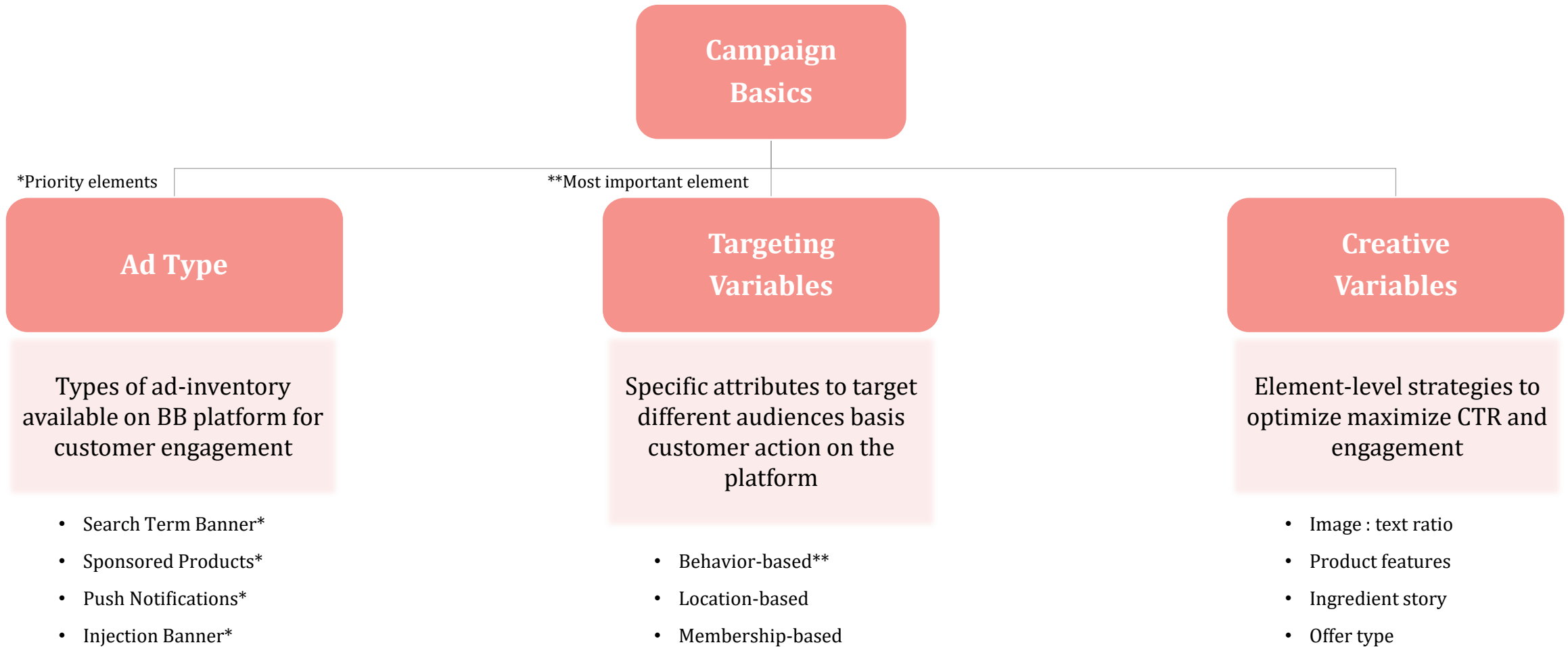
Quarterly Metrics Sheet

Note: Recommended template for MIS attached [here](#).



Visibility Elements: Best Practices

CTR & ATC is driven by Ad Type, Targeting & Creative Variables. Need to optimize all 3 for best results:





Search-Term Banner (STB)

Ad-Type (1/7)

Search Term Banner



Search Term Banner most important since 60% BB sales are search-led

Row-long ad-element (banner) interlaced with search results that are thrown up with keyword/ brand searches

STB has a strong breadth of presence: A tea banner may well be placed in a snacking search category

Website	✓
BB App	✓
BB Accelerate	✓

ProTip: Liaise with SPOC to identify top search keywords that drive purchases in your target segment

Do's

- Use up to 10-12 keywords basis relevance from among popular search term queries for target audience to maximize conversions
- Use a couple of keywords from related sub-categories (basis consumer's past purchase patterns) to maximize product discoverability. *Eg. If 70% of past consumer baskets show that Yogabar has been purchased alongside Green Tea; "Green Tea" should be an associated search keyword*

Don'ts

- Do not use keywords for irrelevant categories – leads to unnecessary clicks with NO SALES!
Eg. Yogurt for Baby Diapers Brand

The screenshot shows a search for 'Ghee' with filters for brands like Nandini, Grb, Amul, and Patanjali. A banner for Patanjali Cow Ghee is displayed at the bottom of the search results, which is highlighted with a red dashed box. The banner text reads: 'Essential fuel helping you cruise through your everyday activities!'.

Eg: Protein Bar for Ghee search- Bad cross usage example- no relevance

The screenshot shows a search for 'Yoghurt' with filters for Express and Filter. A banner for Royal Honey is displayed at the bottom of the search results, which is highlighted with a red dashed box. The banner text reads: '100% Certified Organic Honey. Try our premium range of Acacia & Wild Forest Honey. Freedom Sale Flat 47% Off'.

Eg: Honey Banner on Yogurt search- Good cross usage example



Sponsored Products (SP)

Ad-Type (2/7)

Sponsored Products (SP)



Sponsored Products 2nd most important search-term ad-inventory

SP has 2 ad-elements: Search-listing and Category-listing

1st, 4th and 7th product slots under any search/ category result point to the brand using sponsored element

ProTip: For SP element, you can have one SKU mapped to 3 search listings and 1 category listing OR multiple SKUs for each of the search listings and category listing

Website*	✗
BB App	✔
BB Accelerate	✔

*BB offers featured products for website at a separate cost: Not recommended since web-traffic is only 20% sales

Search Listing

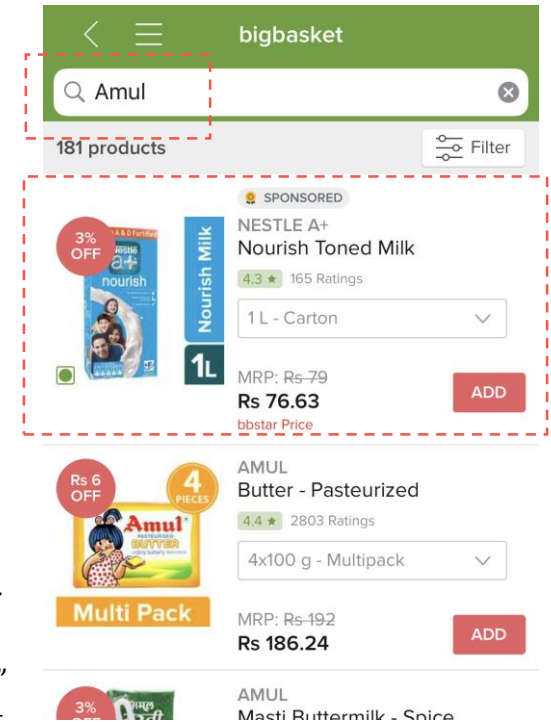
- Only 2-3 extremely relevant keywords allowed for targeting; BB provides top keywords for a category L3.
- Competitor names can be used as search keywords too! This is on 1st come 1st serve basis! Reserve your category leader search terms in advance.
- In case of overbidding for same search term, the 1st brand -> 1st slot & 2nd brand -> 4th slot

Category Listing

- For the promoted SKU's primary L3 category – try to get the 1st, 4th or 7th slot for SP. Otherwise, choose a secondary L3 category for the same SKU where the 1st slot is available basis higher search volumes
- OR choose a different SKU with higher search queries in the primary or secondary L3 categories where slots are available

ProTip: Reserve your Bid for category leader keyword for the 1st 3-6 months of brand launch on BB!

- Notes**
- The sponsored elements are ranked top for the entire month
 - For accelerate brands, this counts as one element, however post the program the pricing is set at INR 3-8L/month



Eg: Good Example of Competitor name bidding where "Amul" shows Nestle product



Sponsored Products (SP)

Ad-Type (3/7): Sponsored Products: Example

Kapiva: Single SKU Promotion (for 1 element use- SP)

Search: Juice

585 products

Express Filter

SPONSORED

KAPIVA AYURVEDA Aloe Vera Juice

1 L

MRP: Rs-265
Rs 238.50

ADD

TROPICANA Fruit Juice - Delight, Mixed Fruit

1 L

MRP: Rs 100

ADD

REAL Juice - Fruit Power, Cranberry

2x11 - Multipack

MRP: Rs 390
Rs 359.38

FRUIT JUICES & DRINKS

Juices Unsweetened, Cold Press Syrups & Concentrates

357 products

Express Filter

SPONSORED

KAPIVA AYURVEDA Aloe Vera Juice

1 L

MRP: Rs-265
Rs 238.50

ADD

SOFIT Milk - Soya, Vanilla

4.5 ★ 159 Ratings

3x1 L - Multipack

MRP: Rs-390
Rs 359.38

ADD

Search-Listing:

Kapiva 1L Aloe Vera Juice with the search term "Juice"

Category-Listing:

Kapiva 1L Aloe Vera Juice under Beverages > Fruit Juices & Drinks > Juices

Fresho: Multiple SKU Promotion (for 1 element use – SP)

Search: Milk

2339 products

QUICK FILTERS Amul Milky Mist Nandini GoodLife Snicke

Filter

BB RECOMMENDS

FRESHO ORGANIC Certified Organic Skimmed UHT Milk

3.3 ★ 48 Ratings

1 L

MRP: Rs-99
Rs 89

ADD

NANDINI GOODLIFE Toned Milk

4.2 ★ 740 Ratings

500 ml - Pouch

MRP: Rs-24
Rs 23.28

ADD

Search: Ghee

97 products

QUICK FILTERS Nandini Grb Amul Fresho

Filter

BB RECOMMENDS

FRESHO ORGANIC Cow Ghee

4.2 ★ 682 Ratings

500 ml - (450 gm)

MRP: Rs-549
Rs 329

ADD

NANDINI Pure Cow Ghee

4.3 ★ 726 Ratings

1 L - Pouch

MRP: Rs-470
Rs 435

ADD

Search-Listing:

SKU1: Fresho Organic Skimmed Milk for Search term "Milk"

Search-Listing:

SKU2: Fresho Organic Ghee with the search term "Ghee"



Sponsored Products (SP)

Ad-Type (4/7)

Sponsored Products

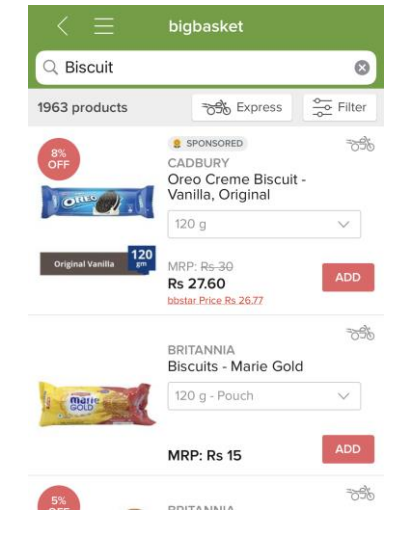
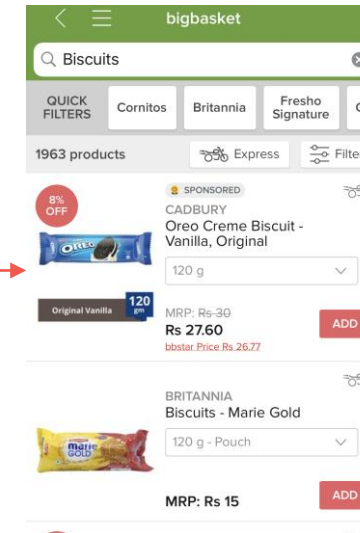
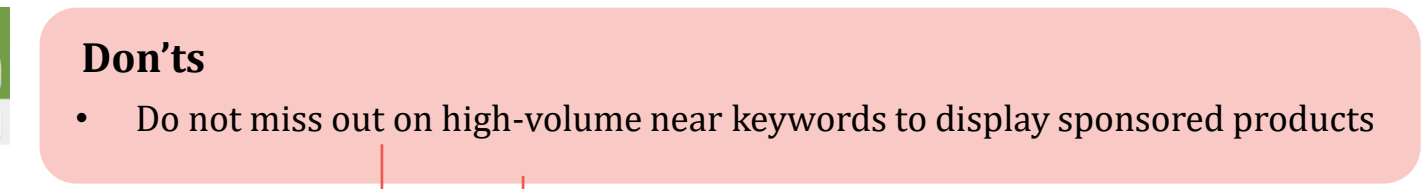
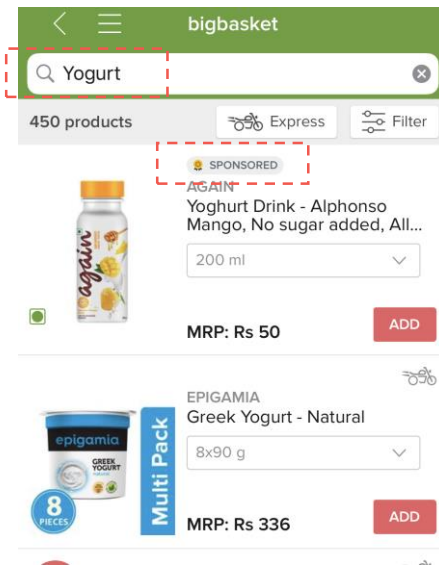
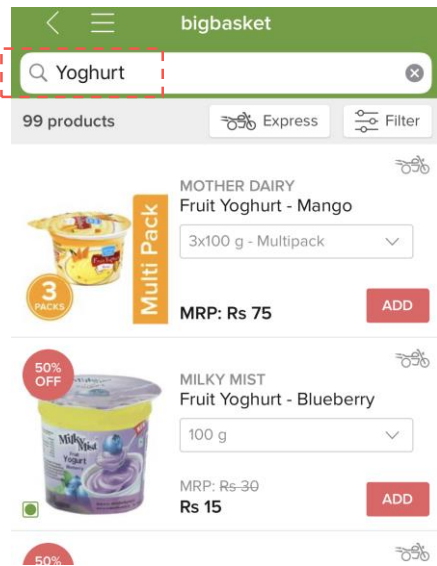


Do's

- Do remember to list yourself against both category and search terms for sponsored products
- If all slots on the primary L3 are missed out, list on the secondary L3s basis maximum search volumes
- Place search bids on popular competitors' names to maximize discoverability besides category keywords

Don'ts

- Do not miss out on high-volume near keywords to display sponsored products



Eg: Good search attribution where "Biscuit" and "Biscuits" both show sponsored products

Eg: Poor search attribution where "yogurt" shows sponsored product but the search term "yoghurt" does not



Push Notifications (PN)

Ad-Type (5/7): Only ad-element on platform for micro-targeting

Push Notifications



Creatives displayed over push notifications sent directly to the device lock screen/ notification center

PNs are delivered to users between 7:30-8am and 6-8:30pm

Website	✗
BB App	✓
BB Accelerate	✓

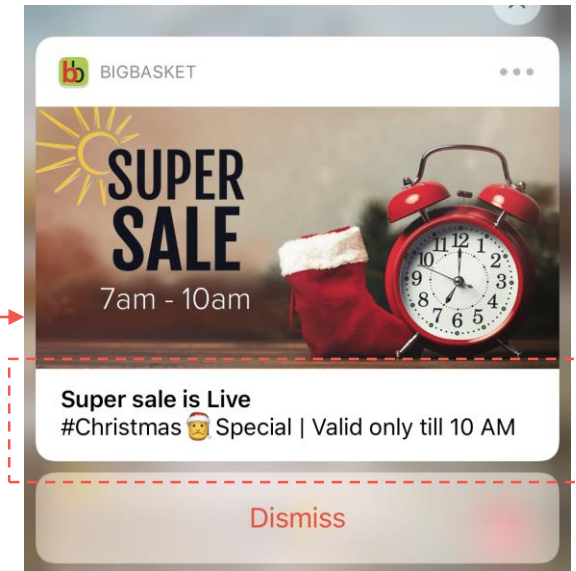
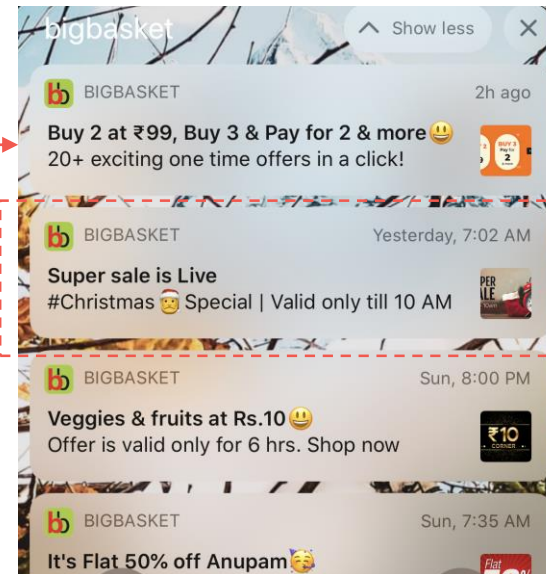
ProTip: Only ad-element on platform that has micro-segmentation based on consumer buying and browsing behavior. Can be used for both: Top-of-Funnel (TOFU) awareness with rich images and Bottom-of-Funnel (BOFU, closing the sale) with customized text PN (covered in next slide)

Do's

- Use the PN header and subject line for detailed text instead of cluttering the PN image
- Use different PN campaigns for different audiences: awareness, and remarketing
- Leverage the specific times of the day that PN are delivered for specific ideas – such as Vahdam Tea ads over monsoon evenings

Don'ts

- Do not use too much text in image creative
- Do not have a very small target group base for PN while specifying target attributes*



Eg: Good example of using of the subject line and text field than to clutter the PN image

*minimum recommended audience size 1.25L users



Push Notifications (PN)

Ad-Type (6/7): PN 2.0 – Text-based PNs for BOFU/ closing the sale

Specialized Text Based PNs



Targeting Variables

Text-based (can also be creative-based) micro-targeted PNs to send out specialized texts w/ or w/o creatives real-time for audience engagement and better conversions

ProTip: Use especially for closing the sale (BOFU) & when bandwidth to develop new creatives is limited

- **Category browsed but abandoned**
- **Search abandoned**
- **Banner clicked abandoned**
- **PLP abandoned**
- **Product-in-cart**
- **Own-product abandoned cart**
- **Competitor-product abandoned cart**

- Eg.1.** All customers who added SKU X in the basket and later removed from the basket:
Hey Sakshi, you had shown interest in Lays; We have an exclusive offer for you. Add it back in your cart
- Eg.2.** All customers who visited the store X / PLP (L1 category page and lands on SIS or custom page)
- Eg.3.** PN for all customers having SKU X (potatoes here) present in the basket

Potato in your basket at lowest price 😊

Hi Akhil, we found potato in your basket & it is at lowest price today.
Hurry! This is a fresho! Days exclusive offer | Shop now

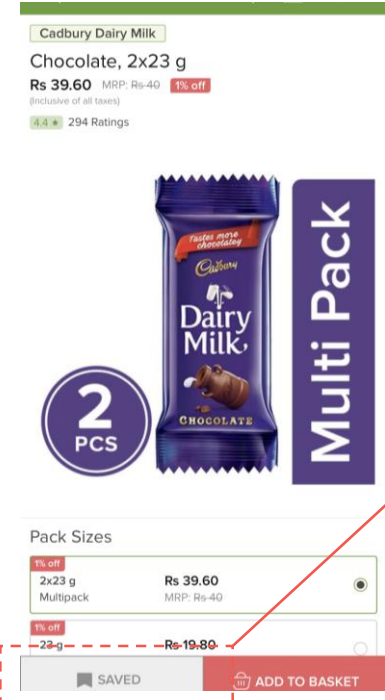
November 20 2019 6:56 PM

➔ **Achieved CTR: 7.5%**

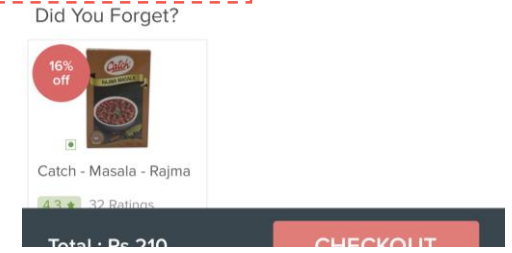
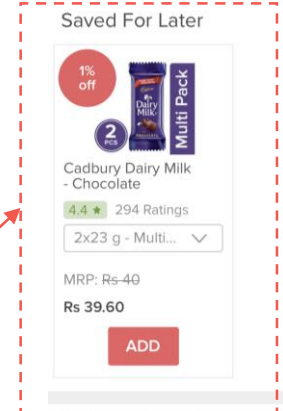
You had visited GoodDiet store recently 😊

Akhil, we were excited to see you in the GoodDiet snack store.
GoodDiet has the yummiest & healthy range of snacks starting at ₹15.
You get some exclusive offers today on the range.

November 21 2019 6:50 PM



Website	✗
BB App	Beta-testing
BB Accelerate	Beta-testing



Eg. 4. PNs (not shown here) for those customers who have added 'Cadbury dairy milk' in the saved for later list



Injection Banner (IB)

Ad-Type (7/7): <40% buying through category navigation. Use IB only after exhausting SP, STB and PNs.

Injection Banner (IB)



Row-long ad-element interlaced with category listing displayed when browsing a category

Injection banners will be displayed only when shopper navigates to a specific L2 or L3 category

Website	✓
BB App	✓
BB Accelerate	✓

ProTip: IBs are good for discovery not for sales. To be used in conjunction with PN for full-funnel solution.

- ### Do's
- Use injection banners across 3-4 relevant sub-categories to maximize brand awareness
 - Create impressions and clicks using IB, and later use PNs to re-target same audiences for closing the same

- ### Don'ts
- Do not use lesser browsed categories that see less consumer traction; always check with SPOC for category browsing footfalls

BEVERAGES

Tea Coffee Energy & Soft Drinks Health Drink, Supplement W

1616 products Filter

Multi Pack MRP: Rs 120

7% OFF **Cothas Coffee**
Coffee - Powder, Speciality Blend of Coffee & Chicory Po...
200 g - Pouch
MRP: Rs-94
Rs 87.12 **ADD**

Injection Banner: NESCAFÉ GOLD Rich Aroma, Smooth Taste. COFFEE AT ITS BEST.

18% OFF **Multi Pack** **COCA COLA**
Soft Drink - Coke Zero
6x300 ml - Multi Pack

Eg: Injection banner for Nescafe coffee under Category > Beverages

TEA

Leaf & Dust Tea Green Tea Exotic & Flavoured Tea Tea

451 products Filter

15% OFF **Lipton Green Tea**
LIPTON Green Tea Bags - Pure & Light
4.6 ★ 56 Ratings
100 pcs
MRP: Rs-470
Rs 399.50 **ADD**

Injection Banner: BAKED GOODNESS IN DELICIOUS FLAVOURS

Rs 5 OFF **ORGANIC INDIA**
Green Tea - Tulsi, Lemon & Ginger
4.3 ★ 52 Ratings
45 g - (25 Bags x 1.8 g each)

Eg: Honey Banner under Beverages > Tea; Good cross usage example



Targeting Variables

Can be used for Push Notifications & Social Media Only

***BB to soon offer search term + injection banners that would allow targeting variables**

Location-based

Consumers based out of specific target geographies

Eg. Targeting all “All T1 cities” or **specific Phase-1+2** city names such as “Bangalore, Delhi-Gurgaon, Mumbai, Hyderabad, Chennai, Pune”



Behavior-based

Consumer purchase behavior based banners

Consideration

Eg. Targeting all HHs who have added to cart 'Nachos & Chips' or 'Cold Drinks', 'Snacks and namkeens', in last 2 months but not bought Lays in last 3 months

Remarketing

Eg. Targeting all HHs who have purchased Pringles in the previous 3 months but have not bought it this month

Demography

Eg. Targeting all HHs who have bought "kids-cereal","children-2-5-yrs","kids-5yrs","noodle-pasta-vermicelli","biscuits-cookies","cakes-pastries","chocolates-candies" atleast once in last 3 months



Browsing

- *Category browsed but abandoned*
- *Search abandoned*
- *Banner clicked abandoned*
- *PLP abandoned*
- *Product-in-cart*
- *Own-product abandoned cart*
- *Competitor-product abandoned cart*

Membership-based

Targeting consumers who are BB-star members

Eg. Targeting all HHs who are BB-star members and have purchased a “pet-food”, “Cat” item in the past month





Creative Variables

Note: BB Banner Best Practices [guide](#).

Creative Variables	PN + STB + IB Guidelines
Image: Text Ratio	>50% space to be occupied by images
Image Type	100% pack shot; can further be augmented through usage shots <i>Eg. Kid having Honey, or Dosa instead of Dosa Batter, Roti with Ghee shot (Kapiva)</i>
Communication Objective	Features and Benefits, Testimonials, Usage Occasions, Discounts
Offer type	Always include a number in the offer creative: could be amount-based or %age based
Offer timing	Don't mention offer period*
Celebrity endorsement	Not necessary
Contest/ Sweepstakes	Not necessary
Others	Festive/Bulk offers

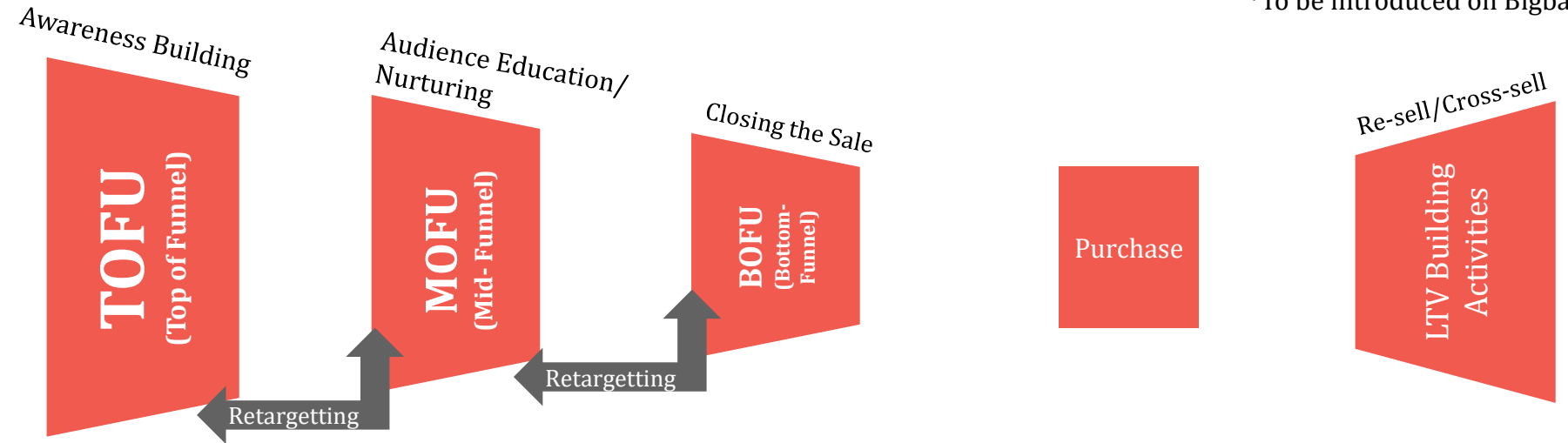


*For internal use: typical offers are 25th to 24th of next month or till stocks last



In Summary: Full Funnel Solutions for BB

*To be introduced on Bigbasket



	TOFU	MOFU	BOFU		Re-selling
Targeting Variables	Competitors search and browsed + Category Abandoned + Category ever bought	Behavior-based (TOFU interactions) + Cart & Page abandoned (Competition)	Behavior-based (MOFU interactions) + Cart abandoned & Page abandoned (Own)		Lapsers & repeating users
Ad-Type	STB+SP+PN	PN+IB*+STB*	PN+IB*+STB*		Different PNs for lapsers and repeating
Creative	Product Feature/ Benefit	Testimonials & Customer Reviews	Offer		Lapsers: Offer Repeaters: Cross-sell



Creative Performance Analysis – PNs

Some of the top and poor performing PNs

Good Creative

Poor Creative

Usage **Discount**

CTR: 4.68%

Benefit **Product**

CTR: 0.36%

Illegible cursive font on phone

CTR: 0.29%

Too much text in the creative

Remarketing ad-creative for targeted audiences achieving above average CTRs through efficient use of creative elements

Some other reasons for poor creatives include choice of unappealing creative text or cluttered design



Creative Performance Analysis – Banner

Success factors behind a high performance banner

Good Creative



One of the top performing banner creative that assembles elements of usage, benefit, brand, discount and product with a clear communication objective



Creative Performance Analysis

Benchmark CTRs for top performing ad types

PNs

***CTR**

Average

2.7%

Median

2.0%

ProTip: BB promises 50K-1L impressions/month for Accelerate Brands

STBs

CTR Rate

ATC Rate

Average

1.02%

10.1%

Median

1.37%

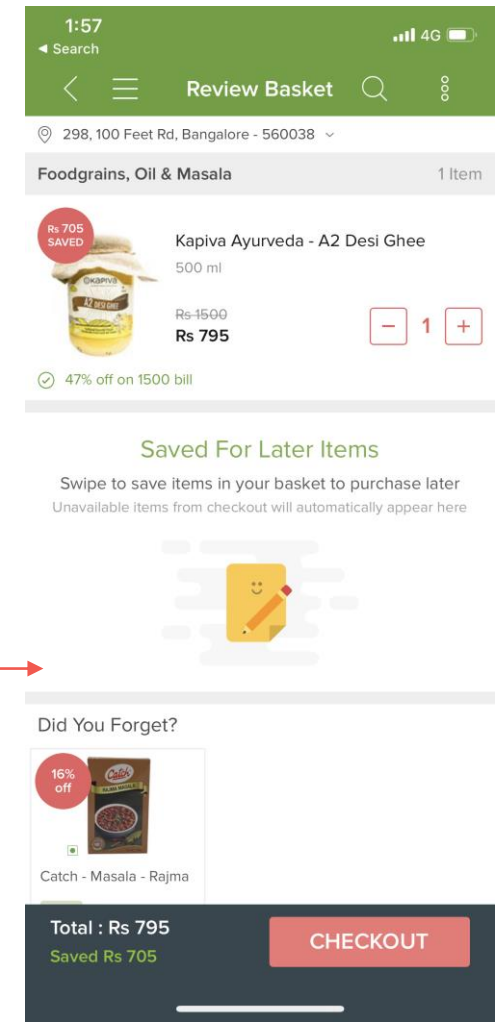
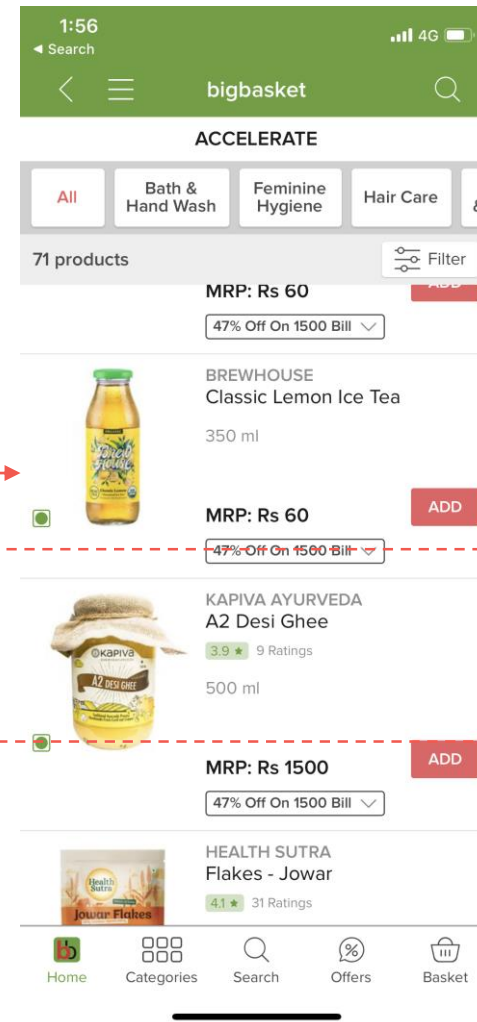
5.1%

*Benchmark rates for injection banners and sponsored products (only been a month since launch) to be updated



Participation in Category Activations and Big Sale Days

Eg. Participation on BB Big Sale: F47 (Freedom) Sale



Whenever you have such big sale days, brands get additional discoverability with even one SKU listed at a deep-discount offer. Reaching out to 1M customers for the SKU. (10M registered customers) –PNs/emails/banners/SIS etc. big awareness every quarter. High reach.



Social Media Campaigns

Social Media Campaigns

Creatives run across social media channels such as FB and IG.

- **Micro-targeted** ads using BB purchase and browsing (cookie) data – high effectiveness
- Carousels are a set of more than 1 images that may include different product shots, different SKUs, or narrate a brand story

Carousel Image

Benchmark Rates

Creative Type	Avg. CPM	Avg. CTR	Avg. CPC	Avg. ATC
Carousel	101.73	0.98	12.03	13%

Single Image

- Single Images over FB and Instagram maybe visualized as banner equivalent of BB on social media platform to convey offers on the brand products or to improve brand discovery

Benchmark Rates

Creative Type	Avg. CPM	Avg. CTR	Avg. CPC	Avg. ATC
Single Image	110.10	0.83	13.80	6%

Web

App

BB Accelerate

bigbasket - Online Grocery Shopping App Sponsored

Teamonk offers exclusive high quality, 100% pure and natural specialty teas sourced from the finest tea plantations in ... See More

Kozan Spearmint Green Tea Shop Now

Meho Clo Tea

2

bigbasketcom Sponsored

Wellness at the core

FLAT 30% OFF

Shop Now

bigbasket - Online Grocery Shopping App Sponsored

Deals like never before on pet food. Buy now from bigbasket to get exciting offers.

Upto 25% Off SHOP NOW

9

bigbasketcom Sponsored

Deals Like Never Before On Pet Food UPTO 25% OFF

Shop Now

bigbasketcom Deals like never before on pet food. Buy now from bigbasket to get exciting offers.



Social Media Campaigns

Videos

- Videos are another form of social media inventory offered by bigbasket over both FB and Instagram

GIFs

- GIFs are a type of montage wherein a set of more than 1 images may be played in a timed format such as a video to include different pack shots, offers, or product usage scenarios

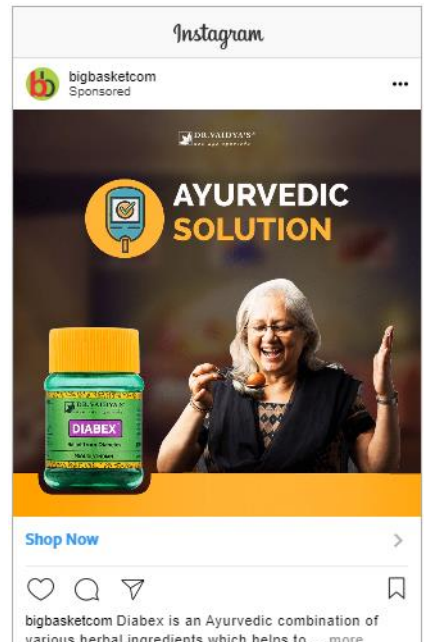
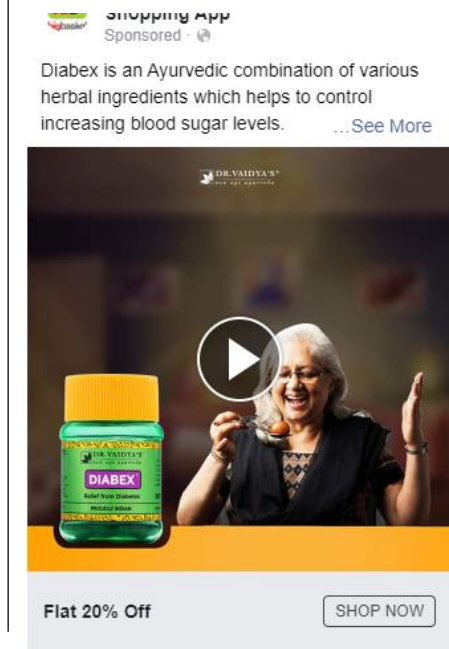
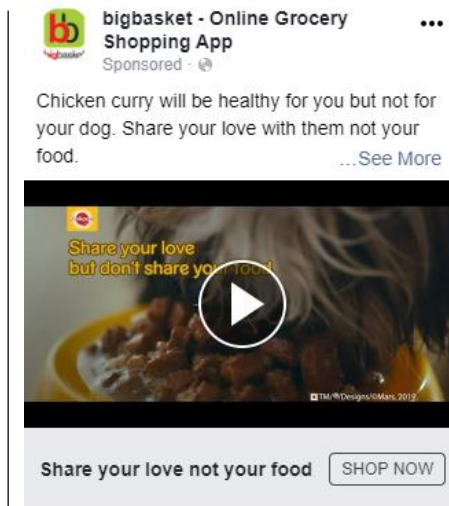
Benchmark Rates

Creative Type	Avg. CPM	Avg. CTR	Avg. CPC	Avg. Cost per 3sec Video	Avg. Cost per 10sec Video	Avg. ATC
Video / Gif	135.63	0.78	17.64	1.48	3.97	9%

Analysis

- The performance of a singular type of social media campaign wanes over weeks
- BB allows brands to share all 4 creatives to mutually decide the time and targeting of each of these to BB users on FB/IG
- Only 30% brands share all 4 creatives, next 20% share two and likely carousel & single image, rest 50% brands only one creative

Pro Tip: Ensure the creative team shares all four creatives, and tracks progress against the benchmark rates to track creative performance





Social Media Campaigns

Some of the top and poor performing social campaigns

Good Creatives

Poor Creative

CTR: 2.1%

CTR: 1.6%

CTR: 0.55%

CTR: 0.43%



Ingredient story

Product

Ingredients

Product

Usage

Poor communication on what is the product

Video text-heavy with unclear communication

Some of the top performing social media creatives with major communication through images, usage and ingredient story

Some other key reasons for failed creatives include failing to call out offers, low audience reach, or limited product information



Recommended Marketing Calendar

Full Funnel Solutions

Personal Care

Push Notification

Search Term Banner

Sponsored Products

Social Campaigns

Category Activations & Big Sale Days

Push Notification

Search Term Banner

Sponsored Products

Injection Banners

Social Campaigns

Category Activations & Big Sale Days



M1



M3



M6



M12

Category Activations & Big Sale Days

Food & Beverage

Push Notification

Search Term Banner

Sponsored Products

Sampling

Category Activations & Big Sale Days

Push Notification

Search Term Banner

Sponsored Products

Injection Banners

Social Campaigns

Big Basket Playbook

Comparative benchmarking

Range Rationalization

Who am I losing to?

Accelerate Extension

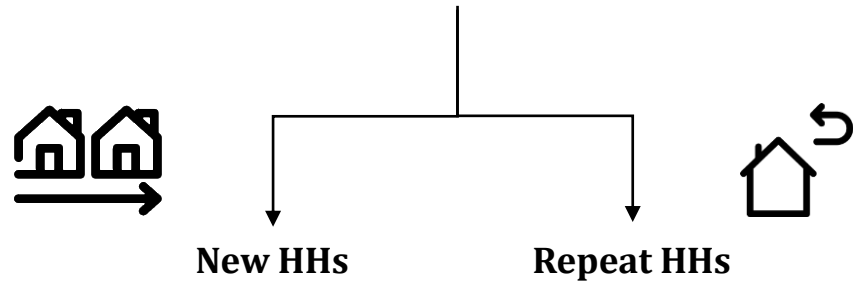


Brand Take-Off



Comparative Benchmarking

$$\text{Brand Sales} = (\# \text{ of HHs}) * (\text{Sales per HH})$$



Diagnostic Matrix

	Our Brand	Key Competition	Category
Penetration	# of new HHs over last quarter	# of new HHs over last quarter	# of HHs (Universe)
Repeat	# of repeating HHs over last 2 quarters	# of repeating HHs over last 2 quarters	# of HHs (Universe)
AOV – New	\$ spend of new HHs per basket	\$ spend of new HHs per basket	AOVs per basket
AOV – Repeat	\$ spend of repeat HHs per basket	\$ spend of repeat HHs per basket	AOVs per basket
Lapsers	# of HHs lapsed over last 2 quarters, who are they going to?	# of HHs lapsed over last 2 quarters, who are they going to?	



Comparative Benchmarking

Accelerate brands should engage in BB cross-brand comparison exercise to benchmark on quarterly basis against both L2 and L3 categories

Category performance

Growth of category vs Growth of brand



Understand reasons behind slower growth due to:

- a) emergence of more competitive brands,
- b) stock-outs (OOS)
- c) poor on platform marketing performance
- d) poor product reviews (repeats) vs competitive brands



Revisit strategy for the quarter to sustain growth in coming quarters; Identify TG that is switching to our brand and target more of the same

Penetration of brand to the category



Recognize the reasons for poor performance ranging from poor pricing, competitive offers, poor creatives or poor product reviews/ feedback on the product



Increase product range for the well-performing sub-categories to sustain growth



Creative performance

Peer benchmarks

Benchmarks on Impressions and CTRs for peers in L2 and L3 categories across both emerging and incumbent brands

Best creative

Engage with BB Accelerate SPOC to share details on the best performing creatives for the category



Range Rationalization



SKU performance

Performance of SKUs

Brands to benchmark SKU-level performance on parameters such as:

- SKU contribution to overall brand sales
- Growth of SKU sales per month (m-o-m growth)
- OOS-data for SKU performance

Competitor SKU performance

Besides benchmarking internally to find the low contributors, brands must tally this against market performance for the similar category to distinguish between discontinuing products or reiterating them



Hero products

In the first 6 months, brands should be able to discover their core product offerings or *hero products*. These flagships should be marketed at scale while testing for other new variants per NPD pipeline.

- Discontinue poor performing products
- Develop NPD pipeline to keep refreshing product range and discovering new hero products



Range Rationalization

SKU Deactivation: Kapiva Case-Study



SKU deactivation

Case Study



BB replenishment team guidelines to deactivate a SKU?

- If the SKU has a low or zero sales in the past one month with >75% availability
- If there is a consistent fill rate issue from vendor
- If a SKU is not serviced for a 3 months
- If the base qty. is way higher than the actual sales

For Kapiva, capsules (supplements) that performed well on Amazon, didn't take off on BigBasket – 6months stock still lying – discounting for liquidation didn't work either.

Factors to look while deciding SKU deactivation from platform:

- Contribution of SKU to brand revenue (offtake)
- # of months of stock >3 months
- # of months of stock >3 months after discounting
- SKU expiry (for FMCG) vs inventory serviceability

Analysis

Kapiva performed an 8 month analysis for 3-month cohorts.

The analysis showed that only 1 product was moving in 3 months and the team had an overall 40 months stock. Even at a discounted rate; only 10-15 pieces per month were sold. Thus, the team left 4 months of inventory and took back rest for sale on Amazon.

ProTip: MBQs generated by BB algorithm should be double-checked with inventory data, especially for first three months when MBQs are manually-fed



Who am I losing to?

Interventions to lost sales

Loss Attribution



Analyzing the reasons for lapse

Corrective Interventions

Loss Attribution Study

Brands >6 months on the BB platform should engage in a Loss Attribution Study to understand the competitor brands to which they are losing consumers.

Sample cases of lost sales:

- *Brand issues push notification -----> customer looks at brand product variants -----> customer purchases a different product*
- *Push notification -----> customer likes product -----> customer adds to cart -----> customer purchases a different product*

Consumer Survey

BB-enabled engagement in consumer feedback surveys to recognize the reasons behind:

- why consumers switched/ began to use the brand
- using the brand - specifically the features consumers liked about the brand
- why consumers discontinued using the brand

Interventions

Interventions through PN, Social Media, New Product Introductions or Sampling other products in portfolio

Re-targeting lost consumers through PN targeting variables & offering discounts/ samples/ new products

- *Journey 1: Customer purchases at 10% off -----> repeat purchaser*
- *Journey 2: Customer doesn't purchase -----> Purchases on 30% off -----> Repeats on 20% off -----> repeat purchaser*
- *Journey 3: Customer lapsed from Protein Bars -----> Reasons through customer survey: Stopped Gymming -----> Retargeted with Muesli*



Next Steps?

Accelerate Extension



BB accelerate program has an option to extend the program for another year on a case-based consideration

Brands that are ideally suited for extension range typically between INR 5 Lakhs to 20 Lakhs in sales per month

For instance, Kapiva, a FS portfolio brand has extended its Accelerate program for another year.

Month-wise Activity Checklist



Month-wise Activity Checklist

S#	M1	M2	M3	Q2	Q3	Q4
Plan	Liaise with SPOC	Liaise with SPOC	Liaise with SPOC	Liaise with SPOC	Liaise with SPOC	Liaise with SPOC
	Get BB category understanding		Plan new product range	Realign marketing calendar	Plan new product range	Realign marketing calendar
	Plan DC listing: City and assortment			Plan OOS-wise WH listing	Range Rationalization	
	Optimize category listing and pdt listing (Slide 21-31)			Comparative benchmarking		Comparative benchmarking
	Plan mktg calendar, align with bb mktg calendar					
Execute	Generate Central PO ID			Introduce new products (list+tag)	Introduce new products (list+tag)	De-list underperforming SKUs
	Activate full-funnel solutions (Slide 44)	Activate full-funnel solutions (Slide 44)	Activate full-funnel solutions (Slide 44)	Execute mktg calendar + Build new creatives	Execute mktg calendar + Build new creatives	Execute mktg calendar + Build new creatives
	Build new creatives			Category Activation/ Big Sale Day	Interventions basis "who am I losing to?"	Category Activation/ Big Sale Day
Analyze		Monthly MIS + Vendor Dashboard tracking for SKU data by DCs	Track MIS	Quarterly MIS + Advanced brand report prepared by BB	Track MIS	Track MIS
		Campaign-impact analysis	Campaign-impact analysis	Campaign-impact analysis	Campaign-impact analysis	Campaign-impact analysis
		Analyze monthly-fill rate	Analyze monthly-fill rate	Analyze monthly-fill rate	Analyze monthly-fill rate	Analyze monthly-fill rate
				Ratings and reviews analysis	Who am I losing to? study	Ratings and reviews analysis

Annexures



BB Channels

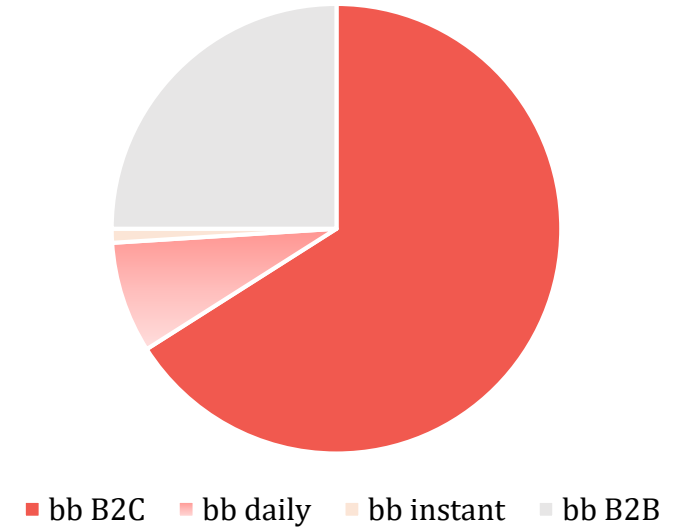
Overview of other BB sales apps

BigBasket Business Models

BB offers 4 major biz-models over its platform for the brands to explore:

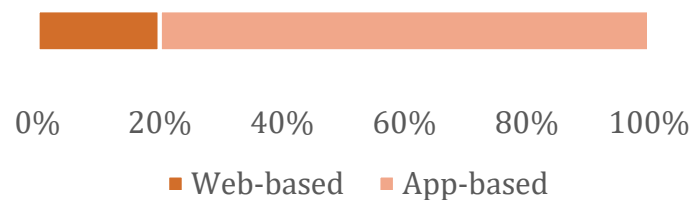
- bb B2C
- bb daily
- bb instant
- bb B2B

BB revenue contribution by bizmodel



BigBasket B2C

BB revenue contribution by medium



Focus only on in-App Elements to being with for max impact.



BB Channels

BB Instant



IoT-enabled vending machines for product purchase through **bb instant app**

Opportunity

While bb instant contributes 1% of overall bb sales, it may improve discoverability for early brands.

Eg. Samosa Singh does INR3-4Lakhs monthly – without much channel partners

Business Model

Brands to share regular B2C margins (~25%) + 10-15% margins basis decision by the category team



Tip: Only Recommended for impulse purchase F&B categories at a INR30-40 price point. Eg: YogaBar Energy/Breakfast Bar – OK | NOT for Large Muesli packs of 250gm. NOT for personal care categories.



BB Channels

BB Instant



600+ **bb instant** machines in Mumbai, NCR, Bangalore, Hyderabad

Per DC serves 100+ machines



Fruits and vegetables

Bakery Cakes and Dairy

Beverages

Snacks and Branded Foods

Gourmet & World Food



Foodgrains, oil & masala

Eggs, meat and fish

Kitchen, garden and pets

Cleaning and households

Beauty and Hygiene

Babycare

How does **it work?**



Download the app
and register payment mode





Scan QR Code
to connect to the machine
(through wifi & bluetooth)



Click-Buy-Pick
your products



 Permissible L1 categories

 Non-permissible L1 categories



BB Channels

BB daily



Hyperlocal grocery delivery that offers 500+ SKUs for every morning delivery between 5am-7am for orders placed before 10pm last night

Opportunity

bb daily contributes 7.5-10% of overall bb sales; high volume low revenue contribution. Typical daily basket includes bread, coconut, milk, veggies and fruits, edible oils, snack for kids

Business Model

Margins regular as the bb B2C platform but operates out of **bb daily app**

Sign-up for bb daily

Category team and Accelerate SPOC enable bb daily activation basis the product volumes and capacity to serve new brands



Tip: Brands should focus on building scale on the bb B2C platform before expanding to bb daily.

Brands can use bb daily platform for increased brand discovery but should not spend on additional marketing on the platform



BB Channels

BB daily



Foodgrains, oil & masala

Fruits and vegetables

Bakery Cakes and Dairy

Babycare

Beverages

Snacks and Branded Foods

Beauty & Hygiene

Gourmet & World Food



Eggs, meat and fish

Kitchen, garden and pets

Frozen Foods



* Recharge for ₹2000 and shop for ₹500/- of milk monthly
Get upto ₹150/month cashback for 3 months.

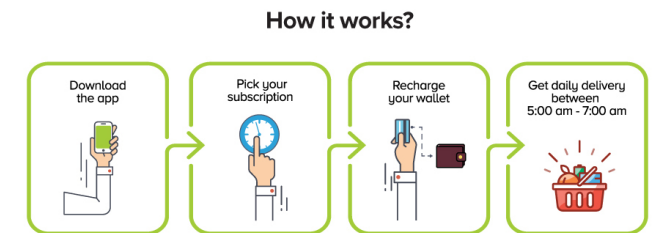


Why us?

- Reliability**
Daily delivery between 5:00AM - 7:00AM
- Purity**
Freshness guaranteed
- Convenience**
Easy to use (pause & resume anytime)
- Choice**
Wide range of milk + other items
- No Minimum Order**

Our Guarantees

- On time everytime guarantee,**
(10% value back if we are late)
- No questions asked**
return policy
- Freshness you can trust**
(100% safe & unadulterated milk)



Wide Range



BB Channels

BB B2B



Sales to the General Trade Retail and Kirana stores, institutional chains and HoReCa

Opportunity

bb B2B contributes 25% of overall bb sales and is typically an opportunity for incumbent brands with over 2-3 years vintage on the bb platform to increase their overall sales profile

Recommendation

Startup brands should not focus on B2B



Institutional Partners



Hotel Partners



Restaurant Partners

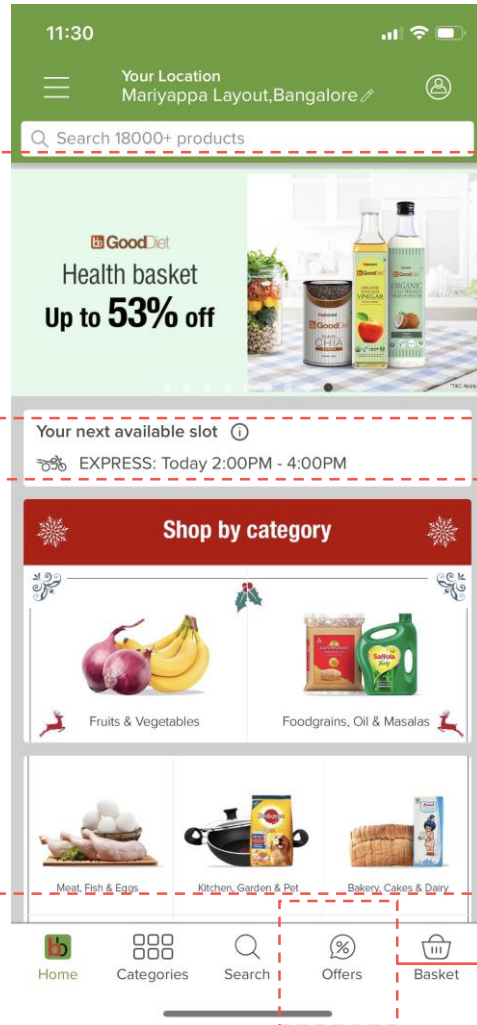




Other Visibility Elements

Navigating the Mobile Discovery Elements

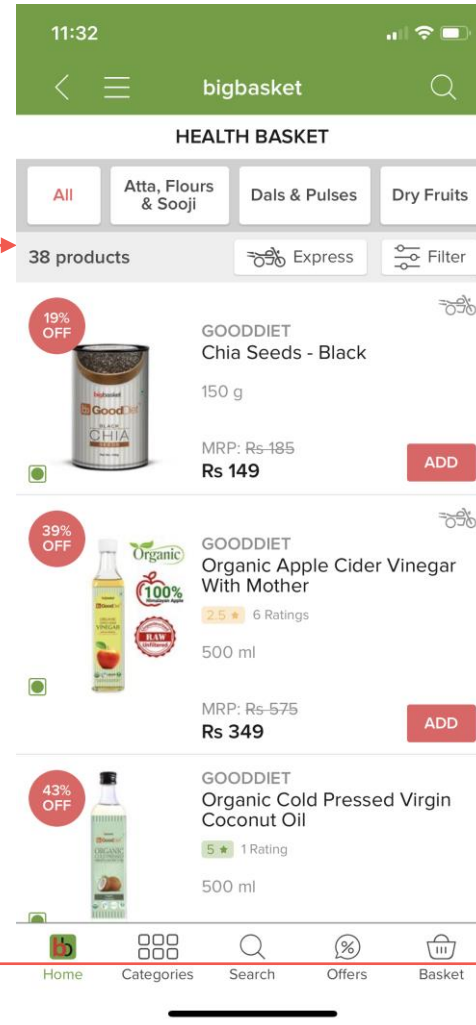
Home Page Banner



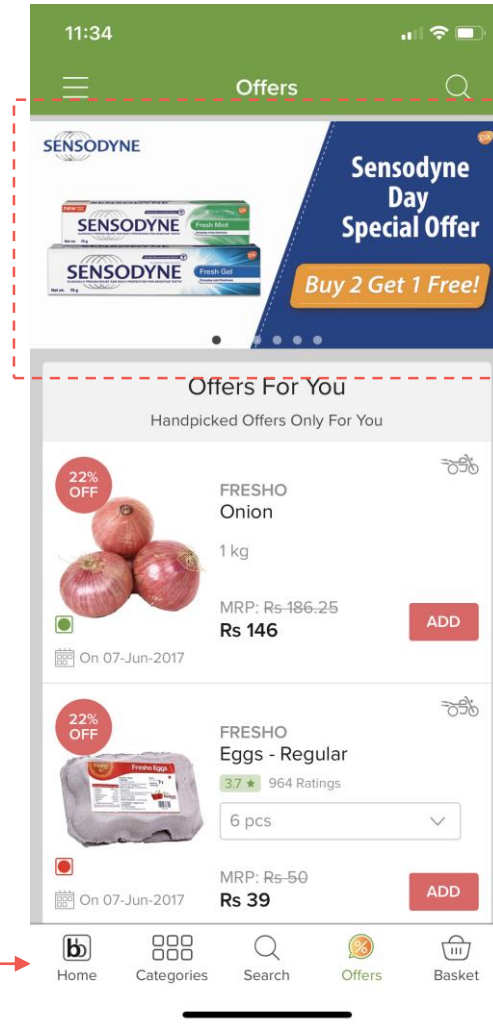
Home Page Banner inventory that can be purchased; expensive and not a part of the accelerate program; priced at 40 Lakhs for 4 days! (NOT RECOMMENDED)

Shop by category grid where two SKUs of brands may be displayed at a cost; typically reserved for large FMCG brands (Category Leaders)

Shop-in-shop



Offer Page Banner



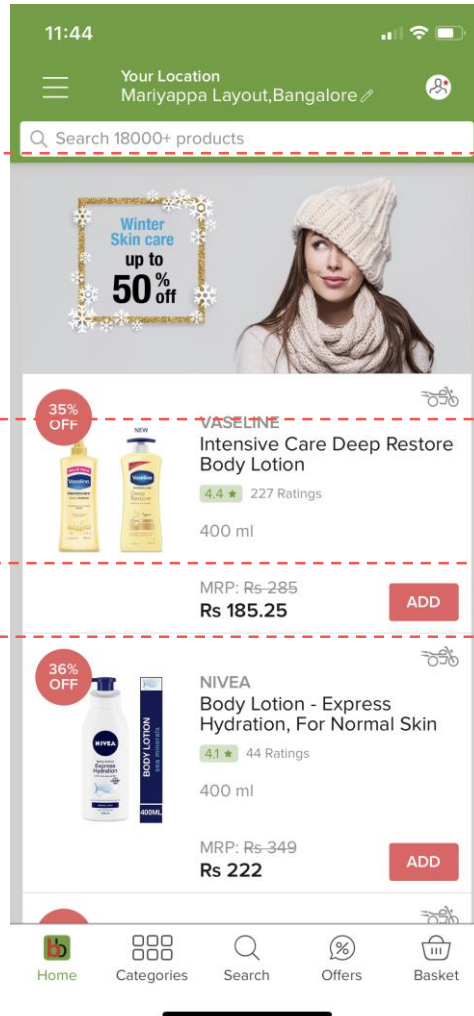
Offer Page Banner inventory that can be purchased; not a part of the Accelerate Program (NOT RECOMMENDED)



Other Visibility Elements

Navigating the Mobile Discovery Elements

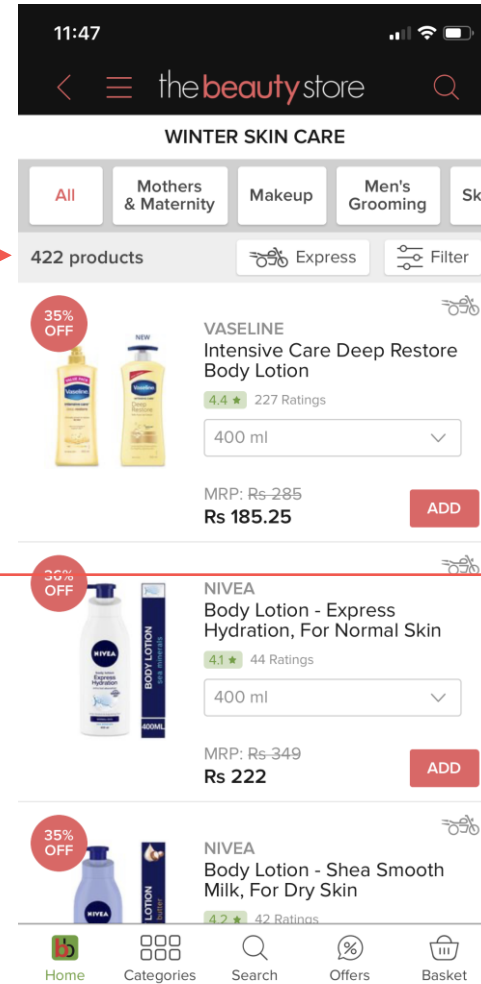
Store-front with with 3 SKUs



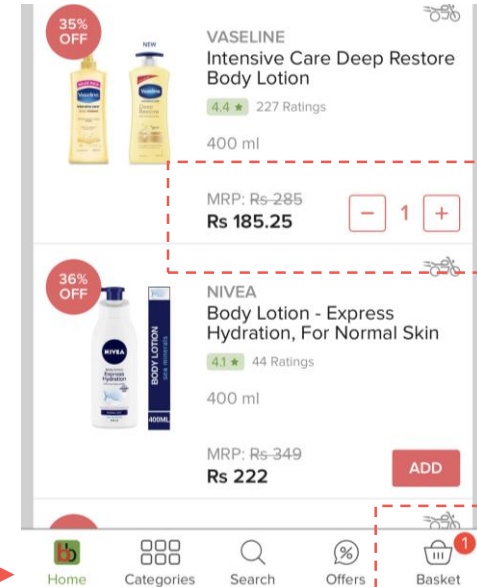
Store front with 3 SKUs banner; presently not in use by any brand; not a part of accelerate program

Direct add-to-cart option available for the store front

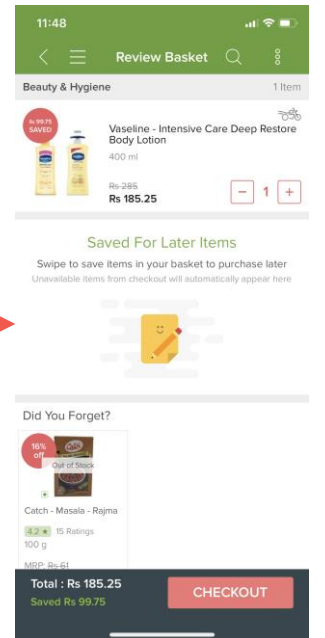
Shop-in-shop



Instant add-to-cart



Can directly land on the checkout from the home page by clicking the basket

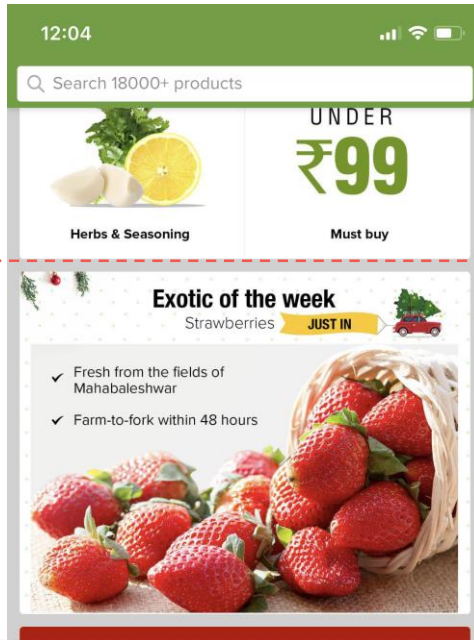




Other Visibility Elements

Navigating the Mobile Discovery Elements

Square Banner



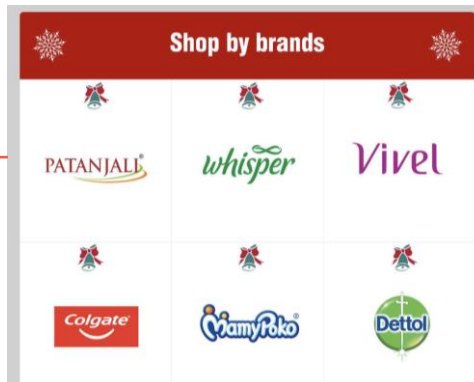
Store front with 3 SKUs banner; presently not in use by any brand; not a part of accelerate program

Brand Store

Popular category grid to shop by brands which new startup brands can also bid for

Wireframe decided on monthly basis

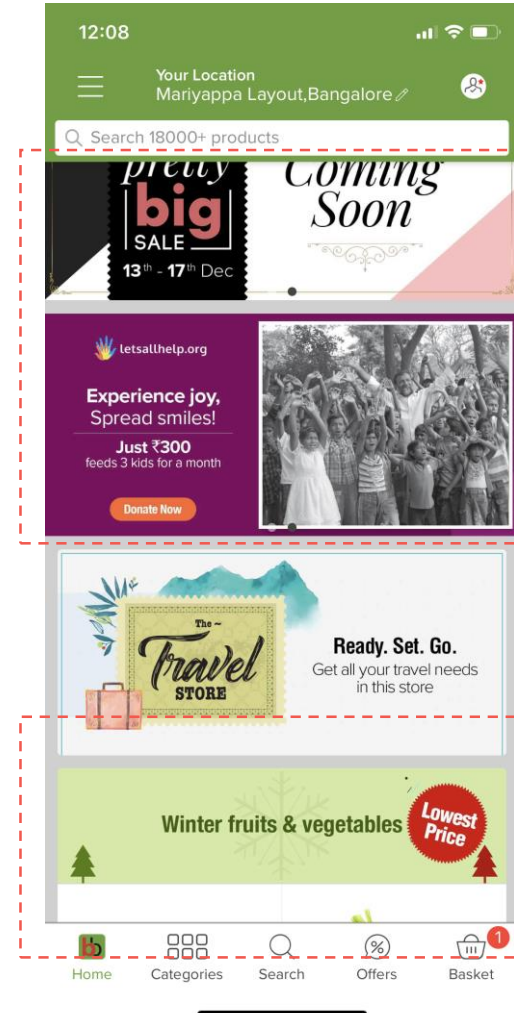
Category teams reach out to brands for the available spots



Product Listing Page



Banners with no margin tile



Banners with no margin tiles present on home page; and not a part of the accelerate program

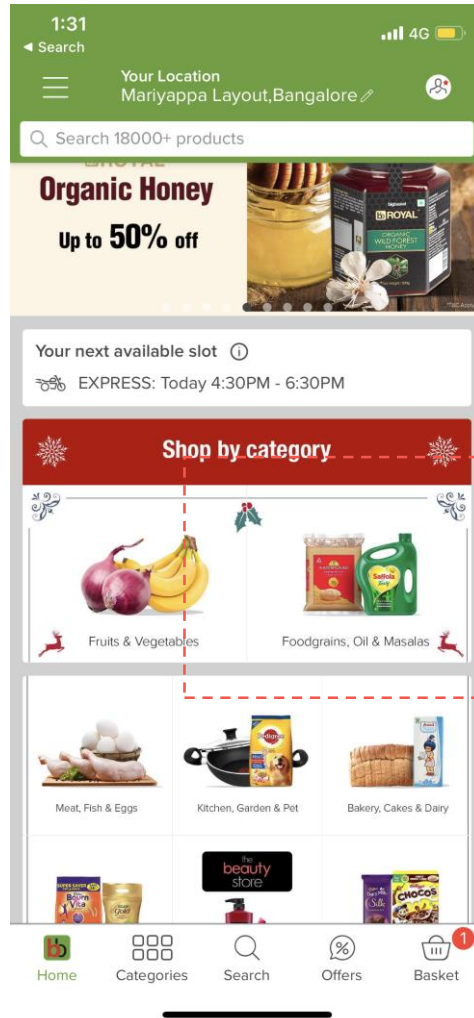
Banners with margin tiles present on home page; and not a part of the accelerate program



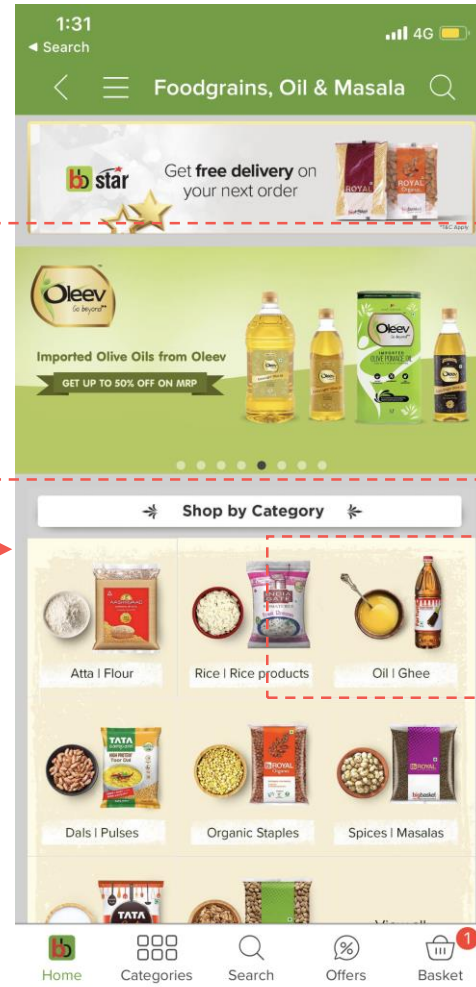
Other Visibility Elements

Navigating the Mobile Discovery Elements

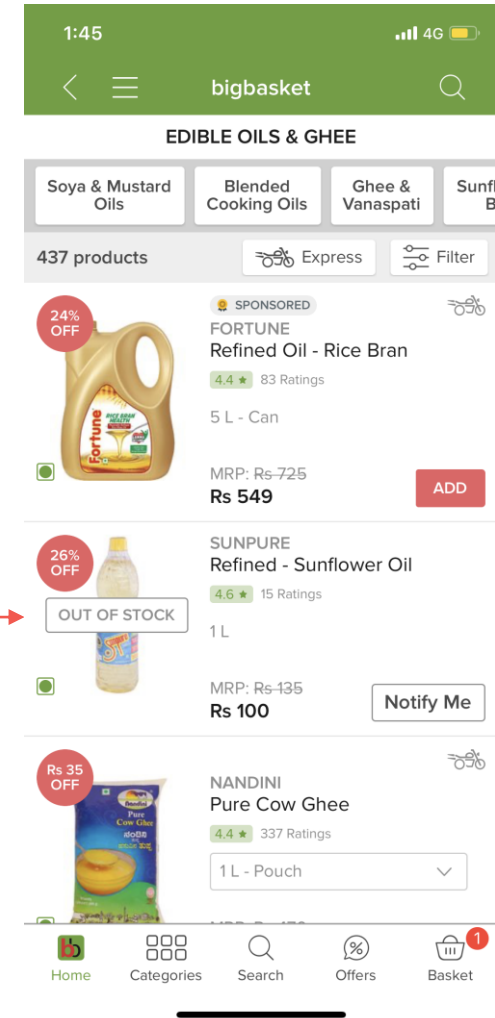
Home Page



Category Page Banner*



Shop-in-shop



*May later be a part of the accelerate program



Other Visibility Elements

Navigating the Mobile Discovery Elements

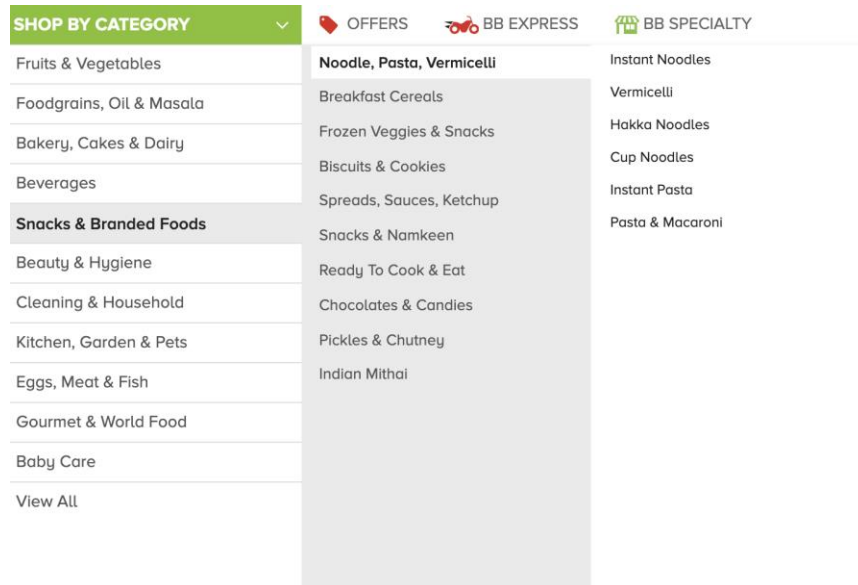
Category L1 Top Banner



Row-long ad-element that is appears on top under the app and on the right as you hover over the L1 category on the web

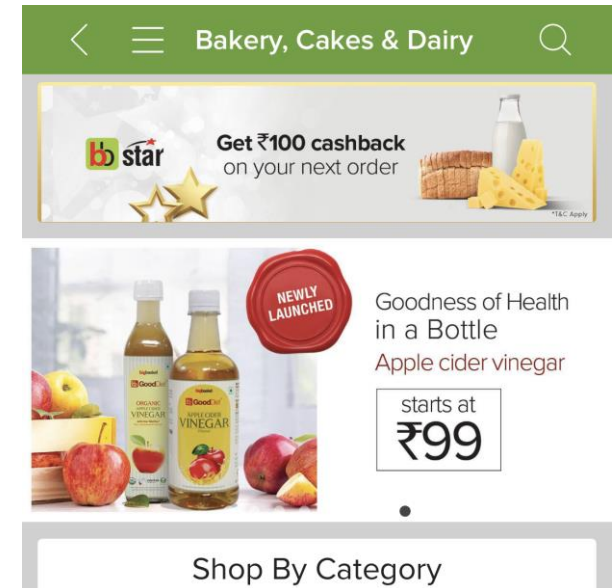
ProTip: Expensive Inventory to NOT be used in the first 2 years of listing

Website	✓
BB App	✓
BB Accelerate	✗



BB Website

Eg: L1 Top Banner (web): under snacks & branded foods



BB App

Eg: L1 Top Banner (app): under bakery, cakes and dairy



Other Visibility Elements

Navigating the Desktop Discovery Elements (1/3)

Home Page Banners

The screenshot shows the Big Basket website interface. At the top, there's a navigation bar with the Big Basket logo, a search bar, and user account information. Below this is a category navigation bar with options like 'SHOP BY CATEGORY', 'OFFERS', 'BB EXPRESS', and 'BB SPECIALTY'. The main banner features a collection of Just Herbs products (body radiance oil, body butter, and steam distilled rose water) with the brand logo and a promotional offer: '*Get a complimentary Just Herbs Steam Distilled Rose Water 100 ml on a purchase of ₹895/- or above.' Below the banner is a horizontal menu with categories like 'Lowest Price Store', 'Just Herbs', 'Best of Hair Care', 'Offers on Sheetmasks', 'Organic Honey', 'Cleaning Range', 'Healthy Baked Snacks', and 'Christmas Decors'. At the bottom, there's a 'Why choose bigbasket?' section with icons and text for 'Quality you can trust', 'On time guarantee 10% value back if we are late', 'Free delivery on orders above ₹ 1200', and 'No questions asked return policy'.

Pro Tip: 80% of BB sales app-driven, de-prioritize desktop elements



Other Visibility Elements

Navigating the Desktop Discovery Elements (2/3)

Navigation Bar Vertical

SHOP BY CATEGORY ▾	OFFERS	BB EXPRESS	BB SPECIALTY
Fruits & Vegetables	Noodle, Pasta, Vermicelli	Breakfast & Snack Mixes	
Foodgrains, Oil & Masala	Breakfast Cereals	Papads, Ready To Fry	
Bakery, Cakes & Dairy	Biscuits & Cookies	Heat & Eat Ready Meals	
Beverages	Frozen Veggies & Snacks	Soups	
Snacks & Branded Foods	Snacks & Namkeen	Dessert Mixes	
Beauty & Hygiene	Spreads, Sauces, Ketchup	Home Baking	
Cleaning & Household	Ready To Cook & Eat	Canned Food	
Kitchen, Garden & Pets	Chocolates & Candies		
Eggs, Meat & Fish	Pickles & Chutney		
Gourmet & World Food	Indian Mithai		
Baby Care			
View All			

Navigation Bar Square



L1 Categories

L2 Categories

L3 Categories



Other Visibility Elements

Navigating the Desktop Discovery Elements (3/3)

The screenshot shows the Big Basket website interface. On the left, a 'SHOP BY CATEGORY' sidebar lists various food categories. The 'Snacks & Branded Foods' category is selected, and its sub-menu is expanded, showing 'Snacks & Namkeen' highlighted with a red dashed box. A red arrow points from this box to a large banner for 'GoodDiet Nutrition Bar' in the main content area. The banner features an image of the product bars, the text 'GoodDiet Nutrition Bar', and a yellow badge stating 'Buy at ₹40'. Below the banner, there are navigation tabs for 'Snacks Offers', 'Offers on ACT II', 'Offers On Pringles', 'Healthy Snacks', and 'Nutrition Bar'. The top of the page includes the Big Basket logo, a search bar, and navigation links for 'OFFERS', 'BB EXPRESS', and 'BB SPECIALTY'. The breadcrumb trail reads 'HOME > SNACKS & BRANDED FOODS > SNACKS & NAMKEEN'.

L2 Category Banner

Category Banners on desktop appear when a user clicks on a particular L1, L2 or L3 category to get the respective L1, L2 or L3 category banner

- Category
- Snacks & Branded Foods
 - Snacks & Namkeen (1113)
 - Chips & Corn Snacks (421)
 - Namkeen & Savoury Snacks (719)
- Brand

Snacks & Namkeen (1113)

Popularity

ALL PRODUCTS EXPRESS

GET 1% OFF GET 1% OFF GET 13% OFF



Summary of Ad-Types

Banners

Search Term Banner

Row-long ad-element interlaced with search results that are thrown up with keyword/brand searches

- Keywords: BB allows to tag upto 12 top keywords for a category
- Rules: Broad targeting available – eg. a tea banner may be placed in a snacks search category

Injection Banner

Row-long ad-element interlaced with store-in-store listing displayed when browsing a category

- Injection banners may be used in more than one L2/ L3 category basis relevance

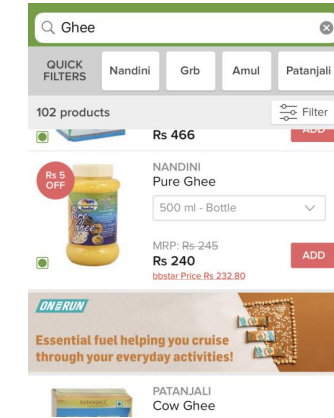
L1 Top Banner

Row-long ad-element that is appears on top under the app and on the right as you hover over the L1 category on the web

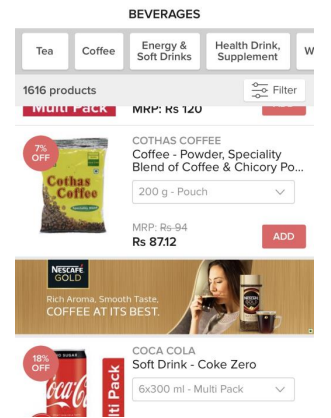
Web

App

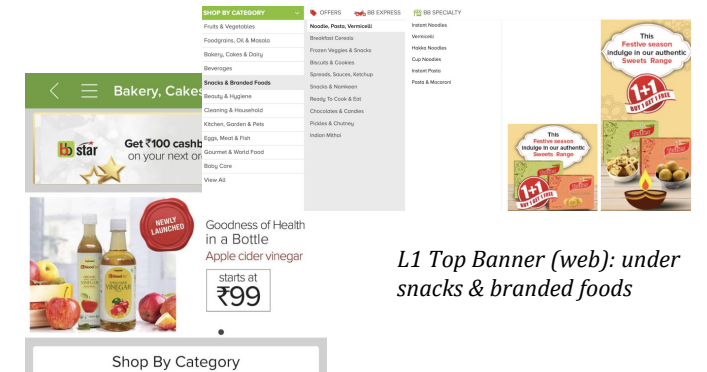
BB Accelerate



Search term banner for on-the-run bars with search for "Ghee"



Injection banner for Nescafe coffee under the Category > Beverages



L1 Top Banner (app): under bakery, cakes and dairy

L1 Top Banner (web): under snacks & branded foods



Summary of Ad-Types

Banners, Social Media, PNs

Home Page Banner

Row-long ad-element that is available on the app/website home page

Social Media Campaigns

Creatives run across social media channels such as FB and IG.

- **Micro-targeted** ads using BB purchase and browsing (cookie) data.

Push Notifications

Creatives displayed over push notifications sent directly to the device lock screen/ notification center

Web App BB Accelerate





Visibility Elements

Summary of Creative Variables

Parameters	PNs, STBs, IBs	Social Campaigns	Home Page Banner
Image: Text Ratio	>50% space to be occupied by images	>50% space to be occupied by images with some campaigns at 90% image shots	>50% space to be occupied by images with some campaigns at 90% image shots
Image Type	100% pack shot; can further be augmented thru usage shots	75% of the images are pack shots; with about 50% including usage/end-products	75% of the images are pack shots; with about 50% including usage/end-products
Comm. Obj.	Features and Benefits, Testimonials, Usage Occasions, Discounts	>60% focused on pdt. feature (ingredient story or differentiation) with <40% few others offering benefit/offer-based communication	>60% focused on pdt. feature (ingredient story or differentiation) with <40% few others offering benefit/offer-based communication
Offer type	Always include a number in the offer creative: could be amount-based or %age based	Coupon- or %age based (opt. BOGO); about 40% of top-campaigns had no offers	Coupon- or %age based (opt. BOGO); about 40% of top-campaigns had no offers
Offer timing	Don't mention offer period	Don't mention offer period	Don't mention offer period
Celebrity endorsement	Not necessary	Not necessary	Not necessary
Contest/ Sweepstakes	Not necessary	Only ~10% witnessed some contest in relation to pet-based foods	Only ~10% witnessed some contest in relation to pet-based foods
Others	Festive/Bulk offers	Communication around social engagement/emotional connect such as Grandma's recipe	



Additional BB platform

Additional Platform knowledge

BB Web and App experience

BB platform for logged in versus logged out users displays different elements

- Eg. Sponsored products or personalized banners are not available for users browsing the platform without logging in
- Since logged out users have to sign in before product purchase and form a minor segment of the BB customers, startup brands may focus on the impact for logged in users

BB platform search algorithm

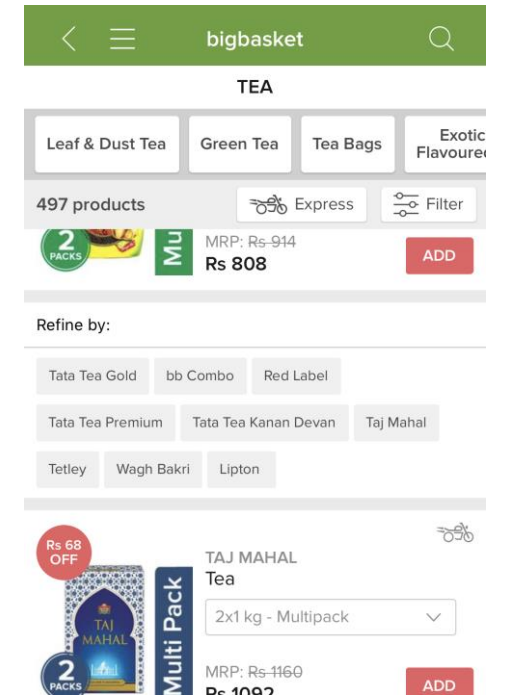
Whenever a logged-in user searches for any product on the platform, the product listing is in the order of:
f (top_selling_SKUs of_geography, last_purchased_SKU, etc)

- Top SKUs in Mumbai maybe different from Bangalore
- Top SKUs for a formerly transacting user changes to the last purchased product to ease platform usage

Uninfluenceable elements

Certain elements of the BB platform cannot be influenced:

- "Refine by" filters available in product listing pages
- Search prompts offered when attempting to search for a particular keyword



Refine by: filters of the BB platform are basis sales and are algo-driven; they cannot be influenced



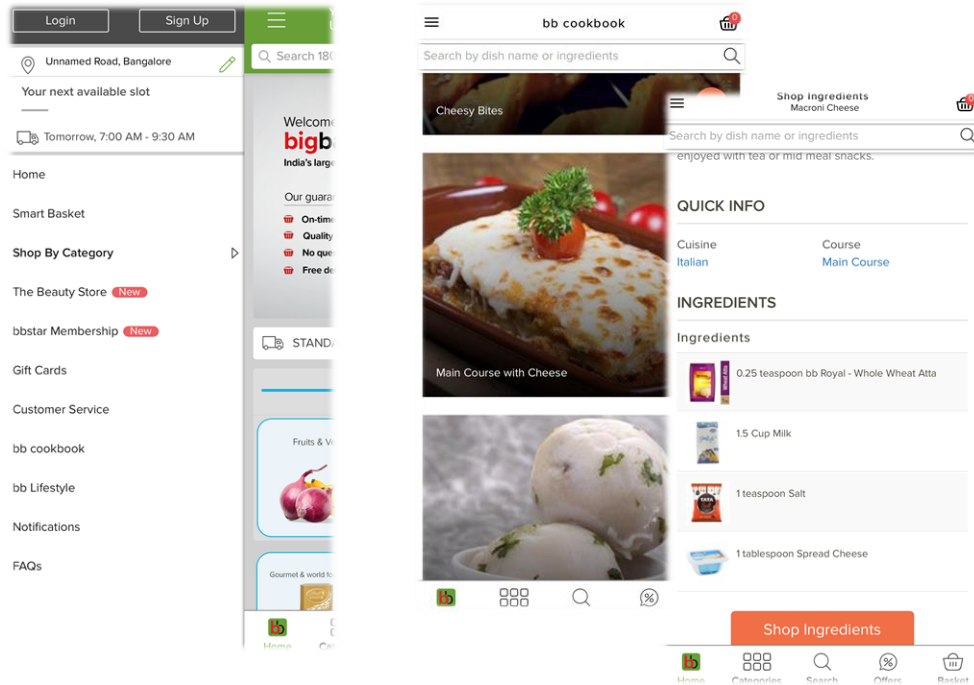
Additional Discoverability Options



bb Cookbook

Engage by sponsoring recipe competitions where users can share their recipes & directly add-to-cart for the same swiping below

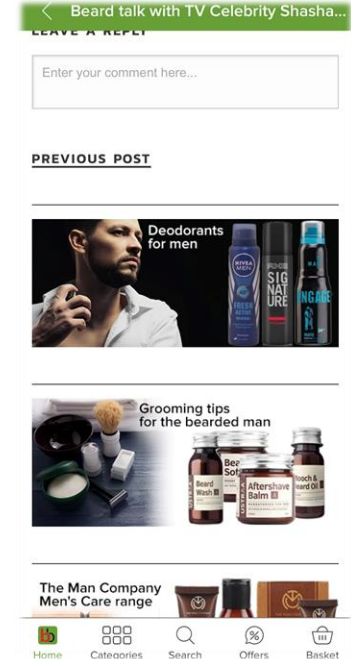
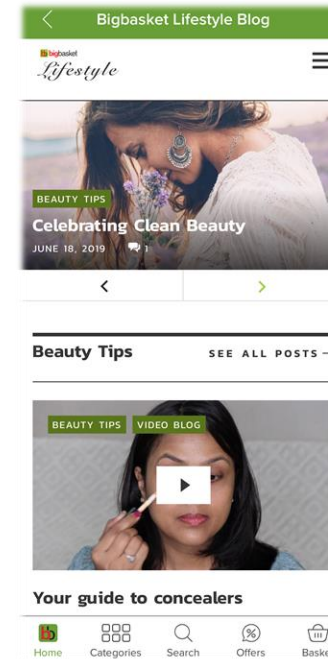
Eg. Main Course in Cheese offers recipes submitted and options to shop ingredients



bb Lifestyle Blog

Engage through sharing unique articles on the styling, make-up, wellness blog

Eg. MamaEarth could write on "monsoon protection for babies" and have banners on the right for free; similarly other accelerate brands may request BB to place their banners in relevant articles



Thank You