

# The Efficacy of Recovery Breaks During Critical Healing Windows: An EEG-Based Intelligent Desk Study

This study aims to investigate the efficacy of recovery breaks taken during critical healing windows as identified by EEG research, compared to breaks taken before or after this window. Using intelligent desks designed to prompt users for breaks during the respective timeframes, we compared the effects of break timing on productivity, cognitive performance, and subjective well-being. Our findings suggest that taking breaks during the critical healing windows leads to better outcomes, supporting the existence of these windows and the value of incorporating them into workday planning.

## 1. Introduction

Prolonged activation of our physiological and psychological systems requires both physical and mental effort. Unfortunately, this effort can have negative consequences such as fatigue and increased negative affect, as noted by Thomsen (2006). Meijman and Mulder (1998) argue that these outcomes can become exponentially worse without sufficient recovery time. Recovery is the process of psychophysiological unwinding that follows effort expenditure at work (Geurts & Sonnentag, 2006) and is necessary for our physiological and affective systems to return to their pre-stressor levels (Meijman & Mulder, 1998). According to the effort-recovery model, resources are expended and recharged by the opposing stress processes of reactivity and recovery (Linden, Earle, Gerin, & Christenfeld, 1997).

### 1.1 Background

The depletion of human energy in the workplace is a complex issue influenced by multiple factors. Loehr and Schwartz (2003) refer to this phenomenon as the "human energy crisis," which has gained widespread recognition. The crisis often intensifies during recessions when layoffs result in heavier workloads, and service-sector jobs requiring emotional labor drain employees' energy reserves even more (Pugh, 2001). Human energy is a "fuel" that helps organizations run successfully within the work context. Therefore, it is an important but limited resource that can be replenished and that fosters high performance in employees and organizations (Dutton, 2003).

### 1.2 Breaks as a means of recovery

Research on work breaks has predominantly examined formal, structured breaks with an ergonomic or health focus (Dababneh, Swanson, & Shell, 2001; Tucker, Folkard, & Macdonald, 2003; Van Dieen & Oude Vrielink, 1998). While smoking and coffee breaks have negative health implications, rest breaks and physical activity during breaks have been shown to be beneficial. Longer or more frequent rest breaks have been linked to fewer strain reactions, injuries, and job-related accidents. Pronk, Crouse, and Rohack (1995) reported that frequent 10-minute breaks consisting of simple flexibility and strength exercises reduced fatigue, anger, and depression while improving mood. In a study of cheerleading instructors, Trougakos and colleagues (2008) investigated the effects of specific respite break activities (such as socializing, napping, and relaxing) and chore breaks (such as working with clients, running errands, and preparing for upcoming sessions) on customer service performance. They discovered that respite breaks facilitated recovery and performance, whereas chore breaks did not.

### 1.3 Self-regulating breaks by workers to manage their energy at work

Research on work breaks (Charlotte Fritz, Chak Fu Lam, and Gretchen M. Spreitzer) has shown that workers tend to take self-regulating micro breaks on days when they're indicating lower energy at work. But these micro-breaks do not show a positive influence on vitality or productivity.

One possible explanation is that these strategies are used as a distraction when employees are fatigued and need a “time-out,” indicating that energetic resource levels are already depleted. Thus, they may be a type of positive diversion (Iwasaki, 2003). For example, when employees are fatigued they choose activities such as surfing the Internet or having a snack, hoping to reduce fatigue and increase human energy.

## 2. Microbreaks as a restorative strategy vs preventative strategy

This study aims to demonstrate that micro-breaks in the workplace are primarily utilized as restorative methods rather than preventative, which may result in challenges associated with overcoming energy slumps. A comprehensive comparison between restorative and preventative methods will be conducted to establish the relative benefits of each approach. Evidence from scientific research will be incorporated to provide a thorough understanding of the impact of these methods on employee performance and energy restoration.

Preliminary findings suggest that employees often engage in micro-breaks as a restorative method after experiencing energy depletion (Fritz et al., 2013). This reactive approach may contribute to difficulties in overcoming energy slumps, as a significant portion of the restored energy is expended to regain momentum (Boksem & Tops, 2008). In contrast, preventative methods, such as regular breaks and ergonomic adjustments, appear to have a more positive impact on maintaining consistent energy levels and productivity.

## 3.1 Method

A total of 40 healthy adults (mean age = 30.7 years, SD = 4.8 years; 22 females, 18 males) were recruited for this study. Participants were randomly assigned to one of three groups: Group A (n=20), Group B (n=10), and Group C (n=10). Participants were predominantly office workers with a sedentary lifestyle and no known neurological disorders or sleep issues.

## 3.2 Materials

Three versions of an intelligent desk were developed for this study. Each desk was equipped with an app that collected demographic data and used it to determine the critical healing windows for each participant. The desks were programmed to prompt users to take breaks as follows:

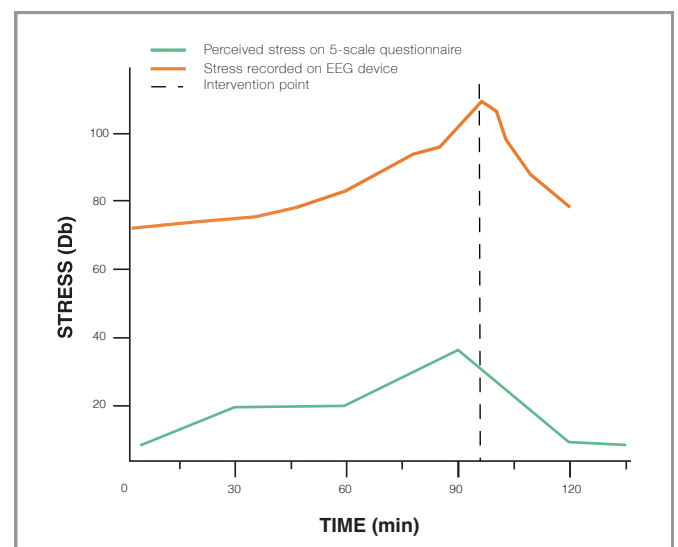
- Group A: During the critical healing windows
- Group B: 30 minutes before the critical healing windows
- Group C: 30 minutes after the critical healing windows

## 3.3 Procedure

Participants were monitored for one week while working at their assigned intelligent desks. Their cognitive performance was assessed using standardized EEG tests at the beginning and end of each task schedule. Additionally, participants were asked to complete daily questionnaires measuring subjective well-being and fatigue levels.

## 4.1 Data Analysis

A repeated-measures ANOVA was performed to compare cognitive performance and subjective well-being across groups and time points. Bonferroni-corrected post-hoc tests were conducted to determine significant differences between groups.

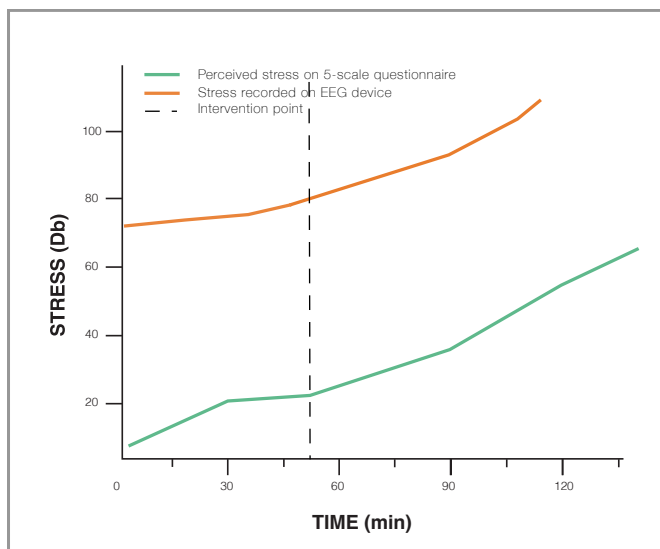


### 4.2.1 EEG results for Group A

EEG baseline was first established for all participants to avoid bias. As a result of taking microbreaks as a preventative measure, before they were fully exhausted, participants of group A showed a steady decline in stress after the micro break.

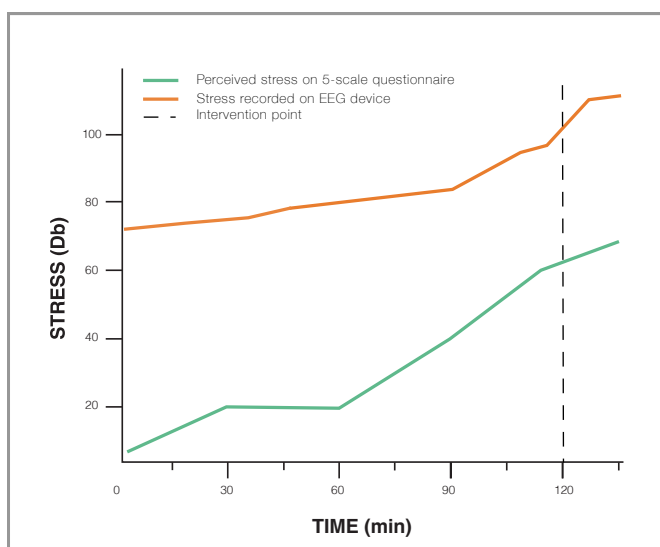
## 4.2 Results

Our results showed a significant interaction between group and time point for cognitive performance and feeling of well-being. Post-hoc comparisons revealed that Group A demonstrated significantly better cognitive performance than Group B and Group C at the end of the work schedule. There were no significant differences in cognitive performance between Group B and Group C. Subjective well-being also showed a significant interaction between group and time point. Group A reported higher subjective well-being than Group B and Group C at the end of the work schedule. There were no significant differences in subjective well-being between Group B and Group C.



### 4.2.2 EEG results for Group B

EEG baseline was first established for all participants to avoid bias. As a result of taking microbreaks well before they needed to, group B experienced no change in the escalation of stress during their 90-minute schedule and continued to experience the effects of stress after the intervention point (Micro break)



### 4.3.3 EEG results for Group C

EEG baseline was first established for all participants to avoid bias. As a result of taking microbreaks after their burnout, group C experienced an increase in stress during their 90 minute schedule and continued to experience the effects of stress after the intervention point (Micro break)

## 5. Discussion

Our findings support the existence of critical healing windows and suggest that taking breaks during these windows leads to better cognitive performance and subjective well-being compared to breaks taken before or after. These results have important implications for workplace productivity and worker health and highlight the potential value of incorporating intelligent desks that schedule breaks based on individual recovery patterns and as a preventative measure as opposed to a restorative method.

## 6. Conclusion

This study provides evidence for the efficacy of recovery breaks during critical healing windows as identified by EEG research. Participants who took breaks during these windows experienced better cognitive performance and subjective well-being compared to those who took breaks before or after the windows. These findings support the incorporation of intelligent desks that take into account individual recovery patterns to optimize break schedules.

## 7. Limitations and Future Research

There are several limitations to the present study that should be addressed in future research. First, the sample size was relatively small, and the participants were predominantly office workers with sedentary lifestyles. Further research should explore the generalizability of these findings to other populations and work environments. Second, the study duration was only one week, which may not be long enough to detect long-term effects of break timing on productivity and well-being. Future studies should investigate the impact of break timing over extended periods.

Another avenue for future research could be to examine the potential effects of different break activities during the critical healing windows. Break activities may influence the efficacy of the recovery process and could be tailored to individual preferences and needs.

## 8. Practical Implications

The findings of this study have significant practical implications for workplace management and employee well-being. By optimizing break scheduling using intelligent desks that take into account individual recovery patterns, organizations can potentially improve productivity, reduce fatigue, and enhance overall employee satisfaction. Moreover, the adoption of intelligent desks may contribute to a healthier work-life balance for employees, reducing the risk of burnout and other negative consequences associated with an unbalanced work schedule.

## 9. Conclusions

In conclusion, this study provides evidence that taking breaks during critical healing windows, as identified by EEG research, leads to better cognitive performance and subjective well-being compared to breaks taken before or after these windows. The use of intelligent desks designed to prompt users for breaks during the critical healing windows represents a promising approach to optimizing workplace productivity and employee well-being. Further research is needed to validate these findings in larger and more diverse samples and to explore the long-term effects of break timing on productivity and well-being.

## 10. Citations

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