











2022 - 23 Gender Equality Reporting

Submitted By:

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D.M. Alexandria Leasing Pty Limited 72104182256

Arisit Pty Limited 23091515294

Consolidated Design Group Pty Ltd 14129611552

Contemporary Design Group Pty Limited 82136665391

Harvey Norman Holdings Ltd 54003237545

Charmela Pty Ltd 34002888879

Generic Publications Pty Limited 35104215241

Harvey Norman Shopfitting Pty Limited 46074017324

Network Consumer Finance Pty Limited 76003644264

J.M. Contracting Services Pty Limited 84082859541

Keh Partnership Pty Limited 47163198409





#Workplace Overview

Policies and Strategies

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment: Yes

Policy

Retention: Yes

Policy

Performance management processes: Yes

Policy

Promotions: Yes.

Policy

Talent identification/identification of high potentials: YesPolicy

Succession planning: Yes

Policy

Training and development: Yes

Policy

Key performance indicators for managers relating to gender equality: YesPolicy





2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall?

YesPolicy

4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing Bodies

Organisation: Harvey Norman Discounts No 1 Trust

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes





Organisation: Harvey Norman Discounts No 1 Trust

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - 6.1 Percentage (%) of target:
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: D.M. Alexandria Leasing Pty Limited

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: Arisit Pty Limited

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes





- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: Consolidated Design Group Pty Ltd

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:





7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: Contemporary Design Group Pty Limited

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes





Organisation: Harvey Norman Holdings Ltd

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: Charmela Pty Ltd

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: Generic Publications Pty Limited

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes





- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: Harvey Norman Shopfitting Pty Limited

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:





7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: Network Consumer Finance Pty Limited

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2** Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes





Organisation: J.M. Contracting Services Pty Limited

1.Name of the governing body: Harvey Norman Holdings Limited Board (HVN Board)

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - 6.1 Percentage (%) of target:
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

Organisation: Keh Partnership Pty Limited

- **1.Name of the governing body:** Harvey Norman Holdings Limited Board (HVN Board)
- **2.Type of the governing body:** Board of Directors
- 3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	7	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

#Action on gender equality

Gender Pay Gaps

1. Do you have a formal policy and/or formal strategy on remuneration generally?

Yes

Policy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To achieve gender pay equity; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary





reviews, out-of-cycle pay reviews, and performance reviews); To ensure managers are held accountable for pay equity outcomes; To implement and/or maintain a transparent and rigorous performance assessment process

- 2. What was the snapshot date used for your Workplace Profile? 2023-03-31
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equality

- Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?
 Yes
 - **1.1 When was the most recent gender remuneration gap analysis undertaken?**Within the last 12 months
 - **1.2 Did you take any actions as a result of your gender remuneration gap analysis?**Yes

Identified cause/s of the gaps; Reviewed remuneration decision-making processes; Reported pay equity metrics (including gender pay gaps) to the executive; Corrected like-for-like gaps

- 1.3 What type of gender remuneration gap analysis has been undertaken?
- 3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee Consultation

1. Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

- **1.1 How did you consult employees?**Consultative committee or group; Exit interviews; Performance discussions
- **1.2 Who did you consult?**Human resources managers; Management; Employee representative group(s)





2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

Yes

Strategy

3. On what date did your organisation share your last year's public reports with employees and shareholders?

Employees:

Shareholder:

4. Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body?

No

5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

#Flexible Work

Flexible Working

1. Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Policy

1.1. Please indicate which of the following are included in your flexible working arrangements strategy or policy:

A business case for flexibility has been established and endorsed at the leadership level

Yes

The organisation's approach to flexibility is integrated into client conversations





Yes

Date Created: 29-05-2023

Employees are surveyed on whether they have sufficient flexibility Yes

Employee training is provided throughout the organisationNo

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)
Yes

Flexible working is promoted throughout the organisation

Targets have been set for engagement in flexible work No

Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body
No

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel
Yes

Leaders are held accountable for improving workplace flexibility Yes

Leaders are visible role models of flexible working Yes

Manager training on flexible working is provided throughout the organisation
No

Targets have been set for men's engagement in flexible work No





Team-based training is provided throughout the organisationNo

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and men

Compressed working weeks: Yes SAME options for women and men

Flexible hours of work: Yes

SAME options for women and men

Job sharing: Yes

SAME options for women and men

Part-time work: Yes

SAME options for women and men

Purchased leave: No

Not a priority

Remote working/working from home: Yes

SAME options for women and men

Time-in-lieu: Yes

SAME options for women and men

Unpaid leave: Yes

SAME options for women and men

3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

Yes, women and men

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.



#Employee Support

Paid Parental leave

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave using the primary/secondary carer definition

1. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
 - 2.1. Employer subsidised childcare

No

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

2.3. Breastfeeding facilities

Yes

Available at SOME worksites

2.4. Childcare referral services

No

- 2.5. Coaching for employees on returning to work from parental leave
 No
- 2.6. Targeted communication mechanisms (e.g. intranet/forums)





Available at SOME worksites

2.7. Internal support networks for parents

No

2.8. Information packs for new parents and/or those with elder care responsibilities

Yes

Available at ALL worksites

2.9. Parenting workshops targeting fathers

No

2.10. Parenting workshops targeting mothers

No

2.11. Referral services to support employees with family and/or caring responsibilities

Yes

Available at SOME worksites

2.12. Support in securing school holiday care

No

2.13. On-site childcare

No

2.14. Other details: No

3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sexual harassment, harassment on the grounds of sex or discrimination

1. Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination?

Yes

Policy





1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?

Yes

2. Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

All Non-Managers

Yes

Voluntary question: All Non-Managers

If your organisation would like to provide additional information relating to measures
to prevent and response to sexual harassment, harassment on the grounds of sex or
discrimination, please do so below.

Family or domestic violence

1. Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policy

2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

A domestic violence clause is in an enterprise agreement or workplace agreement Yes

Confidentiality of matters disclosed

Yes

Protection from any adverse action or discrimination based on the disclosure of domestic violence

Yes

Employee assistance program (including access to psychologist, chaplain or counsellor)





Emergency accommodation assistance No Provision of financial support (e.g. advance bonus payment or advanced pay) Yes Flexible working arrangements Yes Offer change of office location Yes Access to medical services (e.g. doctor or nurse) Yes **Training of key personnel** Yes Referral of employees to appropriate domestic violence support services for expert advice Yes Workplace safety planning Yes Access to paid domestic violence leave (contained in an enterprise/workplace agreement) Yes Is the leave period unlimited?

Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)





Is the leave period unlimited?

Date Created: 29-05-2023

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

Access to unpaid leave

Yes

Is the leave period unlimited?

Provide Details: No

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below