

Business Law & Practice 2022 / 23



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Colour Coding Guide

- ❖ Blue Text Reference to statutes and case law.
- ❖ Green Text Reference to textbook¹ paragraphs, workshop tasks² and other notes in LPC Buddy.
- Orange Text Forms to file with Companies House.

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² References to Workshop tasks are to University of Law workshop tasks (which may be adopted by other LPC institutions). The content and structure of Workshops is subject to change at short notice and so task references should be treated as a general guide only.



¹ Textbook references are to the CLP Legal Practice Guides by CLP Publishing.



1. Partnerships

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<u>Partnerships - Introduction</u>

Business Law & Practice, Chapter 13

	& Pructice, Chapter 13		
What is a	❖ A partnership is where two or more people run and own a business together.		
Partnership?	❖ It is created when the definition in s1 of the Partnership Act 1890 is satisfied. There		
	are no further formalities required.		
<u>Business Law</u>	This means that:		
<u>& Practice,</u>	There is no r	requirement for a written agreement (although it may be advisable	
<u>13.2</u>	to have one)).	
	If the compo	onent elements are satisfied, a partnership will exist <u>even when the</u>	
	<u>individuals i</u>	nvolved are unaware of what they have created legally.	
Definition ¹	\$1 Partnership Act 1	890: "Partnership is the relation which subsists:	
	> Between per	rsons	
		a <u>business in common</u> .	
	With a view	· · · · · · · · · · · · · · · · · · ·	
	"Between Persons"	Partners can be individuals or companies.	
		* "Business" = "includes every trade, occupation or profession"	
	Business in	(s45 PA 1890).	
	Common"	Virtually any activity of a <u>commercial nature</u> is capable	
		of giving rise to a partnership (but not a charity; see	
		below).	
		❖ The business must be "carried on". This means that:	
		There must be more than "mere agreement".	
		 Illot v Williams & Others [2013] EWCA Civ 645 	
		However, there is no requirement that the parties	
		need to have actually commenced trading for a	
		partnership to be formed:	
		■ Khan v Miah [2000] 1 WLR 2123: "There is no	
		rule of law that the parties to a joint venture <u>do</u> not become partners until actual trading	
		commences. The rule is that persons who agree	
		to carry on a business activity as a joint venture	
		do not become partners until they actually	
		embark on the activity in question".	
		 In Khan, a partnership was held to exist where 	
		the parties had agreed to open a restaurant	
		together. Whilst they had not traded, they had	
		taken steps to pursue the venture, including	
		opening a joint bank account, obtaining a bank	
		loan, and acquiring premises, furniture and	
		equipment.	

¹ Workshop 1, Prep Task 1



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	<u>"With a view of</u>		
	profit"		
Effect of	A partnership is unincorporated; it has no separate legal personality .		
<u>Creation - No</u>			
Separate Legal	❖ This means that:		
<u>Personality</u>	"Partnership assets" are not owned by the partnership itself (because it is not a		
	legal entity); they are owned by the partners.		
	Partners will be personally liable for any debts, and their personal assets are at		
	risk.		
	As compared with a company, the benefits of a partnership are:		
	Lack of formality:		
	 Partners to not have to go through any of the extensive administrative 		
	and accounting requirements of a company. Partners are able to focus		
	on the business itself.		
	There is no requirement to make as much information public.		
<u>Fundamental</u>	Partners will tend to have the following rights and responsibilities:		
Characteristics			
of a	1. To be involved in making decisions which affect the business (s24(5)).		
Partnership ²	. To share in the profits of the business; (s2(3) provides that this will be prima facie		
	evidence that an individual is a partner (s24(1)).		
<u>Business Law</u>	3. To examine the accounts of the business;		
<u>& Practice,</u>	. To insist on openness and honesty from fellow partners;		
<u>13.2.2</u>	5. To <u>veto the introduction of a new partner</u> ; and <u>(s24(7)).</u>		
	6. Responsibility for sharing any losses made by the business (s24(1)).		
<u>Decision</u>	Partners make decisions by a <u>majority vote</u> (s24(8)).		
Making			
	* However:		
	A decision to change the nature of the partnership business can only be done		
	 unanimously (s24(8)). New partners can only be introduced with the consent of all existing partners 		
	(s24(7)).		
	<u>1524(7)).</u>		

Partner's Responsibilities

- ❖ Business Law & Practice, 15.2 15.3
- ❖ Partners are under a duty of the <u>utmost fairness and good faith</u> to each other.
- ❖ <u>\$28 \$30 PA 1890</u> expands upon this duty, providing that partners are under the following duties:

<u>s28 PA 1890</u> –	❖ Partners must divulge all relevant information connected with the business and	
<u>Divulge</u>	their relationship to the other partners.	
Information to	E.g., if, when selling business premises to the partnership, a partner	
Other Partners	suppresses information about the value of the premises.	
s28 PA 1890 –	Partners <u>must account to the firm for any benefit derived without the consent of</u>	
Accounting for	the other partners from a transaction concerning the partnership.	
<u>Benefits</u>	Has the partner derived a benefit?	

² Workshop 1, Prep Task 1



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	Was this with the other partner's consent?		
	E.g., if a partner is asked by a client of the firm to do some work in his spare		
	time, the money received from this will be cash of the partnership unless the		
	other partners consent to him keeping it.		
<u>s30 PA 1890</u> –	❖ If a partner runs a business "of the same nature" and competes with the firm, he		
Account for	must <u>account for any profits</u> made by this unless he has the consent of the other		
profits from	partners.		
competing	This catches businesses in direct competition with the partnership.		
businesses.	This does not necessarily include <u>similar, but non-competing businesses</u>		
	e.g., a business in a different part of the supply chain.		



The Partnership Agreement¹

- Business Law & Practice, Chapter 14
- **Fundamental Principle:**
 - ➤ The <u>Partnership Act 1890 implies basic terms</u> into every partnership agreement.
 - These <u>terms will not necessarily be appropriate for every partnership agreement</u> and the terms are not comprehensive in what they do cover, so a written agreement is often necessary.

Area of Issue (A-Z)	What the Partnership Act	Why is this problematic/what terms are desirable?
	<u>Implies</u>	
<u>Arbitration</u>	❖ Nothing	Can be useful to include an arbitration clause to
Business Law &		resolve disputes and avoid publicity, delay and
Practice, 14.8		expense of litigation.
Commencement	❖ Nothing.	Desirable to include a clause which specifies the
<u>Date</u>	The partnership comes	start-date of the partnership so it is certain
Business Law &	into being when the <u>s1</u>	when rights and obligations arise.
Practice, 14.2	definition is satisfied.	
<u>Dissolution Under</u>	Death or bankruptcy of a	It is normally desirable to depart from this and
<u>s33 PA 1890</u>	partner will	provide that the <u>remaining partners will</u>
	automatically dissolve	automatically continue in partnership on buying
Business Law &	the partnership (s33).	out the deceased/bankrupt partner's share.
<u>Practice, Chapter</u>		
<u>17.2.4</u>		
<u>Drawings</u>	❖ Nothing	❖ It may be desirable place a monthly limit on how
Business Law &		much each partner can draw from the business
Practice, 14.6		to prevent a partner draining funds.
<u>Duration and</u>	No duration is supplied	Any partner may terminate the entire
<u>Dissolution</u>	by the Act.	partnership <u>"at any time by giving notice of his</u>
Business Law &	If there is no agreement	intention to do so to all the other partners"
Practice, 14.3	to the contrary, the	<u>(s26).</u>
	partnership will be a	Notice is immediate, and does not need to be in
	"partnership at will"	<u>writing</u> unless the partnership agreement is
	<u>(s26).</u>	made by deed <u>(s26(2)).</u>
	"Partnership at will"	Flexible for the partners, but unsecure for the
	means that the	business as whole partnership can be brought to
	partnership continues	an end on the whim of a single partner.
	unless a partner gives	Amendments might include:
	notice to terminate the	Specifying a <u>minimum period of notice</u> .
	partnership.	Agreeing a fixed term, perhaps continuing
		thereafter to be terminable with a
		minimum notice period.
		That the partnership shall continue as
		long as there are two surviving partners.
Expulsion of	❖ Nothing	It may be desirable to provide a <u>term enabling</u>
<u>Partners</u>	❖ The PA 1890 does not	the partners to expel a partner in prescribed
	provide for the	<u>circumstances.</u>

¹ Workshop 1, Prep Task 2



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Area of Issue (A-Z)	What the Partnership Act	Why is this problematic/what terms are desirable?	
	<u>Implies</u>		
Business Law &	possibility of a partner to		
Practice, 14.15	be expelled by the other		
	partners without his		
	consent.		
Non-Competition	❖ Nothing in the PA 1890	❖ Where the firm continues, it is important to	
Clauses	prevents partners from	provide a <u>term limiting the outgoing partner's</u>	
Business Law &	setting up in competition	freedom to compete.	
		<u>freedom to compete</u> .	
<u>Practice, 14.17</u>	on leaving the		
	partnership.	Such clauses must not be unreasonably broad or	
		they will be void:	
		The clause must:	
		 Protect a legitimate interest. 	
		 E.g., the <u>firm's business</u> 	
		connections, employees,	
		confidential information.	
		Be reasonable to protect that	
		interest.	
		Is the clause wider than it	
		needs to be?	
		Should be <u>limited in its</u>	
		geographical scope and	
		<u>duration</u> e.g., restrictions	
		lasting more than 3 years	
	4	over an unduly wide area	
	/ / /	more likely to be	
		unreasonable.	
		❖ Consider less burdensome clauses which do not	
		restrict trade as a whole, as these are more	
	*	likely to be reasonable:	
		Non-dealing clause, i.e., preventing the	
		partner from entering contracts with	
		customers etc.	
		Non-solicitation clause: preventing the	
		partner from soliciting contracts.	
Outgoing Partner's	❖ If the partnership	When a partner leaves the business, the	
<u>Share</u>	continues but there is a	remaining partners will need to pay for his share	
Business Law &	delay in payment of an	or this could be sold to an external third party.	
Practice, 14.16	outgoing partner's share,	· ,	
	that partner/his estate	❖ It is desirable to have terms set from the outset	
	will be entitled to either:	e.g.:	
	> 5% interest on his	Whether the partners have an <u>obligation</u>	
	share or	or an option to purchase an outgoing	
	Silate Of		
		partner's share.	



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Area of Issue (A-Z)	What the Partnership Act	Why is this problematic/what terms are desirable?	
	<u>Implies</u>		
	> Such profits as	> The basis on which the share will be	
	are attributable	valued and how to resolve disputes as to	
	to his share (s42).	the valuation (e.g., professional	
	to 1113 311dr C (542).	valuation).	
		,	
		Date on which <u>payment</u> will be due.	
		Indemnity for liabilities of the firm.	
		<u>Valuation of goodwill</u> .	
Retirement (leaving	Nothing.	It is desirable to include a term enabling a	
the partnership)	Partners have no right to	partner to retire without unanimous	
Business Law &	retire under the Act.	agreement.	
Practice, 14.14	However, partners CAN		
	vary the partnership		
	agreement by unanimous		
Cala of Carital	consent (s19).	Down one may went to devicte from this to me floor	
Sale of Capital	❖ Partners share equally in	Partners may want to deviate from this to reflect	
Assets and	the capital of the	the capital contribution of each partner to the	
Sharing of Capital	<u>business (s24(1)).</u>	<u>business</u> .	
<u>Increases</u>	Increases/decreases in	E.g., if Partner A provides a factory worth	
Business Law &	the value of assets <u>are</u>	£50,000, and Partner B puts in £10,000 cash,	
Practice, 14.7	therefore also shared	under the PA 1890 if the factory increases in	
	equally.	value to £60,000, the £10,000 increase would be	
		split 50/50. Similarly, if the factory is sold,	
		Partner A will only receive £30,000 despite	
		contributing an asset worth £50,000.	
		❖ It may be worth specifying in the agreement	
	/_()/	what assets are "Partnership Assets" in which all	
		partners will have a beneficial interest, and	
		which are assets belong to individual partners to	
		prevent disputes.	
Sharing of	Profits/losses of the	Partners may want to deviate from this to <u>reflect</u>	
<u>Profits/Losses</u>	business are to be shared	the contribution of each partner to the business	
Business Law &	by the partners equally	e.g., in terms of time/experience/capital	
Practice, 14.5	(s24(1)).	contribution.	
	❖ s24(6) explicitly prohibits	❖ E.g.:	
	partners from receiving a	By paying on a <u>salary</u> basis.	
	salary unless an	By specifying that partners are allowed	
	agreement to the	interest in proportion to their capital	
	contrary excludes this.	<u>contributions</u> – incentivises investment.	
		That profits/losses be shared in specific	
		percentages as opposed to equally.	
Work Input	Partners have a <u>right, but</u>	Under the PA 1890, it is perfectly permissible to	
Business Law &	not an obligation , to take	have a "sleeping partner" who effectively	
Practice, 14.10	part in the management	contributes nothing to the business.	
	of the business (s24(5)).	Partners may, therefore want fix each partner's	
		obligations and avoid a scenario where a partner	
	l		



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Area of Issue (A-Z)	What the Partnership Act	<u>w</u>	hy is this problematic/what terms are desirable?
	<u>Implies</u>		
			may do nothing but nevertheless be entitled to
			an equal share in the profits of the partnership.
		*	E.g., a partner must "devote his whole time and
			attention to the business" or specify a number of
			hours per week etc. The clause would need to
			cover sick leave, holiday entitlement etc.



Liability for Partnership Debts¹

- ❖ Business Law & Practice, 16.2
- During the course of partnership business, contracts may be entered into either by (a) <u>all of the partners</u> <u>collectively</u>, or (b) by <u>an individual partner purporting to act on behalf of the partnership.</u>
- Such contracts will always bind the partner(s) who entered into the contract, but will only <u>sometimes</u> create liabilities which bind the partnership as a whole. The position, in summary, is as follows:

Summary	The debts / liabilities of	of a partnership can be enforced against:
	1. The Partner Who Made the Contract	The partner who entered into the contract can always be sued; there will be privity of contract between the partner and the other party.
	2. The Firm	 The firm will be liable if the contracting partner had: Actual authority or Apparent / ostensible authority (see below).
		 If the firm is liable, the creditor can sue: The firm as a whole, OR Any individual partner at the time the debt was incurred. Under s9, partners are jointly and severally liable; I.e., each individual partner is fully liable for the performance of contractual obligations which bind the partnership. If the partner entered into the contract with apparent authority only, he will have to indemnify the other partners for any liability / loss they incur.

Actual and Ostensible Authority

<u>Actual</u>	Actual Authority is where a partner was <u>actually authorised by the partnership to enter</u>
<u>Authority</u>	into an agreement.
s6 PA 1890	Such an agreement will ALWAYS bind the partnership:
	s6 Partnership Act 1890: an instrument executed in the name of the firm by any
<u>Business Law</u>	person authorised to do so, whether a partner or not, will bind the firm and all
<u>& Practice,</u>	the partners.
<u>16.2.1</u>	
	Actual authority may be express or implied:
	Express: i.e., there was a specific agreement between the partners granting the
	partner authority.
	Implied: e.g., by one partner being regularly responsible for a particular course
	of dealing in relation to which the others have acquiesced.

¹ Workshop 1, Workshop Task



Apparent / Ostensible Authority

s5 PA 1890

<u>Business Law</u> <u>& Practice,</u> 16.2.2

- If a partner does not have actual authority, the partnership may still be bound under s5 if the partner had "apparent" or "ostensible" authority.
- ❖ <u>s5:</u> "...the acts of every partner who does <u>any act for carrying on in the usual way business of the kind carried on by the firm</u> of which he is a member bind the firm and his partners <u>unless</u> the partner so acting has in fact <u>no authority to act for the firm in the particular matter</u> and the person with whom he is dealing either <u>knows that he has no authority or does not know or believe him to be a partner".</u>
- In summary, if a partner contracts without actual authority, they may still contract with apparent authority and bind the partnership, if:
 - The partner carries on "business of the kind carried on by the firm"
 - i.e., the transaction is one which <u>relates to the type of business in which</u> the firm is apparently engaged.
 - "In the usual way", and
 - i.e., the transaction is one for which a partner in such a firm would usually be expected to have the authority to act.
 - The person with whom he is dealing <u>did not know the partner did not actually</u> <u>have authority, and</u>
 - The person with whom he is dealing **knew, or believed him to be a partner**.

Effect of Contracting with Apparent Authority

- Contracts entered into by a partner with apparent authority will bind the firm (partnership), and hence the other partners.
- The <u>partner who made the contract (and is responsible for the firm being liable) will have to indemnify the firm</u> for any liability or loss they incur.

Example

- John, a partner in E F Plumbers, agrees, without actual authority to purchase:
 - A quantity of copper piping.
 - > A Jacuzzi and luxury bathroom suite.
 - A new van with EF Plumbers printed on the side.
 - > A quantity of roofing felt and heavy timber.
- If the person that John was dealing with:
 - Did not know that John did not have actual authority, and
 - Knew or believed John to be a partner.
- John will have <u>apparent authority</u> to make all of the contracts <u>save for</u> the contract for the roofing felt and timber



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		The contract for the roofing felt and timber would not be one which relates to the type of business in which the firm is apparently engaged.
		E F Plumbers are plumbers, purchasing roof timbers has no apparent connection to the firm's business.
No Authority	❖ Will not bind the firm, though the contracting partner will be personally liable.	

Liability for Debts of Incoming and Outgoing Partners

Incoming Partners	❖ Are NOT generally liable for partnership debts incurred before they became a
	<u>partner</u> .
	❖ <u>s17(1) PA 1890:</u> A new partner is <u>not liable</u> "to the creditors of the firm <u>for</u>
	anything done before he became partner" (s17(1) PA 1890).
Outgoing Partners	❖ A partner who retires from the firm <u>does not cease to be liable for partnership</u>
	debts incurred before his retirement (s17(2) PA 1890).

How can an Outgoing Partner Avoid Liability for Partnership Debts?

Indemnity	An indemnity is where the remaining partners contractually agree with the outgoing		
	partner to repay the outgoing partner in the event that he is sued by a creditor for a		
Business Law	debt.		
and Practice			
<u>16.3.5</u>	Technically, the outgoing partner will still remain liable to the creditor (this is a		
	"bipartite agreement" which does not involve the creditor at all), but has just agreed a		
	contract with the remaining partners that he will be repaid.		
<u>Novation</u>	❖ Where a partner leaves the firm, a creditor may enter into a novation agreement with:		
<u>Agreement</u>	The partners at the time the contract was made and		
	The newly constituted partnership.		
<u>Business Law</u>			
and Practice,	❖ This will:		
<u>16.3.5</u>	Release the original partners from their liability and		
	Have the firm, as newly constituted, take over the liability.		
	The outgoing partner, as a member of the original partnership and not the newly constituted partnership will hence be released from his debt.		
	Note that a novation agreement would make any new INCOMING PARTNERS liable for		
	any debts incurred before they were a partner.		
	If no new partner joins, for the novation agreement to be contractually binding		
	there must be:		
	 Consideration for the creditor's promise to release the retiring partner 		
	from liability or		
	 The agreement must be <u>executed as a deed.</u> 		

<u>Liability for Debts Incurred After the Partner Leaves the Firm</u>

- ❖ A partner who leaves a firm **before** a debt is incurred may still be liable for that debt through either:
 - ➤ 1. Holding Out (s14).
 - ➤ 2. Failure to give appropriate notice of departure (\$36).

Holding Out

s14 PA 1890

Business Law and Practice 16.3.3

- ❖ A partner (X) may be liable for a debt under <u>s14 of the Partnerships Act 1890 if:</u>
 - A creditor of a partnership relies on a representation that Partner X is a partner in the firm.
 - Even if, at the time the representation was made, that person was not a partner.
 - > X may therefore be bound by the debt even if:
 - X had never been a partner.
 - X retired before the contract was made.
- There are three elements to "holding out", per <u>Nationwide Building Society v Lewis</u> [1998] Ch 482. There must be:

1330 CH 402. HICIC	mast se.
1. A representation.	 There must be a representation that Partner X is a partner in the firm either by: Partner X, or Someone else but with Partner X's knowledge. The representation may be: Oral (e.g., X is described as being a partner in
	conversation). Written (e.g., the firm, with X's knowledge, continues to use headed note-paper with X's name on it after his retirement). By conduct.
2 Poliones	
2. Reliance.	❖ There must be <u>reliance</u> upon the representation by the
	person to whom the representation is made.
3. The consequent	The creditor must make payment to the firm as a result of
giving of credit to	reliance on the representation.
the firm.	

<u>Example</u>

- ❖ X is a retired partner. If a partnership writes to Farmer Giles after X's retirement, on headed note paper bearing X's name, offering to purchase his crop of potatoes for a particular price:
 - There is a <u>representation that X is a partner in the firm</u>.
 - ➤ If X had <u>knowledge</u> of this representation i.e., he knew that the partnership was continuing to use the old notepaper, and
 - Farmer Giles relied upon this.
 - X will be liable for the debt through holding out.



- ❖ By contrast, X would not be liable for the debt if the remaining partners in the firm, Y and Z, and Farmer Giles agreed the contract orally and merely confirmed this agreement on headed note paper stating that Partner X was a partner in the firm.
- ❖ Although there is a representation, and X may have had knowledge of the firm continuing to use the old notepaper, Farmer Giles would not have had the necessary reliance.

Failure to Give Appropriate Notice of Departure

❖ A partner (X) may be liable for a debt after they leave the firm, if:

- A creditor enters into a transaction with the company, knowing that **X was a partner**, and
- > The creditor is unaware that X is no longer a partner, and
- > X has failed to give the appropriate notice specified in s36 PA 1890.

Business Law and Practice

16.3.4

s36 PA 1890

❖ <u>s36:</u> states that where a person deals with the firm he is "entitled to treat all apparent members of the old firm as still being members of the firm until he has notice of the change".

- Two notices are therefore required:
 - > Actual Notice (s36(1)):
 - Letters should be sent out to <u>all existing customers</u> announcing that the partner is leaving.
 - Notice in the London Gazette (s36(2)):
 - To notify <u>persons who have not previously dealt with the firm.</u>
 - Note there is no requirement for the creditor to have actually read the notices, just that they were made public.
- ❖ This ground cannot be relied upon if the <u>creditor was never aware that the person had</u> <u>been a partner (s36(3))</u>.
- ❖ There is no requirement for the estate/trustee of a partner who is dead/bankrupt to give notice (s36(3)).

