# PART 5: AN ECOSYNOMIC VISION OF THE FUTURE

## CHAPTER 13: COMING AROUND THE SPIRAL AND LOOKING AHEAD

## WHERE WE HAVE BEEN

We are approaching the end of this go-around the spiral. Starting with your own experience, you have become acquainted with the basic principles of Ecosynomics, seen how to apply them and shared in what others are learning from doing just that.

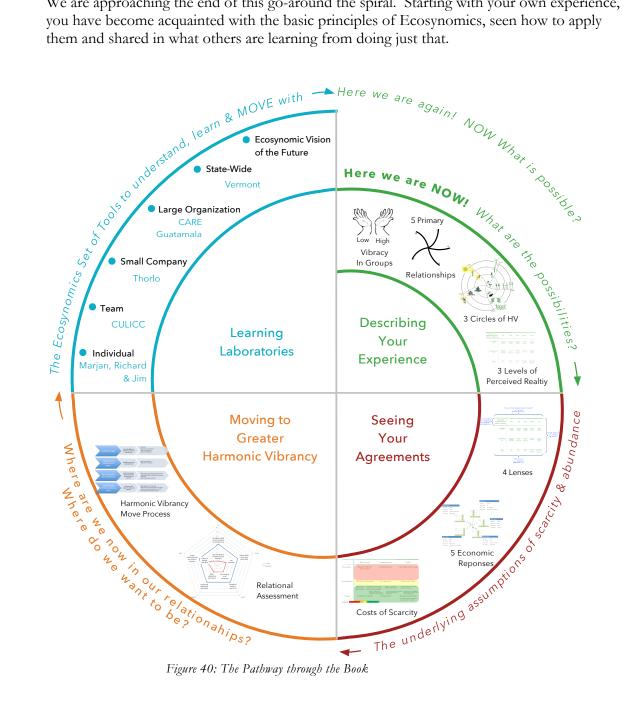


Figure 40: The Pathway through the Book

From the beginning of this exploration together, we have been clear that all human beings want to experience greater harmonic vibrancy in all aspects of their lives. In these pages we have uncovered what a Harmonic Vibrancy Move is, what it entails, and tools and processes for getting there. We saw that the critical starting point is the foundational assumption of abundance. This assumption changes everything.

From this starting point, we saw that we could shift our experience from scarcity toward abundance by shifting the underlying agreements. I showed you how to use the four economics-based lenses of resources, resource allocation, value and organization to recognize the nature of agreements governing our experiences in the five primary relationships at three levels of perceived reality. With this perspective we saw we could identify the gap between our current reality and the level of harmonic vibrancy we aspire to, learn from the experience of others who have attained that level, and figure out how we could move there ourselves.

We looked at how the emergence of economics as a social science has helped bring tremendous material advances to millions of people over the past 250 years. We also saw how the pervasiveness of economics in modern societies has contributed to the scarcity so many of us experience in our daily lives. Just as important, we saw how the Ecosynomics framework enables us to recognize a wide range of seemingly unrelated innovations as Harmonic Vibrancy Moves, and to appreciate the large scale and broad scope of this movement toward abundance. As the social science of Ecosynomics continues to develop, we will gather the information needed to compare how these moves were made. We can then develop much greater understanding of what works under different conditions, so that many more people can benefit from this process.

Now we are ready to embrace one of the highest principles of humanity—freedom, the freedom to choose the agreements we enter into. We can now see the why, what and how of this choice. Why—because we want to experience greater harmony, vibrancy, and abundance. What—we will enter agreements based on what we see when we look through the four lenses at the five primary relationships and three levels of perceived reality. How—we will shift agreements through the Harmonic Vibrancy Move. This means choosing the experience we know is possible in these relationships; learning from the experiences of others who are already living that possibility; and deciding how we will go about bring the possibilities to the level of outcomes. Now we are ready to move.

## WHAT I SEE COMING

In presenting Ecosynomics, I have suggested that we know a great deal and are continuing to learn about choosing agreements that enable the high-vibrancy experiences we know are possible in our relationships. People often ask me what I see emerging in the future as more and more people take on these agreements. In the remaining pages, I will share my vision of what is possible as people apply Ecosynomics more broadly and what needs to shift to facilitate this. I will also describe what I am doing to help realize this vision—and what you can do.

## What is possible

The process of understanding and choosing agreements described in this book is something I have personally experienced and witnessed in a wide variety of groups. As a result, I now believe that every person born on this planet can have—and deserves—the experience of a greater level of harmonic vibrancy. I see millions of people, within the next thirty years, recognizing their own experiences of scarcity and abundance and seeing the agreements that underlie them. I see these people choosing abundance-based agreements and learning from others who are already figuring out to create such agreements. Finally, I see all of this learning resulting in a massive shift in harmony, vibrancy, and abundance—a shift to a higher level of harmonic interaction, where people experience the greater vibrancy of what they deeply value and abundance in the resources available.

Throughout this book, I have introduced you to many of the authors, leaders, organizations and citizens around the world who are beginning to see and understand the scarcity and abundance in their lives. Many of these people, as they move into greater awareness of their own agreements, are starting to share their experiences. We are seeing both self-reports of "what we did" and secondhand reports from scholars who are noticing the broader patterns in what is emerging in these new agreements. Social media is greatly accelerating this sharing, allowing communications in text, audio and video to spread virally across virtual networks such as FaceBook and YouTube. Millions of people around the world can now witness the high-vibrancy experiences of others and begin to see how they might create similar experiences for themselves.

As developmental psychologists explain, people grow in maturity through the shifts in perspective that such recognition events bring about. Conditions that previously went unnoticed, that were experienced subjectively as "the way I am" or "the way things are," become visible. These conditions can now be seen objectively and consciously acted on or chosen. This is the process I see happening when people recognize the agreements they have accepted and begin to engage their will to shift scarcity-based agreements to healthier forms or to take on new agreements.

I want to change the questions we ask when we wake up in the morning, from "How well can I do today relative to my neighbors?" to "How am I moving toward my own light-potential?" This will start to happen as more and more people begin to connect the dots between the Harmonic Vibrancy Moves that are already in progress and to share their stories in a common language and framework of understanding. In the next thirty years, many expect the world's population to grow to more than nine billion. I suggest all of these people deserve the experience of harmonic vibrancy. Given the extent to which people across the globe have become connected through electronic communication, I believe most of these people will have access to knowledge of what they need to do to make a move to a higher level, no matter where they are. The question here is how to support these moves for all people.

## What needs to shift

In order to support a global shift to higher harmonic vibrancy, a couple of changes in how we think about societal structures will be necessary. First, we need to redefine the criteria we

use for evaluating the outcomes produced by human activity. In addition, we need to revise the charters of the institutions that provide structure for that activity. The existing standards and charters evolved under the influence of economic thinking. We can now rethink them from an Ecosynomics perspective.

#### STANDARDS FOR EVALUATING OUTCOMES

In the world organized on economic principles, the "gold standard" for judging the results of human endeavor has three elements: efficiency; effectiveness; and innovation. In economic terms, these are typical indicators for assessing how successful people are in managing scarce resources, always with the goal of getting more out of those resources. As we move to organizing our activities on the principles of Ecosynomics, we will still need standards to help us know how we are doing. I suggest we can continue to use the economic concepts of efficiency, effectiveness and innovation, but redefine them as indicators of how well we are managing the transformation of possibility-light through development-motion to things-matter. In this case, the overarching goal is to create and sustain health in the five relationships, at all three levels of perceived reality. I propose this redefinition as a shift from a gold standard to a "light standard."

Efficiency is simply a ratio of outputs to inputs, what you get out for what you put in. Higher efficiency is better. If you can sell a cake for twenty dollars (the value of output), it is better to spend just ten dollars to make it (the value of inputs) than to spend fifteen. The gold standard for economic efficiency measures the units of value generated per unit of cost. This is an assessment of the amount of things in and the amount of things out, both at the things-matter level. To achieve greater efficiency, one either increases the value generated while keeping the costs the same or decreases the costs while producing the same value. This model of efficiency leads smart people, with the help of technology, to increase the size of their operations. This achieves competitive advantage through what are called economies of scale—the ability to produce many more units of output without increasing input. This drive for economic efficiency has contributed greatly to the predominance of large-scale businesses we see today. While this competitive focus is fine at the things-matter level, it is limited in its capacity to produce the relational health everyone wants at the development-motion level.

The light standard for Ecosynomic efficiency measures the units of possibility-light transformed through development-motion into things-matter outcomes per unit of effort put into the transformation. This is an assessment of the transformation of light into motion into matter (the output) and the effort put into the transformation (the input). There is a direct analogy between this standard of efficiency and the way we measure the conversion of energy from light, in watts of power. In physics, power is the amount of energy, or work, per unit of time. The total energy available includes potential energy (a potential form) and kinetic energy (a movement form), both containing mass (a matter form). As opposed to the economic efficiency ratio of things-out/things-in, Ecosynomic efficiency is determined by the energy-out/energy-in ratio. This shift highlights the efficiency of the effort to convert from the possibility level into the development and then outcomes levels. Since this a ratio, with the same units in the numerator and in the denominator, the energy-equivalent of work or effort.

In the Ecosynomic efficiency model an output would be the energy released from experiencing the value of seeing one's future potential, beginning to develop it, and seeing the early fruits of it. For example, you might experience a great degree or a number of hours of pleasure in seeing that you could play the flute, practicing, and then hearing the music flow from your flute. This is the output energy, the value experienced, in all three levels. The input is the effort put into it, in this case measured in terms of the number of hours or the degree of effort invested. Again, higher Ecosynomic efficiency is better. Engaging in an activity in a manner that releases energy in its potential and motion and matter forms, like the pleasure-value perceived in seeing that you can indeed play the flute, enjoy developing your skills at playing, and enjoying the resulting music, is far greater than the energy releases from simply playing, without perceiving the value in the potential and in the development.

This is completely different from assessing value only at the matter level. Matter-level efficiency looks at just matter-to-matter conversions, missing potential and movement energy. This formulation allows you to assess the light-motion-matter energy realized from the energy put in. This is literally working with the power of possibility. Light-standard efficiency leads to organizational forms of interaction that seek to maximize the conversion of the potential already available in the resources at hand. Economic efficiency can now be recognized and used as a subset of Ecosynomic efficiency.

We can rethink the economic gold standard for effectiveness in much the same way. Effectiveness means the achievement of a goal. Economically, this is most often characterized in terms of the amount of stuff accumulated, for example, the money we get from wages, a car we may buy, or even the knowledge we gain in school or at work. This is things-matter focused effectiveness. In Ecosynomics, the light standard of effectiveness focuses on the goal of closing the gap between the current level of harmonic vibrancy in the five relationships and the level we aspire to. To close the gap, defined in step 1 of the Harmonic Vibrancy Move process, one begins to work more consciously with agreements in the three levels of perceived reality for all five primary relationships (step 4 in the process). We saw how this can work in various examples is this book. Ecosynomic effectiveness is achieving the closing of the gap. Economic effectiveness—how much stuff is accumulated over a set period of time—can now be seen as a subset of Ecosynomic effectiveness, a step on the path to closing the gap.

The gold standard for innovation focuses on the inputs and outputs of economic efficiency. Innovation is coming up with new ways to generate value. Some innovations create value by reducing inputs relative to outputs, for example, through improved processes or technology. It takes far fewer hours of human labor to produce a million socks today than it did two hundred years ago, because of the technology. Other innovations create value by increasing outputs relative to inputs, for example, by developing new uses for an existing product. Your mobile phone used to be for receiving phone calls, now it serves as a computer, a camera, a wireless network, and it receives phone calls. Whether innovating on the inputs or the outputs, the focus is on the outcomes level: fewer things in and more things out.

Ecosynomics suggests a light standard for innovation, focused on increasing the value experienced in transforming infinite possibility through development into things, moving among the three levels of perceived reality. One form of light-standard innovation focuses

on the range of value experienced. In addition to experiencing the value of innovations at the outcomes-things level, like in economic innovation, value can also be experienced in innovations that include light-to-motion-to-matter transformations, innovations in movement across the three levels of perceived reality. For example, like we saw in Chapter 11 at THORLO, the innovation in assessing a person's performance shifted to include a dialog to include both the person's potential and her development over time and the outcomes she achieved: an innovation that interwove all three levels of perceived reality. Another form of light-standard innovation focuses on the efficiency of the transformation across all three levels of perceived reality. One innovation such as co-hosting, which I also described in Chapter 11, was an innovation in more efficiently presencing all three levels of perceived reality in a group, requiring far less time and effort than methods the group had tried earlier. Ecosynomic innovation gives a broader context for economic innovation.

#### INSTITUTIONAL STRUCTURES

From the Ecosynomics perspective, the purpose of any group is multi-dimensional. First, people come together as a group to generate greater value together than they can individually. To do this, the group grows its potential to develop its abilities over time and thereby increase the value it can generate. The group does this by building cohesion, both within the group and with other groups it interacts with. The group makes this effort because it desires to increase the wellbeing of the community it serves and the community in which it resides. Said another way, every group has a charter for growth, for social cohesion, and for social wellbeing.

These different dimensions of the group's charter depend on different processes within the group. The growth charter focuses primarily on the transformation of possibility into motion into matter, the grounded potential pathway. The choice of which pathway to use, among the three possible pathways defined in Chapter 2, is the terrain of the allocation mechanism, the lens of "who decides." The social cohesion charter focuses primarily on the value experienced in the five relationships in the organization of human interaction. This is the area viewed through the value lens ("by what criteria?"). The social wellbeing charter focuses mostly on the value experienced in the resources the group can access. This is observed through the lens of resources ("how much?") Together, these three charters enable the group to manifest the potential seen at the possibility level, through development, as concrete outcomes at the things level.

All groups, to exist, inherently have this multi-dimensional charter. Yet most of the institutions we live with today define their purpose in terms of only one of the dimensions and minimize the value of the other two. Legal structures and regulations exist to define and control these one-dimensional institutions. All of this has created a starkly divided society.

The people who create and run organizations that have taken on the for-growth charter are often very entrepreneurial. They tend to be great at identifying and creating self-reinforcing structures that sustain the organization's ability to support its own growth. These self-reinforcing structures generate surpluses, which can be re-invested in the structure for its own (self generated) growth. A typical example is the reinvestment of a business's profits to sustain its own growth. Existing fiscal and regulatory systems support this seeking of self-

growth mechanisms with incentives and controls that favor the business corporation. For example, organizations chartered as for-growth benefit from tax laws that promote profit maximization and reinvestment. They also receive protection from "excessive" liabilities through the legal structure of the limited-liability corporation. These rules focus on encouraging the growth of value generated over time, and give great latitude to whether or how business organizations deal with the dimensions of social cohesion and social well-being, which most do not.

Other people want to build and work with organizations that take on the charter of social cohesion as a way to contribute to stronger relationships and community through their work. They try to create stabilizing structures that will promote balance amongst the five primary relationships and make them less vulnerable to shocks in the system. These stabilizing structures watch for behaviors that stray from the desired state, like a thermostat, and take action when the gap between the desired and actual states grows. For example, as the number of homeless people increases, the number of non-profit shelters increases to give them a place to sleep, reducing the number of people sleeping on the street. When the number of homeless people decreases, so do the number of shelters serving them. In another example, many groups support long-term caregivers, like those caring for a spouse with Alzheimer's. To support these heavily burdened individuals, the caregivers, and to keep them from collapsing into the inner circle of harmonic vibrancy, many of these social groups provide an experience healthy relationship in all five primary relationships, being seen as a caring individual who is making an important contribution in creative ways to the life experience of their spouse.

Some societies believe in the importance of these efforts and support them by offering a legal charter that honors the mission of social cohesion, while making few if any demands regarding self-supporting growth or societal well-being. Some of these charters restrict self-funding growth. For example, these organizations may be strictly audited in their sources and uses of funds to ensure that they are serving society and not the specific desires of the organization. Hence the organizations are identified as "nonprofits." The organizations that are chartered for social cohesion may also be called, collectively, "civil society." This means they are pursuing a society of and for all citizens, on an equal footing.

Another set of institutions consists of those chartered to serve the wellbeing of everyone in the group. They provide services that other groups want or need, but that fall outside the scope of the for-growth and for-social-cohesion charters. The people who want to build and work in these institutions tend to be those who want to focus on social wellbeing. The fiscal and legal structures supporting these organizations promote redistribution of resources for the purpose of the general welfare, while minimizing the focus on self-funding growth and social cohesion. For example, they can collect taxes and enforce the payment of those taxes by citizens. They can also regulate for-growth and for-social-cohesion organizations, usually through highly structured, bureaucratic organizations. This is the government sector.

Individually and together, the institutions operating with these single-focus charters do many things well. They do not, however, deliver the abundance and harmonic vibrancy we all want. Why? Ecosynomics suggests two reasons. First, they are imbalanced in their focus on only one charter and inattention to the others. These current structures all require legal

charters and strong regulation to make sure that their imbalanced structures do not hurt themselves and others. For example, for-growth business is regulated to control the negative consequences of its inattention to social cohesion and social wellbeing. Economists call these "externalities." Likewise, social-cohesion organizations are highly regulated to make sure they collect funds and use them for charitable purposes, and not for their own growth or personal wellbeing. Government organizations are watched closely by outside groups to make sure the taxes they collect are used well, since they tax without the ability to support their own growth.

Second, the division of societal institutions into sectors with three distinct roles is based on an incomplete model for organizational forms. This multi-sectoral model suggests that society will be well served if corporations focus on growth of capital, civil society focuses on social cohesion, and government focuses on group health, through management of the commons. Ecosynomics suggests that every group should have one intention, expressed as a charter for growth, for social cohesion, and for societal health. I call such a group the "Inspirited" organization. This name draws a clear contrast to the existing organizational form, called "Incorporated" in English, which signifies that the organization is legally a body (corpus) with specific rights and protections. The designation in-spirit means that the organization recognizes the deeper nature of being, including all three dimensions of perceived reality and serving all five primary relationships, through all three charters, as one, a move to a higher or sustained level of harmonic vibrancy.

## WHAT WE CAN DO

To shift the experience everyone has to a higher level of harmonic vibrancy is going to take a lot of work by everyone. In the past few years, a group has formed to support this work—the Vibrancy network. This network includes individuals and organizations working with Ecosynomic principles on research projects, in their consulting engagements with their clients, and in the articles they write. In some places, there are a few people working on these efforts together, like in Germany, Mexico, and the USA, and in other places they are still working alone. They are connected through conversations that they have in groups over the Internet, and through project work where they get together in specific locations around the globe. For example, a few individuals and two companies just met in North Carolina to visit at THORLO, while others are meeting for a project this spring in Mexico. This network is growing quickly, from just a few researchers, consultants, and companies two years ago in two countries, to thousands of people in dozens of groups today in six countries. I expect this will continue to grow quickly as this network's impact grows. In this section, I will describe what my colleagues in the Vibrancy network and I are doing to support a global shift, and how you can contribute too.

In thinking about how to support people making the shift, I see distinct groups needing different kinds of support, based on four different orientations. The first group is composed of people who want to make the Harmonic Vibrancy Move on their own. For support, they just want some ideas on what to do and how to do it, and they are most likely to look for this advice in books or courses. The second group is made up of individuals who want someone to do it for them or with them. They want an expert to guide them. These people

typically hire a consultant. The third group includes people who want to do the move with others who are like them. They are likely to seek learning partners, for example by joining communities of practice, joining societies, or going to conferences. The fourth group consists of people who want to learn what to do *from* someone. They are likely to seek out an academic guru or centers of excellence, where they can join others in researching the questions they have. Based on this analysis, our strategy is to develop the network and knowledge in each of these four areas, with specific Vibrancy meeting places for each, so that we can enable people across the globe to make the flip from unconsciously accepting scarcity-based agreements to consciously choosing abundance-based agreements.

## Content for those shifting on their own

My colleagues and I in Vibrancy Content, the meeting place in the Vibrancy network where we focus on "content," want to help people in making this flip on their own by supporting them in the moment of realization that they can choose their agreements. To do this, we are contributing frameworks, such as those presented in this book, to provide the lenses through which they can see and shift their experiences, agreements and outcomes. We are also providing well- documented stories, illustrating how others have made the shift. Finally, we are using multiple content channels—the Internet and apps for mobile devices, as well as print media—to make this content accessible to everyone.

We envision that within ten years, there will be tens of thousands of people sharing the story of what they find in books, blogs and articles for popular magazines and scholarly journals. To support these content providers we find along the way, we have created Vibrancy Content, which has started by providing the *Ecosynomics* book-course and my blog. We are also developing a mobile app that will support people in working through the four-step Harmonic Vibrancy Move process, allowing them to access the content they need for the questions that arise during the process.

You can contribute directly to this Content effort by sharing your story and reflections about the ideas and applications in this book. You can do this through the Vibrancy community or other networks. However you choose to contribute, we invite you to let the global Vibrancy community know about your content contributions through harmonicvibrancy.com. You can post case studies there, connect us to your blog, and share articles you have written or found relevant.

## Process for those shifting with someone else's guidance

People who want someone to guide them along the path, accompanying them as they take the steps towards agreements that support a higher level of harmonic vibrancy, traditionally turn to the world of advisors and consultants, experts in the process. To support the millions of groups that will be consciously choosing abundance-based agreements in the next decades, there will need to be tens to hundreds of thousands of such process experts across the globe. Whether or not they explicitly use the Ecosynomics framework, these experts will need to be working from an abundance-based perspective. As a community of practice emerges, it will need well-tested processes. Hence, it will be at the forefront of finding and developing the innovative practices that groups around the world are experimenting with in

their new agreements, much like the ones I have highlighted throughout the book.

We have created Vibrancy Process to support and encourage the development of this community of process experts. Within Vibrancy Process, we have developed process tools for the Harmonic Vibrancy Move process, some of which I have shared in this book. You can find other processes on my blog at jlrd.me and at harmonicvibrancy.com. In those two websites, you can also find groups of Vibrancy Process people forming around the globe, including well-developed groups already working together in Germany, Mexico and the USA. You can contact these Vibrancy Process individuals and groups for direct support in your own process, to meet and work with like-minded process experts, and to participate in periodic learning circles.

In addition, to support Vibrancy Process people in their development of the Ecosynomics/Harmonic Vibrancy toolkit, we have created the Ecosynomics Certification process. This provides four levels of certification, each step of which offers a higher level of capacity development, access and responsibility within the global network. You can learn more about this at harmonic vibrancy.com.

You can also contribute to the Vibrancy Process effort simply by supporting others in making the conscious choice to live in abundance-based agreements. Wherever you do that—at work, in your community, with your friends, or at home—you are doing the work of the Vibrancy Process. You can start with the process tools I provide in this book, on my blog, and at harmonicvibrancy.com. You can adapt these tools to your own toolkit. You can work with someone in the network. You can ask the process expert you currently work with as an advisor or consultant to learn about the concepts in this book. You can also get certified as an Ecosynomist yourself. If you have worked through the Ecosynomics bookcourse, of which this is the last chapter, then you are almost done with Level 1 of the certification (see harmonicvibrancy.com).

## Sharing for those wanting to shift with other like-minded people

Many people my colleagues and I have met in the past few years express shock when they discover, through the Ecosynomics framing, that they have discovered a pathway to higher levels of harmonic vibrancy and outcomes on their own. While they somehow knew it, this framing helped them see it more clearly. In most of these cases, the people have eventually asked us if there were others out there working at a similar level of agreements, experience, and outcomes. They express an interest in meeting these like-minded explorers, as they have often felt very alone in their persistent pursuit of abundance-based agreements. Meeting others like themselves provides them with both a "sanity check" (We are not crazy!) and a community of practice.

Within a few years, we envision hundreds of these communities of practice meeting all over the world to share both what they have learned in making their own shifts and what they are learning in projects they develop together. Some of these communities of practice might be geographically centered, like the German, Mexican, and USA Sharing groups that are already forming. Or they might focus on industries (e.g., sustainable agriculture, textile, or banking). Or they might come together based on the level of harmonic vibrancy they experience. You can engage in Vibrancy Sharing by creating your own community of practice where you live, or by joining one of the existing communities, which you can find at harmonicvibrancy.com. Either way, we would love to learn about what you are learning as you share your stories and work together within your community of practice.

## Research insights for those wanting to learn about what we are learning

The fourth area of focus, or meeting place, is for those people who want to keep abreast of what we are learning as we delve into the emerging field of abundance-based agreements. My colleagues and I want to engage these people as we broaden and deepen our understanding of the Ecosynomic framing of agreements, the experience of harmonic vibrancy, the outcomes achieved, and the shifts from one level of agreements and experience to another. Building on the frameworks, processes and cases presented in this book, we envision diving much deeper into the essence of human agreements, the character of humans as beings of light (*Homo lumens*) and the patterns emerging among the individuals and groups making the flip from scarcity to abundance.

We see thousands of case studies being shared in the coming decades, describing what these people are learning. We envision millions of responses to the harmonic vibrancy survey, characterizing the broad trends emerging across the planet. We also see Ecosynomics applied to many different fields, as we are already doing in the area of money-currency-banking. Renewable energy, medicine, business models, sustainability, governance, education, aging, youth mentoring, and social-impact investing are all likely fields for this. To support this global effort, we foresee circles of researchers forming out of abundance-based principles, bringing the harmonic of their unique voices, so that we can more clearly see the emerging innovations.

As part of this research effort, we have created Vibrancy Insights, aka the Institute for Strategic Clarity, a 501(c)(3) nonprofit research and education organization formed in 2003. Through Vibrancy Insights, we have developed the Ecosynomics framework you have explored in this book. We have documented what we have found in dozens of groups around the world and in the over 1,700 responses to the harmonic vibrancy survey. We share these Insights findings and related publications on my blog and at ISC's website. We are also working to integrate the work of Vibrancy Insights with that of Vibrancy Process, Vibrancy Content, and Vibrancy Sharing. These three other Vibrancy meeting places (Content, Process, Sharing) have great data to share with the Insights group about what is emerging on the forefront, and they have great platforms for sharing what is developed in Vibrancy Insights.

You can contribute to this part of the effort by reflecting on your own experiences and bringing the frameworks of Ecosynomics and harmonic vibrancy into your own research. Whether you do this research on your own or with Vibrancy Insights, we invite you to share what you are learning with the Vibrancy Insights group, by contacting us directly or posting to harmonic vibrancy.com. To achieve this audacious vision of shifting the level of harmonic vibrancy for everyone on the planet, we as researchers will need to translate these abundance-based ideas, frameworks, processes, and examples into many languages, including

the technical languages of specific fields such as banking, law or environmental science. You can play a huge role there. Please take what we have shared and what you know into as many realms as you can so that others can find access to this emerging field.