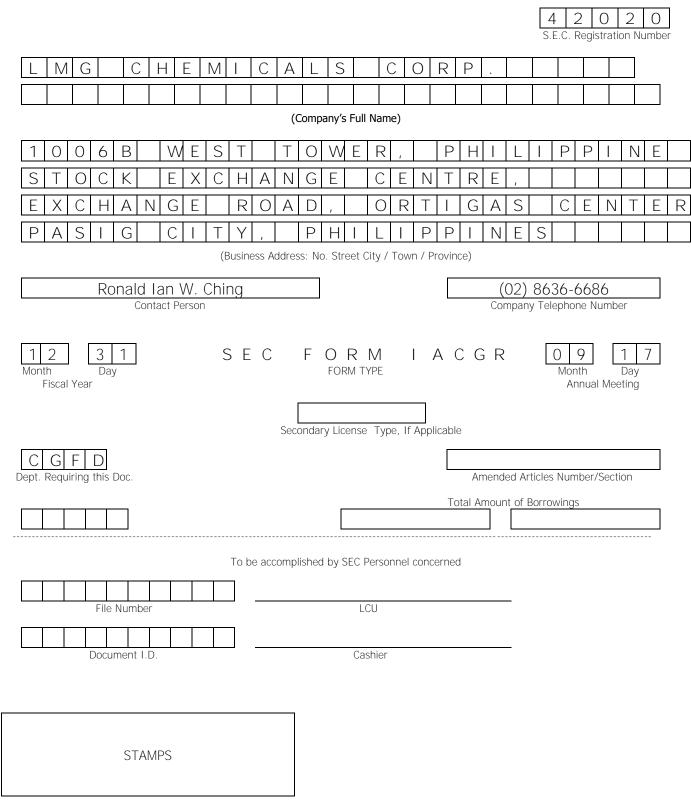
## COVER SHEET



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## **SEC FORM – I-ACGR**

## INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

- 1. For the fiscal year ended: December 31, 2020
- 2. SEC Identification Number: 42020
- 3. BIR Tax Identification No.: 047-000-526-765
- 4. Exact name of issuer as specified in its charter: LMG CORP.
- 5. Province, Country or other jurisdiction of incorporation or organization: Philippines
- 6. Industry Classification Code: \_\_\_\_\_ (SEC Use Only)
- 7. Address of principal office: 1006B WEST TOWER, PHILIPPINE STOCK EXCHANGE CENTRE, EXCHANGE ROAD, ORTIGAS CENTER, PASIG CITY, PHILIPPINES

Postal Code: 1605

- 8. Issuer's telephone number: (02) 8636-6686
- 9. Former name, former address, and former fiscal year, if changed since last report:

LMG CHEMICALS CORP.

| INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT  |                                  |  |             |  |
|--|----------------------------------|--|-------------|--|
|  | Compliant<br>/ Non-<br>Compliant | ADDITIONAL INFORMATION   | EXPLANATION |  |
|  |                                  | d's Governance Responsibilities  |             |  |
| competitiveness and profitability in a manstakeholders.Recommendation 1.11. Board is composed of directors with<br>collective working knowledge,<br>experience or expertise that is<br>relevant to the company's |                                  | Provide information or link/reference to a<br>document containing information on the following:<br>1. Academic qualifications, industry knowledge,   |             |  |
| <ul><li>industry/sector.</li><li>2. Board has an appropriate mix of competence and expertise.</li></ul>  | Compliant                        | professional experience, expertise and relevant<br>trainings of directors<br>Definitive Information Statement ("DIS") disclosed  |             |  |
| 3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.                         | Compliant                        | <ul> <li>Definitive information statement (Dis) disclosed<br/>on 26 August 2020; Annual Report SEC Form 17-A<br/>under PSE Form 17-1 disclosed on 28 April 2021.</li> <li>Qualification standards for directors to facilitate<br/>the selection of potential nominees and to serve<br/>as benchmark for the evaluation of its<br/>performance</li> <li>LMG 17-C Disclosure of Results of Organizational<br/>Meeting under PSE Form 4-25 submitted on 18<br/>September 2020.</li> </ul> |             |  |
| Recommendation 1.2   |                                  |  |             |  |
| <ol> <li>Board is composed of a majority of<br/>non-executive directors.</li> </ol>  | Compliant                        | Identify or provide link/reference to a document<br>identifying the directors and the type of their<br>directorships   |             |  |

|    |  |                   | LMG 17-C Disclosure of Result of Annual<br>Stockholders Meeting under PSE Form 4-24<br>submitted on 17 September 2020; LMG's GIS filed on<br>15 October 2020; Certification of Independent<br>Directors submitted with the DIS on 26 August 2020                                |   |
|----|--|-------------------|---|---|
|    | Company provides in its Board<br>Charter and Manual on Corporate<br>Governance a policy on training of<br>directors. | Compliant         | Provide link or reference to the company's Board<br>Charter and Manual on Corporate Governance<br>relating to its policy on training of directors.<br>LMG Manual on Corporate Governance filed on 31<br>May 2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance |   |
| 2. | Company has an orientation program for first time directors.   | Non-<br>compliant | Provide information or link/reference to a document containing information on the orientation program and trainings of directors for the previous year, including the number of hours attended and topics covered.  | This recommendation shall be taken<br>into consideration and discussed in<br>the next meeting of the Board of<br>Directors.   |
| 3. | Company has relevant annual continuing training for all directors.   | Non-<br>compliant |   | During the Board of Directors'<br>Special Board Meeting held on 2<br>December 2019, the Board of<br>Directors discussed that it shall<br>attend seminars for the continuous<br>training of directors scheduled for<br>2020.<br>In light of the declaration of a State |
|    |  |                   |   | of Public Health Emergency on 16<br>March 2020 and the implementation<br>of various type of quarantine<br>measures in Metro Manila from 17<br>March 2020 until 31 May 2021, the<br>Corporation was not able to  |

| Decommondation 1.4  |           |  | participate in seminars and trainings<br>scheduled during this period.<br>The directors, however, are actively<br>searching for training/s on corporate<br>governance they can participate in. |
|---|-----------|--|--|
| Recommendation 1.4 1. Board has a policy on board diversity.  | Compliant | Provide information on or link/reference to a document containing information on the company's board diversity policy.<br>LMG Manual on Corporate Governance filed on 31<br>May 2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance<br>Indicate gender composition of the board.<br>Per LMG's GIS filed on 15 October 2020, the gender<br>composition of the Board is 8 male members and 1<br>female member. |  |
| Optional: Recommendation 1.4  |           |  |  |
| <ol> <li>Company has a policy on and<br/>discloses measurable objectives for<br/>implementing its board diversity and<br/>reports on progress in achieving its<br/>objectives.</li> </ol> | Compliant | Provide information on or link/reference to a<br>document containing the company's policy and<br>measureable objectives for implementing board<br>diversity.<br>Provide link or reference to a progress report in<br>achieving its objectives.<br><i>I-ACGR submitted on 3 August 2020</i><br><u>https://www.lmg.ph/pages/i-acgr-integrated-<br/>annual-corporate-governance-report</u>                                      |  |

| Recommendation 1.5   |                   |   |   |  |  |  |
|--|-------------------|---|---|--|--|--|
| <ol> <li>Board is assisted by a Corporate<br/>Secretary.</li> </ol>          | Compliant         | Provide information on or link/reference to a document containing information on the Corporate Secretary, including his/her name, qualifications,                       |   |  |  |  |
| 2. Corporate Secretary is a separate individual from the Compliance Officer. | Compliant         | duties and functions.<br>LMG's GIS filed on 15 October 2020 indicates that<br>the company has a Corporate Secretary who is a  |   |  |  |  |
| 3. Corporate Secretary is not a member of the Board of Directors.            | Compliant         | different individual from the Compliance Officer.<br>The Corporate Secretary is not a member of the<br>Board of Directors.  |   |  |  |  |
| 4. Corporate Secretary attends training/s on corporate governance.           | Non-<br>compliant | Provide information or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered. | During the Board of Directors'<br>Special Board Meeting held on 2<br>December 2019, the Board of<br>Directors discussed that it shall<br>attend seminars for the continuous<br>training of directors scheduled for<br>2020.<br>In light of the declaration of a State<br>of Public Health Emergency on 16<br>March 2020 and the implementation<br>of various type of quarantine<br>measures in Metro Manila from 17<br>March 2020 until 31 May 2021, the<br>Corporation was not able to<br>participate in seminars and trainings<br>scheduled during this period. The<br>Corporation, however, is actively<br>searching for training/s on corporate<br>governance for its Corporate<br>Secretary. |  |  |  |
| Optional: Recommendation 1.5   |                   |   |   |  |  |  |

| . Corporate Secretary distributes<br>materials for board meetings at least<br>five business days before scheduled<br>meeting.                     | Compliant         | <ul> <li>Provide proof that corporate secretary distributed board meeting materials at least five business days before scheduled meeting.</li> <li>Preliminary Information Statement submitted on 12 August 2020, DIS disclosed on 26 August 2020; LMG 17-C Disclosure of Result of Organizational Meeting under PSE Form 4-25 s disclosed 18 September 2020.</li> </ul> |  |
|---|-------------------|--|--|
| Recommendation 1.6  |                   |  |  |
| . Board is assisted by a Compliance Officer.  | Compliant         | Provide information on or link/reference to a document containing information on the Compliance Officer, including his/her name,   |  |
| Compliance Officer has a rank of<br>Senior Vice President or an equivalent<br>position with adequate stature and<br>authority in the corporation. | Compliant         | position, qualifications, duties and functions.<br>Preliminary Information Statement submitted on 12<br>August 2020, DIS disclosed on 26 August 2020; LMG<br>17-C Disclosure of Result of Organizational Meeting   |  |
| . Compliance Officer is not a member of the board.  | Compliant         | under PSE Form 4-25 s disclosed 18 September 2020;<br>LMG Manual on Corporate Governance filed on 31<br>May 2017.  |  |
| <ul> <li>Compliance Officer attends<br/>training/s on corporate governance.</li> </ul>  | Non-<br>compliant | Provide information on or link/reference to a<br>document containing information on the corporate<br>governance training attended, including number of<br>hours and topics covered.  | During the Board of Directors'<br>Special Board Meeting held on 2<br>December 2019, the Board of<br>Directors discussed that it shall<br>attend seminars for the continuous<br>training of directors scheduled for<br>2020.                              |
|   |                   |  | In light of the declaration of a State<br>of Public Health Emergency on 16<br>March 2020 and the implementation<br>of various type of quarantine<br>measures in Metro Manila from 17<br>March 2020 until 31 May 2021, the<br>Corporation was not able to |

|   |           | ntabilities of the Board as provided under the law, the<br>early made known to all directors as well as to stockho   |  |
|---|-----------|--|--|
| Recommendation 2.1  |           |  |  |
| <ol> <li>Directors act on a fully informed basis,<br/>in good faith, with due diligence and<br/>care, and in the best interest of the<br/>company.</li> </ol> | Compliant | Provide information or reference to a document<br>containing information on how the directors<br>performed their duties (can include board<br>resolutions, minutes of meeting).<br>Manual of Corporate Governance filed on 31 May<br>2017; LMG 17-C Disclosure of Notice of Annual<br><b>Stockholders' Meeting under</b> PSE Form 7-1 disclosed<br>on 10 August 2020; LMG 17-C Disclosure of the<br>Results of Organizational Meeting under PSE Form 4-<br>25 disclosed on 18 September 2020; LMG<br>Disclosure of its 2019 Integrated Annual Corporate<br>Governance Report for 2019 under PSE Form<br>Disclosure Form I-ACGR disclosed on 3 August 2020;<br>LMG 17-C Disclosure of Special Board of Directors<br>Meeting under PSE Form 4-30 submitted 15 March<br>2021. |  |
| Recommendation 2.2  |           |  |  |
| <ol> <li>Board oversees the development,<br/>review and approval of the<br/>company's business objectives and<br/>strategy.</li> </ol>                        | Compliant | Provide information or link/reference to a document containing information on how the directors performed this function (can include board resolutions, minutes of meeting).   |  |

| impleme<br>business o                     | versees and monitors the<br>ntation of the <b>company's</b><br>objectives and strategy.  | Compliant | Indicate frequency of review of business objectives<br>and strategy.<br>LMG 17-C Disclosure of Notice of Annual<br>Stockholders' Meeting under PSE Form 7-1 disclosed<br>on 10 August 2020; LMG 17-C Disclosure of the<br>Results of Organizational Meeting under PSE Form 4-<br>25 disclosed on 18 September 2020; LMG 17-C<br>Disclosure of Special Board of Directors Meeting<br>under PSE Form 4-30 submitted 15 March 2021. |  |
|---|--|-----------|--|--|
|   | to Recommendation 2.2  |           |  |  |
|   | as a clearly defined and<br>vision, mission and core   | Compliant | <ul> <li>Indicate or provide link/reference to a document containing the company's vision, mission and core values.</li> <li>Indicate frequency of review of the vision, mission and core values.</li> <li>Amended Articles of Incorporation approved on 25 June 2020; Amended By-Laws approved on 25 June 2020; Manual of Corporate Governance filed on 31</li> </ul>   |  |
|   |  |           | May 2017.  |  |
| process<br>manager<br>attuned<br>environm | as a strategy execution<br>that facilitates effective<br>ment performance and is<br>to the company's business<br>ent, and culture. | Compliant | Provide information on or link/reference to a<br>document containing information on the strategy<br>execution process.<br>Manual of Corporate Governance filed on 31 May<br>2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance  |  |
| Recommenc                                 | lation 2.3   |           |  |  |
|   | eaded by a competent and<br>Chairperson.   | Compliant | Provide information or reference to a document<br>containing information on the Chairperson,<br>including his/her name and qualifications.   |  |

| Recommendation 2.4  |                   | DIS disclosed on 26 August 2020; Annual Report SEC<br>Form 17-A under PSE Form 17-1 disclosed on 28 April<br>2021.   |   |
|---|-------------------|--|---|
| <ol> <li>Board ensures and adopts an<br/>effective succession planning<br/>program for directors, key officers<br/>and management.</li> </ol> | Non-<br>compliant | Disclose and provide information or link/reference<br>to a document containing information on the<br>company's succession planning policies and<br>programs and its implementation                                 | The Corporate Governance<br>Committee has prepared and is<br>currently reviewing the draft<br>Succession and Remuneration Policy<br>for directors, key officers, and<br>management.   |
| 2. Board adopts a policy on the<br>retirement for directors and key<br>officers.  | Non-<br>compliant |  | After the Tender Offer of LMG's<br>shares in 2017, the Company was<br>managed under a new set of<br>directors and officers. Thus, the new<br>Board of Directors has just only<br>served for four (4) years.<br>Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| Recommendation 2.5  | Nen               | Drovido information on an link/reference to  |   |
| <ol> <li>Board aligns the remuneration of key<br/>officers and board members with<br/>long-term interests of the company.</li> </ol>          | Non-<br>compliant | Provide information on or link/reference to a document containing information on the <b>company's remuneration policy and its</b> implementation, including the relationship between remuneration and performance. | The Corporate Governance<br>Committee has prepared and is<br>currently reviewing the draft<br>Succession and Remuneration Policy  |

| 3. Directors do not participate in Non-<br>discussions or deliberations involving compliant<br>his/her own remuneration. | 2. Board adopts a policy specifying the relationship between remuneration and performance. | Non-<br>compliant | for directors,<br>management. | key | officers, | ar |
|--|--|-------------------|-------------------------------|-----|-----------|----|
| Optional: Recommendation 2.5   | discussions or deliberations involving his/her own remuneration.                           |                   |                               |     |           |    |

| 1. | Board approves the remuneration of senior executives.   | Non-<br>compliant | Provide proof of board approval   | The Corporate Governance<br>Committee has prepared and is<br>currently reviewing the draft<br>remuneration and performance<br>policy for directors, key officers, and<br>management. |
|----|---|-------------------|---|--|
| 2. | Company has measurable standards<br>to align the performance-based<br>remuneration of the executive<br>directors and senior executives with<br>long-term interest, such as claw back<br>provision and deferred bonuses. | Non-<br>compliant | Provide information on or link/reference to a document containing measurable standards to align performance-based remuneration with the long-term interest of the company.                        | The Corporate Governance<br>Committee has prepared and is<br>currently reviewing the draft<br>remuneration and performance<br>policy for directors, key officers, and<br>management. |
| Re | commendation 2.6  |                   |   |  |
| 1. | Board has a formal and transparent board nomination and election policy.  | Compliant         | Provide information or reference to a document<br>containing information on the company's<br>nomination and election policy and process and its<br>implementation, including the criteria used in |  |
| 2. | Board nomination and election policy<br>is disclosed in the company's Manual<br>on Corporate Governance.  | Compliant         | selecting new directors, how the shortlisted<br>candidates and how it encourages nominations<br>from shareholders.  |  |
|    |   |                   | Manual of Corporate Governance filed on 31 May  |  |
| 3. | Board nomination and election policy<br>includes how the company<br>accepted nominations from minority<br>shareholders.   | Compliant         | 2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance   |  |
| 1  | Board nomination and election policy  | Compliant         | Provide proof if minority shareholders have a right to nominate candidates to the board.  |  |
| 4. | includes how the board shortlists   | Compliant         | noninale candidates to the board.   |  |
|    | candidates.   |                   | LMG's Manual of Corporate Governance filed on 31<br>May 2017  |  |
| 5. | Board nomination and election policy  | Non-              |   | Based on the assessment of the   |
|    | includes an assessment of the   | compliant         |   | Board of Directors, full compliance  |

| 6.         | effectiveness of the Board's<br>processes in the nomination, election<br>or replacement of a director.<br>Board has a process for identifying<br>the quality of directors that is aligned<br>with the strategic direction of the<br>company. | Non-<br>compliant | https://www.lmg.ph/pages/manual-on-corporate-<br>governance<br>Provide information if there was an assessment of<br>the effectiveness of the Board's processes in the<br>nomination, election or replacement of a director.<br>None.   | with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company.<br>Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
|------------|--|-------------------|--|---|
| $\bigcirc$ | otional: Recommendation to 2.6   |                   |  |   |
| -          | Company uses professional search<br>firms or other external sources of<br>candidates (such as director<br>databases set up by director or<br>shareholder bodies) when searching<br>for candidates to the board of<br>directors.              | Non-<br>compliant | Identify the professional search firm used or other external sources of candidates.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company.  |
| Re         | ecommendation 2.7  |                   |  |   |
| 1.         | Board has overall responsibility in<br>ensuring that there is a group-wide<br>policy and system governing related<br>party transactions (RPTs) and other<br>unusual or infrequently occurring<br>transactions.                               | Compliant         | Provide information on or reference to a document<br>containing the company's policy on related party<br>transaction, including policy on review and<br>approval of significant RPTs.<br>Related Party Interest Committee Charter<br>https://www.lmg.ph/pages/related-party- |   |
| 2.         | RPT policy includes appropriate review and approval of material RPTs,  | Compliant         | transactions-committee   |   |

| 1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered de minimis or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.       Provide information on RPT categories         2. Board establishes a voting system whereby a majority of non-related party shareholders approval.       Non-compliant       Provide information on voting system, if any.         2. Board establishes a voting system whereby a majority of non-related party shareholders in elements.       Non-compliant       Provide information on voting system, if any.         2. Board establishes a voting system whereby a majority of non-related party shareholders in elements.       Non-compliant       Provide information on voting system, if any.         2. Board establishes a voting system whereby a majority of non-related party transactions during shoreholders in elements.       Non-compliant         2. Board establishes a voting system whereby a majority of non-related party transactions during shoreholders in elements.       Provide information on voting system, if any.         2. Board establishes a voting system whereby a majority of non-related party transactions during shoreholders in elements.       Non-compliant         2. Board establishes a voting system whereby a majority of non-related party transactions during shoreholders in elements.       Non-compliant         3. Compliant | <ul> <li>which guarantee fairness and transparency of the transactions.</li> <li>3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.</li> </ul>  | Compliant | Identify transactions that were approved pursuant<br>to the policy.<br>N/A   |  |
|---|---|-----------|--|--|
| whereby a majority of non-related<br>party shareholders approve specific<br>types of related party transactions<br>during shareholders' meetings.<br>Compliant<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company.  | disclosure and approval of RPTs and<br>categorizes such transactions<br>according to those that are<br>considered <i>de minimis</i> or transactions<br>that need not be reported or<br>announced, those that need to be<br>disclosed, and those that need prior<br>shareholder approval. The aggregate<br>amount of RPTs within any twelve (12)<br>month period should be considered<br>for purposes of applying the<br>thresholds for disclosure and | Compliant | disclosure and approval, if any.<br>Provide information on RPT categories<br>Related Party Interest Committee Charter<br>https://www.lmg.ph/pages/related-party- |  |
|   | whereby a majority of non-related<br>party shareholders approve specific<br>types of related party transactions   | -         | Provide information on voting system, if any.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |

| <ol> <li>Board is primarily responsible for<br/>approving the selection of<br/>Management led by the Chief<br/>Executive Officer (CEO) and the<br/>heads of the other control functions<br/>(Chief Risk Officer, Chief Compliance<br/>Officer and Chief Audit Executive).</li> </ol> | Compliant         | <ul> <li>Provide information on or reference to a document containing the Board's policy and responsibility for approving the selection of management.</li> <li>LMG's Manual of Corporate Governance filed on 31 May 2017</li> <li>https://www.lmg.ph/pages/manual-on-corporate-governance</li> <li>Identify the Management team appointed</li> <li>LMG's GIS filed on 15 October 2020 indicates that Mr. Ronald Ian W. Ching was elected as the company's Compliance Officer and Mr. Rommel Sytin as its Chief Risk Officer.</li> </ul> |  |
|--|-------------------|--|--|
| 2. Board is primarily responsible for<br>assessing the performance of<br>Management led by the Chief<br>Executive Officer (CEO) and the<br>heads of the other control functions<br>(Chief Risk Officer, Chief Compliance<br>Officer and Chief Audit Executive).                      | Non-<br>compliant | Provide information on or reference to a document<br>containing the Board's policy and responsibility for<br>assessing the performance of management.<br>Provide information on the assessment process and<br>indicate frequency of assessment of performance.   | The Board of Directors discussed<br>during its the Special Meeting held<br>on 2 December 2019 that the<br>Corporate Governance Committee<br>committed to circulate a Self-<br>Assessment Form to be filled-up by<br>each director. The Self-Assessment<br>Form has been prepared by the<br>Corporate Governance Committee<br>and is now currently reviewing the<br>same. |
| Recommendation 2.9   |                   |  |  |
| 1. Board establishes an effective<br>performance management<br>framework that ensures that<br>Management's performance is at par   | Non-<br>compliant | Provide information on or link/reference to a document containing the Board's performance management framework for management and personnel.   | The Board of Directors discussed<br>during its Special Meeting held on 2<br>December 2019 that the Corporate<br>Governance Committee committed   |

| with the standards set by the Board<br>and Senior Management.   |                   |   | to circulate a Self-Assessment Form<br>to be filled-up by each director. The<br>Self-Assessment Form has been<br>prepared by the Corporate |
|---|-------------------|---|--|
| 2. Board establishes an effective<br>performance management<br>framework that ensures that<br><b>personnel's performance is at par</b><br>with the standards set by the Board<br>and Senior Management. | Non-<br>compliant |   | Governance Committee and is now<br>currently reviewing the same.   |
| Recommendation 2.10   |                   |   |  |
| <ol> <li>Board oversees that an appropriate<br/>internal control system is in place.</li> </ol>   | Compliant         | Provide information on or link/reference to a document showing the Board's responsibility for overseeing that an appropriate internal control system is in place and what is included in the internal control system. |  |
| <ol> <li>The internal control system includes a<br/>mechanism for monitoring and<br/>managing potential conflict of<br/>interest of the Management,<br/>members and shareholders.</li> </ol>            | Compliant         | Manual of Corporate Governance filed on 31 May 2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance  |  |
| 3. Board approves the Internal Audit<br>Charter.  | Non-<br>Compliant | Provide reference or link to the company's Internal<br>Audit Charter  | The Audit Committee has prepared<br>and is now reviewing the Internal<br>Audit Charter.  |
| Recommendation 2.11   |                   |   | ·  |

| <ol> <li>Board oversees that the company<br/>has in place a sound enterprise risk<br/>management (ERM) framework to<br/>effectively identify, monitor, assess<br/>and manage key business risks.</li> </ol> | Non-<br>compliant | Provide information on or link/reference to a document showing the Board's oversight responsibility on the establishment of a sound enterprise risk management framework and how the board was guided by the framework. | The Board Risk Oversight Committee<br>has prepared and is now reviewing<br>the Enterprise Risk Management<br>Framework.     |
|---|-------------------|---|---|
| 2. The risk management framework<br>guides the board in identifying<br>units/business lines and enterprise-<br>level risk exposures, as well as the<br>effectiveness of risk management<br>strategies.      | Non-<br>compliant | Provide proof of effectiveness of risk management<br>strategies, if any.  |   |
| Recommendation 2.12   |                   |   |   |
| <ol> <li>Board has a Board Charter that<br/>formalizes and clearly states its roles,<br/>responsibilities and accountabilities in<br/>carrying out its fiduciary role.</li> </ol>                           | Compliant         | Provide link to the company's website where the<br>Board Charter is disclosed.<br>Manual of Corporate Governance filed on 31 May<br>2017  |   |
| 2. Board Charter serves as a guide to the directors in the performance of their functions.  | Compliant         | https://www.lmg.ph/pages/manual-on-corporate-<br>governance   |   |
| 3. Board Charter is publicly available<br>and posted on the company's<br>website.   | Compliant         |   |   |
| Additional Recommendation to Principle 2  |                   |   |   |
| <ol> <li>Board has a clear insider trading policy.</li> </ol>   | Non-<br>compliant | Provide information on or link/reference to a document showing company's insider trading policy.  | This recommendation shall be taken<br>into consideration and discussed in<br>the next meeting of the Board of<br>Directors. |
| Optional: Principle 2   |                   |   |   |

| <ol> <li>Company has a policy on granting<br/>loans to directors, either forbidding<br/>the practice or ensuring that the<br/>transaction is conducted at arm's<br/>length basis and at market rates.</li> </ol> | Non-<br>compliant | Provide information on or link/reference to a document showing company's policy on granting loans to directors, if any.   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
|--|-------------------|---|--|
| respect to audit, risk management, related   | party transact    | Indicate the types of decision requiring board of<br>directors' approval and where there are disclosed.<br>LMG 17-C Disclosure of Notice of Annual<br>Stockholders' Meeting under PSE Form 7-1 disclosed<br>on 10 August 2020; LMG Disclosure of Special Board<br>of Directors Meeting under PSE Form 4-30 disclosed<br>on 15 March 2021.   | such as nomination and remuneration.   |
| Recommendation 3.1   |                   |   |  |
| <ol> <li>Board establishes board committees<br/>that focus on specific board functions<br/>to aid in the optimal performance of<br/>its roles and responsibilities.</li> </ol>                                   | Compliant         | Provide information or link/reference to a<br>document containing information on all the board<br>committees established by the company.<br>Disclosure of Special Board of Directors Meeting<br>under PSE Form 4-30 disclosed on 31 March 2020;<br>Manual of Corporate Governance filed on 31 May<br>2017; Committee Charters<br><u>https://www.lmg.ph/pages/manual-on-corporate-<br/>governance</u><br><u>https://www.lmg.ph/pages/corporate-<br/>governance-committee</u> |  |

|  |           | https://www.lmg.ph/pages/related-party-<br>transactions-committee<br>https://www.lmg.ph/pages/audit-committee<br>https://www.lmg.ph/pages/board-risk-oversight-<br>committee   |  |
|--|-----------|--|--|
| Recommendation 3.21. Board establishes an Audit<br>Committee to enhance its oversight<br>capability over the company's<br>financial reporting, internal control<br>system, internal and external audit<br>processes, and compliance with<br>applicable laws and regulations. | Compliant | Provide information or link/reference to a<br>document containing information on the Audit<br>Committee, including its functions.<br>LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; Audit Committee Charter<br>https://www.lmg.ph/pages/audit-committee<br>Indicate if it is the Audit Committee's responsibility<br>to recommend the appointment and removal of<br>the company's external auditor.<br>Yes. It is expressly stated as one of the functions of<br>the committee. |  |
| 2. Audit Committee is composed of at<br>least three appropriately qualified<br>non-executive directors, the majority<br>of whom, including the Chairman is<br>independent.   | Compliant | <ul> <li>Provide information or link/reference to a document containing information on the members of the Audit Committee, including their qualifications and type of directorship.</li> <li>LMG 17-C Disclosure of Result of Organizational Meeting under PSE Form 4-25 disclosed on 18 September 2020; LMG's GIS filed on 15 October 2020.</li> </ul>  |  |
| 3. All the members of the committee<br>have relevant background,<br>knowledge, skills, and/or experience   | Compliant | Provide information or link/reference to a document containing information on the background, knowledge, skills, and/or experience of the members of the Audit Committee.  |  |

|    | in the areas of accounting, auditing and finance.   |                   | LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; DIS disclosed on 26 August 2020;<br>Annual Report SEC Form 17-A under PSE Form 17-1<br>disclosed on 28 April 2021. |  |
|----|---|-------------------|--|--|
|    | The Chairman of the Audit<br>Committee is not the Chairman of the<br>Board or of any other committee.                                 | Non-<br>compliant | Provide information or link/reference to a document containing information on the Chairman of the Audit Committee.   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company.   |
|    | ipplement to Recommendation 3.2   | <u> </u>          |  |  |
| 1. | Audit Committee approves all non-<br>audit services conducted by the<br>external auditor.   | Compliant         | Provide proof that the Audit Committee approved<br>all non-audit services conducted by the external<br>auditor.  |  |
|    |   |                   | N/A. The external auditor of LMG does not perform non-audit services.  |  |
| 2. | Audit Committee conducts regular<br>meetings and dialogues with the<br>external audit team without anyone<br>from management present. | Non-<br>compliant | Provide proof that the Audit Committee conducted<br>regular meetings and dialogues with the external<br>audit team without anyone from management<br>present.  | The External Auditor sends the draft<br>Audited Financial Statements to the<br>Audit Committee for its review. The<br>Audit Committee, thereafter, reviews<br>and endorses the Audited Financial<br>Statements for approval to the Board<br>of Directors.<br>The Audited Financial Statements<br>has been approved by the Board of<br>Directors as shown in the disclosure<br>below: |

|   |                                    |   | https://edge.pse.com.ph/openDis<br>cViewer.do?edge_no=821d80c16f<br>5e49e65d542af6f1e997b9  |
|---|------------------------------------|---|---|
| Optional: Recommendation 3.2  |                                    |   |   |
| <ol> <li>Audit Committee meet at least<br/>times during the year.</li> </ol>  | four Non-<br>compliant             | Indicate the number of Audit Committee meetings<br>during the year and provide proof.<br>Minutes to be uploaded in the LMG Website once<br>signed by the members of the Audit Committee.  | The Audit Committee met on 12<br>March 2021to confirm the approval<br>of the Audited Financial Statements<br>of the LMG for 2020. |
| <ol> <li>Audit Committee approves<br/>appointment and removal of<br/>internal auditor.</li> </ol>   | the Compliant<br>the               | Provide proof that the Audit Committee approved<br>the appointment and removal of the internal<br>auditor.<br>Audit Committee Charter<br>https://www.lmg.ph/pages/audit-committee   |   |
| Recommendation 3.3  |                                    |   |   |
| <ol> <li>Board establishes a Corpo<br/>Governance Committee tasked<br/>assist the Board in the performance<br/>its corporate governa<br/>responsibilities, including the funct<br/>that were formerly assigned to<br/>Nomination and Remunera<br/>Committee.</li> </ol> | I to<br>e of<br>nce<br>ions<br>o a | Provide information or reference to a document<br>containing information on the Corporate<br>Governance Committee, including its functions.<br>Indicate if the Committee undertook the process of<br>identifying the quality of directors aligned with the<br>company's strategic direction, if applicable.<br>LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; Corporate Governance<br>Committee Charter<br>https://www.lmg.ph/pages/corporate-<br>governance-committee |   |
| 2. Corporate Governance Committe<br>composed of at least three memb   |                                    | Provide information or link/reference to a document containing information on the members   |   |

| all of whom should be independent directors.  |                   | of the Corporate Governance Committee,<br>including their qualifications and type of<br>directorship.<br>LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; LMG's GIS filed on 15 October<br>2020.   |   |
|---|-------------------|---|---|
| 3. Chairman of the Corporate<br>Governance Committee is an<br>independent director.   | Compliant         | <ul> <li>Provide information or link/reference to a document containing information on the Chairman of the Corporate Governance Committee.</li> <li>LMG 17-C Disclosure of Result of Organizational Meeting under PSE Form 4-25 disclosed on 18 September 2020; LMG's GIS filed on 15 October 2020.</li> </ul>  |   |
| Optional: Recommendation 3.3.   |                   |   |   |
| <ol> <li>Corporate Governance Committee<br/>meet at least twice during the year.</li> </ol>   | Non-<br>compliant | Indicate the number of Corporate Governance<br>Committee meetings held during the year and<br>provide proof thereof.  | This recommendation shall be taken<br>into consideration and discussed in<br>the next meeting of the Board of<br>Directors. |
| Recommendation 3.4  |                   |   |   |
| <ol> <li>Board establishes a separate Board<br/>Risk Oversight Committee (BROC)<br/>that should be responsible for the<br/>oversight of a company's Enterprise<br/>Risk Management system to ensure its<br/>functionality and effectiveness.</li> </ol> | Non-<br>compliant | Provide information or link/reference to a<br>document containing information on the Board Risk<br>Oversight Committee (BROC), including its functions<br>LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; Board Risk Oversight Committee<br>Charter.<br><u>https://www.lmg.ph/pages/board-risk-oversight-<br/>committee</u> |   |
| 2. BROC is composed of at least three members, the majority of whom   | Compliant         | Provide information or link/reference to a document containing information on the members   |   |

| should be independent directors, including the Chairman.   |                   | of the BROC, including their qualifications and type<br>of directorship.<br>LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; LMG's GIS filed 15 October 2020.   |  |
|--|-------------------|--|--|
| 3. The Chairman of the BROC is not the<br>Chairman of the Board or of any other<br>committee.  | Compliant         | Provide information or link/reference to a<br>document containing information on the Chairman<br>of the BROC<br>LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; LMG's GIS filed 15 October 2020.   |  |
| <ol> <li>At least one member of the BROC has<br/>relevant thorough knowledge and<br/>experience on risk and risk<br/>management.</li> </ol>  | Compliant         | <ul> <li>Provide information or link/reference to a document containing information on the background, skills, and/or experience of the members of the BROC.</li> <li>DIS disclosed on 26 August 2020; Annual Report SEC Form 17-A under PSE Form 17-1 disclosed on 28 April 2021.</li> </ul>  |  |
| Recommendation 3.5   |                   |  |  |
| <ol> <li>Board establishes a Related Party<br/>Transactions (RPT) Committee, which<br/>is tasked with reviewing all material<br/>related party transactions of the<br/>company.</li> </ol> | Non-<br>compliant | Provide information or link/reference to a<br>document containing information on the Related<br>Party Transactions (RPT) Committee, including its<br>functions.<br>LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; Related Party Transactions<br>Committee Charter.<br><u>https://www.lmg.ph/pages/related-party-<br/>transactions-committee</u> |  |
| 2. RPT Committee is composed of at least three non-executive directors,  | Compliant         | Provide information or link/reference to a document containing information on the members  |  |

| two of whom should be independent,<br>including the Chairman.<br>Recommendation 3.6   |           | of the RPT Committee, including their qualifications<br>and type of directorship.<br>LMG 17-C Disclosure of Result of Organizational<br>Meeting under PSE Form 4-25 disclosed on 18<br>September 2020; LMG's GIS filed 15 October 2020.  |   |
|---|-----------|--|---|
| <ol> <li>All established committees have a<br/>Committee Charter stating in plain<br/>terms their respective purposes,<br/>memberships, structures, operations,<br/>reporting process, resources and<br/>other relevant information.</li> </ol> | Compliant | Provide information on or link/reference to the<br>company's committee charters, containing all the<br>required information, particularly the functions of<br>the Committee that is necessary for performance<br>evaluation purposes.<br>Audit Committee Charter, Related Party<br>Transactions Committee Charter, Corporate<br>Governance Committee Charter, Board Risk | During its Special <b>Board of Directors'</b><br>Meeting held on 30 March 2020, an<br>Investment Committee was formed<br>to review possible investment<br>opportunities for the Corporation.<br>The Investment Committee has yet to<br>draft its Committee Charter. |
| 2. Committee Charters provide<br>standards for evaluating the<br>performance of the Committees.   | Compliant | Oversight Committee Charter.<br>https://www.lmg.ph/pages/corporate-<br>governance-committee<br>https://www.lmg.ph/pages/related-party-<br>transactions-committee<br>https://www.lmg.ph/pages/audit-committee<br>https://www.lmg.ph/pages/board-risk-oversight-<br>committee  |   |
| 3. Committee Charters were fully<br>disclosed on the company's website.   | Compliant | Provide link to company's website where the<br>Committee Charters are disclosed.<br>Audit Committee Charter, Related Party<br>Transactions Committee Charter, Corporate<br>Governance Committee Charter, Board Risk<br>Oversight Committee Charter.<br>https://www.lmg.ph/pages/corporate-<br>governance-committee   |   |

| their duties and responsibilities, including su<br>Recommendation 4.1   | ufficient time to | https://www.lmg.ph/pages/related-party-<br>transactions-committee<br>https://www.lmg.ph/pages/audit-committee<br>https://www.lmg.ph/pages/board-risk-oversight-<br>committee<br>directors should devote the time and attention necessa<br>be familiar with the corporation's business.   | ary to properly and effectively perform |
|---|-------------------|--|---|
| <ol> <li>The Directors attend and actively<br/>participate in all meetings of the<br/>Board, Committees and shareholders<br/>in person or through tele-<br/>/videoconferencing conducted in<br/>accordance with the rules and<br/>regulations of the Commission.</li> </ol> | Compliant         | <ul> <li>Provide information or link/reference to a document containing information on the process and procedure for tele/videoconferencing board and/or committee meetings.</li> <li>Provide information or link/reference to a document containing information on the attendance and participation of directors to Board, Committee and shareholders' meetings.</li> <li>LMG 17-C Disclosure of Special Board of Directors Meeting under PSE Form 4-30 disclosed on 15 March 2021; LMG 17-C Disclosure of Notice of Annual Stockholders' Meeting under PSE Form 7-1 disclosed on 10 August 2020; LMG 17-C Disclosure of Result of Organizational Meeting under PSE Form 4-25 disclosed on 18 September 2020; Manual of Corporate Governance filed on 31 May 2017; Audit Committee Charter, Related Party Transaction Committee Charter; Board Risk Oversight Committee Charter.</li> </ul> |   |
| 2. The directors review meeting<br>materials for all Board and<br>Committee meetings.   | Compliant         | DIS disclosed on 26 August 2020  |   |

| 3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.  | Compliant | Provide information or link/reference to a<br>document containing information on any questions<br>raised or clarification/explanation sought by the<br>directors.<br>LMG 17-C Disclosure of Special Board of Directors<br>Meeting under PSE Form 4-30 disclosed on 15 March<br>2021; LMG 17-C Disclosure of Notice of Annual<br>Stockholders' Meeting under PSE Form 7-1 disclosed<br>on 10 August 2020; LMG 17-C Disclosure of Result of<br>Organizational Meeting under PSE Form 4-25<br>disclosed on 18 September 2020. |  |
|--|-----------|--|--|
| Recommendation 4.2   |           |  |  |
| <ol> <li>Non-executive directors concurrently<br/>serve in a maximum of five publicly-<br/>listed companies to ensure that they<br/>have sufficient time to fully prepare<br/>for minutes, challenge<br/>Management's proposals/views, and<br/>oversee the long-term strategy of the<br/>company.</li> </ol> | Compliant | <ul> <li>Disclose if the company has a policy setting the limit of board seats that a non-executive director can hold simultaneously.</li> <li>Manual of Corporate Governance filed on 31 May 2017</li> <li>Provide information or reference to a document containing information on the directorships of the company's directors in both listed and non-listed companies.</li> <li>DIS disclosed on 26 August 2020; Annual Report SEC Form 17-A under PSE Form 17-1 disclosed on 28 April 2021.</li> </ul>                |  |
| Recommendation 4.3   |           |  |  |
| <ol> <li>The directors notify the company's<br/>board before accepting a<br/>directorship in another company.</li> </ol>   | Compliant | Provide copy of written notification to the board or<br>minutes of board meeting wherein the matter was<br>discussed.  |  |
|  |           | Certification of Independent Directors submitted with the DIS on 26 August 2020.   |  |

| С | ptional: Principle 4   |                   |   |  |
|---|--|-------------------|---|--|
|   | Company does not have any<br>executive directors who serve in more<br>than two boards of listed companies<br>outside of the group. | Compliant         | DIS disclosed on 26 August 2020; Annual Report SEC<br>Form 17-A under PSE Form 17-1 disclosed on 28 April<br>2021; Certification of Independent Directors<br>submitted with the DIS on 26 August 2020.  |  |
| 2 | Company schedules board of directors' meetings before the start of the financial year.   | Compliant         | I-ACGR submitted on 3 August 2020; Manual of<br>Corporate Governance filed on 31 May 2017.  |  |
| 3 | Board of directors meet at least six<br>times during the year.   | Non-<br>compliant | <ul> <li>Indicate the number of board meetings during the year and provide proof</li> <li>1) 31 March 2020- Special Meeting of the Board of Directors <ul> <li>(https://edge.pse.com.ph/openDiscViewer.do?edge_no=e5f1f832ea2d37ce0de8473ce</li> <li>bbd6407)</li> </ul> </li> <li>2) 10 August 2020 – Special Meeting of the Board of Directors <ul> <li>(https://edge.pse.com.ph/openDiscViewer.do?edge_no=38b1261ef9dba4b70de8473ce</li> <li>ebbd6407)</li> </ul> </li> <li>3) 18 September 2020- Organizational Meeting of Board of Directors <ul> <li>(https://edge.pse.com.ph/openDiscViewer.do?edge_no=b6ccfeaa0d39ee640de8473ce</li> <li>ebbd6407)</li> </ul> </li> </ul> | Taking into account the size,<br>structure, risk profile and nature of<br>operations of the company, the<br>Board of Directors meets only when<br>urgent and important matters need<br>to be resolved. |

| <ol> <li>Company requires as minimum<br/>quorum of at least 2/3 for board<br/>decisions.</li> </ol>   | Compliant      | <ul> <li>Indicate the required minimum quorum for board decisions</li> <li>Article III, Section 5 of LMG's Amended By-Laws dated 25 June 2020 provides that:</li> <li>5. QUORUM - A quorum at any meeting of the Directors shall consist of a majority of the entire membership of the Board as fixed in the Articles of Incorporation. A majority of such quorum shall decide any question that any matters in which the laws of the Philippines may require the affirmative vote of a greater proportion of the members except for the election of officers which shall require the vote of a majority of all the members of the Board.</li> </ul> |         |
|---|----------------|--|---------|
| · ·   | exercise an ob | pjective and independent judgment on all corporate a   | affairs |
| Recommendation 5.1  |                |  |         |
| <ol> <li>The Board has at least 3 independent<br/>directors or such number as to<br/>constitute one-third of the board,<br/>whichever is higher.</li> </ol> | Compliant      | Provide information or link/reference to a document containing information on the number of independent directors in the board.<br>LMG's GIS filed on 15 October 2020.   |         |
| Recommendation 5.2  |                |  |         |
| <ol> <li>The independent directors possess all<br/>the qualifications and none of the<br/>disqualifications to hold the positions.</li> </ol>               | Compliant      | Provide information or link/reference to a document containing information on the qualifications of the independent directors.<br>Annual Report SEC Form 17-A under PSE Form 17-1 disclosed on 28 April 2021; Certification of Independent Directors disclosed with the DIS on 26 August 2020.   |         |
| Supplement to Recommendation 5.2  |                |  |         |

| 1. | Company has no shareholder<br>agreements, by-laws provisions, or<br>other arrangements that constrain<br>the directors' ability to vote<br>independently.  | Compliant | Provide link/reference to a document containing<br>information that directors are not constrained to<br>vote independently.<br>LMG's Amended By-Laws dated 25 June 2020 and<br>Amended Articles of Incorporation dated 25 June<br>2020.   |  |  |  |
|----|--|-----------|---|--|--|--|
| Re | commendation 5.3   |           |   |  |  |  |
| 1. | The independent directors serve for a cumulative term of nine years (reckoned from 2012).  | Compliant | Provide information or link/reference to a document showing the years IDs have served as such.<br>Manual of Corporate Governance filed on 31 May 2017 <u>https://www.lmg.ph/pages/manual-on-corporate-governance</u>  | The Company has not experienced<br>any instance of any independent<br>director holding board membership<br>for a cumulative term of nine (9)<br>years. |  |  |
| 2. | The company bars an independent<br>director from serving in such capacity<br>after the term limit of nine years.   | Compliant | Provideinformationorlink/referencetoadocumentcontaininginformationonthecompany's policy on term limits for its independentdirector.Manual of Corporate Governance filed on 31 May2017 <a href="https://www.lmg.ph/pages/manual-on-corporate-governance">https://www.lmg.ph/pages/manual-on-corporate-governance</a> |  |  |  |
| 3. | In the instance that the company<br>retains an independent director in the<br>same capacity after nine years, the<br>board provides meritorious<br>justification and seeks shareholders'<br>approval during the annual<br>shareholders' meeting. | Compliant | Provide reference to the meritorious justification and<br>proof of shareholders' approval during the annual<br>shareholders' meeting.<br>Manual of Corporate Governance filed on 31 May<br>2017 <u>https://www.lmg.ph/pages/manual-on-<br/>corporate-governance</u>   | The Company has not experienced<br>any instance of any independent<br>director holding board membership<br>for nine (9) years.                         |  |  |
| Re | Recommendation 5.4   |           |   |  |  |  |

|    | The positions of Chairman of the<br>Board and Chief Executive Officer<br>are held by separate individuals.<br>The Chairman of the Board and Chief<br>Executive Officer have clearly<br>defined responsibilities. | Compliant | Identify the company's Chairman of the Board and<br>Chief Executive Officer.<br><i>LMG's GIS filed on 15 October 2020.</i><br>Provide information or link/reference to a<br>document containing information on the roles and<br>responsibilities of the Chairman of the Board and<br>Chief Executive Officer.<br><i>LMG's Amended By-Laws dated 25 June 2020;</i><br><i>Manual of Corporate Governance filed on 31 May</i><br><i>2017</i> (https://www.lmg.ph/pages/manual-on-<br>corporate-governance)<br>Identify the relationship of Chairman and CEO. | One of the amendments to the By-<br>Laws of the Corporation which was<br>approved on 25 June 2020 is the<br>separation of the duties and<br>responsibilities of the Chairman of the<br>Board and President/Chief Executive<br>Officer. |
|----|--|-----------|---|--|
| D  | ecommendation 5.5  |           | None.   |  |
| 1. | If the Chairman of the Board is not an<br>independent director, the board<br>designates a lead director among<br>the independent directors.  | Compliant | <ul> <li>Provide information or link/reference to a document containing information on a lead independent director and his roles and responsibilities, if any.</li> <li>LMG 17-C Disclosure of Result of Organizational Meeting under PSE Form 4-25 disclosed on 18 September 2020.</li> <li>Indicate if Chairman is independent.</li> <li>The Chairperson is not an Independent Director.</li> </ul>   | The Board of Directors appointed Mr.<br>Joseph Tan as the lead director<br>among the independent directors<br>during the Organizational Meeting<br>held on 18 September 2020.  |
|    | ecommendation 5.6  | Compliant | Drovide proof of obstantian if this was the case  | There are no provious transportions to   |
| 1. | Directors with material interest in a transaction affecting the corporation  | Compliant | Provide proof of abstention, if this was the case<br>Manual of Corporate Governance filed on 31 May<br>2017   | There are no previous transactions to<br>warrant such application of the<br>aforementioned recommendation.<br>The Management and Board of LMG  |

| abstain from taking part in the deliberations on the transaction.   |                   |  | takes note of this and shall make the<br>necessary changes in incorporating<br>such policy in line with Corporate<br>Governance and the protection of<br>its stakeholders.   |  |
|---|-------------------|--|--|--|
| Recommendation 5.7  |                   |  |  |  |
| <ol> <li>The non-executive directors (NEDs)<br/>have separate periodic meetings<br/>with the external auditor and heads<br/>of the internal audit, compliance and<br/>risk functions, without any executive<br/>present.</li> </ol>   | Non-<br>compliant | Provide proof and details of said meeting, if any.<br>Provide information on the frequency and<br>attendees of meetings. | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors.   |  |
| 2. The meetings are chaired by the lead independent director.   | Non-<br>compliant |  | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors.   |  |
| Optional: Principle 5   |                   |  |  |  |
| <ol> <li>None of the directors is a former CEO<br/>of the company in the past 2 years.</li> </ol>   | Non-<br>compliant | Provide name/s of company CEO for the past 2<br>years<br>Robinson W. Siao- 2018-2021                                     | <ul> <li>MR. Robinson W. Siao, who is a director, has been the CEO of the Corporation from 2018 to 2021.</li> <li>Taking into account the size, structure, risk profile, and nature of operations of the company, the Board of Directors believes that Mr. Siao is qualified to lead the Corporation.</li> </ul> |  |
|   |                   |  |  |  |
| Principle 6: The best measure of the Board's effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.<br>Recommendation 6.1 |                   |  |  |  |

| 1. | Board conducts an annual self-<br>assessment of its performance as a<br>whole.  | Non-<br>compliant | Provide proof of self-assessments conducted for the whole board, the individual members, the Chairman and the Committees.  | The Board of Directors discussed<br>during its Special Meeting held on 2<br>December 2019 that the Corporate<br>Governance Committee committed |
|----|---|-------------------|--|--|
| 2. | The Chairman conducts a self-<br>assessment of his performance.   | Non-<br>compliant |  | to circulate a Self-Assessment Form<br>to be filled-up by each director. The<br>Self-Assessment Form has been<br>prepared by the Corporate     |
|    | The individual members conduct a self-assessment of their performance.  | Non-<br>compliant |  | Governance Committee and is now currently reviewing the same.  |
| 4. | Each committee conducts a self-<br>assessment of its performance.   | Non-<br>compliant |  |  |
| 5. | Every three years, the assessments are supported by an external facilitator.  | Non-<br>compliant | Identify the external facilitator and provide proof of use of an external facilitator.   | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors.           |
|    | ecommendation 6.2   |                   |  |  |
| 1. | Board has in place a system that<br>provides, at the minimum, criteria and<br>process to determine the<br>performance of the Board, individual<br>directors and committees. | Compliant         | Provide information or link/reference to a<br>document containing information on the system of<br>the company to evaluate the performance of the<br>board, individual directors and committees,<br>including a feedback mechanism from<br>shareholders | The Self-Assessment Form has been<br>prepared by the Corporate<br>Governance Committee and is now<br>currently reviewing the same.             |
|    |   |                   | Manual of Corporate Governance filed on 31 May 2017; Audit Committee Charter, Related Party  |  |
| 2. | The system allows for a feedback mechanism from the shareholders.   | Compliant         | Transactions Committee Charter, Corporate<br>Governance Committee Charter, Board Risk<br>Oversight Committee Charter.  |  |

|  |                   | https://www.lmg.ph/pages/manual-on-corporate-<br>governance<br>https://www.lmg.ph/pages/corporate-<br>governance-committee<br>https://www.lmg.ph/pages/related-party-<br>transactions-committee<br>https://www.lmg.ph/pages/audit-committee<br>https://www.lmg.ph/pages/board-risk-oversight-<br>committee |  |
|--|-------------------|--|--|
| Principle 7: Members of the Board are dut<br>Recommendation 7.1  | y-bound to ap     | ply high ethical standards, taking into account the inte   | erests of all stakeholders.  |
| <ol> <li>Board adopts a Code of Business<br/>Conduct and Ethics, which provide<br/>standards for professional and ethical<br/>behavior, as well as articulate<br/>acceptable and unacceptable<br/>conduct and practices in internal<br/>and external dealings of the<br/>company.</li> </ol> | Non-<br>compliant | Provide information on or link/reference to the company's Code of Business Conduct and Ethics.   | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors. |
| 2. The Code is properly disseminated to the Board, senior management and employees.  | Non-<br>compliant | Provide information on or discuss how the company disseminated the Code to its Board, senior management and employees.   | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors. |
| 3. The Code is disclosed and made available to the public through the company website.   | Non-<br>compliant | Provide a link to the company's website where the<br>Code of Business Conduct and Ethics is posted/<br>disclosed.  | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors. |
| Supplement to Recommendation 7.11. Company has clear and stringent   | Non-              | Provide information on or link/reference to a  | This recommendation shall be taken   |
| policies and procedures on curbing<br>and penalizing company   | compliant         | document containing information on the   | into consideration and shall be  |

|   | lvement in offering, paying and<br>eiving bribes.   |                   | company's policy and procedure on curbing and<br>penalizing bribery  | discussed in the next meeting of the<br>Board of Directors.  |
|---|---|-------------------|--|--|
| Recomn  | mendation 7.2   |                   |  |  |
| 1. Boar<br>effici<br>mon  | rd ensures the proper and   | Non-<br>compliant | Provide proof of implementation and monitoring of<br>compliance with the Code of Business Conduct and<br>Ethics and internal policies.<br>Indicate who are required to comply with the Code                | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors.   |
| effici<br>mon   | rd ensures the proper and<br>cient implementation and<br>nitoring of compliance with<br>npany internal policies.  | Non-<br>compliant | of Business Conduct and Ethics and any findings on non-compliance.   | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors.   |
| Disclosu  | ure and Transparency  |                   |  |  |
| and reg   | e 8: The company should establish<br>gulatory expectations.<br>mendation 8.1  | corporate disc    | closure policies and procedures that are practical ar  | nd in accordance with best practices   |
| 1. Boar<br>discle<br>ensu<br>reliat<br>share<br>that<br>of a<br>resul | rd establishes corporate<br>losure policies and procedures to<br>ure a comprehensive, accurate,<br>able and timely report to<br>reholders and other stakeholders<br>gives a fair and complete picture<br>a company's financial condition,<br>lts and business operations. | Non-<br>compliant | Provide information on or link/reference to the company's disclosure policies and procedures including reports distributed/made available to shareholders and other stockholders.                          | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 1. Com<br>avail<br>cons   | ilable annual and quarterly solidated reports, cash flow ements, and special audit  | Compliant         | Indicate the number of days within which the consolidated and interim reports were published, distributed or made available from the end of the fiscal year and end of the reporting period, respectively. |  |

|    | statements are published within<br>ninety (90) days from the end of the<br>fiscal year, while interim reports are<br>published within forty-five (45) days<br>from the end of the reporting period.  |                   | Annual Report SEC Form 17-A under PSE Form 17-1<br>disclosed on 28 April 2021; Quarterly Report SEC<br>Form 17-Q under PSE Form 17-2 disclosed on 1 June<br>2020; Quarterly Report SEC Form 17-Q under PSE<br>Form 17-2 disclosed on 13 August 2020; Quarterly<br>Report SEC Form 17-Q under PSE Form 17-2 disclosed<br>on 16 November 2020; Quarterly Report SEC Form<br>17-Q under PSE Form 17-2 disclosed on 17 May 2021.  |  |
|----|--|-------------------|---|--|
| 2. | Company discloses in its annual<br>report the principal risks associated<br>with the identity of the company's<br>controlling shareholders; the degree<br>of ownership concentration; cross-<br>holdings among company affiliates;<br>and any imbalances between the<br>controlling shareholders' voting<br>power and overall equity position in<br>the company. | Compliant         | <ul> <li>Provide link or reference to the company's annual report where the following are disclosed: <ol> <li>principal risks to minority shareholders associated with the identity of the company's controlling shareholders;</li> <li>cross-holdings among company affiliates; and</li> <li>any imbalances between the controlling shareholders' voting power and overall equity position in the company.</li> </ol> </li> <li>All the aforementioned items are disclosed in the Annual Report SEC Form 17-A under PSE Form 17-1 disclosed on 28 April 2021.</li> </ul> |  |
|    | commendation 8.2   |                   |   |  |
| 1. | Company has a policy requiring all<br>directors to disclose/report to the<br>company any dealings in the<br><b>company's shares within three</b><br>business days.   | Non-<br>compliant | Provide information on or link/reference to the<br>company's policy requiring directors and officers to<br>disclose their dealings in the company's share.<br>Indicate actual dealings of directors involving the<br>corporation's shares including their nature,<br>number/percentage and date of transaction.   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |

| 2. Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.  | Non-<br>compliant |  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
|--|-------------------|--|--|
| Supplement to Recommendation 8.2   | <u> </u>          |  |  |
| <ol> <li>Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).</li> </ol> | Compliant         | <ul> <li>Provide information on or link/reference to the shareholdings of directors, management and top 100 shareholders.</li> <li>Public Ownership Report under PSE Disclosure Form POR-1 disclosed on 14 January 2020; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2020; Public Ownership Report under PSE Disclosure Form POR-1 disclosed on 13 April 2020; List of Top 100 Stockholders under PSE Disclosure Form POR-1 disclosed on 14 July 2020; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 April 2020; Public Ownership Report under PSE Disclosure Form 17-12 disclosed on 14 July 2020; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 15 July 2020; Public Ownership Report under PSE Disclosure Form 17-12 disclosed on 13 October 2020; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 13 October 2020; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021; List of Top 100 Stockholders under PSE Disclosure Form 17-12 disclosed on 14 January 2021.</li> <li>Provide link or reference to the company's Conglomerate Map.</li> <li>N/A</li> </ul> |  |

| Re | commendation 8.3  |           |   |  |
|----|---|-----------|---|--|
| 1. | Board fully discloses all relevant and<br>material information on individual<br>board members to evaluate their<br>experience and qualifications, and<br>assess any potential conflicts of<br>interest that might affect their<br>judgment. | Compliant | <ul> <li>Provide link or reference to the directors' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</li> <li>Annual Report SEC Form 17-A under PSE Form 17-1 disclosed on 28 April 2021; DIS disclosed on 26 August 2020.</li> </ul>    |  |
| 2. | Board fully discloses all relevant and<br>material information on key<br>executives to evaluate their<br>experience and qualifications, and<br>assess any potential conflicts of<br>interest that might affect their<br>judgment.           | Compliant | <ul> <li>Provide link or reference to the key officers' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</li> <li>DIS disclosed on 26 August 2020; Annual Report SEC Form 17-A under PSE Form 17-1 disclosed on 28 April 2021.</li> </ul> |  |
| Re | commendation 8.4  |           |   |  |
| 1. | Company provides a clear disclosure<br>of its policies and procedure for<br>setting Board remuneration, including<br>the level and mix of the same.   | Compliant | Disclose or provide link/reference to the company<br>policy and practice for setting board remuneration.<br>Board remuneration is disclosed in the Annual<br>Report SEC Form 17-A under PSE Form 17-1 disclosed<br>on 28 April 2021.  | The Corporate Governance<br>Committee is working on the draft<br>remuneration and performance<br>policy for directors, key officers and<br>management. |
| 2. | Company provides a clear disclosure<br>of its policies and procedure for<br>setting executive remuneration,<br>including the level and mix of the<br>same.  | Compliant | Disclose or provide link/reference to the company<br>policy and practice for determining executive<br>remuneration.<br>Executive remuneration is disclosed in the Annual<br>Report SEC Form 17-A under PSE Form 17-1 disclosed<br>on 28 April 2021.   | The Corporate Governance<br>Committee is working on the draft<br>remuneration and performance<br>policy for directors, key officers and<br>management. |

| 3. Company discloses the remuneration<br>on an individual basis, including<br>termination and retirement provisions.   | Compliant | Provide breakdown of director remuneration and<br>executive compensation, particularly the<br>remuneration of the CEO.<br>Board and executive remunerations are disclosed in<br>the Annual Report SEC Form 17-A under PSE Form<br>17-1 disclosed on 28 April 2021.  | The Corporate Governance<br>Committee is working on the draft<br>remuneration and performance<br>policy for directors, key officers and<br>management. |
|--|-----------|---|--|
| Recommendation 8.5   |           |   |  |
| <ol> <li>Company discloses its policies<br/>governing Related Party Transactions<br/>(RPTs) and other unusual or<br/>infrequently occurring transactions in<br/>their Manual on Corporate<br/>Governance.</li> </ol> | Compliant | Disclose or provide reference/link to company's RPT<br>policies.<br>Related Party Transaction Committee Charter<br>https://www.lmg.ph/pages/related-party-<br>transactions-committee<br>Indicate if the director with conflict of interest<br>abstained from the board discussion on that<br>particular transaction.<br>LMG transacts its securities transactions with Value<br>Quest Securities, which is partially owned and<br>managed by Robinson Siao. |  |
| 2. Company discloses material or<br>significant RPTs reviewed and<br>approved during the year.   | Compliant | <ul> <li>Provide information on all RPTs for the previous year or reference to a document containing the following information on all RPTs: <ol> <li>name of the related counterparty;</li> <li>relationship with the party;</li> <li>transaction date;</li> <li>type/nature of transaction;</li> <li>amount or contract price;</li> </ol> </li> </ul>  |  |

|  |           | <ol> <li>terms of the transaction;</li> <li>rationale for entering into the transaction;</li> <li>the required approval (i.e., names of the board of directors approving, names and</li> </ol>  |  |
|--|-----------|---|--|
|  |           | <ul> <li>percentage of shareholders who approved)</li> <li>based on the company's policy; and</li> <li>9. other terms and conditions</li> </ul>   |  |
|  |           | N/A   |  |
| Supplement to Recommendation 8.5   |           |   |  |
| <ol> <li>Company requires directors to<br/>disclose their interests in transactions<br/>or any other conflict of interests.</li> </ol>   | Compliant | Indicate where and when directors disclose their<br>interests in transactions or any other conflict of<br>interests.<br>Manual of Corporate Governance filed on 31 May<br>2017; Related Party Transaction Committee Charter<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance<br>https://www.lmg.ph/pages/related-party-<br>transactions-committee |  |
| Optional : Recommendation 8.5  |           |   |  |
| <ol> <li>Company discloses that RPTs are<br/>conducted in such a way to ensure<br/>that they are fair and at arms' length.</li> </ol>  | Compliant | Provide link or reference where this is disclosed, if<br>any<br>N/A   |  |
| Recommendation 8.6   |           |   |  |
| <ol> <li>Company makes a full, fair, accurate<br/>and timely disclosure to the public of<br/>every material fact or event that<br/>occur, particularly on the acquisition</li> </ol> | Compliant | Provide link or reference where this is disclosed<br>Per 8.6 of LMG's Manual of Corporate   |  |

|    | or disposal of significant assets, which<br>could adversely affect the viability or<br>the interest of its shareholders and<br>other stakeholders.   |                   | Governance, the Company shall make a full, fair,<br>accurate and timely disclosure to the public of<br>every material fact or event that occurs, particularly<br>on the acquisition or disposal of significant assets,<br>which could adversely affect the viability or the<br>interest of its shareholders and other stakeholders.<br>LMG shall appoint an independent party to<br>evaluate the fairness of the transaction price on the<br>acquisition or disposal of assets. |  |
|----|--|-------------------|---|--|
| 2. | Board appoints an independent<br>party to evaluate the fairness of the<br>transaction price on the acquisition or<br>disposal of assets.   | Non-<br>compliant | Identify independent party appointed to evaluate<br>the fairness of the transaction price.<br>Disclose the rules and procedures for evaluating the<br>fairness of the transaction price, if any.  | LMG has no transaction/s to date<br>that requires any third party<br>appointment. However, should the<br>need arise for the acquisition or<br>disposition of any substantive assets<br>or shareholdings, LMG shall take the<br>necessary steps in the compliance<br>for good governance under the<br>dictum of the Exchange and the<br>honorable Commission. |
| Su | oplement to Recommendation 8.6   |                   |   |  |
| 1. | Company discloses the existence,<br>justification and details on<br>shareholder agreements, voting trust<br>agreements, confidentiality<br>agreements, and such other<br>agreements that may impact on the<br>control, ownership, and strategic<br>direction of the company. | Compliant         | Provide link or reference where these are disclosed.<br>There were no agreements, confidentiality<br>agreements, and such other agreements that may<br>impact the control, ownership, and strategic<br>direction of the company that were entered into in<br>2020.  |  |
|    | commendation 8.7<br>Company's corporate governance<br>policies, programs and procedures<br>are contained in its Manual on<br>Corporate Governance (MCG).   | Compliant         | Provide link to the company's website where the<br>Manual on Corporate Governance is posted.  |  |

|    |  |           | https://www.lmg.ph/pages/manual-on-corporate-<br>governance                                  |  |
|----|--|-----------|--|--|
| 2. | Company's MCG is submitted to the SEC and PSE.   | Compliant | governance   |  |
|    | Company's MCG is posted on its company website.  | Compliant |  |  |
|    | oplement to Recommendation 8.7   |           |  |  |
| 1. | Company submits to the SEC and PSE   | Compliant | Provide proof of submission.   |  |
|    | an updated MCG to disclose any<br>changes in its corporate governance<br>practices.  |           | Updated Manual on Corporate Governance was filed on 31 May 2017                              |  |
| Or | tional: Principle 8  |           |  |  |
| 1. | Does the company's Annual Report disclose the following information:   | Compliant | Provide link or reference to the company's Annual<br>Report containing the said information. |  |
|    | a. Corporate Objectives  |           | Annual Report SEC Form 17-A under PSE Form 17-1  |  |
|    | b. Financial performance indicators  |           | disclosed on 28 April 2021.  |  |
|    | c. Non-financial performance indicators  |           |  |  |
|    | d. Dividend Policy   |           |  |  |
|    | e. Biographical details (at least age,<br>academic qualifications, date of<br>first appointment, relevant<br>experience, and other<br>directorships in listed companies)<br>of all directors |           |  |  |

|    | <ul><li>f. Attendance details of each director in all directors meetings held during the year</li><li>g. Total remuneration of each member of the board of directors</li></ul>   |                   |  |  |
|----|--|-------------------|--|--|
| 2. | The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.                             | Compliant         | Provide link or reference to where this is contained<br>in the Annual Report<br>Annual Report SEC Form 17-A under PSE Form 17-1<br>disclosed on 28 April 2021 page 15. |  |
| 3. | The Annual Report/Annual CG Report<br>discloses that the board of directors<br>conducted a review of the<br>company's material controls<br>(including operational, financial and<br>compliance controls) and risk<br>management systems. | Non-<br>compliant | Provide link or reference to where this is contained<br>in the Annual Report.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 4. | The Annual Report/Annual CG Report<br>contains a statement from the board<br>of directors or Audit Committee<br>commenting on the adequacy of the<br>company's internal controls/risk<br>management systems.                             | Non-<br>compliant | Provide link or reference to where this is contained<br>in the Annual Report.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 5. | The company discloses in the Annual<br>Report the key risks to which the<br>company is materially exposed to (i.e.   | Non-<br>compliant | Provide link or reference to where these are contained in the Annual Report.   | There are no major risks identified.   |

| financial, operational including IT,<br>environmental, social, economic).<br>Principle 9: The company should establish<br>to strengthen the external auditor's indep                       |                   | ne appropriate selection of an external auditor, and ex<br>enhance audit quality.  | xercise effective oversight of the same  |
|--|-------------------|--|--|
| Recommendation 9.11. Audit Committee has a robust<br>process for approving and<br>recommending the appointment,<br>reappointment, removal, and fees of<br>the external auditors.           | Compliant         | Provide information or link/reference to a document containing information on the process for approving and recommending the appointment, reappointment, removal and fees of the company's external auditor.<br>Audit Committee Charter                  |  |
| 2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.                | Compliant         | https://www.lmg.ph/pages/audit-committee<br>Indicate the percentage of shareholders that<br>ratified the appointment, reappointment, removal<br>and fees of the external auditor.<br>Audit Committee Charter<br>https://www.lmg.ph/pages/audit-committee |  |
| 3. For removal of the external auditor,<br>the reasons for removal or change<br>are disclosed to the regulators and<br>the public through the company<br>website and required disclosures. | Compliant         | Provide information on or link/reference to a<br>document containing the company's reason for<br>removal or change of external auditor.<br>A change in External Auditor, if applicable, will be<br>reported in 17-A.                                     |  |
| Supplement to Recommendation 9.1   | I                 |  |  |
| <ol> <li>Company has a policy of rotating the<br/>lead audit partner every five years.</li> </ol>  | Non-<br>compliant | Provide information on or link/reference to a document containing the policy of rotating the lead audit partner every five years.  | This recommendation shall be taken<br>into consideration and shall be<br>SEC Form I-ACGR |

|  |           |  | discussed in the next meeting of the Board of Directors. |
|--|-----------|--|--|
| Recommendation 9.2         1. Audit Committee Charter includes the Audit Committee's responsibility on:         i. assessing the integrity and independence of external auditors;         ii. exercising effective oversight to review and monitor the outparted.                        | Compliant | Provide link/reference to the company's Audit<br>Committee Charter.<br>Audit Committee Charter<br>https://www.lmg.ph/pages/audit-committee |  |
| externalauditor'sindependenceandobjectivity; andiii.exercising effective oversightto review and monitor theeffectiveness of the auditprocess,takingintoconsiderationrelevantPhilippineprofessionalandrequirements  |           |  |  |
| <ul> <li>regulatory requirements.</li> <li>2. Audit Committee Charter contains<br/>the Committee's responsibility on<br/>reviewing and monitoring the<br/>external auditor's suitability and<br/>effectiveness on an annual basis.</li> <li>Supplement to Recommendations 9.2</li> </ul> | Compliant | Provide link/reference to the company's Audit<br>Committee Charter.<br>Audit Committee Charter<br>https://www.lmg.ph/pages/audit-committee |  |

| 1. | Audit Committee ensures that the<br>external auditor is credible,<br>competent and has the ability to<br>understand complex related party<br>transactions, its counterparties, and<br>valuations of such transactions.       | Compliant | Provide link/reference to the company's Audit<br>Committee Charter.<br>Audit Committee Charter<br>https://www.lmg.ph/pages/audit-committee                                      |  |
|----|--|-----------|---|--|
| 2. | Audit Committee ensures that the external auditor has adequate quality control procedures.   | Compliant | Provide link/reference to the company's Audit<br>Committee Charter.<br>Audit Committee Charter<br>https://www.lmg.ph/pages/audit-committee                                      |  |
| Re | commendation 9.3   |           |   |  |
| 1. | Company discloses the nature of<br>non-audit services performed by its<br>external auditor in the Annual Report<br>to deal with the potential conflict of<br>interest.   | Compliant | Disclose the nature of non-audit services performed<br>by the external auditor, if any.<br>N/A. The external auditor of the Corporation does<br>not perform non-audit services. |  |
| 2. | Audit Committee stays alert for any<br>potential conflict of interest situations,<br>given the guidelines or policies on<br>non-audit services, which could be<br>viewed as impairing the external<br>auditor's objectivity. | Compliant | Provide link or reference to guidelines or policies on<br>non-audit services.<br>N/A. The external auditor of the Corporation does<br>not perform non-audit services.           |  |
|    | pplement to Recommendation 9.3   |           |   |  |
| 1. | Fees paid for non-audit services do<br>not outweigh the fees paid for audit<br>services.   | Compliant | Provide information on audit and non-audit fees paid.   |  |
|    |  |           | N/A. The external auditor of the Corporation does not perform non-audit services.   |  |
| Ac | Iditional Recommendation to Principle 9  |           |   |  |

| 1. Company's external auditor is duly<br>accredited by the SEC under Group<br>A category.                          | Compliant | <ul> <li>Provide information on company's external auditor, such as:</li> <li>1. Name of the audit engagement partner;</li> <li>2. Accreditation number;</li> <li>3. Date Accredited;</li> <li>4. Expiry date of accreditation; and</li> <li>5. Name, address, contact number of the audit firm.</li> <li>External auditor:<br/>Reyes Tacandong &amp; Co.</li> <li>Engagement partner:<br/>Joseph Bilangbilin</li> <li>Accreditation number:<br/>0207-FR-3 (Group A)</li> <li>Date Accreditation:<br/>August 29, 2019</li> <li>Expiry of Accreditation:<br/>August 28, 2022</li> <li>Address and contact details:<br/>BDO Towers Valero (formerly Citibank Tower) 8741<br/>Paseo de Roxas, Makati City 1226<br/>Tel. No.: (02) 8982-9100</li> </ul> |                |
|--|-----------|---|----------------|
| 2. Company's external auditor agreed<br>to be subjected to the SEC Oversight<br>Assurance Review (SOAR) Inspection | Compliant | Provide information on the following:   | SEC Form LACGR |

| Program conducted by the SEC's<br>Office of the General Accountant<br>(OGA).   |                   | <ol> <li>Date it was subjected to SOAR inspection, if subjected;</li> <li>None.</li> <li>Name of the Audit firm; and</li> <li>Reyes Tacandong &amp; Co.</li> <li>Members of the engagement team inspected by the SEC.</li> </ol> |  |
|--|-------------------|--|--|
|  |                   | None.  |  |
| Principle 10: The company should ensure t  | hat the materi:   | al and reportable non-financial and sustainability issue   | are disclosed  |
| Recommendation 10.1  |                   | are the reportable from interference and sustain ability issue   |  |
| <ol> <li>Board has a clear and focused policy<br/>on the disclosure of non-financial<br/>information, with emphasis on the<br/>management of economic,<br/>environmental, social and<br/>governance (EESG) issues of its<br/>business, which underpin<br/>sustainability.</li> </ol> | Non-<br>compliant | Disclose or provide link on the company's policies<br>and practices on the disclosure of non-financial<br>information, including EESG issues.  | The Corporate Governance<br>Committee will draft Economic,<br>Environmental, Social and<br>Governance Policy.    |
| <ol> <li>Company adopts a globally<br/>recognized standard/framework in<br/>reporting sustainability and non-<br/>financial issues.</li> </ol>   | Non-<br>compliant | Provide link to Sustainability Report, if any. Disclose<br>the standards used.   | The Corporate Governance<br>Committee will draft an Economic,<br>Environmental, Social and<br>Governance Policy. |
| 1 1 5  |                   | nsive and cost-efficient communication channel for c<br>ors, stakeholders and other interested users.  | lisseminating relevant information. This   |

| Recommendation 11.1  |                   |  |  |
|--|-------------------|--|--|
| <ol> <li>Company has media and analysts'<br/>briefings as channels of<br/>communication to ensure the timely<br/>and accurate dissemination of<br/>public, material and relevant<br/>information to its shareholders and<br/>other investors.</li> <li>Supplemental to Principle 11</li> </ol> | Non-<br>compliant | Disclose and identify the communication channels<br>used by the company (i.e., website, Analyst's<br>briefing, Media briefings /press conferences,<br>Quarterly reporting, Current reporting, etc.).<br>Provide links, if any. | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 1. Company has a website disclosing  | Compliant         | Provide link to company website.   |  |
| up-to-date information on the  | Compilant         |  |  |
| following:   |                   | https://www.lmg.ph/  |  |
|  |                   |  |  |
|  |                   | (1) 2020 AFS and 2020 Annual Report  |  |
| a. Financial statements/reports (latest  |                   | AFS:   |  |
| quarterly)   |                   |  |  |
|  |                   | https://www.lmg.ph/pages/annual-   |  |
| la Matariala provide al in lariafin de ta  | -                 | <u>earnings-reports</u>  |  |
| b. Materials provided in briefings to<br>analysts and media  |                   | Annual Report:   |  |
|  |                   |  |  |
|  |                   | https://www.lmg.ph/pages/annual-   |  |
| c. Downloadable annual report  | -                 | earnings-reports   |  |
|  |                   |  |  |
|  |                   | (2) Definitive Information Statement filed on  |  |
| d. Notice of ASM and/or SSM  |                   | 26 August 2020   |  |
|  |                   | https://www.lmg.ph/pages/annual-   |  |
|  | 4                 | stockholders-meeting   |  |
| e. Minutes of ASM and/or SSM   |                   |  |  |
|  |                   | (3) Notice of Annual Stockholders' Meeting   |  |
|  |                   | <u>197</u>   |  |

| incorporation-and-by-laws       incorporation-and-by-laws         (7) Amended By-Laws       https://www.lmg.ph/pages/articles-of-incorporation-and-by-laws         Additional Recommendation to Principle 11       Image: Compliant Complian | f. Company's Articles of<br>Incorporation and By-Laws | https://www.lmg.ph/pages/annual-<br>stockholders-meeting<br>(4) Results of Annual Stockholders' Meeting<br>https://www.lmg.ph/pages/annual-<br>stockholders-meeting<br>(5) Results of Organizational Board Meeting<br>https://www.lmg.ph/pages/annual-<br>stockholders-meeting<br>(6) Amended Articles of Incorporation<br>https://www.lmg.ph/pages/articles-of- |  |
|--|---|--|--|
| 1. Company complies with SEC- Compliant <a href="https://www.lmg.ph/">https://www.lmg.ph/</a>  |   | (7) Amended By-Laws<br>https://www.lmg.ph/pages/articles-of-   |  |
|  |   | https://www.lmg.ph/  |  |
| Internal Control System and Risk Management Framework  | prescribed website template.                          |  |  |

| Principle 12: To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management framework. |                   |  |  |  |
|---|-------------------|--|--|--|
| Recommendation 12.1   | -                 |  |  |  |
| <ol> <li>Company has an adequate and<br/>effective internal control system in the<br/>conduct of its business.</li> </ol>   | Non-<br>compliant | List quality service programs for the internal audit<br>functions.<br>Indicate frequency of review of the internal control<br>system.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |  |
| 2. Company has an adequate and<br>effective enterprise risk management<br>framework in the conduct of its<br>business.  | Non-<br>compliant | <ul> <li>Identify international framework used for Enterprise<br/>Risk Management.</li> <li>Provide information or reference to a document<br/>containing information on:</li> <li>1. Company's risk management procedures and<br/>processes</li> <li>2. Key risks the company is currently facing</li> <li>3. How the company manages the key risks</li> <li>Indicate frequency of review of the enterprise risk<br/>management framework.</li> </ul> | The Board Risk Oversight Committee<br>has prepared and is currently<br>reviewing the Enterprise Risk<br>Management Framework.  |  |

| <ol> <li>Company has a formal<br/>comprehensive enterprise-wide<br/>compliance program covering<br/>compliance with laws and relevant<br/>regulations that is annually<br/>reviewed. The program includes<br/>appropriate training and awareness<br/>initiatives to facilitate<br/>understanding, acceptance and<br/>compliance with the said issuances.</li> </ol> | Non-<br>compliant | Provide information on or link/ reference to a<br>document containing the company's compliance<br>program covering compliance with laws and<br>relevant regulations.<br>Indicate frequency of review. | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
|---|-------------------|---|--|
| Optional: Recommendation 12.1   |                   |   |  |
| <ol> <li>Company has a governance process<br/>on IT issues including disruption, cyber<br/>security, and disaster recovery, to<br/>ensure that all key risks are identified,<br/>managed and reported to the board.</li> </ol>  | Non-<br>compliant | Provide information on IT governance process  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| Recommendation 12.2   |                   |   |  |
| <ol> <li>Company has in place an<br/>independent internal audit function<br/>that provides an independent and<br/>objective assurance, and consulting<br/>services designed to add value and<br/>improve the company's operations.</li> </ol>   | Non-<br>compliant | Disclose if the internal audit is in-house or<br>outsourced. If outsourced, identify external firm.   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk profile<br>and nature of operations of the<br>company.  |
| Recommendation 12.3   |                   |   |  |

| 1.       | Company has a qualified Chief Audit<br>Executive (CAE) appointed by the<br>Board.   | Non-<br>compliant | Identify the company's Chief Audit Executive (CAE)<br>and provide information on or reference to a<br>document containing his/her responsibilities. | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
|----------|---|-------------------|---|--|
| 2.       | CAE oversees and is responsible for<br>the internal audit activity of the<br>organization, including that portion<br>that is outsourced to a third party<br>service provider.   | Non-<br>compliant |   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 3.       | In case of a fully outsourced internal<br>audit activity, a qualified<br>independent executive or senior<br>management personnel is assigned<br>the responsibility for managing the<br>fully outsourced internal audit<br>activity. | Non-<br>compliant | Identify qualified independent executive or senior<br>management personnel, if applicable.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| Re<br>1. | commendation 12.4<br>Company has a separate risk<br>management function to identify,<br>assess and monitor key risk<br>exposures.   | Non-<br>compliant | Provide information on company's risk management function.  | The Board Risk Oversight Committee<br>is currently drafting the Enterprise Risk<br>Management Framework.   |
| Su       | pplement to Recommendation 12.4   |                   |   |  |
| 1.       | Company seeks external technical support in risk management when  | Non-<br>compliant | Identify source of external technical support, if any.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into  |

|          | such competence is not available internally.  |                   |   | account the size, structure, risk profile, and nature of operations of the company.   |
|----------|---|-------------------|---|---|
| Re<br>1. | commendation 12.5<br>In managing the company's Risk<br>Management System, the company<br>has a Chief Risk Officer (CRO), who is<br>the ultimate champion of Enterprise<br>Risk Management (ERM).                        | Compliant         | Identify the company's Chief Risk Officer (CRO) and<br>provide information on or reference to a document<br>containing his/her responsibilities and<br>qualifications/background.<br>Rommel Sytin; DIS disclosed on 26 August 2020;<br>Annual Report SEC Form 17-A under PSE Form 17-1<br>disclosed on 28 April 2021. |   |
| 2.       | CRO has adequate authority,<br>stature, resources and support to fulfill<br>his/her responsibilities.   | Compliant         | Rommel Sytin; DIS disclosed on 26 August 2020;<br>Annual Report SEC Form 17-A under PSE Form 17-1<br>disclosed on 28 April 2021.  |   |
| Ac       | ditional Recommendation to Principle 1  | 2                 |   |   |
| 1.       | <b>Company's</b> Chief Executive Officer<br>and Chief Audit Executive attest in<br>writing, at least annually, that a sound<br>internal audit, control and<br>compliance system is in place and<br>working effectively. | Non-<br>compliant | Provide link to CEO and CAE's attestation   | This recommendation shall be taken<br>into consideration and discussed in<br>the next meeting of the Board of<br>Directors. |
| Сι       | Itivating a Synergic Relationship with Sh   | areholders        |   |   |
|          | nciple 13: The company should treat all commendation 13.1   | shareholders fa   | airly and equitably, and also recognize, protect and fa   | acilitate the exercise of their rights.   |
|          | Board ensures that basic shareholder<br>rights are disclosed in the Manual on<br>Corporate Governance.  | Compliant         | Provide link or reference to the company's Manual<br>on Corporate Governance where shareholders'<br>rights are disclosed.<br>LMG's Manual on Corporate Governance filed on<br>31 May 2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance  |   |

| 2. | Board ensures that basic shareholder rights are disclosed on the company's website.  | Compliant         | Provide link to company's website<br>https://www.lmg.ph/   |  |
|----|--|-------------------|--|--|
| S  | upplement to Recommendation 13.1   |                   |  |  |
| 1  | Company's common share has one vote for one share.   | Compliant         | LMG's Amended Articles of Incorporation dated 25<br>June 2020  |  |
| 2  | Board ensures that all shareholders of<br>the same class are treated equally<br>with respect to voting rights,<br>subscription rights and transfer rights.   | Compliant         | Provide information on all classes of shares,<br>including their voting rights if any.<br>LMG's Amended Articles of Incorporation dated 25<br>June 2020; LMG's Manual on Corporate<br>Governance filed on 31 May 2017. |  |
| 3  | Board has an effective, secure, and efficient voting system.   | Compliant         | Provide link to voting procedure. Indicate if voting is<br>by poll or show of hands.<br>LMG's Amended By-Laws dated 25 June 2020.  |  |
| 4  | Board has an effective shareholder<br>voting mechanisms such as<br>supermajority or "majority of minority"<br>requirements to protect minority<br>shareholders against actions of<br>controlling shareholders. | Non-<br>compliant | Provide information on shareholder voting<br>mechanisms such as supermajority or "majority of<br>minority", if any.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 5  | Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.  | Compliant         | Provide information on how this was allowed by board (i.e., minutes of meeting, board resolution).<br>LMG's Amended By-Laws dated 25 June 2020.  |  |

| 6. Board clearly articulates and<br>enforces policies with respect to<br>treatment of minority shareholders.  | Compliant | <ul> <li>Provide information or link/reference to the policies<br/>on treatment of minority shareholders</li> <li>The protection of the minority shareholders is stated<br/>in the Manual on Corporate Governance which<br/>clearly states that the Board adheres to the best<br/>practice on the treatment of minority stakeholders<br/>of the Corporation.</li> </ul>   |  |
|---|-----------|---|--|
| 7. Company has a transparent and specific dividend policy.  | Compliant | <ul> <li>Provide information on or link/reference to the company's dividend Policy.</li> <li>LMG Manual on Corporate Governance filed on 31 May 2017</li> <li>https://www.lmg.ph/pages/manual-on-corporate-governance</li> <li>Indicate if company declared dividends. If yes, indicate the number of days within which the dividends were paid after declaration. In case the company has offered scrip-dividends, indicate if the company paid the dividends within 60 days from declaration</li> </ul> |  |
| Ontional Decommondation 12.1  |           | N/A   |  |
| <ul> <li>Optional: Recommendation 13.1</li> <li>1. Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.</li> </ul> | Compliant | Identify the independent party that counted/validated the votes at the ASM, if any.<br>Stock Transfer Service Inc.  |  |
| Recommendation 13.2   |           |   |  |
| 1. Board encourages active<br>shareholder participation by sending<br>the Notice of Annual and Special<br>Shareholders' Meeting with sufficient                             | Compliant | Indicate the number of days before the annual stockholders' meeting or special stockholders' meeting when the notice and agenda were sent out.  |  |

| and relevant information at least 28<br>days before the meeting.   |           | The Notice and Agenda of the 2020 Annual<br>Stockholders' Meeting was published and<br>distributed on 25 August 2020 or twenty-four (24)<br>days before the date of the 2020 Annual<br>Stockholders' Meeting.<br>Indicate whether shareholders' approval of<br>remuneration or any changes therein were<br>included in the agenda of the meeting.<br>Not included in the Agenda<br>Provide link to the Agenda included in the<br>company's Information Statement (SEC Form 20-IS).<br>https://edge.pse.com.ph/openDiscViewer.do?edg<br>e_no=041aaab0b542512d0de8473cebbd6407 |  |
|--|-----------|--|--|
| <ol> <li>Company's Notice of Annual<br/>Stockholders' Meeting contains the<br/>following information:         <ul> <li>The profiles of directors (i.e., age,<br/>academic qualifications, date of<br/>first appointment, experience, and<br/>directorships in other listed<br/>companies)</li> <li>Auditors seeking appointment/re-<br/>appointment</li> </ul> </li> </ol> | Compliant | Provide link or reference to the company's notice of<br>Annual Shareholders' Meeting.<br><u>https://edge.pse.com.ph/openDiscViewer.do?edg</u><br><u>e_no=38b1261ef9dba4b70de8473cebbd6407</u>  |  |
| Optional: Recommendation 13.2  | I         |  |  |
| <ol> <li>Company provides rationale for the<br/>agenda items for the annual<br/>stockholders meeting</li> </ol>  | Compliant | Provide link or reference to the rationale for the agenda items.   |  |

| Do | commendation 13.3  |           | https://edge.pse.com.ph/openDiscViewer.do?edg<br>e_no=041aaab0b542512d0de8473cebbd6407  |  |
|----|--|-----------|---|--|
| 1. |  | Compliant | Provide information or reference to a document<br>containing information on all relevant questions<br>raised and answers during the ASM and special<br>meeting and the results of the vote taken during the<br>most recent ASM/SSM.<br>LMG 17-C Disclosure of Result of Annual<br>Stockholders Meeting under PSE Form 4-24<br>submitted on 17 September 2020; LMG 17-C<br>Disclosure of Result of Organizational Meeting under<br>PSE Form 4-25 submitted on 18 September 2020. |  |
| 2. | Minutes of the Annual and Special<br>Shareholders' Meetings were<br>available on the company website<br>within five business days from the end<br>of the meeting.                        | Compliant | Provide link to minutes of meeting in the company<br>website.<br>Indicate voting results for all agenda items,<br>including the approving, dissenting and abstaining<br>votes.<br>Indicate also if the voting on resolutions was by poll.<br>Include whether there was opportunity to ask<br>question and the answers given, if any.<br><u>https://www.lmg.ph/pages/annual-stockholders-<br/>meeting</u>  |  |
|    | pplement to Recommendation 13.3<br>Board ensures the attendance of the<br>external auditor and other relevant<br>individuals to answer shareholders<br>questions during the ASM and SSM. | Compliant | Indicate if the external auditor and other relevant<br>individuals were present during the ASM and/or<br>special meeting.   |  |

|   |                   | The external auditor, Reyes Tacandong & Co. was present during the ASM.   |   |
|---|-------------------|---|---|
| Recommendation 13.4   |                   |   |   |
| <ol> <li>Board makes available, at the option<br/>of a shareholder, an alternative<br/>dispute mechanism to resolve intra-<br/>corporate disputes in an amicable<br/>and effective manner.</li> </ol> | Compliant         | Provide details of the alternative dispute resolution<br>made available to resolve intra-corporate disputes.<br>LMG's Manual on Corporate Governance filed on<br>31 May 2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance |   |
| 2. The alternative dispute mechanism is<br>included in the company's Manual<br>on Corporate Governance.   | Compliant         | Provide link/reference to where it is found in the<br>Manual on Corporate Governance.<br>LMG's Manual on Corporate Governance filed on<br>31 May 2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance                        |   |
| Recommendation 13.5   |                   |   |   |
| <ol> <li>Board establishes an Investor<br/>Relations Office (IRO) to ensure<br/>constant engagement with its<br/>shareholders.</li> </ol>   | Non-<br>compliant | Disclose the contact details of the officer/office<br>responsible for investor relations, such as:<br>1. Name of the person<br>2. Telephone number<br>3. Fax number<br>4. E-mail address  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk profile<br>and nature of operations of the<br>company. |
| <ol> <li>IRO is present at every shareholder's meeting.</li> <li>Supplemental Recommendations to Princip</li> </ol>   | Non-<br>compliant | Indicate if the IRO was present during the ASM.   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk profile<br>and nature of operations of the<br>company. |

|  | akeover measures or similar devices<br>hat were avoided by the Board.   |
|--|---|
| 2. Company has at least thirty percent<br>(30%) public float to increase liquidity<br>in the market.       Compliant       Indicate the company's public float.         As per the Public Ownership Report filed with the PSE<br>on 14 January 2021 for the quarter ending 31<br>December 2020, the Public Float of LMG is 33.38%.<br>This can be accessed at<br><a href="https://edge.pse.com.ph/openDiscViewer.do?edg">https://edge.pse.com.ph/openDiscViewer.do?edg</a> |   |
| Optional: Principle 13   |   |
| to encourage shareholders to compliant practices to encourage shareholders' participation into engage with the company beyond beyond ASM.  | nis recommendation shall be taken<br>to consideration and shall be<br>iscussed in the next meeting of the<br>bard of Directors. |
| electronic voting in absentia at the compliant electronic voting in absentia, if any. into Annual Shareholders' Meeting.   | nis recommendation shall be taken<br>to consideration and shall be<br>iscussed in the next meeting of the<br>bard of Directors. |
| Duties to Stakeholders   |   |
| Principle 14: The rights of stakeholders established by law, by contractual relations and through voluntary commitr<br>stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective<br>rights.  |   |
| Recommendation 14.1  |   |
| various stakeholders and promotes compliant information or reference to a document containing into cooperation between them and the information on the company's policies and disc   | his recommendation shall be taken<br>to consideration and shall be<br>iscussed in the next meeting of the<br>bard of Directors. |
| Recommendation 14.2  |   |

| <ol> <li>Board establishes clear policies and<br/>programs to provide a mechanism on<br/>the fair treatment and protection of<br/>stakeholders.</li> </ol>  | Non-<br>compliant | Identify policies and programs for the protection<br>and fair treatment of company's stakeholders   | This recommendation shall be taken<br>into consideration and shall be<br>discussed in the next meeting of the<br>Board of Directors. |
|---|-------------------|---|--|
| Recommendation 14.3   |                   |   |  |
| <ol> <li>Board adopts a transparent<br/>framework and process that allow<br/>stakeholders to communicate with<br/>the company and to obtain redress<br/>for the violation of their rights.</li> </ol> | Compliant         | Provide the contact details (i.e., name of contact<br>person, dedicated phone number or e-mail<br>address, etc.) which stakeholders can use to voice<br>their concerns and/or complaints for possible<br>violation of their rights. |  |
|   |                   | Ronald Ian Ching, (02) 86870583,<br><u>ianching@hotmail.com</u>   |  |
|   |                   | Provide information on whistleblowing policy, practices and procedures for stakeholders.  |  |
|   |                   | LMG's Manual on Corporate Governance filed on<br>31 May 2017<br>https://www.lmg.ph/pages/manual-on-corporate-<br>governance   |  |
| Supplement to Recommendation 14.3   |                   |   |  |
| <ol> <li>Company establishes an alternative<br/>dispute resolution system so that<br/>conflicts and differences with key<br/>stakeholders is settled in a fair and</li> </ol>                         | Compliant         | Provide information on the alternative dispute resolution system established by the company.  |  |
| expeditious manner.   |                   | LMG's Manual on Corporate Governance filed on<br>31 May 2017<br><u>https://www.lmg.ph/pages/manual-on-corporate-</u><br><u>governance</u>   |  |
| Additional Recommendations to Principle   |                   |   |  |
| 1. Company does not seek any exemption from the application of a law, rule or regulation especially   | Compliant         | Disclose any requests for exemption by the company and the reason for the request.  |  |

|      | when it refers to a corporate<br>governance issue. If an exemption<br>was sought, the company discloses<br>the reason for such action, as well as<br>presents the specific steps being<br>taken to finally comply with the<br>applicable law, rule or regulation. |                   | None.   |  |
|------|---|-------------------|---|--|
| 2.   | Company respects intellectual property rights.  | Compliant         | Provide specific instances, if any.<br>None.  |  |
| Or   | otional: Principle 14   |                   | Norie.  |  |
|      | Company discloses its policies and<br>practices that address customers'<br>welfare  | Non-<br>Compliant | Identify policies, programs and practices that<br>address customers' welfare or provide<br>link/reference to a document containing the same.                          | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 2.   | Company discloses its policies and<br>practices that address<br>supplier/contractor selection<br>procedures   | Non-<br>Compliant | Identify policies, programs and practices that<br>address supplier/contractor selection procedures or<br>provide link/reference to a document containing<br>the same. | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| Dali |   |                   |   |  |
|      | rticipate in its corporate governance pr  |                   | hould be developed to create a symbiotic environm   | ent, realize the company's goals and   |
|      | commendation 15.1   |                   |   |  |
| 1.   | Board establishes policies, programs<br>and procedures that encourage<br>employees to actively participate in<br>the realization of the company's<br>goals and in its governance.   | Non-<br>compliant | Provide information on or link/reference to company policies, programs and procedures that encourage employee participation.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk   |

|    |  |                   |   | profile, and nature of operations of the company.  |
|----|--|-------------------|---|--|
| Su | pplement to Recommendation 15.1  |                   |   |  |
| 1. | Company has a<br>reward/compensation policy that<br>accounts for the performance of the<br>company beyond short-term<br>financial measures.        | Non-<br>compliant | Disclose if company has in place a merit-based<br>performance incentive mechanism such as an<br>employee stock option plan (ESOP) or any such<br>scheme that awards and incentivizes employees, at<br>the same time aligns their interests with those of the<br>shareholders. | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 2. | Company has policies and practices<br>on health, safety and welfare of its<br>employees.   | Non-<br>compliant | Disclose and provide information on policies and<br>practices on health, safety and welfare of<br>employees. Include statistics and data, if any.   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 3. | Company has policies and practices<br>on training and development of its<br>employees.   | Non-<br>Compliant | Disclose and provide information on policies and<br>practices on training and development of<br>employees.<br>Include information on any training conducted or<br>attended.   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| Re | commendation 15.2  |                   |   |  |
|    | Board sets the tone and makes a<br>stand against corrupt practices by<br>adopting an anti-corruption policy<br>and program in its Code of Conduct. | Non-<br>compliant | Identify or provide link/reference to the company's policies, programs and practices on anti-corruption   | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company. |
| 2. | Board disseminates the policy and program to employees across the  | Non-<br>compliant | Identify how the board disseminated the policy and program to employees across the organization   | Based on the assessment of the<br>Board of Directors, full compliance  |

|    | organization through trainings to<br>embed them in the company's<br>culture.  |                   |  | with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company.  |
|----|---|-------------------|--|--|
|    | pplement to Recommendation 15.2<br>Company has clear and stringent  | Non-              | Identify or provide link/reference to the company  | Based on the assessment of the   |
|    | policies and procedures on curbing<br>and penalizing employee<br>involvement in offering, paying and  | compliant         | policy and procedures on penalizing employees involved in corrupt practices.   | Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into  |
|    | receiving bribes.   |                   | Include any finding of violations of the company policy.   | account the size, structure, risk profile<br>and nature of operations of the<br>company.   |
| Re | commendation 15.3   |                   |  |  |
| 1. | Board establishes a suitable<br>framework for whistleblowing that<br>allows employees to freely<br>communicate their concerns about<br>illegal or unethical practices, without<br>fear of retaliation | Non-<br>compliant | Disclose or provide link/reference to the company<br>whistle-blowing policy and procedure for<br>employees.<br>Indicate if the framework includes procedures to<br>protect the employees from retaliation. | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of |
|    |   |                   | Provide contact details to report any illegal or   | the company.   |
| 2  | Board establishes a suitable  | Non-              | unethical behavior.  | Based on the assessment of the   |
|    | framework for whistleblowing that<br>allows employees to have direct<br>access to an independent member<br>of the Board or a unit created to<br>handle whistleblowing concerns.                       | compliant         |  | Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk<br>profile, and nature of operations of<br>the company.                   |
| 3. | Board supervises and ensures the<br>enforcement of the whistleblowing<br>framework.   | Non-<br>compliant | Provide information on how the board supervised<br>and ensured enforcement of the whistleblowing<br>framework, including any incident of<br>whistleblowing.  | Based on the assessment of the<br>Board of Directors, full compliance<br>with this recommendation is currently<br>not urgently needed taking into<br>account the size, structure, risk   |

|   |                   |   | profile, and nature of operations of the company.  |
|---|-------------------|---|--|
|   | •                 | in all its dealings with the communities where it operat<br>progressive manner that is fully supportive of its compre   |  |
| <ol> <li>Company recognizes and places<br/>importance on the interdependence<br/>between business and society, and<br/>promotes a mutually beneficial<br/>relationship that allows the company<br/>to grow its business, while contributing<br/>to the advancement of the society<br/>where it operates.</li> </ol> | Non-<br>compliant | Provide information or reference to a document<br>containing information on the company's<br>community involvement and environment-related<br>programs.   | The Corporate Governance<br>Committee is preparing an<br>Economic, Environmental, Social<br>and Governance Policy. |
| Optional: Principle 16  |                   |   |  |
| <ol> <li>Company ensures that its value chain<br/>is environmentally friendly or is<br/>consistent with promoting sustainable<br/>development</li> </ol>  | Non-<br>compliant | Identify or provide link/reference to policies,<br>programs and practices to ensure that its value<br>chain is environmentally friendly or is consistent with<br>promoting sustainable development. | The Corporate Governance<br>Committee is preparing an<br>Economic, Environmental, Social<br>and Governance Policy. |
| <ol> <li>Company exerts effort to interact<br/>positively with the communities in<br/>which it operates</li> </ol>  | Non-<br>compliant | Identify or provide link/reference to policies,<br>programs and practices to interact positively with<br>the communities in which it operates.  | The Corporate Governance<br>Committee is preparing an<br>Economic, Environmental, Social<br>and Governance Policy. |

Pursuant to the requirements of the Securities Regulation Code, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized. JUN 30 2021 2021 in the City of IN WITNESS WHEREOF, the parties have hereunto set their hands on this \_\_\_\_ day of \_ MANDALUYONG CITY Volm ONALD IAN EDUARDO G. RØBINSON W. ROMMEL L. SYTIN W. CHING CASTELO SIAO Chailman of the Compliance Corporate Chief Board' of Directors Officer Secretary Executive Officer and President SIXTO S. RAFAEL L. ESQUIVIAS ANDRADA Independent Independent Director Director

## ACKNOWLEDGEMENT

REPUBLIC OF THE PHILIPPINES )

## CITY OF MANDALUYONG CITY ) S.S.

in **MANDALUYONG Sity** Philippines, affiants exhibiting

SUBSCRIBED AND SWORN to before me this \_\_\_\_\_ to me their competent evidence of identity as follows:

| NAME                | COMPETENT EVIDENCE OF IDENITY  | DATE & PLACE OF ISSUE         |
|---------------------|--------------------------------|-------------------------------|
| ROMMEL L. SYTIN     | DRIVER'S LICENSE N04-88-070418 | Valid until 29 September 2022 |
| ROBINSON W. SIAO    | DRIVER'S LICENSE G01-88-047886 | Valid until 9 May 2023        |
| FDUARDO G. CASTELO  | SENIOR CITIZEN ID NO. 39772    | Issued on 12 January 2010     |
| RONALD IAN W. CHING | DRIVER'S LICENSE X01-12-002453 | Valid until 19 August 2022    |
| RAFAEL L. ANDRADA   | PASSPORT NO. P0849190A         | Issued on 4 November 2016     |
| SIXTO S. ESQUIVIAS  | PASSPORT NO. P5965094A         | Issued on 9 February 2018     |

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UGAN BLIC PPT. NO. 0442-21 Until 12/31,2022 IBP No. 134105 Dec. 9, 2020 Rizal Chapter Roll No. 26890 Lifetime Roli No. 20890 Lifetime MCLE No. VI-0012875 until 4/14/2022 TIN No. 116-239-956 PTR No. 4574511 01/04/2021 Tel. No. (02) 854-523-2 Rm. 314 J&B Bldg., 251 EDSA, Mandaluyong City