

Mergers & Acquisitions
2024

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Mergers & Acquisitions

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Colour Coding	*	Blue Text - Reference to statutes, case law, provisions of the Takeover Code.
<u>Guide</u>	*	Green Text - Reference to textbook paragraphs and other notes in this guide.

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User note: Mergers & Acquisitions is a document heavy module. Accordingly, various example documents (such as the example SPA etc.) for students to refer to have been included in a separate Appendix to the guide.

Sections of this guide concerning public companies have been written in advance of changes introduced by the <u>Financial Services and Markets Act 2023</u>. This is in-line with the University of Law's LPC syllabus, which relies upon the textbook Public Companies & Equity Finance 2023 (which was written advance of the 2023 Act).

1. Preliminary Matters

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Mergers & Acquisitions

Overview	The Mergers & Acquisitions module considers the methods and mechanics of company takeovers .	
	*	This note is intended as a brief introduction to the subject, considering in particular the differences between share acquisitions, and asset acquisitions.

Terminology	" <u>Merger</u> "	❖ There is no legal definition of a "merger".
		♣ However broadly speaking, a "merger" occurs where two separate entities combine to create a new, joint entity. The new entity takes on both the risk and rewards of the combined enterprise.
		❖ The two groups of shareholders are, generally, in a position to <u>continue their shareholdings as before but on a combined basis</u> (i.e., there is <u>no transfer of control</u>).
	"Acquisition"	❖ By contrast, an <i>acquisition</i> is where one entity takes over ownership or control of another i.e., it is a takeover.

Share Acquisitions and Asset Acquisitions

❖ Acquisitions, 1.2

Overview	❖ There are two main types of acquisition:	
	Share Acquisitions: this is the sale and purchase of the shares of a private company (the 'target company').	
	Asset Acquisitions: this is the sale and purchase of the <u>underlying assets</u> of an operational business.	

	Share Acquisition	Asset Acquisition
	<u>Acquisitions, 1.2.1</u>	<u>Acquisitions, 1.2.3</u>
What is it?	❖ The target company's shares are acquired by a buyer.	❖ The buyer <u>acquires the underlying assets of the target</u> that are
	 The target company still exists in its own right; its shares just transfer from the old owners, to the new owners. The target company, therefore: 	needed to carry on its business. E.g., premises, plant and machinery, intellectual property, contracts with third parties, goodwill. If the buyer wishes to continue trading, it must also acquire "goodwill" i.e., the intangible asset which reflects the value of the business attributable the company's brand

© LPC Buddy	Share Acquisition	Asset Acquisition
	Acquisitions, 1.2.1	Acquisitions, 1.2.3
	Remains in the same commercial position as it	recognition, its customer base, and employee relations
	was prior to the acquisition;	etc.
	Still owns and runs the business;	❖ Ownership of the target Company DOES NOT TRANSFER IN ITS
		OWN RIGHT; merely the ownership of specific assets previously
	Will continue to have whatever assets, liabilities,	owned by the target.
	rights or obligations it had before the acquisition.	
	❖ Where all shares in the target company are purchased and	
	become owned by another company:	
	The owner becomes the " holding company ".	
	The <u>target company</u> becomes a " <u>wholly owned</u>	
	subsidiary".	
	➤ If the target company itself owns shares in another	
	company (i.e., it has a subsidiary), ownership of the	
	subsidiary will also transfer to the buyer.	
Example	* The diagram below sets out a simple structure for a share	❖ The diagram below sets out a simple structure for an asset
Structure	acquisition.	acquisition.
<u>Diagram¹</u>		
	* The "sellers" are the shareholders of Street Printers Limited	❖ The "seller" is Computers R Us Limited .
	• m (1	❖ The "buyer" is Avaricious Limited
	❖ The "buyer" is Big Limited .	The buyer is available infilted
		❖ Consideration is paid to Computers R Us Limited .

¹Workshop 1, Prep Task, Questions 1 and 2

Share Acquisition	Asset Acquisition	
<u>Acquisitions, 1.2.1</u>	Acquisitions, 1.2.3	
Consideration is paid to the <u>shareholders</u> of Street Printers Limited.	❖ Where the target is already incorporated, the assets of the target are owned by that company; accordingly, the seller will be the target	
Sale of shares Steve Andy Big Limited Payment Street Printers Limited	 company itself. This has implications in respect of, for example, tax, as the owners of the target must extract the sale proceeds from the target (which in itself will incur a tax liability). Sells identified assets and liabilities	
	Computers R Us Limited Software Division Manufacturing Division Avaricious Limited Acquires assets of Manufacturing Division (Promises Favings and	
	(Premises Equipment Orders Name Employees) (Premises Equipment Orders Name Employees)	

Legal Mergers

Acquisitions,

- ❖ There is no specific formal procedure in England and Wales to effect a "merger" by statute.
- ❖ As a result, most mergers are "general mergers" i.e., a contractual offer and acceptance.
- ❖ However, it is possible to take control over a company using a **scheme of arrangement** under <u>Part 26 of the CA 2006:</u>
 - > This is a binding **agreement between a company and its members or creditors**, which is **supervised by the court**.
 - > It is flexible, and allows for almost any kind of internal reorganisation, merger or demerger.
 - Schemes of Arrangement, however, tend **not to be used for the acquisition of private companies** as the court procedure is **complex** and **time-consuming**.
 - See notes on <u>Takeovers by Scheme of Arrangement</u> in <u>Workshop 9.</u>

Advantages And Disadvantages of Different Types of Acquisition

• This note compares the two forms of acquisition (share acquisitions and asset acquisitions), and explains, in relation to particular headings, which form of acquisition is likely to be more beneficial from a *seller's perspective*.

- ❖ The grid below is colour coded with a view to making the benefits quick to spot, as follows:
 - ➤ Green Shading = the generally **advantageous** option.
 - ➤ Red Shading = the generally **disadvantageous** option.
 - Amber Shading = the <u>neither advantageous nor disadvantageous</u> option.

Seller's Perspective¹

❖ Acquisitions, 1.3.1

	Share Acquisition	Asset Acquisition
<u>Clean Break</u>	❖ A share acquisition results in a "clean break" from the	❖ The legal liabilities of the business remain with the <i>seller</i> .
	business.	
Acquisitions,		❖ This is because the <i>company itself</i> has not been transferred;
<u>1.3.1.1</u>	❖ The seller transfers <i>shares</i> and so the company is	accordingly, the liabilities of that company remain liabilities of the
	transferred to the buyer and carries on in its own right.	seller.
	The seller severs their connection with the company, and	❖ An example includes the obligation to fulfil contracts entered into by
	all liabilities of the company are transferred (though	the seller. This will generally remain with the seller after the sale as
	subject to protections in the SPA).	only the benefit of contracts can be assigned without the consent of
		the third party (see notes on <u>Transfer of Assets</u> in <u>Workshop 6</u>).
	❖ The seller will, however, need to discharge themselves	
	from any personal guarantees offered.	Even if the buyer contractually agrees (with the seller) to assume
		responsibility for liabilities, this will not bind third parties who
		may seek to enforce against the seller.

¹ Workshop 1, Prep Task, Question 4

© LPC Buddy	Share Acquisition	Asset Acquisition
		Contractual rights between buyer and seller (e.g., indemnities), can also be difficult to enforce (e.g., an indemnity will be of little use if a buyer is insolvent).
Scope of Warranties and Due Diligence Acquisitions, 1.3.1.2	 The scope of warranties given, and due diligence required, will generally be wider for share acquisitions. This is because buyer will take on all liabilities, including any hidden liabilities. 	❖ The scope of warranties and due diligence will generally be narrower for asset acquisitions because the buyer will be focused on protecting itself only in relation to those assets/liabilities that it has agreed to take on.
Transfer of Title	❖ It is much simpler to transfer title on a share sale than an asset sale.	The transfer of the various assets of a business is much more administratively complex.
Acquisitions, 1.3.1.3	❖ All that is needed is a stock transfer form .	 Each asset of the business must be transferred separately, which can involve complications (e.g., consents may be required from third parties to transfer assets, such as the consent of a landlord to assign a lease). Formal transfers will be required of certain assets such as: Land; and Intellectual Property rights.
Financial Services Regulation Acquisitions, 1.3.1.4; 9.2.1.1	 Regulatory requirements are more complicated on a share acquisition. This is because shares are classified as an "investment" for the purposes of the Financial Services and Markets Act 2000 (FSMA 2000). 	 An asset acquisition is not a regulated activity under FSMA 2000. That said, compliance with FSMA 2000 may still be necessary in circumstances where the parties only decide at a late stage to dispose of assets rather than the businesses' shares.
	❖ As a result, <u>\$21 FSMA 2000</u> makes it a criminal offence for any person other than an authorised person to "communicate an invitation or inducement to engage in	

© LPC Buddy	Share Acquisition	Asset Acquisition
	investment activity" UNLESS the contents of have been approved by an authorised person.	
	Accordingly, mere <u>approaches</u> by a seller to potential buyers aimed at inducing them to enter negotiations for the acquisition of shares will be a <u>"regulated activity".</u>	
	The seller must therefore seek the approval of an authorised person if there is any possibility of the section applying.	
	Breach of the restriction is a <u>criminal offence</u> , and renders any <u>sale and purchase agreement unenforceable</u> .	
	Professional advisers should also ensure that they are authorised to carry out a "regulated activity", as advising on and arranging a share purchase constitutes a "regulated activity" (<u>s22 FSMA 2000</u>).	
	♣ However, if they are not authorised, solicitors can seek to ensure that the transaction is excluded under the Financial Services and Markets Act 2000 (Regulated Activities) Order 2001 (SI 2001/544). Art 70 excludes activities carried on in connection with the sale of a body corporate if:	
	That sale will result in the buyer owning 50% or more of the company's voting shares; or	

© LPC Buddy	Share Acquisition	Asset Acquisition
	 The transaction is designed to enable the buyer to obtain day-to-day control of the company's affairs. This catches most company acquisitions. Further, mere financial promotions for the transaction may also be exempt under Art 62, FSMA 2000 (Financial Promotion) Order 2005 (SI 	
	2005/1529) in the same circumstances.	
Employees Acquisitions, 1.3.1.5	 There is no change of employer in a share acquisition. The company itself has changed ownership. The target company remains the employer before and after the acquisition, and there is therefore no direct effect on the contracts of employment of the workforce. The share sale will not, therefore, give rise to any potential claims (though separate actions by the buyer or seller e.g., dismissal of an employee, may result in a claim). 	 The Transfer of Undertakings (Protection of Employment) Regulations 2006 (TUPE) will generally apply. Where TUPE applies, the rights and obligations of employees will automatically be transferred to the buyer (whether the buyer wants this to be the case or not). TUPE applies if the transfer of assets enables an identifiable business to be continued by the buyer in essentially the same form.
		❖ As with share sales, separate actions by the buyer or seller e.g., dismissal of an employee, may result in a claim against the other party.
Taxation Factors	The tax consequences of a share acquisition are straightforward.	The tax consequences of an asset acquisition are more complicated, which results in administrative inconvenience.
	Consideration is received by the seller's shareholders who will incur either:	 There is also a two-tier taxation system for asset sales: The selling company incurs a corporation tax charge on the sale of its assets:

© LPC Buddy	Share Acquisition	Asset Acquisition
	 ➤ A Capital Gain's Tax charge (if they are individuals); or ➤ A Corporation Tax charge (if they are corporate shareholders). ❖ However, for corporate shareholders, any capital gain is normally exempt from corporation tax where the seller is disposing of a "substantial shareholding". Broadly, this is where the selling company seeks to dispose of 10% or more of the ordinary share capital. 	 The sale of capital assets may give rise to a chargeable gain. The sale of stock will be chargeable as income. The sale of assets where capital allowances have previously been claimed may trigger balancing charges which are treated as income receipts. The shareholders may then also be charged to tax when extracting the proceeds of sale. They can either: Have the net proceeds of sale distributed to them directly (e.g., by winding up the company): This will be treated as a disposal of shares for CGT purposes and will incur a CGT charge. Have the proceeds of sale distributed by dividend: this incurs an income tax charge (though the shareholders will have a tax credit). However corporate shareholders are unlikely to incur a tax charge due to the "substantial shareholder" exemption.
Taxation – Availability of Reliefs on Proceeds of Sale	❖ Shares are not qualifying assets for the purpose of roll-over relief (which, if it applies, allows a capital gain to be "rolled over" into a replacement asset resulting in any CGT charge being postponed until that replacement asset is disposed of and not replaced).	 Roll-over relief may be applicable. Sales of qualifying assets (e.g., plant and machinery, and land) may benefit from roll-over relief (s152 Taxation of Chargeable Gains Act 1992 (TCGA 1992)).

	Share Acquisition	Asset Acquisition
Individual	Individual shareholders may, however,	❖ This rolls over any gain into a replacement asset , and so any CGT
Shareholders	be able to claim "deferral relief" which	charge is postponed until that replacement asset is disposed of
	defers the chargeable gain if the	and is not replaced.
	shareholder reinvests the proceeds of a	
	share sale into new shares which qualify	❖ This is attractive where a selling company intends to buy new
	for the Enterprise Investment Scheme	assets e.g., if it is selling part of its business, and intends to acquire
	(see notes on <u>Tax Reliefs on a Share</u>	new assets to develop other areas of its business.
	<u>Sale</u>).	
<u>Corporate</u>	❖ No deferral relief is available.	
Shareholders		
	❖ However, any capital gain is likely to be	
	exempt from corporation tax where the	
	seller is disposing of a "substantial	
	shareholding".	

Advantages and Disadvantages of Different Types of Acquisition

Overview	This note compares the two forms of acquisition (share acquisitions and asset acquisitions), and explains, in relation to particular headings, which form of acquisition is likely to be more beneficial from a <u>buyer's perspective</u> .
	 The grid below is colour coded with a view to making the benefits quick to spot, as follows: Green Shading = the generally <u>advantageous</u> option.
Red Shading = the generally disadvantageous option.	
	Amber Shading = the neither advantageous nor disadvantageous option.

Buyer's Perspective¹

❖ Acquisitions, 1.3.2

	Share Acquisition	Asset Acquisition
<u>Trade</u>	❖ There is little disruption to ongoing trade as the company's	❖ An asset acquisition is more likely to prompt customers and suppliers
Continuity	assets and outstanding contracts remain unaffected by the	to review their dealings with the new owners.
	change in ownership.	
Acquisitions,		❖ This is because existing contracts will not be transferred
<u>1.3.2.1</u>	❖ However, the buyer has no guarantees that those who are	automatically; they must be assigned or novated, which generally
	<u>accustomed</u> (but not obliged) to deal with the company will	requires either consent or notice to the other party to the contract .
	continue to do so.	This gives the third party the opportunity to renegotiate terms as a
		price for allowing assignment.
	❖ For example, some contracts may contain a clause which	
	permits a party to terminate where control of the company	❖ Assignments of leasehold property will normally require the buyer to
	<u>changes hands</u> .	give the landlord suitable guarantees.
Choice of	❖ In a share acquisition, the buyers get <i>all</i> of the businesses '	❖ Buyers can pick and choose which assets they buy . This allows for
assets and	<u>assets</u> , whether they want them or not.	greater flexibility.
<u>liabilities</u>		
	❖ This may <u>result in unnecessary assets being acquired</u> , e.g.,	❖ The buyer can also select the liabilities for which they agree to
Acquisitions,	duplicate plant and machinery.	take responsibility, subject to a few statutory exceptions (e.g.,
<u>1.3.2.2;</u>		employees and environmental matters).

¹ Workshop 1, Prep Task, Question 3

© LPC Buddy		Share Acquisition		Asset Acquisition
<u>1.4.2 (Hive-</u> <u>Downs)</u>	 whether hidde The potential s whereby the ta wants to acquire 	o receive all of the liabilities of the company, en or not. colution to this is to conduct a "hive-down" rget transfers specific assets which the buyer re to a new company ("Newco"), and the buyer a share acquisition of Newco.	The buyer acquires a bundle of <u>identified</u> liabilities so avoids the risk of <u>unknown or unquantified</u> liabilities.	
Acquisitions, 1.3.2.3	The appropriateness of a share or asset sale will, in part, depend on the buyer's commercial and organisational objectives .			
Securing	_	a public company , a lender is prohibited from	-	proposing to finance the acquisition through
Acquisitions, 1.3.2.4	taking a charge over the <i>target company's</i> assets because this constitutes financial assistance by a company for the purchase of its own shares, which is prohibited by <u>s678 CA 2006.</u> ★ If a buyer wishes to do this, it <u>must</u> proceed with an asset sale.			
Taxation	Base costs for	❖ By contrast to the position on asset sales,	Base costs for	❖ Chargeable assets such as land have a higher
factors Acquisitions, 1.3.2.5	CGT	shares are deemed to be acquired by the buyer at the cost for which they were originally acquired by the company (i.e., the original cost before the acquisition). On a subsequent disposal, corporation tax will therefore be charged on the increase, which will generally be much larger than on an asset sale.	CGT	 base cost for capital tax purposes. This reduces the overall capital gain. The assets are deemed to be acquired at market value, and disposed of at market value.
	Capital Allowances	❖ N/A	Capital Allowances	The purchase of certain assets enables the buyer to obtain <u>tax relief</u> by writing down allowances on the price paid for them.
	Apportionment of Purchase Consideration	❖ N/A	Apportionment of Purchase Consideration	The consideration will need to be apportioned between the various <u>types of assets</u> acquired.

	Share Acquisition	Asset Acquisition	
Acquiring the Tax Position o the Company	 This is means that tax liabilities can arise (and bind the buyer) in relation to activities prior to the sale. The buyer will ordinarily seek an indemnity from the seller against these in a Tax Deed of Covenant. The buyer can also potentially take advantage of the company's tax credits; e.g., s45 Corporation Tax Act 2010 which permits trading losses to be carried forward and set against future trading profits. 	difference incompany App "fair App "fair How other sellet the Company The bout How	buyer has a different tax identity to the
VAT	❖ Not generally chargeable on a share sale.		T is chargeable on the sale of a business (1), Value Added Tax Act 1994).

Acquisitions, 8.4.4.6
Walue Added Tax (Special Provisions) Order 1985 (Si 1995/1268), but only where this is "as a going concern". ★ The transfer of a business "as a going concern" if in contrast to the mere transfer of certain business assets. ★ In determining whether the sale is of a business as a going concern, regard must be had to all of the circumstances, including: ▶ The wording of the sale and purchase agreement (although the label the parties use is not conclusive); ▶ Whether goodwill (and the right to use the business name), contracts and customer lists are transferred; ▶ Whether the workforce is transferred; ▶ Whether the buyer can carry on the same type of activities without

Share Acquisition		Asset Acquisition	
Stamp Duty	❖ Is charged at a rate of 0.5% of the purchase price rounded to the nearest £5.		 ➤ Where part of a business is transferred, whether it is a severable unit, capable of standing on its own. ❖ For the Art 5 exemption to apply, two conditions must also be satisfied: ➤ The buyer must use the assets in the same kind of business as that carried on by the seller with no significant break; and ➤ The buyer must be a taxable person, or become a taxable person as a result of the transfer.
		Stamp Duty	 Generally, not payable as Stamp Duty is only paid on dutiable assets i.e., chiefly shares. Stamp Duty Land Tax may, however, be payable
			on an acquisition of land.

Pros and Cons of Share and Asset Acquisitions

<u>Overview</u>

❖ This note consolidates the various pros and cons of share acquisitions and asset acquisitions, organising them by the *type of acquisition* rather than the party involved.

Share Acquisition - Pros and Cons

	Pros		Cons
*	Clean break for the seller – they transfer all liabilities to the buyer.	*	All liabilities of the business transfer to the buyer. This includes any unknown liabilities. Con for the buyer.
*	Simple and easy to transfer title – just requires a stock transfer form.	*	The scope of warranties and due diligence will generally be wider for share acquisitions as the seller is transferring all liabilities. May be more costly and time consuming.
*	For the buyer: trade continuity – the business continues as a going concern. Less disruptive.	*	Increased regulation. Share acquisitions are regulated activities under FSMA 2000.
*	Tax consequences are straightforward and there is no "double taxation" unlike with asset acquisitions. In an asset acquisition: ➤ The selling company incurs a Corporation Tax charge. ➤ The selling shareholders may then also be charged to tax on the proceeds of sale.	*	Can be more difficult for the buyer to secure finance. If the target is a public company, lenders will be prohibited from taking charges over assets as they will be deemed to be financially assisting a company purchasing its own shares, and fall foul of insider dealing legislation.
*	VAT is not generally chargeable – advantage for the buyer.	*	Shares do not qualify for roll-over relief. Disadvantageous for the seller.
		*	Disadvantageous tax consequences for the buyer including: There will generally be a higher CGT charge because shares are deemed to be acquired by the buyer at the cost for which they were originally acquired by the company. No capital allowances are available – only buyers of assets can obtain tax relief by writing down certain assets. No ability to apportion the purchase consideration between different types of assets to secure a tax advantage. Stamp duty is payable by the buyer.

> The <u>buyer will be bound by existing</u> <u>tax liabilities.</u>

Asset Acquisition - Pros and Cons

	Pros	Cons
*	The buyer can "cherry pick"; i.e., it can choose which assets and liabilities it wishes to acquire.	The seller retains liability for all debts and obligations of the business.
*	Scope of warranties will generally be narrower than on a share acquisition.	Administratively complex to transfer a large number of assets separately.
*	Not a regulated activity.	Asset transfers may require third-party consent which may not be forthcoming or may be time consuming to acquire.
*	The buyer can offer assets of the target as security for a loan to finance the transaction.	* Tax consequences are more complicated .
		❖ There is, additionally, the potential double taxation for the sellers. In an asset acquisition the selling company incurs a corporation tax charge, and the selling shareholders may then also be charged to tax on the proceeds of sale.
*	The sellers will benefit from roll-over relief on CGT charges if they buy replacement assets.	The business does not transfer as a going concern.
		Suppliers may be prompted to review their relationships.
*	There are advantageous tax consequences for the buyer including:	• VAT is chargeable. This is a disadvantage for the buyer.
	Assets such as land have a	