Consolidated Condensed Interim Financial Statements (Unaudited) (Expressed in Canadian dollars)

GOOD NATURED PRODUCTS INC.

Three months ended March 31, 2023 and 2022

MANAGEMENT'S REPORT

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying unaudited interim consolidated financial statements of good natured Products Inc. were prepared by management in accordance with International Accounting Standard 34 Interim Financial Reporting issued by the International Accounting Standards Board. The most significant of these accounting principles have been disclosed in the notes to the unaudited interim consolidated financial statements. Management acknowledges responsibility for the preparation and presentation of the unaudited interim consolidated financial statements, including responsibility for significant accounting judgments and estimates and the choice of accounting principles and methods that are appropriate to the Company's circumstances. Management has established processes, which are in place to provide them sufficient knowledge to support management representations that they have exercised reasonable diligence that (i) the unaudited interim consolidated financial statements do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the unaudited interim consolidated financial statements and (ii) the unaudited interim consolidated financial statements fairly present in all material respects the financial condition, results of operations and cash flows of the Company, as of the date of and for the periods presented by the unaudited interim consolidated financial statements. The Board of Directors is responsible for reviewing and approving the unaudited interim consolidated financial statements together with other financial information of the Company and for ensuring that management fulfills its financial reporting responsibilities. An Audit Committee assists the Board of Directors in fulfilling this responsibility. The Audit Committee meets with management to review the financial reporting process and the unaudited interim consolidated financial statements together with other financial information of the Company. The Audit Committee reports its findings to the Board of Directors for its consideration in approving the unaudited interim consolidated financial statements together with other financial information of the Company for issuance to the shareholders. Management recognizes its responsibility for conducting the Company's affairs in compliance with established financial standards, and applicable laws and regulations, and for maintaining proper standards of conduct for its activities.

NOTICE TO READER

Under National Instrument 51-102 "Continuous Disclosure Requirements", Part 4, Subsection 4.3(3)(a), if an auditor has not performed a review of the unaudited interim consolidated financial statements, they must be accompanied by a notice indicating that the unaudited consolidated financial statements have not been reviewed by an auditor.

The accompanying unaudited interim consolidated financial statements of the Company have been prepared by and are the responsibility of the Company's management. The Company's independent auditor has not performed a review of these unaudited interim consolidated financial statements for the three months ended March 31, 2023 and 2022 in accordance with standards established by the Chartered Professional Accountants of Canada for a review of interim financial statements by an entity's auditor.

Consolidated Statements of Financial Position (In thousands) (Unaudited)

	31-Mar	31-Dec
	2023	2022
Assets		
Current assets:		
Cash and cash equivalents	\$ 11,610	\$ 11,860
Trade and other receivables	11,418	9,360
Inventory (note 3)	11,906	12,663
Prepaid expenses	744	929
	35,678	34,812
Non-current assets:		
Property and equipment (note 5)	44,771	44,692
Right-of-use assets (note 6)	4,745	5,001
Customer relationships (note 7)	6,316	6,447
Intangible and other assets (note 7)	4,499	4,523
Goodwill (note 7)	8,966	8,966
	\$ 104,975	\$ 104,441
Current liabilities: Accounts payable and accrued liabilities Current portion of long-term debt (note 8)	\$ 21,223 5,638	\$ 18,265 6,593
	26,861	24,858
Non-Current liabilities:		
Long-term debt (note 8)		
	56,176	55.320
	56,176 2,072	
Contingent consideration liability (note 8) Deferred income tax liabilities		2,035
Contingent consideration liability (note 8)	 2,072	2,035 3,278
Contingent consideration liability (note 8)	 2,072 3,153	 2,035 3,278
Contingent consideration liability (note 8) Deferred income tax liabilities Shareholders' Equity: Common share capital	2,072 3,153	 2,035 <u>3,278</u> 60,633
Contingent consideration liability (note 8) Deferred income tax liabilities Shareholders' Equity: Common share capital Contributed surplus	 2,072 3,153 61,401 63,463 7,949	 2,035 3,278 60,633 63,446 7,563
Contingent consideration liability (note 8) Deferred income tax liabilities Shareholders' Equity: Common share capital Contributed surplus Foreign currency translation reserve	 2,072 3,153 61,401 63,463 7,949 2,150	 2,035 3,278 60,633 63,446 7,563 2,269
Contingent consideration liability (note 8) Deferred income tax liabilities Shareholders' Equity: Common share capital Contributed surplus	 2,072 3,153 61,401 63,463 7,949 2,150 (56,849)	 2,035 <u>3,278</u> 60,633 63,446 7,563 2,269 (54,328)
Contingent consideration liability (note 8) Deferred income tax liabilities Shareholders' Equity: Common share capital Contributed surplus Foreign currency translation reserve	 2,072 3,153 61,401 63,463 7,949 2,150	55,320 2,035 3,278 60,633 63,446 7,563 2,269 (54,328) 18,950

See accompanying notes to unaudited condensed consolidated interim financial statements.

Approved on behalf of the Board:

"Jim Zadra" Director

_____ *"Keith Spencer"* Director

Consolidated Statements of Net Loss and Comprehensive Loss (In thousands except per share amounts) (Unaudited)

	Three months ended March 31					
		2023		2022		
Product revenue	\$	20,315	\$	25,936		
Cost of product revenue (note 11)		(14,716)		(19,302)		
Gross profit		5,599		6,634		
Other (expenses) income:						
Selling, general, and administrative (note 12)		(3,841)		(3,806)		
Fulfilment and logistics		(1,908)		(2,253)		
Share-based compensation (note 9 (b,d))		(403)		(601)		
Depreciation and amortization		(627)		(671)		
Financing costs		(1,799)		(975)		
Foreign exchange gain		291		26		
Gain on interest free loan (note 8 (c))		42		-		
Net loss before taxes		(2,646)		(1,646)		
Deferred income tax recovery		125		54		
Net loss for the period	\$	(2,521)	\$	(1,592)		
Other comprehensive loss not of tax						
Other comprehensive loss, net of tax						
Items that may be reclassified subsequently to profit or loss: Unrealized currency gain (loss) on translation of foreign operations		(119)		(186)		
		(119)		(100)		
Other comprehensive loss for the period	\$	(2,640)	\$	(1,778)		
Basic and diluted loss per share	\$	(0.01)	\$	(0.01)		
Weighted average shares outstanding – basic and diluted		241,762		222,223		

See accompanying notes to unaudited condensed consolidated interim financial statements.

Consolidated Statements of Changes in Shareholders' Equity (Deficiency) (*In thousands*)

	Number of common shares	Common share capital	wari co	ontributed surplus- rants and nversion features	ntributed surplus- k options	Foreign currency translation reserve	Deficit	Equity
Balance at December 31, 2021	220,683	\$ 57,083	\$	3,310	\$ 2,573	\$ 872	\$ (42,746)	\$ 21,092
Shares issued upon warrant exercise Shares issued upon option exercise (note 9(a)) Share based compensation (note 9(b,d)) Vested RSU & PSU incentive issuance (note 9(d))	1,989 214 - 71	323 40 - 51		(69) - - -	- (12) 601 (51)	- - -	-	254 28 601
Net comprehensive loss	-	-		-	-	(186)	(1,592)	(1,778)
Balance at March 31, 2022	222,957	\$ 57,497	\$	3,241	\$ 3,111	\$ 686	\$ (44,338)	\$ 20,197
Issuance of Special Warrants, net (note 9(a)) Shares issued upon debenture conversion (note 9(a)) Shares issued upon option exercise (note 9(a)) Share based compensation (note 9(b,d))	16,403 217 88	4,799 50 20		960 (4) -	- - (8) 1.549	-	-	5,759 46 12 1,549
Vested RSU & PSU incentive issuance (note 9(d)) Net comprehensive loss	2,042	1,080		-	(1,286)	- 1,583	(9,990)	(206) (8,407)
Balance at December 31, 2022	241,707	\$ 63,446	\$	4,197	\$ 3,366	\$ 2,269	\$ (54,328)	\$ 18,950
Share based compensation (note 9(b,d)) Vested RSU & PSU incentive issuance (note 9(d))	- 68	- 17		-	403 (17)	-	-	403
Net comprehensive loss	-	-		-	-	 (119)	(2,521)	(2,640)
Balance at March 31, 2023	241,775	\$ 63,463	\$	4,197	\$ 3,752	\$ 2,150	\$ (56,849)	\$ 16,713

See accompanying notes to unaudited condensed consolidated interim financial statements.

Consolidated Statements of Cash Flow

(In thousands)

		ths ended March 31
	2023	2022
Cash provided by (used in):		
Operations:		
Net loss	\$ (2,521)	\$ (1,592)
Items not involving cash:		
Depreciation and amortization	842	813
Unrealized foreign exchange (gain) loss	(127)	273
Amortization of right of use assets	256	168
Share based compensation (note 9(b, d))	403	601
Gain on interest free loan	(42)	-
Financing costs	1,799	975
Deferred income tax	(125)	(54)
	485	1,184
Changes in new seek an exiting working conital.		
Changes in non-cash operating working capital:	(0.050)	
Trade and other receivables	(2,058)	4
Inventory	757	(2,071)
Prepaid expenses	185	(26)
Accounts payable and accrued liabilities	2,958	4,774
	1,842	2,681
Finance costs paid	(1,535)	(725)
Cash provided by operating activities	792	3,140
Financing:		
Exercise of warrants for common shares	-	254
Exercise of options for common shares	_	28
Proceeds from long-term debt, net of issuance costs (note 8)	1.404	700
Repayment of long-term debt (note 8)	(1,681)	(568)
Cash provided by (used in) financing activities	(1,001)	414
	()	
Investments:	(007)	(1, 100)
Purchase of equipment	(697)	(1,466)
Purchase of other assets	(69)	(227)
Cash used in investing activities	(766)	(1,693)
Effect of foreign exchange rate changes on cash	1	(142)
<u> </u>		()
Increase in cash	(250)	1,719
Cash and cash equivalents, beginning of period	11,860	10,655
Cash and cash equivalents, end of period	11,610	12,374

Supplementary disclosure with respect to cash flows (note 14).

See accompanying notes to unaudited condensed consolidated interim financial statements.

Notes to Condensed Consolidated Interim Financial Statements Three months ended March 31, 2023 and 2022 (*In thousands*) (*Unaudited*)

1. Nature of Operations:

good natured Products Inc. (the "Company") is a Canadian company incorporated under the British Columbia Business Corporations Act. Its common shares are listed on the Canadian TSX Venture Exchange ("TSX-V") as a Tier 2 issuer under the symbol "GDNP" and on OTCQX Best Market in the United States under the symbol of "GDNPF". The Company's head office is located at 814 – 470 Granville Street, Vancouver, British Columbia, Canada. The Company offers a broad assortment of plant-based products made all, or in part, from the maximum possible amount of rapidly renewable resources. All the Company's operations are within the packaging and consumer goods manufacturing industry. The Company manufactures and/or sources over 400 products that are grouped into five business groups: General Merchandise, Packaging, Industrial, Commercial Supplies, and Services. The Company offers its products through wholesale, direct to business, and retail channels. The Company endeavors to convert the businesses' petroleum-based products and customers to plant-based alternatives within approximately 18 months of the closing of the acquisition.

The Company has continued to operate all of its North American facilities during the COVID-19 pandemic and continues to reinforce government-mandated measures implemented to mitigate health risks to employees, business partners and communities where the Company operates and prevent disruptions. The Company's operations have been deemed an essential business as defined by the US Department of Homeland Security and the Canadian provinces where it manufactures food packaging. To date, the Company has not experienced a material disruption to operations as a result of the COVID-19 pandemic. The impact of the ongoing COVID-19 pandemic on the demand for the Company's products, as well as on the Company's operations and those of its suppliers and customers, remains uncertain and cannot currently be predicted. The COVID-19 pandemic and the varying actions taken by government authorities and other businesses to reduce the spread could still directly or indirectly disrupt the Company's operations and/or those of its suppliers or customers, which in turn could adversely impact the business, financial position, results of operations and cash flow of the Company.

Notes to Condensed Consolidated Interim Financial Statements Three months ended March 31, 2023 and 2022 (*In thousands*) (*Unaudited*)

2. Basis of presentation:

(a) Statement of compliance:

These unaudited condensed consolidated interim financial statements were prepared using the same accounting policies and methods as those used in the Company's consolidated financial statements for the year ended December 31, 2022, and have been prepared in compliance with IAS 34, Interim Financial Reporting, as issued by the International Accounting Standards Board ("IASB"). Accordingly, these unaudited condensed consolidated interim financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the Company's annual audited consolidated financial statements for the year ended December 31, 2022.

These unaudited consolidated financial statements were authorized for issue by the Board of Directors on May 23, 2023.

(b) Basis of measurement:

These consolidated financial statements have been prepared on the historical cost basis except for items that are measured at fair value consisting of the contingent consideration liability.

- (c) Use of estimates, assumptions and judgments:
 - (*i*) Significant estimates and assumptions:

The preparation of these consolidated financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting periods. The underlying assumptions are based on historical experience and other factors that management believes to be reasonable under the circumstances, and are subject to change as new events occur, as more industry experience is acquired, as additional information is obtained and as the Company's operating environment changes.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period during which the estimates are revised and in any future periods affected. Significant areas having estimation uncertainty include the following:

Notes to Condensed Consolidated Interim Financial Statements Three months ended March 31, 2023 and 2022 (*In thousands*) (Unaudited)

2. Basis of presentation (continued):

- (c) Use of estimates, assumptions, and judgments:
 - (i) Significant estimates (continued):

Going concern:

These consolidated financial statements have been prepared on a going concern basis which assumes the Company will continue operating in the foreseeable future and will be able to service its debt obligations, realize its assets and discharge its liabilities in the normal course as they come due.

The Company has financed its operating cash requirements primarily through revenues generated by its operations, debt facility, convertible debentures and equity raises. The Company's ability to realize the carrying value of its assets and to continue as a going concern is based upon the continued support of its shareholders, senior lender and the operational success at its operations. The Company has in place a planning, budgeting, and forecasting process to determine the funds required to support its operations and expansionary plans. As a result, after considering all relevant information, management has concluded that there are no material uncertainties related to the events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern for at least the next year.

3. Inventory

	March 31 2023	De	cember 31 2022
Raw materials	\$ 7,463	\$	7,548
Finished goods	4,443		5,115
Total	\$ 11,906	\$	12,663

During the three months ended March 31, 2023, inventory valued at \$10,528 was expensed as cost of goods sold and reflected within cost of product revenue (2022 - \$15,648).

Notes to Condensed Consolidated Interim Financial Statements Three months ended March 31, 2023 and 2022 (*In thousands*) (*Unaudited*)

4. Acquisition

FormTex Plastics Corporation

On July 1, 2022, the Company, through a wholly owned subsidiary, closed the acquisition of all the business and operating assets of Houston-based FormTex Plastics Corporation "("FormTex"") for cash consideration and an indebtedness holdback of approximately \$5,981 (or USD \$4,649).

The Indebtedness holdback of approximately \$677 (or USD \$500), included within accounts payable, bears no interest and is payable to the Vendor within 3 business days after the one year anniversary of the acquisition date.

The following table summarizes the consideration paid to the former owners of FormTex as part of the purchase price followed by a summary of the preliminary allocation of the purchase price:

Cash Indebtedness Holdback	\$ 5,304 677
Total Purchase Price	\$ 5,981

The following table summarizes the preliminary allocation of the purchase price:

Accounts receivable	\$ 774
Inventory	618
Manufacturing and other equipment	1,549
Right-of-use assets	1,083
Customer relationships	1,145
Intangibles and other assets	1,210
Goodwill	1,135
Current liabilities	(450)
Lease liabilities	(1,083)
Net assets acquired	\$ 5,981

Accounts receivable acquired are at full contract value. The goodwill is calculated as the difference between the purchase price and the fair value of the assets acquired and liabilities assumed and is attributable to expected synergies between FormTex and the Company's existing operations including the ability to convert FormTex customers to the Company's sustainable plastic offerings. The Company considers this as a cash generating unit ("CGU") and as such the goodwill generated from this acquisition has been allocated to this CGU.

Included in intangibles and other assets are Distribution list in the amount of \$592 and Proprietary formulas and formulations of \$618.

Financial and operating results of FormTex are included in the Company's consolidated financial statements effective July 1, 2022. For the period of July 1, 2022 to December 31, 2022, FormTex revenues equaled \$3,867 with \$224 in net income before taxes.

5. Property and equipment:

	Land	Building	Manufacturir Equipment	0	Other Equip.	cumulated preciation	Total
Dec. 31, 2021	\$ 5,356	\$ 9,531	\$ 16,781	\$	197	\$ (1,402)	\$ 30,463
Additions Disposals	3,025	6,669 -	5,481 (243)		6	(1,912) 198	13,269 (45)
Foreign exchange	47	348	641		-	(31)	1,005
Dec. 31, 2022	\$ 8,428	\$ 16,548	\$ 22,660	\$	203	\$ (3,147)	\$ 44,692
Additions	-	43	654		-	(618)	79
Mar. 31, 2023	\$ 8,428	\$ 16,591	\$ 23,314	\$	203	\$ (3,765)	\$ 44,771

On October 3, 2022, the Company completed the purchase of the land and buildings located at the Company's Ayr, Ontario manufacturing location for cash consideration of \$9,600 (the "Ayr Purchase"). The Ayr Purchase was funded by a \$6,500 non-revolving loan facility from HSBC Bank Canada ("HSBC") with a 5-year term and \$2,900 from the available \$3,900 credit facility with Business Development Bank of Canada ("BDC").

6. Right-of use-assets

The Company enters into leases for manufacturing equipment, buildings, and office spaces for its operations. The Company is required to recognize a right of use assets for the underlying assets from these leases.

	Cost	Accumulated amortization	Net Book Value
December 31, 2021	\$ 2,698	\$ (533)	\$ 2,165
Additions	3,438	(739)	2,699
Foreign exchange	151	(14)	137
December 31, 2022	\$ 6,287	\$ (1,286)	\$ 5,001
Additions	-	(256)	(256)
March 31, 2023	\$ 6,287	\$ (1,542)	\$ 4,745

7. Customer relationships, intangible and other assets, and goodwill

	Customer Lists	•	Accumulated Amortization	Net Book Value
December 31, 2021	\$ 7,962	\$	(2,237)	\$ 5,725
Additions (note 4)	1,145		(523)	622
Foreign exchange	175		(75)	100
December 31, 2022	\$ 9,282	\$	(2,835)	\$ 6,447
Additions	-		(131)	(131)
March 31, 2023	\$ 9,282	\$	(2,966)	\$ 6,316

	Brand and Formulas	Other Assets	Accumulated Amortization	Net Book Value
December 31, 2021	\$ 2,200	\$ 979	\$ (54)	\$ 3,125
Additions (note 4)	-	1,411	(145)	1,266
Foreign exchange	-	133	(1)	132
December 31, 2022	\$ 2,200	\$ 2,523	\$ (200)	\$ 4,523
Additions	-	69	(93)	(24)
March 31, 2023	\$ 2,200	\$ 2,523	\$ (293)	\$ 4,499

Other assets consist of capitalized development costs and other intangibles.

	Goodwill	Accumulated Impairment	Net Book Value
December 31, 2021	\$ 7,684	\$ -	\$ 7,684
Additions (note 4)	1,135	-	1,135
Foreign exchange	147		147
December 31, 2022 and March 31, 2023	\$ 8,966	\$ -	\$ 8,966

Goodwill was generated through various acquisitions. For the purpose of impairment assessments goodwill is allocated to the corresponding plastics and packaging manufacturing and distribution cash generating units.

The Company performs goodwill impairment testing annually or at any time if an indicator of impairment exists. In determining the recoverable amount of its CGUs, the Entity uses the value in use, which is determined using a discounted cash flow model. As of December 31, 2022, no impairment charges were recorded during the years ended December 31, 2022 or 2021.

Notes to Condensed Consolidated Interim Financial Statements Three months ended March 31, 2023 and 2022 (*In thousands*) (Unaudited)

8. Long-term debt:

	Re	tired Debt (a)	Del	pentures (b)	Wel	ls Fargo (a)	Vend	lor Notes (e)	Lea	ases	gages & er debt (c)	Total
Dec. 31, 2021	\$	19,429	\$	15,548	\$	-	\$	4,334	\$	2,231	\$ 4,813	\$ 46,355
Proceeds, net		700		-		16,380		-		3,658	17,974	38,712
Repayment		(20,687)		-		(3,370)		-		(1,280)	(555)	(25,892)
Conversion		-		(42)		-		-		-	-	(42)
Accretion / Loss		496		573		66		-		245	102	1,482
Foreign Exchange		62		-		778		-		201	257	1,298
Dec. 31, 2022	\$	-	\$	16,079	\$	13,854	\$	4,334	\$	5,055	\$ 22,591	\$ 61,913
Proceeds, net		-		-		1,555		-		-	442	1,997
Repayment		-		-		(635)		(1,111)		(345)	(289)	(2,380)
Accretion/Loss		-		151		66		-		70	10	297
Foreign exchange		-		-		(11)		-		(2)	-	(13)
Mar. 31, 2023	\$	-	\$	16,230	\$	14,829	\$	3,223	\$	4,778	\$ 22,754	\$ 61,814

	Mar. 31 2023	Dec. 31 2022
Current portion	\$ 5,638	\$ 6,593
Non-current portion	56,176	55,320
	\$ 61,814	\$ 61,913

Undiscounted repayment commitment:

The required undiscounted annual repayments of the Company's long-term debt for the twelve months ending March 31 follow:

2024 2025 2026 2027 2028 and beyond	\$ 5,638 4,218 2,460 36,692 15,594
	\$ 64,602

Notes to Condensed Consolidated Interim Financial Statements Three months ended March 31, 2023 and 2022 (*In thousands*) (Unaudited)

9. Share capital and share-based payments:

- (a) Common and preferred share capital:
 - Authorized and issued:

Unlimited number of common shares without par value.

Unlimited number of preferred shares without par value, issuable in series.

As at March 31, 2023, 241,775 common shares were issued and outstanding (December 31, 2022 – 241,707).

Special Warrants Offering

In June 2022, the Company completed the offering of Special Warrants 16,403 at an issue price of \$0.40 per Special Warrant for gross proceeds of \$6,561. In connection with the Offering, the Company paid an aggregate cash commission of \$385, representing 6.0% of the aggregate gross proceeds of the Offering, and issued an aggregate of 963 Compensation Warrants representing 6.0% of the aggregate number of Special Warrants issued pursuant to the Offering. Each Compensation Warrant will be exercisable at a price of \$0.40 for one common share of the Company for 24 months from the closing date.

Pursuant to the terms of the Offering, each Special Warrant automatically converted, for no additional consideration and with no further action on the part of the holder thereof, into one unit of the Company (a "Unit") on October 4, 2022. Each Unit consists of one common share of the Company and one half of one common share purchase warrant of the Company.

Each full Warrant will entitle the holder thereof to acquire one common share of the Company at a price per Warrant Share of \$0.52 for a period of 24 months from the closing of the Offering. The expiry date of the Warrants is subject to acceleration upon 30 days' notice by the Company if the volume weighted average trading price of the common shares of the Company exceeds \$0.65 for a period of 20 consecutive trading days ending at any time following the date which is 12 months following the closing date of the Offering.

Shares for debenture conversion and debt repayment:

During the year ended December 31, 2022, the Company issued 217 shares at an average conversion price of \$0.23 per share pursuant to the conversion of \$50 of outstanding debentures.

Notes to Condensed Consolidated Interim Financial Statements Three months ended March 31, 2023 and 2022 (*In thousands*) (Unaudited)

9. Share capital and share-based payments (continued):

(b) Share options:

The change in the number of the Company's stock options follows:

			/eighted average
	Options	exerci	se price
Outstanding at December 31, 2021	8,032	\$	0.28
Issuance of options	1,155		0.66
Exercise of options	(302)		0.13
Forfeiture of options	(269)		0.82
Outstanding at December 31, 2022	8,616	\$	0.30
Issuance of options	1,051		0.27
Exercise of options	-		-
Forfeiture of options	(31)		0.75
Outstanding at March 31, 2023	9,636	\$	0.31
Exercisable at March 31, 2023	6,890	\$	0.20

		N	/eighted average
Range of exercise prices	Number outstanding	Number exercisable	remaining life (in years)
\$0.10 to \$0.15	4,500	3,944	5.4
\$0.16 to \$0.20	2,048	2,048	2.5
\$0.21 to \$0.39	1,184	254	8.31
\$0.40 to \$1.29	1,782	643	5.4
	9,636	6,890	5.2

9. Share capital and share-based payments (continued):

(b) Share options (continued):

The weighted average fair value per option granted in the three months ended March 31, 2023 was \$0.27 (year ended December 31, 2022 - \$0.65). The fair value of options granted were measured based on the Black-Scholes pricing model. Expected volatility was determined based on comparable publicly listed companies. The inputs used in the measurement of the fair values at the modification and grant dates follows:

	Three months ended Mar. 31, 2023	Year ended Dec. 31, 2022
	Mar. 01, 2020	000.01,2022
Risk-free interest rate	3.68%	0.30 – 3.75%
Dividend yield	0.00%	0.00%
Expected life (years)	4	4
Volatility	77.2%	77.8%
Forfeiture rate	0.0%	0.0%
Common share price at grant date	\$0.24	\$0.40-\$0.62

(c) Share purchase warrants:

	Warrants	Weighted a exerci	average se price
Outstanding at December 31, 2021	4,193	\$	0.50
Issuance of warrants upon conversion note (9(a)) Issuance of warrants to brokers note (9(a)) Exercise of warrants Forfeiture of warrants	8,201 963 (1,989) (1,048)		052 0.40 0.19 0.32
Outstanding at December 31, 2022	10,320	\$	0.58
Forfeiture of warrants	(1,156)		1.20
Outstanding at March 31, 2023	9,164	\$	0.51

9. Share capital and share-based payments (continued):

(c) Share purchase warrants (continued):

	Warrants	E	W Exercise	/eighted average remaining life
Expiry date	outstanding		price	(in years)
June 1, 2024 (note 9(a))	8,201		0.52	1.17
June 1, 2024 (note 9(a))	963		0.40	1.17
	9,164	\$	0.51	1.17

(d) Other equity incentives:

	RSUs	DSUs	PSUs	Total
December 31, 2021	2,996	128	493	3,617
Unit Issuance	2,647	-	2,667	5,314
Forfeiture	(543)	-	(213)	(756)
Share Issuance upon vesting	(1,553)	_	(561)	(2,114)
December 31, 2022	3,547	128	2,386	6,061
Unit Issuance	2,974	-	3,507	6,481
Forfeiture	(57)	-	(13)	(70)
Share Issuance upon vesting	(68)	-	-	(68)
March 31, 2023	6,396	128	5,880	12,404

Pursuant to the Company's Omnibus Equity Incentive Compensation Plan, the Company issued restricted share units ("RSUs") which vest over a period of two or three years; deferred share units (DSUs) which vest over a period of two years; and performance share units (PSUs) which vest in accordance with the achievement of certain performance criteria over a period of three years.

Each unit entitles the holder to receive either one Common Share from treasury, the cash equivalent of one Common Share or a combination of cash and Common Shares, as the Board may determine in its sole discretion. The Company intends to settle these units in shares. The average value of the RSUs and DSUs was measured on the date of grant at \$0.24 per unit for a total of \$713 which will be amortized over the life of the respective terms (Year ended December 31, 2022 - \$0.61 - \$1,385).

The Company granted PSUs based on achievement of internal operating performance metrics as detailed by management. The total value for the PSUs of \$841 on date of grant will be amortized over the life of the respective terms (Year ended December 31, 2022 - \$586)

10. Related party transactions

The following table sets forth the remuneration of directors and key management personnel:

	Thre	Three months ended March 3 ²				
		2023		2022		
Salaries, consulting and director fees	\$	397	\$	405		
Share based payments ⁽ⁱ⁾	\$ 397 \$ 237	334				
	\$	634	\$	739		

⁽ⁱ⁾ Share-based payments are the fair value of options granted and the amortized value of RSU units granted to directors and key management personnel.

As at March 31, 2023, \$125 (December 31, 2022 - \$105) was due to directors and officers of the Company for accrued bonus, management, consulting, director fees and expense reimbursement.

11. Cost of product revenue:

The following is a breakdown of the Company's cost of product revenue.

	Tł	ree months 2023	endec	March 31 2022
Variable cost of product Fixed factory overhead Depreciation	\$	12,702 1,482 532	\$	17,715 1,283 304
	\$	14,716	\$	19,302

Variable cost of product includes direct material, labour, and inbound freight.

Fixed factory overhead includes allocated costs such as utilities, insurance, maintenance, and property taxes.

12. Selling, general, and administrative (SG&A):

The following is a breakdown of the Company's selling, general and administrative expenses.

	Thre	ee months 2023	ended	March 31 2022
		2023		2022
SG&A wages	\$	2,353	\$	2,086
SG&A other		1,031		1,250
Product development		166		192
Acquisition related activity and One-time charges		291		278
	\$	3,841	\$	3,806

Notes to Condensed Consolidated Interim Financial Statements Three months ended March 31, 2023 and 2022 (*In thousands*) (*Unaudited*)

13. Segmented information:

All of the Company's operations are within the packaging and consumer goods manufacturing industry, and its major products are broken out into separate business groups: Industrial, Packaging, General Merchandise, Commercial Business Supplies, and Services. The majority of the Company's operations are performed within the United States and Canada, with 89% of total revenue coming from customers in the United States and 11% in Canada. 41% of the reportable segments assets are allocated in the Company's Canadian operations, and 59% are allocated to the Company's USA operations.

The Company's significant reportable segments aggregates its subsidiaries operating performance into five main business groups.

The Company's chief operating decision maker (Chief Executive Officer) evaluates segment performance based on segment revenue and operating earnings defined as "net income before corp. costs". Net income before corp. costs is comprised of each segments discrete revenues, cost of product revenue, logistics and fulfillment, and SG&A.

The following is a breakdown of the Company's operating performance by business group for the three months ended March 31, 2023 and 2022.

	Total	Industrial	Packaging	Me	General rchandise	С	ommercial Supplies	Services
Mar. 31, 2023								
Revenue	\$ 20,315	\$ 10,494	\$ 9,040	\$	397	\$	5	\$ 379
Net income, before corp. costs	1,865	356	1,228		213		-	68
Depreciation and Amortization	1,159	785	374		-		-	-
Capital Expenditures	693	355	338		-		-	-
Reportable segments assets	81,786	56,569	25,217					
Mar. 31, 2022								
Revenue	\$ 25,936	\$ 18,992	\$ 6,208	\$	312	\$	20	\$ 404
Net income, before corp. costs	2,322	1,387	387		243		4	301
Depreciation and Amortization	1,446	1,328	118		-		-	-
Capital Expenditures	1,517	1,088	429		-		-	-
Reportable segments assets	72,990	59,434	13,556					

13. Segmented information (continued):

The following is a reconciliation of total reportable segment net income, before corporate costs to net loss before taxes:

	Three mo	Three months ending				
	Mar. 31, 2023	Mar. 31, 2022				
Reportable segment net income, before corp. costs	\$ 1,865	\$ 2,322				
Parent company costs (unallocated)	(1,724)	(1,469)				
SG&A (unallocated)	(291)	(278)				
Adjustments to reconcile to net loss before taxes:						
Share based compensation	(403)	(601)				
Depreciation and amortization	(627)	(671)				
Financing costs	(1,799)	(975)				
Foreign exchange gain (loss)	291	26				
Gain on interest free loan	42	-				
Net loss before taxes	\$ (2,646)	\$ (1,646)				

14. Supplementary cash flow information:

	Three mont	Three months ended March 31				
	2023		2022			
Non-cash investing activities: Acquisition of right of use asset via equipment lease	\$ -	\$	2,084			
Non-cash financing activities: Capitalized equipment lease liability	\$ -	\$	2,084			