

Variable overheads Variances

That expense which will change with output. (ex: electricity cost)

↑
upar ke kharche (Indirect expenses)
ex: Depreciation

It operates exactly like labour variances.

→

Particulars	Source Table			
	Budgeted Hrs @	Standard for Hrs @	Actual Hrs @	Actual Hrs @
• Variable OH				

*
Variable OH Cost Variance = $(SH \times SR - AH \times AR)$

Variable OH Rate Variance = $(SR - AR) \times AH$
(Spenditure)

Variable OH Efficiency Variance = $(SH - AH) \times SR$

New Topic → Fixed OH Variances

Particulars	1000 units Double Table (I)		2000 units		2000 units	
	Budgeted		Standard for Actual		Actual	
	Hours	@ Amt	Hours	@ Amt	Hours	@ Amt
Fixed OH	BH	SA = BH x SR	SH	SA = SH x SR	AH	AR = AH x AR
	Budgeted fixed OH		Standard fixed OH		Actual fixed OH	
	↑ Volume		↓ Cost		↑	
	Expenditure					

Budgeted Hours = 25 days x 100 machines x 8 hrs = 20,000 hrs

Possible Hours = 22 days x 100 x 8 = 17,600

Actual Hours = 22 days x 750 Machine Hours = 16,500 hrs

Calendar Variance

Revised Capacity Variance

Capacity Variance

(I) Fixed OH Cost Variance = $SR \times SR - AH \times AR$

(II) Fixed OH Volume Variance = Standard fixed OH - Budgeted fixed OH

(III) Fixed OH Expenditure Variance = Budgeted ^{fixed} OH - Actual fixed OH

(IV) Fixed OH Efficiency Variance = $(SH - AH) \times SR$

(V) Fixed OH Calendar Variance = $(Possible\ Hours - Budgeted\ Hours) \times SR$

(VI) Fixed OH Capacity Variance = $(Actual\ Hours - Budgeted\ Hours) \times SR$

(VII) Fixed OH Revised Capacity Variance = $(Actual\ Hours - Possible\ Hours) \times SR$

This is preferred by ICAI and shown in place of Capacity

Note ① If question asks for

fixed OH Variance = fixed OH **COST** Variance

Note ②

ICAI ab "Capacity Variance = $(AH - BH) \times SR$ "
ko calculate krni krta,

Jiski "Revised Capacity Variance = $(AH - PH) \times SR$ "
ko hi Capacity Variance man lete hai.

So, we should also follow it

Note ③ If in a question we can write Hours it's our first Preference.

→ If question does not provide details about Hours,
we use Days in units column.

→ If a question does not provide Hours & Days information
we use Units @ Amt

If we can't have
Hours & days

Marginal Costing

Normal Costing

* Sales	xxx
- VC	(-)
- FC	(-)
<u>Profit</u>	<u>(*)</u>

we take decisions based on Profit

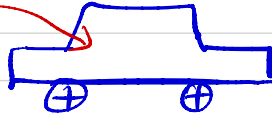
Marginal Costing

* Sales	xxx
- VC	(-)
<u>Contribution</u>	<u>(*)</u>

we take decision on basis of Contribution.

Example:

1700 1700 1700



→ Shimla

⊕ ₹1000

fuyra dost

Fixed Care Rent = 3000

Food Bill ⇒ 2100 (Per Person 700)
5100

Normal Costing

Sale Price =	₹1000
- VC	₹700
- FC (3000 ÷ 4)	- 750
<u>Loss</u>	<u>-450</u>

Reject fuyra.

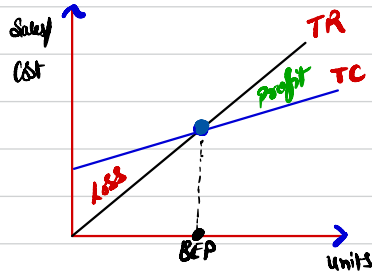
Absorption Costing

Revenue (Sale) =	₹1000
- VC =	₹700
<u>Contribution</u>	<u>₹300</u>

Accept fuyra

Breakeven Point

→ level of sales where we have no profit - no loss.



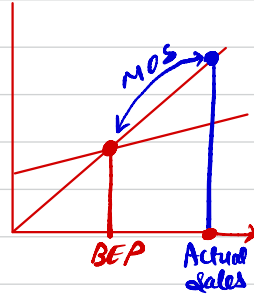
$$BEP = \frac{FC}{\text{Cont. P.u}}$$

$$BEP = \frac{FC}{\text{Cont P.u}} \times SP \text{ (in ₹)}$$

$$BEP = \frac{FC \text{ (in ₹)}}{PIV \text{ Ratio}}$$

Margin of Safety

→ what is the extra level of sales we have over BEP, which provides profit



$$MOS = \frac{\text{Profit}}{\text{Cont P.u}} \text{ (in units)}$$

$$MOS = \frac{\text{Profit}}{\text{Cont P.u}} \times SP \text{ (in ₹)}$$

$$MOS = \frac{\text{Profit (in ₹)}}{PIV \text{ Ratio}}$$

Desired Sales & Desired Profit level

If we know desired Sales/ Profit level

$$\text{Desired Sales} = \frac{FC + \text{Desired Profit (in units)}}{\text{Cont P.u}}$$

$$\text{Desired Sales} = \frac{FC + \text{Desired Profit} \times SP \text{ (in ₹)}}{\text{Cont P.u}}$$

$$\text{Desired Sales} = \frac{FC + \text{Desired Profit (in ₹)}}{PIV \text{ Ratio}}$$

$$\left. \begin{aligned} \text{Total FC} &= \text{xxx} \\ &= \text{unavoidable FC} \\ &+ \text{avoidable FC} \end{aligned} \right\}$$

Shut Down Point

↓
Agar ek business avoidable FC bhi nahi karna sakte toh shut down krna.

• If a business is not able to generate contribution equal to avoidable FC it should shut down.

Shut Down Point =

$$\bullet \frac{\text{Avoidable FC (in units)}}{\text{Cont P.u}}$$

$$\bullet \frac{\text{Avoidable FC} \times SP \text{ (in ₹)}}{\text{Cont P.u}}$$

$$\bullet \frac{\text{Avoidable FC (in ₹)}}{PIV \text{ Ratio}}$$

Sales xxx

- VC (-)

Cont ✓

- FC (-)

Profit *

① PIV Ratio

Profit Volume Ratio

$$PIV \text{ Ratio} = \frac{\text{Contribution}}{\text{Sales}}$$

$$PIV \text{ Ratio} = \frac{FC + \text{Profit}}{\text{Sales}}$$

$$PIV \text{ Ratio} + VC \text{ Ratio} = 100\%$$

$$\left(\frac{\text{Contribution}}{\text{Sales}} + \frac{\text{Variable Cost}}{\text{Sales}} \right) \times 100\%$$

$$P/V \text{ Ratio} = \frac{\text{change in profit}}{\text{change in sales}} \times 100$$

$$P/V \text{ Ratio} = \frac{\text{change in contribution}}{\text{change in sales}} \times 100$$

$$BEP\% + MOS\% = 100\%$$

$$\frac{BEP}{\text{Sales}} \times 100 + \frac{MOS}{\text{Sales}} \times 100$$

$$\Rightarrow \left(\frac{BEP + MOS}{\text{Sales}} \right) \times 100$$

$$\Rightarrow \frac{\text{Sales}}{\text{Sales}} \times 100 = 100\%$$

* Business Kam se Kam avoidable FC ko recover karna hi chahata hai.

Notes: Fixed Cost XXX
 - Non cash expenses (-)
 (Depreciation, Amortization)
 Cash fixed cost (*)

$$\text{Cash BEP} = \frac{\text{Cash FC (in units)}}{\text{Cont P.U}}$$

(*)

$$= \frac{\text{Cash FC, pSP (in ₹)}}{\text{Cont PU}}$$

(*)

$$\Rightarrow \frac{\text{Cash FC (in ₹)}}{P/V \text{ ratio}}$$

Note No (11)

Concept of Cost

Variable Cost

⇒ Cost which is fixed on per unit basis

⇒ Cost which is Variable on Total basis

Units	Cost	Per unit
100	₹1,00,000	₹1000
200	₹2,00,000	₹1000

ex: O/RM Cost

- Wages of labour
- Royalty Per unit basis

Fixed Cost

⇒ Cost which is Variable on per unit basis

⇒ Cost which is fixed on Total basis.

Units	Cost	Per unit
100	₹50,000	₹500
200	₹50,000	₹250

ex: ① Manager's Salary
② Rent of Building

Semi-variable Cost

The cost which has some part as Variable and some part as fixed.

Units	Cost	Per unit
100	6,00,000	₹6000
200	11,00,000	₹5500

Step 1

$$VC \text{ P.U} = \frac{\text{Diff in Cost}}{\text{Diff in units}} = \frac{11L - 6L}{200 - 100} = \frac{5L}{100}$$

$$VC \cdot Pu = ₹5000$$

Step 2

$$FC = TC - n \times VC \cdot Pu$$

$$FC = 11L - 200 \times 5000$$

$$FC = ₹1,00,000$$

Note 10

Income Statement

Sales xxx

- Variable Cost (-)

Contribution xxx

- Fixed Cost (-)

Earning Before Int & Tax = EBIT (Operating Profit)

- Interest

Earning Before Tax = EBT

- Tax

Earning After Tax = EAT (Profit after Tax)

Note ①

Specific FC

Question 76

In this question FC for each product was given separately,

So, we could calculate separate

PIV ratio and at end a combined PIV ratio

vs

Combined FC

vs

Question 83

In this question FC was only given in combined manner,

So, we could only calculate overall PIV ratio.

Also do Q 77, 78

Note (12)

Indifference point

Q81

Example to understand Indifference point

♀
Uncle Piyush



Petrol

Electric

Tata Nexon

$$FC = \text{Int} = ₹1,00,000 \\ \times \text{Dep}$$

$$FC = \text{Int} = ₹1,80,000 \\ \times \text{Dep}$$

$$VC = \frac{\text{Running Cost}}{\text{Cost}} = ₹5/\text{km}$$

$$VC = \frac{\text{Running Cost}}{\text{Cost}} = ₹2/\text{km}$$