

# **ANNUAL REPORT**

**2017**

## CONTENT

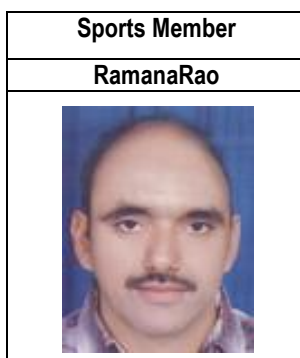
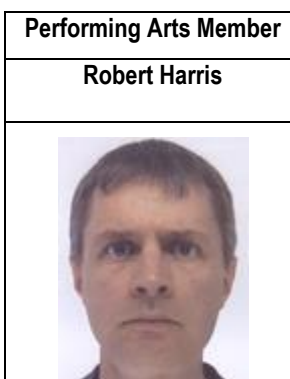
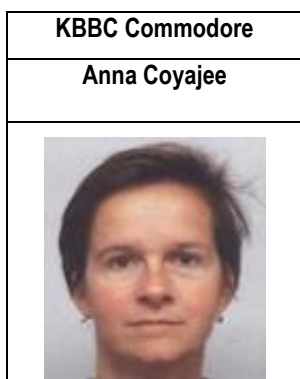
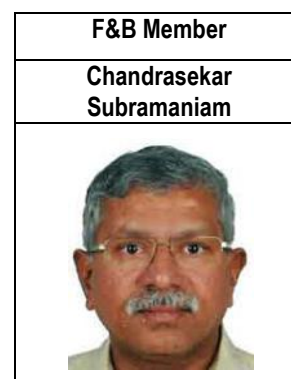
	<u>Page</u>
MANAGEMENT COMMITTEE 2017	4
FROM CLUB PRESIDENT	6
FROM CLUB TREASURERS	9
ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2016	10
FOOD & BEVERAGES (F&B) SECTION	20
CULTURE DIVISION	21
• Arts & Crafts Section	
• Library Section	
• Panaga Natural History Society (P.N.H.S.)	
• Panaga Photographic Society (P.P.S.)	
GOLF DIVISION	29
• Men's Golf	
• Lady's Golf	
• Driving Range	
• Golf Shop	
HEALTH & FITNESS DIVISION	31
• Art of Living (AOL) Section	
• Badminton Section	
• Basketball Section	
• Fitness Centre (Gym) Section	
• Netball Section	
• Tri Fit Section	
• Yoga Section	
KUALA BELAIT BOAT CLUB DIVISION	36
• Dinghy Sailing Section	
• Kayak& SUP Section	
• Power Boat & Fishing Section	
• Rowing Section	
• Panaga Sub Aqua Club (P.S.A.C.) (Diving)	
• Windsurfing Section	
• Yachting Section	
• Event & Marketing	
PERFORMING ARTS DIVISION	44
• Jam Factory Section	
• Music Society of Panaga (M.S.P.)	
• Panaga Dance Centre (P.D.C.)	
• Social Dance Section	
• The Amateur Dramatics Society (T.A.D.S.)	

## **CONTENT** (cont'd)

Page

SOCIAL DIVISION	51
• American Club	
• Bridge Section	
• Brunei Brits Club (B.B.C.)	
• Community Event Section	
• Dutch Community Section (Brunei)	
• Friends United Network (F.U.N.) Section	
• German of Panaga Society (G.P.S.)	
• Indian Community Section	
• Indonesian Community Section	
• Jungle Tots Section	
• Kiwi Club	
• Latino Community Section	
• Nigerian Community Section	
• 1 <sup>st</sup> PanagaCubScouts Section	
• Santa's Grotto Section	
• Scottish Community Section	
• Youth Club Section	
SPORTS DIVISION	68
• Athletics Section (PANAS)	
• Cricket Section	
• Cycling Section	
• Football – Dutch Sub Section	
• Football – Fun Sub Section	
• Football Academy Section	
• Football Academy – Tots Sub Section	
• Hockey Section	
• Lawn Bowls Section	
• Rugby Section	
• Stingrays Swim Section	
• Tennis Section	

## MANAGEMENT COMMITTEE 2017



## **MANAGEMENT COMMITTEE 2017**

President	:	Bjorn Wilhelmsen Melaa
Treasurer – BSP	:	Ramon van Dijk
Treasurer – Panaga Club	:	Carien Maclaïne Pont
Operations Manager	:	Siti Nur Khairunnisa Hj Abdul Halim
Head of Clubs	:	Hj Tajul Rizal Hj Zainal Abidin
F&B Member	:	Chandrasekar Subramaniam
Culture Member	:	Carolyn Brien (till December 2017) Steven Brown (from December 2017)
Golf Captain	:	Hj Roslie Hj Bakar
Health & Fitness Member	:	Keri van den Heuvel
KBBC Commodore	:	Anna Coyajee (till December 2017) Sybrand IJkema (from December 2017)
Performing Arts Member	:	Robert Harris
Social Member	:	Christina Sugila Samuel
Sports Member	:	Ramana Rao



## **PRESIDENT'S FOREWORD**

Dear Members,

On behalf of the Management Committee, it gives me great pleasure to welcome you to Panaga Club and the Kuala Belait Boat Club (KBBC).

### **Introduction**

The Panaga Club (including Kuala Belait Boat Club) provides fantastic facilities for all members to undertake a wide range of activities to enhance their lives in Brunei. I would like to welcome all new members in 2017/2018 and hope you will enjoy the Club facilities and services. I also encourage you to play an active role in one of the many Sections, as the success of the Club lies within our own enthusiasm and ownership to make Panaga Club a great place to be.

### **Health Safety and Security**

Health, Safety, Security and Environment (HSSE) are top priorities for all activities in the Club. All Club staff members, Professionals, Contractors and members of the Management Committee, work together to play a huge role to ensure that the levels of HSSE in the Club is on the standard that keeps all our members safe and sound.

A total of 19 incidents were reported in 2017, which is a significant decrease from the 24 in 2016; the Club's management will continue to motivate a reporting culture. All incidents were logged, actions discussed and followed up diligently in relevant management forums.

The Club continues to seek further ways to improve the safety and security of the premises, and with support from BSP-HSE functions, the Panaga Health Centre and the Government emergency services, we have been able to do so and close out on incidents on a timely manner.

The Club HSSE Focal Point, with assistance from the Club Fire Wardens and First Aiders, conducted fire drills at Panaga Club, including scenario based injury simulations at the Golf Course, which was commended by the BSP-HSE. We also have Club Maintenance personnel, who are put on weekly duty, with whom you may report your incidences to. Their phone numbers are displayed by the reception. We have our two Club Attendants, Hafiz and Yussuf, who are at the Club after office hours, who will be able to assist you for HSSE matters or to escalate to line managers.

We would like to call on all members to help us by telling us about any unsafe situations so we can take appropriate actions before it escalates. We have the PAKAT forms ready at the foyer; and at the same time, you may also submit online forms that will be sent to the Operations Manager's email.

### **Projects and Maintenance**

Two significant projects at Panaga Club commenced in 2017, aimed at improving and maintaining the facilities for the benefit of the members.

In May 2017, the Club installed new play equipment and new sets of swings at the Jungle House Playground. Now toddlers may enjoy the new play equipment as the features allow improvements in motor skills and coordination. The Panaga Club is a proud supporter of children's development and indeed, we attempt to cater for members of all ages at the Club.

## **PRESIDENT'S FOREWORD (cont'd)**

In December 2017, we started on the replacement of the existing Tennis Courts 5 and 6 synthetic grass carpets to ensure the comfort and safety of all our Tennis Section members. This is a project that the Club did together with the Tennis Committee.

### **Infrastructure and Maintenance Developments:**

#### **Panaga Club:**

1. Replacement of Panaga Club pool gratings,
2. Painting of external wall at MPH,
3. Main Hall timber flooring replacement,
4. Kitchen fresh air intake grill cleaning,
5. Repair to the green polycarbonate roofing at the Golf Balcony.

#### **KBBC:**

1. Splash pool wet deck retiling works,
2. Removal of unused pipes/casing to STL yard,
3. Major drainage cleaning within the KBBC compound.

### **Activities and Events**

Many important events continued to again grace the calendar at Panaga Club and KBBC organized by the Sections and their Committees. These events involve many volunteers who give their time freely for the benefit of the community. These events contribute greatly to life in Panaga as we know it.

### **People**

The Panaga Club and KBBC Staff, Professionals, Caterers and service providers offer tremendous service to all Sections and members.

In view of increasing efficiency and improving the value proposition to members and staff, the Club has extended and or renewed the duration of contracts with Club Professionals and service providers and will continue to do so to maximize the benefit to the Club operations and services.

We would like to congratulate and thank Ms Salami binti Haji Jakuran who celebrated her emblem at Panaga Club in 2017. She has been working in Panaga Club for 25 years and is currently holding the Head of Golf Administrator role.

Some special and great thanks go to all who have participated over the past year in the success of the Club. I would like to thank Anna Coyajee – KBBC Commodore, Carolyn Briens – Culture Member and Chandrasekar Subramaniam – F&B Member. They have contributed tremendously to the overall success of the club.

I would also like to welcome our new Club Management Committee: Sybrand Ijkema – KBBC Commodore and Steven Brown – Culture Member.

My special thanks also go to the Accounts, Administration, Maintenance, Project and Housekeeping, Golf and KBBC Departments for their excellent performance in 2017. Also not forgetting our BSP Colleagues, the Head of Clubs and Club Secretary/Club Operations Manager, who have provided ample support for the successful operations of the Panaga Club and the KBBC.

I look forward to working with all of you during 2018 to continue and maintain the Club at the highest standards in every respect!

**BJORN WILHELMSSEN MELAA  
CLUB PRESIDENT**



## TREASURERS' REPORT 2017

Twenty-seventeen was a year in which the challenges from 2016 continued, though also a year where the Club was successful in adapting to the changing environment. Membership continued to decline, largely in line with the changes in the size of the expatriate community in Panaga resulting from changes in strategy by the Brunei Shell JV companies.

### Looking Back

From a Treasury perspective, there were two key focus areas for 2017: Strengthening the Control Framework and Cost Management. These focus areas were the result of a combination of specific events as well as opportunities that were identified for improvement.

#### 1) Controls

This area encompasses all the aspects of ensuring that the Club achieves what it is designed to achieve in a manner that is as effective and efficient as possible, while ensuring that business is conducted in a manner that is aligned with BSP's values. To this end, staff attended refresher trainings in Code of Conduct, procurement processes were enhanced, additional emphasis is being placed on contractual compliance by contractors/vendors. Some specific performance failings were actively managed to ensure that the right tone is set in the Club to staff, members and contractors.

#### 2) Cost Management and Revenue

This is an area that is wide in scope and includes active cash management, challenge to vendors for reduced costs, developing new vendors to stimulate competition, and better value from contracts. It also includes budget controls and cost reduction targets, deferment of specific projects, and emphasis on doing things more efficiently.

#### 3) Investments

The Club has spent considerable effort to ensure that investments are made to enhance the facilities going forward and to maintain what we have. Over one hundred thousand dollars was spent on facility improvements in 2017. Also, some long-standing infrastructure issues were addressed including flooring issues in the Main Hall, corrosion to the concrete balconies and poolside furniture (some of these spilled into early 2018).

The outcome of these efforts was unfortunately a financial loss for the year. Losses were funded from the Club's retained earnings, which were further depleted as a result.



## **TREASURERS' REPORT 2017 (cont'd)**

### **Looking Ahead**

As the year progressed, some areas were identified for further focus in 2018: Governance of the Club and its Sections and the long-term Club rejuvenation: Project Hijau.

#### 1) Governance

With the number of sections active in our Club, it is not surprising that there are many different views about how to discharge the responsibilities that come with managing a Section. It has become apparent that there is a need for stronger guidance about how Sections undertake their activities to ensure that they are safe, money is spent wisely and fairly, and that they are sustainable. The Club is issuing updated guidance that all Sections need to abide by that will help to achieve these goals. In addition, we will review the overall structure of the Sections to see if there is an opportunity to streamline the administration given that the complexity is a significant burden on the staff. The base case for any changes will continue to be that the value proposition for members should not be negatively impacted and if possible should be enhanced.

We have also initiated discussions with BSP about the manner in which the Club is supported that are intended to give the Club more ownership of the financial performance than is currently the case.

#### 2) Project Hijau

The Club has commenced, with BSP support, preparations for a structural enhancement of the physical facilities of the Club to address age related infrastructure failings and to simultaneously use the opportunity to reimagine the Club for the next 30 years to cater to changes in how facilities are used etc, new activities, changes in member expectations etc. This project is currently in the definition stage, but will likely entail a multi-million dollar investment.

This year, 2018, will again be a challenging year, with another loss budgeted for the Club. A key challenge is the very large component of the cost base that is comprised of staff salaries. We intend to focus on revenue additions in 2018 to close the budget gap. Such revenue may come from new memberships, catering revenues, facility rental revenues and increased focus on new activities and events hosted by the Club.

We are looking forward to another exciting year in which we focus on structural long-term improvements and projects to guarantee that the Club continues to fulfill its critical role in the lives of its members in Brunei.

Sincerely,

**RAMON VAN DIJK**  
**TREASURER - BSP**

**CARIEN MACLAINE PONT**  
**TREASURER - PANAGA CLUB**

## ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017

**UNAUDITED**

<b>PANAGA CLUB</b>				
(A society registered in Brunei Darussalam)				
<b>BALANCE SHEET</b>				
<b>31 DECEMBER 2017</b>				
				<b>Audited</b>
		<u>Notes</u>	<b>2017</b>	<b>2016</b>
			B\$	B\$
<b><u>ASSETS</u></b>				
Current Assets:				
Cash and bank		4	254,189	1,127,262
Fixed Deposit			1,381,933	708,846
Accounts Receivables		5	466,291	576,256
Other Receivables			145,706	43,502
<b>Total assets</b>			<b>2,248,119</b>	<b>2,455,867</b>
<b><u>LIABILITIES AND ACCUMULATED FUNDS</u></b>				
Current Liabilities:				
Accounts Payables			83,741	97,457
Other Payables		6	522,376	488,920
Section funds		7	834,733	907,732
<b>Total current liabilities</b>			<b>1,440,850</b>	<b>1,494,109</b>
Accumulated Funds:				
Accumulated funds brought forward			961,758	1,057,507
Surplus/(Deficit) for the financial year			<b>-154,488</b>	<b>-95,749</b>
			807,269	961,758
<b>Total Liabilities &amp; Accumulated Funds</b>			<b>2,248,119</b>	<b>2,455,867</b>
ON BEHALF OF THE MANAGEMENT COMMITTEE				
PRESIDENT			TREASURER	
See accompanying notes to the financial statements.				

## ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017

**UNAUDITED**

<b>PANAGA CLUB</b>				
( A society registered in Brunei Darussalam)				
<b>INCOME AND EXPENDITURE STATEMENT</b>				
<b>YEAR ENDED 31 DECEMBER 2017</b>				
				<b>Audited</b>
	<u>Notes</u>	<b>Δ % 2017 vs 2016</b>	<b>2017</b>	<b>2016</b>
			B\$	B\$
<b><u>INCOME</u></b>				
Membership Fees		-7%	964,544	1,035,407
Rental Income from Caterers		-7%	140,200	150,375
Commission from caterers		-3%	17,823	18,343
Income from room hire		-3%	17,475	18,100
<b>Total Income</b>			<b>1,140,042</b>	<b>1,222,225</b>
<b><u>OTHER INCOME</u></b>				
Miscellaneous Income		63%	18,260	11,234
Interest Income		311%	10,111	2,458
Club Organized Events			486	0
Unpresented Coupons			2,375	0
<b>Total Other Income</b>			<b>31,232</b>	<b>13,692</b>
<b><u>EXPENDITURE</u></b>				
Staff costs		-9%	955,974	1,044,803
General Club expenses		-6%	262,026	279,212
General members expenses		-6%	4,542	4,826
Section expenses		0%	0	0
Facility Improvements - Club		97%	103,220	2,825
<b>Total Expenditure</b>			<b>1,325,762</b>	<b>1,331,666</b>
<b>SURPLUS (DEFICIT) FOR THE FINANCIAL YEAR</b>			<b>-154,488</b>	<b>-95,749</b>
See accompanying notes to the financial statements.				

## ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017

**UNAUDITED**

<b>Panaga Club</b>			
(A society registered in Brunei Darussalam)			
<b>CASH FLOW STATEMENT</b>			
<b>YEAR ENDED 31 DECEMBER 2017</b>			
			<b>Audited</b>
		<b>2017</b>	<b>2016</b>
		<b>B\$</b>	<b>B\$</b>
<b>Cash flow from operating activities</b>			
Surplus/(deficit) for the year		-154,488	-95,749
<b>Adjustments for:</b>			
Interest Income		-10,111	-2,348
Prior Year Adjustments			
<i>Surplus (deficit) before working capital changes</i>		-164,599	-98,096
<b>Changes in operating assets and liabilities</b>			
Accounts Receivables		108,708	117,845
Other Receivables		-100,946	8,626
Accounts Payables		63,084	12,747
Other Payables		-43,345	-197,088
Sections Funds		-72,999	46,136
<b>Cash generated from operation</b>		-210,097	-109,830
<b>Interest Income</b>		10,111	2,348
<b>Cash generated (used) from operating activities</b>		-199,986	-107,483
<b>Increase (decrease) in cash in the year</b>		-199,986	-107,483
<b>Cash at the beginning of the financial year</b>		1,836,108	1,943,591
<b>Cash at the end of the financial year</b>		1,636,122	1,836,108

## ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017

<b>PANAGA CLUB</b>		
(A society registered in Brunei Darussalam)		
<b>NOTES TO FINANCIAL STATEMENTS</b>		
<b>31 DECEMBER 2017</b>		
<b>1</b>	<b>GENERAL</b>	
	The principal activities of Panaga Club are to provide social, sporting and cultural activities for the employees of Brunei Shell Petroleum Company Sdn Bhd ("BSP") including their family members and its related companies, its retirees, government and contractor's employees, and its management committee members.	
	Income represents members' subscriptions, rental income, income from room hire and commission from caterers.	
	There have been no significant changes in the nature of these activities during the financial year.	
<b>2</b>	<b>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</b>	
	<b>BASIS OF ACCOUNTING</b> - The financial statements have been prepared in accordance with the historical cost convention, with the accounting policies of Panaga Club, and the provision of Societies Order 2005 and are expressed in Brunei Darussalam Dollars.	
	<b>FIXED ASSETS</b> - All items of asset nature are recognised in income and expenditure statement upon acquisition.	
	<b>INCOME AND EXPENDITURE</b> - All income and expenditure are taken up on accrual basis.	
	<b>EMPLOYEE BENEFITS</b> - The Club operates defined contribution plans regulated and managed by the Government of Brunei Darussalam, which applies to all local employees. The contributions to Employees' retirement benefit fund and Employees' saving fund ("TAP and SCP") are charged to Income and Expenditure statement in the period to which the contributions relate.	
	<b>DONATED SERVICES</b> - The work of the Club is dependent on the help of volunteers and members. Since these services are not normally purchased by the Club and because of the difficulty of determining their fair value, donated services are not reflected in these financial statement.	
<b>3</b>	<b>RELATED PARTY TRANSACTIONS</b>	
	The Club being a Brunei Shell staff Club; is under the control of Brunei Shell Petroleum Company Sdn Bhd ("BSP"), a company incorporated in Brunei Darussalam. Related party in these financial statements refers to BSP.	
	The outstanding balances due from BSP are unsecured, interest free and without fixed repayment terms.	

## ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017

<b>PANAGA CLUB</b>			
(A society registered in Brunei Darussalam)			
<b>NOTES TO FINANCIAL STATEMENTS</b>			
<b>31 DECEMBER 2017</b>			
<b>4</b>	<b>CASH</b>	<u>2017</u>	<u>2016</u>
		\$	\$
	Cash in bank	250,782	1,122,232
	Petty Cash	2,500	2,500
	Cash on Hand	907	2,405
		<u>254,189</u>	<u>1,127,137</u>
<b>5</b>	<b>ACCOUNTS RECEIVABLES</b>	<u>2017</u>	<u>2016</u>
		\$	\$
	Due from related party (note 3)	387,509	485,367
	Due from other members	78,782	90,889
		<u>466,291</u>	<u>576,256</u>
<b>6</b>	<b>OTHER PAYABLES</b>	<u>2017</u>	<u>2016</u>
		\$	\$
	Members' deposits	338,277	381,622
	Other payables and accruals	184,099	204,755
		<u>522,376</u>	<u>586,377</u>
<b>7</b>	<b>SECTION FUNDS</b>	<u>2017</u>	<u>2016</u>
	Section funds represent funds held by the club on behalf of the various sections of the club. The control of these funds rests with the respective sections.	834,733	907,732
<b>8</b>	<b>CONTINGENT LIABILITIES</b>	<u>2017</u>	<u>2016</u>
	The maximum estimated amount the company could become liable to for all foreign workers engaged by the Club under Labour Guarantee. This is being hold in lieu as Fixed Deposit with BIBD.	41,100	41,100

**ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017**

				<b>Appendix</b>
<b>Panaga Club</b>				
<b>Budget/Actual Comparison for Income &amp; Expenditure Statement</b>				
		<b>2017</b>		<b>2018</b>
<b><u>Account</u></b>	<b><u>Description</u></b>	<b><u>Actual</u></b>	<b><u>Plan</u></b>	<b><u>Plan</u></b>
		<b>B\$</b>	<b>B\$</b>	<b>B\$</b>
	<b><u>General Income</u></b>			
4110/1	Members' subscriptions	964,544	970,000	824,288
4112	Income from room hire	17,475	18,000	30,000
4113	Section Admin and Processing Fee	0	0	95,878
4131	Commission from caterers	17,823	20,000	18,000
4132	Rental Fee - Restaurant Operators	140,200	150,000	129,000
4133	Club Organized Events	486	0	10,000
4140	Interest on fixed deposits	10,111	9,000	13,000
4150	Unpresented Coupons (expired)	2,375	0	0
4160	Miscellaneous income	18,260	6,000	31,000
4161	Facility Rental/Usage Fee	0	5,000	5,000
4170	Special members' entrance fees	0	4,500	4,500
4185	Proceeds from asset disposal	0	0	2,000
	<b>Total Income</b>	<b>1,171,274</b>	<b>1,182,500</b>	<b>1,162,666</b>
	<b><u>Staff Costs</u></b>			
5111	Salary	561,773	559,157	681,770
5112	Overtime	0	0	0
5113	Bonuses/Leave (including leaves sell)	139,789	169,404	178,582
5131	TAP/SCP contribution	42,992	44,238	58,035
5132	Retirement benefit fund contribution	62,448	62,375	76,007
5151	Staff party	4,014	4,000	4,000
5135	Uniforms	6,745	4,101	4,101
5137	HLP-Provisions	0	0	0
5133	Education allowance	15,440	9,900	13,120
5152/62	Staff training & other expenses	7,837	25,000	2,443
5134/6	Housing/petrol allowances	114,936	108,824	141,152
		<b>955,974</b>	<b>987,000</b>	<b>1,159,210</b>

## ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017

<u>Appendix</u>				
<b>Panaga Club</b>				
<b>Budget/Actual Comparison for Income &amp; Expenditure Statement</b>				
		<b>2017</b>		<b>2018</b>
<u>Account</u>	<u>Description</u>	<u>Actual</u>	<u>Plan</u>	<u>Plan</u>
		B\$	B\$	B\$
	<b><u>General Club Expenses</u></b>			
5211	Housekeeping Services and Cleaning materials	82,120	85,000	85,000
5232	Laundry	921	1,500	1,500
5215	Club materials (Festive Decorations)	28	200	200
5233	Bank charges	610	3,000	3,000
5213	Club Movable Replacements	6,139	10,000	10,000
5220	Club maintenance	63,504	50,000	60,000
5401	Club maintenance - pool	24,715	15,000	15,000
5230	Telephone & fax charges	6,612	3,500	3,500
5236	Insurance	38,257	20,000	20,000
5235	Stationery/Postage	5,109	5,200	5,200
5237	Printing			
5238	Van hire	786	500	500
5285	IT Supports	18,006	10,000	10,000
5290	Opex Provision - Division/Section		0	0
5282	Club IT Equipment/Maintenance	2,798	4,000	4,000
5286	Website Management Cost		2,000	2,000
5239	Miscellaneous Expenses (Including bottled water)	1,151	2,000	2,000
5321	Audit Fee	9,600	0	9,600
5161	Medical Expenses (1st Aid Kit supplies)	1,670	2,000	2,000
	Contingency Allowance			
		262,026	213,900	233,500
	<b><u>General Members Expenses</u></b>			
5320/5212	Newspapers/Advertisement	936	1,500	1,500
5325	Government Entertainment Licences		100	100
5350	Management Committee	3,606	3,000	3,000
		4,542	4,600	4,600
5241	Bad/doubtful debts provision			
5241	Bad debts written off	0	500	500
5265	Asset Acquisition - Club	103,220	110,000	68,000
5265	Asset Acquisition - Sections			
5266	Asset Acquisition - KBBC			
		103,220	110,000	68,000
	<b>Total Expenditure</b>	<b>1,325,762</b>	<b>1,316,000</b>	<b>1,465,810</b>
	<b>Operating Surplus/(Deficit) for the year</b>	<b>-154,488</b>	<b>-133,500</b>	<b>-303,144</b>



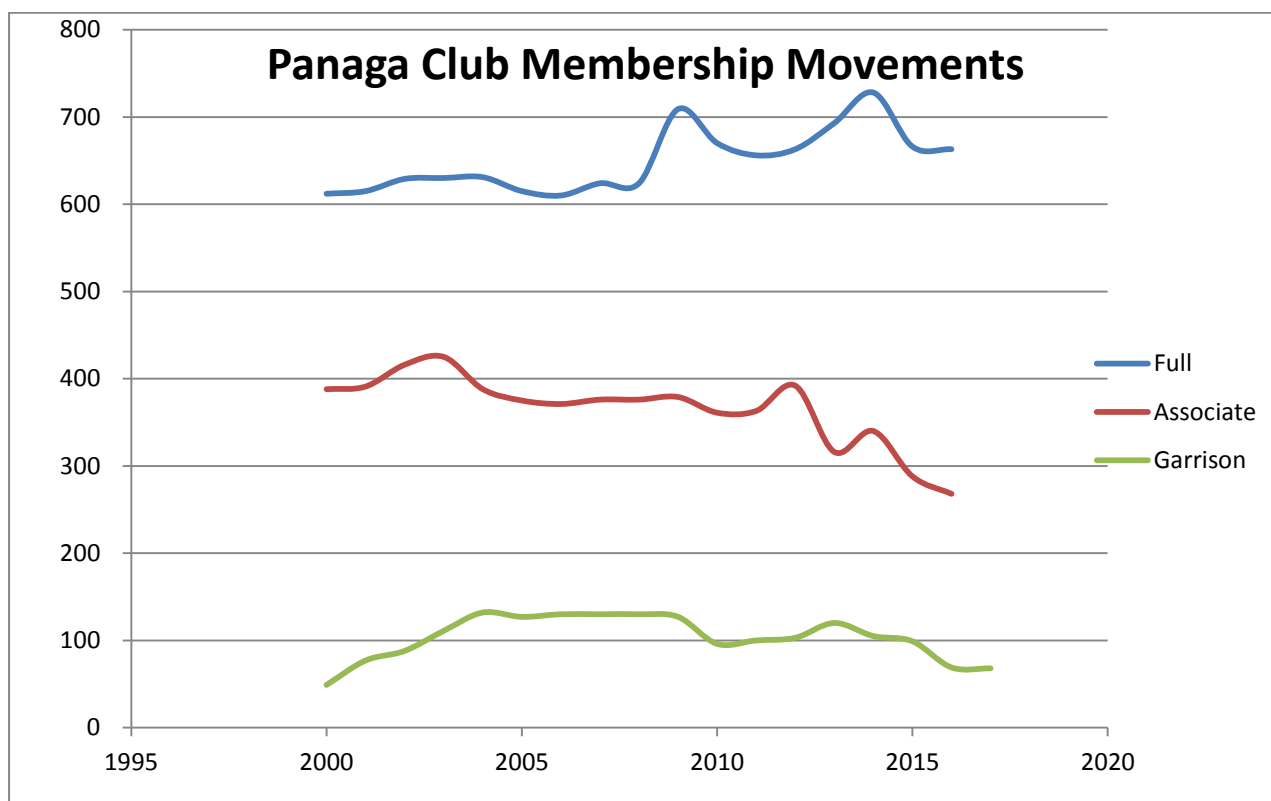
**ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017**

				<b><u>Appendix</u></b>
<b>Panaga Club</b>				
<b>Budget/Actual Comparison for Income &amp; Expenditure Statement</b>				
		<b>2016</b>		<b>2017</b>
<b><u>Account</u></b>	<b><u>Description</u></b>	<b><u>Actual</u></b>	<b><u>Plan</u></b>	<b><u>Plan</u></b>
		<b>B\$</b>	<b>B\$</b>	<b>B\$</b>
	<b><u>General Income</u></b>			
4110/1	Members' subscriptions	1,035,407	1,002,323	970,000
4112	Income from room hire	18,100	30,000	18,000
4131	Commission from caterers	18,343	20,000	20,000
4132	Rental Fee - Restaurant Operators	150,375	138,300	150,000
4140	Interest on fixed deposits	1,298	2,000	9,000
4170	Special members' entrance fees	4,500	1,500	4,500
4160	Miscellaneous income	6,734	17,000	6,000
4161	Facility Rental/Usage Fee			5,000
4185	Proceeds from asset disposal	0	0	0
	<b>Total Income</b>	<b>1,234,758</b>	<b>1,211,123</b>	<b>1,182,500</b>
	<b><u>Staff Costs</u></b>			
5111	Salary	559,533	550,786	559,157
5112	Overtime	123	0	0
5113	Bonuses/Leave (including leaves sell)	180,760	137,696	169,404
5131	TAP/SCP contribution	43,505	42,728	44,238
5132	Retirement benefit fund contribution	62,304	79,032	62,375
5151	Staff party	6,585	6,600	4,000
5135	Uniforms	4,288	5,000	4,101
5137	HLP-Provisions	0	0	0
5133	Education allowance	18,380	18,920	9,900
5152/62	Staff training & other expenses	63,762	31,921	25,000
5134/6	Housing/petrol allowances	105,563	104,636	108,824
		<b>1,044,803</b>	<b>977,319</b>	<b>987,000</b>

**ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017**

<b>Panaga Club</b>			
<b>Club Operation Cost 2016 (BSP &amp; Club Expenditures)</b>			
	<b>2017</b>		<b>2018</b>
	<b><u>Actual</u></b>	<b><u>Plan</u></b>	<b><u>Plan</u></b>
<b><u>Panaga Club</u></b>	<b>B\$</b>	<b>B\$</b>	<b>B\$</b>
Total Income	1,171,274	1,182,500	1,162,666
Surplus/(Deficit) for the Year	<b>-154,488</b>	<b>-133,500</b>	<b>-98,121</b>
<b>Total Club Expenditure</b>	<b>1,325,762</b>	<b>1,316,000</b>	<b>1,260,787</b>
<b><u>BSP HRF Facility Operation Cost</u></b>			
Panaga Club Operating Cost	530,801	399,901	675,740
KBBC Operating Cost	49,803	48,386	50,883
Golf Maintenance	447,554	570,337	529,180
<b>Total BSP Facility Operation Cost</b>	<b>1,028,158</b>	<b>1,018,624</b>	<b>1,255,803</b>
<b>Total Club Operating Costs</b>	<b>2,353,920</b>	<b>2,334,624</b>	<b>2,516,590</b>

**ACCOUNTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2017**



Year	Average Membership			Total *
Year	Full	Associate	Garrison	Total *
2000	612	388	49	1,049
2001	615	391	77	1,083
2002	629	416	88	1,133
2003	630	425	111	1,166
2004	631	388	132	1,151
2005	615	375	127	1,117
2006	610	371	130	1,111
2007	624	376	130	1,130
2008	624	376	130	1,130
2009	709	379	127	1,215
2010	670	361	96	1,127
2011	656	363	100	1,119
2012	663	392	103	1,158
2013	693	316	120	1,129
2014	728	340	105	1,173
2015	666	288	99	1,053
2016	663	268	69	1,000
2017	606	250	68	924

\* Total excludes 48 Honorary Members

## **CULTURE DIVISION**

<b>POSITION</b>	<b>NAME</b>
Culture Member	Carolyn Brien → Steven Brown

The Culture Division consists of:

- **Arts & Crafts Section**
- **Library Section**
- **Panaga Natural History Society (P.N.H.S.)**
- **Panaga Photographic Society (P.P.S.)**

## **Arts & Crafts Section**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Kimberly Fudge
Secretary	JileenBilsland
Treasurer	Hanim Abd Ghaffur
General Members	Jennifer Anand Neoh Rucira Siew Lan Kerry Bounds Marion Rego

## **Library Section**

Panaga Club Library serves its members through the lending of a wide range of children's and adult's fiction and non-fiction books, DVDs, Magazines and audio books, in both English and Dutch.

### **Highlights of the Year**

- \* Children's Story time sessions have started again! Target group is 2-5 years old. Every Saturday morning or every other Saturday morning children can listen to stories and take part in themed activities. The children love it!
- \* A new beautiful children's castle has been installed in the English children section. The castle was made by a local craftsman. The castle will be painted early 2018.
- \* The Halloween and Sinterklaas and Christmas contests were a great success.
- \* In spring a few young children's singing sessions were organized by one of our members. These sessions were well attended and children liked it very much.
- \* The library continues to support Duke of Edinburgh students by offering them the chance to complete the community service requirement of their award.
- \* This year the library has hugely improved its visibility through Facebook. Facebook turns out to be a great means of communication regarding events, new books and all other library related news.
- \* The Dutch librarians sent 3 newsletters to the Dutch Community through the NVB. The newsletters give information mainly about new books and upcoming events.
- \* The library continues to use the corridor as a display area in order to support and raise awareness of local artists or groups and events.
- \* The English Non-Fiction section has been cleared out.
- \* The English adult section introduced 'book club' books and re-organised the new arrivals.
- \* In May the first batch of new shelving arrived. They have been assembled for the English children's reference and partly the Dutch children's area. This shelving is at a lower level so access to the books is now more ergonomic. The new shelves are very convenient and look beautiful.
- \* In December the second batch of shelving arrived at the Library. Unfortunately most of the shelving had suffered water damage or damp causing swelling and expansions. For this reason they cannot be assembled for use in the library. Luckily Gresswell recently informed us that they are going to replace the shelves free of charge! We are very content with this latest good news. The new shelves will arrive in the course of 2018 so we can continue our plan to rejuvenate the library.
- \* In March, the library participated in a garage sale at a local school in Seria to sell old books. This was a huge exercise with many volunteers involved on a Saturday in March. The sum of 70 BND raised and was given to benefit local school children.
- \* Volunteer training Workshops have run periodically during the year.
- \* Job descriptions for Committee roles are nearly complete, with the revision of existing roles whenever a handover has taken place.
- \* The store room has had a big clear out.

### **Membership**

In January of 2017, the library had 271 members, and by December of 2017 the membership stood at 254 members. As our members subscribe as a family, not as individuals, this number reflects the number of families who currently have membership and not the number of actual members. The cost for a family subscription is five dollars per month.

Because of the yearly decrease of the number of members, the library committee has decided to raise the fees to 7.50 BND per month in order to keep the library stock current and up to date. The new fee will take effect soonest after this AGM 2018 (April or May).

## **Library Section** (cont'd)

### **Circulation**

In 2017 the library has checked out 12,436 items to its members, the spread of which was:

- \* 58% English child
- \* 15% Dutch child
- \* 11% English Adult
- \* 10% DVD
- \* 3% Magazines
- \* 2% Dutch adult
- \* 1% audio

### **Library Committee**

The library committee is made up entirely of volunteers. There has been a large turnover this year, with 5 of the 11 positions being replaced with new Committee members. Due to the commitment of the individual members of the Committee, most handovers have been achieved with full training and support. Each committee member is responsible for overseeing a section of the library. The current positions are:

- \* Administrator
- \* Chair
- \* Dutch Librarians x 2
- \* DVD Librarian
- \* English Children's Librarians x 2
- \* English Adult Librarians x 2
- \* Membership
- \* Rota and Training
- \* Secretary
- \* Treasurer

Committee members invest a huge amount of their time in order to ensure that their section of the library, and the library as a whole, runs smoothly. In addition they attend monthly meetings to deal with issues arising from organising such a large membership and also to generate new ideas and projects.

### **Library Volunteers**

The library is run entirely by volunteers, and it is thanks to the dedication of these people that the library is able to open six days a week between one and three and a half hour each day. Each new librarian receives an initial training session before being placed with an experienced volunteer in order to learn on the job. The Committee continues to try to develop its support for the large numbers of volunteers. We have also undertaken the training of volunteers on a more regular basis with smaller numbers involved, in order to promote confidence and ensure a better understanding of what is required. Finally, in order to show appreciation of our volunteers, we held the annual Volunteer Appreciation Dinner in Panaga in May, which was well attended and enjoyed.

## **Library Section** (cont'd)

### **Future Goals and Challenges**

In the coming year the Library Committee hopes to;

- \* Continue the Childrens Story telling Scheme.
- \* Continue to recruit new volunteers so that we can provide an effective service for our members.
- \* Continue to rejuvenate the library and make it more attractive for our members. Key pointers will be the purchase of new smaller shelving units, painting of the castle and re-organizing shelves and furniture.
- \* The Library's biggest single challenge is the lack of space. An extension appears, at the moment, to be infeasible, so we will continue to re-organise shelving, books etc and try to utilize the space as efficiently as possible.
- \* Complete job descriptions so that handovers of roles are more streamlined.

Jozet van der Es  
Panaga Club Library Chairperson

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Gayle Larke
Deputy Chairperson / Administrator	Carolyn Gay Brien
Secretary	Katrina Thompson
Treasurer	Johanna van der ES
Membership	Jessica Jun
Rota & Training	Hanim Abd Ghaffur
DVD Librarian	Gayle Larke Christine Miriam Chase
Dutch Librarians	Johanna Van Der ES Susanne Grauwman
English Adult Librarian	Eva Knight
English Children Librarian	Richella Hennelly





## **Panaga Natural History Society (P.N.H.S.)**

The Panaga Natural History Society (PNHS) is a group of people interested in nature. Our aim is to promote interest in natural history and share knowledge of the natural environment, its flora and fauna, in Panaga and around Brunei. We also wish to raise the environmental awareness and commitment of the community.

To achieve our aims, we organise

- talks and presentations by PNHS members or invited visiting speakers
- walks and excursions
- environmental awareness activities

The PNHS has kept an active Wildlife Sighting list since 1987.

The PNHS produces an electronic newsletter every two months, distributed to the mailing list of over 200 members. Our website contains access to past newsletters, reference material, and photo galleries. We also have a dynamic Facebook group which allows for discussion and photos of many wildlife sightings and activities and advertising of upcoming events.

We have an assortment of equipment, books and reference material in our storeroom. Committee members also act as custodians for a series of collections such as photographs of butterflies, local snakes and birds, seed pods, sea shells, and notes from walks and trails. The access to these is available, on request, to all PNHS members. PNHS membership is free.

### **2017 Events**

PNHS has had a very productive year, with many activities which involved many members of the Panaga Club, Panaga School, as well as local schools of the Belait District.

Highlights include the Inaugural Hornbill Day, held to celebrate Brunei Wildlife and to mark the ten years since the first Oriental Pied Hornbill chicks hatched from the nest boxes placed around Panaga camp by BSP and PNHS. This event was held at Dr Ceri Powell's, BSP Managing Director's residence on the evening of January 26 2018.

Additional events supporting this evening included a Photographic Competition, activities at Panaga and local schools and the opportunity to sponsor and build Hornbill nest boxes.

Attending the event was Dr Haji Abdul Manaf bin Haji Metussin, Permanent Secretary at the Ministry of Primary Resources and Trade. The evening was also attended by Senior Bruneian government officials, BSP leaders, Principals, Teachers, Biodiversity & Natural History Society (BruWILD) and winners of the Photographic Competition. The six winners' images will be exhibited throughout Brunei, and potentially feature in other types of media.

The evening was ended with a visual celebration of Brunei wildlife and the announcement of a People's Choice Award for the best photograph.

The other large project undertaken in the past year was the editing and reprinting of the esteemed Seashore Life book series to mark a decade since the original publication of these eight books. The PNHS Committee undertook the extensive editing work, in collaboration with the original authors, to ensure that the content is up to date and accurate. This project was made possible with financial assistance from BSP. Both BSP and the Brunei Government recognize the worth of this series and regularly gift them to visiting dignitaries. An official book launch will take place on 27<sup>th</sup> April at the Oil and Gas Discovery Centre, and the books will be sold at the OGDC and PNHS after this date.

Many Hornbill presentations were given by PNHS member, Anna Coyajee-van Rietschoten at schools in the Belait District. This interaction with young Bruneians is an excellent way to inform the children and help them to be proud and mindful of their natural environment.



## **Panaga Natural History Society (P.N.H.S.) (cont'd)**

The PNHS Wildlife in Borneo closed Facebook Group was set up in February 2017, quickly becoming a preferred way to share topical information. Membership of this group is currently at 146 members. PNHS's storeroom was extensively tidied, with useful resources identified. Gaps in our reference collection were identified with the aim of purchasing new books in 2018.

### **The PNHS 2017 Calendar of Activities and Events**

- 14 March – Wildlife Protection Meeting
- 7 April – Beachcombing
- 8 April – Birdwatching at Sungai Seria
- 15 April – School Science Fair
- 25 April – Informal Discussion Night
- 6 May – Sungai Liang Walk
- 5 June – Panaga School Presentation
- 8 June – David Shelton Smith's Farewell
- 9 June – G11/12 Wildlife Walk
- 18 June – Birdwatching Kuala Balai Road
- 20 June – Informal Discussion Night
- 12 September – Cheetah Conservation Presentation
- 29 September – Beachcombing
- 17 October – Derawan Peninsula Presentation
- 28 November – Air Quality Sensor Building Evening
- November – 'No Littering' signs installed at 3 locations at Panaga beach
- November/December – Seashore Life Book Editing
- 23 January 2018 – Panaga School Presentation
- 26 January – Hornbill Day
- 2017/2018 Asian Waterbird Census – 3 Excursions
- 28 February – Informal Discussion Night
- 2 March – Panaga School Wildlife Exhibition
- 14 March – G11/12 Wildlife Walk



## Panaga Natural History Society (P.N.H.S.) (cont'd)

### **Ongoing Activities in 2018**

#### **List of ideas for activities which could be carried out by interested members under the umbrella of the PNHS**

- Adding to information on the PNHS website from PNHS archives
- Increased involvement with the Panaga Photographic Society
- Walks, presentations and camera trapping for 2018
- Sales of Seashore Life books to public
- Project to improve habitat for silverleaf monkeys and other wildlife
  - Advice on appropriate vegetation to plant in gardens,
  - Planting trees to provide a canopy across roads, allowing safe passage
- Wildlife Photobook
- Beachcombing and identification of discoveries with children
- Scheduled jungle walks, such as to Teraja Falls, Labi Road logging tracks
- Providing online information, with links, about interesting local sites, such as Tasek Merimbun, Sungai Liang Recreation Park, and Kuala Balai Road
- Riverboat tour
- Asian Waterbird Census, and other wildlife watching excursions, using spotting scopes
- Caretaking of Nest Boxes for Hornbills
- Awareness and education project relating to otters and their safety
- Continued relationship with Panaga School:
  - Wildlife talks for children
  - Representation at Science Fair and exhibitions, presentations
- Increasing public awareness of wildlife poaching and steps to deter it
- Possible involvement with Bruneian organisations to help educate the general public about local wildlife and the environment
- Presentations on topics of interest
- Continued informal discussion evenings to discuss ideas and plan activities
- Building Brunei natural history reference book section of Panaga library.

### **2017 Committee**

<b>POSITION</b>	<b>NAME</b>	<b>EMAIL</b>	<b>PHONE</b>
Chairman	Steve Brown	<a href="mailto:steven-marsden.brown@shell.com">steven-marsden.brown@shell.com</a>	716 6174
Secretary/Newsletter	Vanessa Burton	<a href="mailto:vanessamburton@yahoo.com">vanessamburton@yahoo.com</a>	860 4923
Treasurer	Dean Golding	<a href="mailto:dean.golding@shell.com">dean.golding@shell.com</a>	860 2846
Honorary Chairman/HoB, Travel	Hans Dols	<a href="mailto:hansdols@gmail.com">hansdols@gmail.com</a>	

Email: [PNHS.Brunei@gmail.com](mailto:PNHS.Brunei@gmail.com)

Website: [www.panagaclub.com/pnhs/](http://www.panagaclub.com/pnhs/)

Facebook: PNHS Wildlife in Borneo

**Panaga Photographic Society (P.P.S.)**

**2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Tina Schmidt
Treasurer	Mark Russell
General Member	Rajesh Bholasing

## **GOLF DIVISION**

<b>POSITION</b>	<b>NAME</b>
Golf Captain	Hj Roslie Hj Bakar

The Golf Division consists of:

- **Men's Golf**
- **Lady's Golf**
- **Driving Range**
- **Golf Shop**

### **CAPTAIN'S REPORT**

Dear members

My sincere thanks and gratitude to 2017/2018 PGC Committee Members and PGC staffs for their valued support, contribution and dedication throughout the year.

I would also like to extend my thanks and gratitude to all PGC members who have supported and participated in all the competitions organized either by the PGC Committee or the Organized tournament by others.

I would like to express my thanks to our Golf Professional, Paul for his continuing excellent service to Members and visitors and enthusiastic golfers through his work contract with PGC.

2017 have seen some changes in the Panaga Golf Club. Continuous improvements were made to ensure that the Golf Club remains active and friendly for members.

The green fees for visitors and guests was revised and made comparable with the other golf clubs in Brunei.

The reciprocal arrangement rules (for KB residents) were re-enforced to be in line with the Club Constitution and Rules.

Improvements on the golf course include the new tee-box for hole #1 and hole #13. Although some concerns on hole #13 tee-box, we managed to allay these with procedures and proper signage.

Buggies has been introduced on a trial basis, where the Golf Shop operator takes the initiative to lease out 8 buggies and PGC gets a percentage off the rental. This buggy introduction

With the tight financial situation, we have run into a bit of difficulty in running the Golf Club in which we had to seek support from the Main Club, however we should be able to manage this in 2018/2019 session.

HSSE especially personal safety remains a top priority for PGC committee and myself. As we are all aware of the crocodiles living in our golf course and not many has been caught, I encourage all members to be very vigilant during their golf rounds.

Last but not the least for the outgoing PGC Committee Members, thank you for your continuous support and dedication. Also thanks to all members for their continuous supports throughout the year. Any constructive comments for improvement is welcome and we look forward to work with all of you the coming years ahead.

Best wishes and good golfing 2018-2019.

Hj Roslie Hj Bakar  
PGC Captain  
2017/2018

## **GOLF DIVISION (cont'd)**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Captain (appointed)	Hj Roslie Hj Bakar
Vice-Captain (appointed)	Jim Buchan
Honorary Secretary	Raini Kassim
Honorary Treasurer (appointed)	Norasmah Hj Bolhassan
Honorary Competition Secretary	Roslan Hj Abdul Rahman
Honorary Handicap Secretary	Rusli Sulaiman
Honorary Grounds man	Omar Hj Yusof
House Member	Philip Kheng
Friday Member	Nawi Hj Hidop
Committee Member #1	Mohammad Hj Dawok
Committee Member #2	Leslie Leong
Lady Captain	Tracy Bonarius
Lady Member	Linda van Dijk

## **HEALTH AND FITNESS DIVISION**

<b>POSITION</b>	<b>NAME</b>
Health & Fitness Member	Keri van den Heuvel

The Health and Fitness Division consists of:

- **Art of Living (AOL) Section**
- **Badminton Section**
- **Basketball Section**
- **Fitness Centre (Gym) Section**
- **Netball Section**
- **Tri-Fit Section**
- **Yoga Section**

### **Health and Fitness**

The Health and Fitness Division remains strong and well attended and continues to offer a variety of diverse activities to its membership. Although the trend is seeing a reduction in overall membership which will require in the future either a reduction in some services provided, where external, paid instructors are used or an increase in fees. This is applicable to the Tri Fit Section as projected in its three year financial plan which would see a deficit in 2021. At present the other sections are sustainable but fee increases have already happened to cover an increase in services offered, i.e. Basketball is offering more lessons to children. Please refer to all sections financial reports for details on membership and current fee structures and detailed activities.

There have been minor ongoing maintenance issues with regards to the facilities which have resulted in minor disruptions at times to classes being held in the Multi-Purpose Hall and the dance hall although these have been dealt with by the Panaga Club management and maintenance. There continues to be discussions with the sections both Health and Fitness and dance over specific needs as they arise. The shared facilities continue to be utilized by all with negotiations over special events happening with ease i.e. major dance performances in the MPH. There has been an incident of inappropriate footwear being worn in the dance hall, but this has been a one of event and was dealt with at the time.

A general over view is below.

#### **The Art of Living Section:**

Continues to provide its Happiness Program and various other activities including community based charitable contributions. One of the events this year was a blood drive in the MPH where members of the public could donate blood, an excellent initiative.

#### **Badminton Section:**

Is providing a well attended and vigorous section for players in the MPH, only occasionally disrupted by big events in the MPH.

#### **Basketball Section:**

Has increased its provision of lessons to children and is enjoying an increase in interest.

#### **Fitness Centre Section:**

As always the gym is well patronised and equipped with regular purchases and maintenance of existing equipment. However this year Nobel Lee resigned, so a replacement personal trainer has been advertised for. Noble Lee was a valuable employee for the Fitness centre and we are very grateful for all his years of service and wish him the best for his next endeavours. The rejuvenation of the club, a new project in the pipeline, includes a redesigning of the Fitness centre. There are no plans available at this stage but it will be an exciting prospect in the future.

## **HEALTH AND FITNESS DIVISION (cont'd)**

### **Netball Section:**

This section has seen a decline in membership and activity.

### **Tri Fit Section:**

Continues to provide a variety of classes six days a week utilising volunteers and paid instructors. Aerobics, Zumba, Bootcamp to name a few. These are generally well attended but have seen a reduction of membership due to falling club membership.

### **Yoga Section:**

Has seen an increase in volunteer instructors resultant from the courses it ran last year, this has seen a welcome increase in the yoga offered.

The Health and Fitness Division would like to acknowledge the dedication of all the volunteers and the contractors without whose support, dedication and involvement the provision of these services would be impossible. A wholehearted thank you to you all and also to the staff of the Panaga Club whose dedication makes this all possible.



## Art of Living (AOL) Section

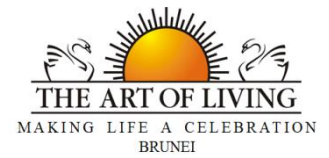
### 1. 2017 Activities

<b>Programs</b>
1. Conducted 8 Happiness Programs (HP)
2. Conducted 1 Advanced Meditation Program (AMP)
3. Conducted 1 Dynamism in Self & Nation Program (DSN)
4. Conducted 1 ART Excel & 1 YES program – children programs
5. Held weekly HP follow-ups
6. Held weekly AE follow-ups
7. Held weekly YES follow-up
<b>Events</b>
1. Yoga Session for Panaga School
2. International Yoga Day 21 <sup>st</sup> June
<b>Social Programs</b>
1. 2 Beach Cleaning Campaigns
2. 1 Blood Donation Campaign
3. 2 Complementary wellbeing and relaxation sessions
4. Juice/Snack distribution for the workers from the course participants
5. Old Age home /Orphanage visits and food distribution from course participants
<b>Section Development</b>
1. 5 New HP teachers certified in 2017
2. 3 New Panaga Members

### 2. 2017 Plan Program

Programs	Total number Plan	Actual Conducted (up to 31 <sup>st</sup> March 2017)
1. Happiness Program (HP)	10	2
2. Advanced Happiness Program (AHP)	2	
3. AOL Art Excel	2	
4. Sri Sri Yoga Course	4	
5. Hold weekly HP follow-up		
6. Hold weekly Sri Sri Yoga follow-up		
7. Hold weekly AOL Art Excel follow-up		
<b>Events</b>		
1. Weekly complementary Desktop Yoga +	Weekly	
2. Yoga Session for Panaga School		
3. International Yoga Day 21 <sup>st</sup> June		
<b>Social Program</b>		
1. Beach cleaning campaigns	Monthly	
2. Health Initiative - Walkathons	Monthly	
3. Health Initiative – Trekking	Monthly	
4. Club premises cleaning during Advance course from participants		
5. Breath Water Sound program for underprivileged workers (2017)	5 nos	
6. Donate for child education for under privilege children 'Gift a Smile' program	10 children	
<b>Section Development</b>		
1. New Happiness Program teachers certified in 2018	4	
2. New AE & YES Program teachers certified in 2018	2	

**Art of Living (AOL) Section** (cont'd)



**2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Yap Choow Tun
Secretary	Anilkumar Nair
Treasurer	Mahesh Rajput
Teachers	Mahesh Rajput Swati Rajput
Committee Member	Victoria Han Shun Fei

## **Badminton Section**

2017 was quite a busy year in the Badminton Section.

Whilst a few long-term members departed the country, we also attracted a number of new players and as such, we have core group of people playing every morning and some afternoons.

In 2017, we held 2 tournaments and 2 appreciation evenings for members.

We are planning to increase the number of tournaments to 3 from 2018 and are looking at options for playing against other local teams.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Franco Romagnolo
Treasurer	Cath Goodman
Secretary / Morning Focal Person	Belinda Mackellar

## **Basketball Section**

### **Plans for 2017 Executed**

- Organized a new activity (youth basketball clinic) Panaga Dragons.
- Pick up games during the year.

### **Plans for 2018**

- Attract more members to join section.
- Get a second slot for Basketball (adults) in the MPH.
- Enroll in some local tournaments.
- Invite some local team for friendly game.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Ahmad Saadi
Treasurer	Wong Nian Jen Alan

## **Fitness Centre (Gym) Section**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Lars Dam
Secretary / Instructor	Nobel Lee
Treasurer	Hj Rizal Hj Kassim
General Member	Andrew Winder

## **Netball Section**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Rachel Scott
Secretary	Vacant
Treasurer	Lynne Manderson
General Member	Rebecca Hill

## **Tri Fit Section**



### **Chairman's Report**

I would like to start this meeting by thanking all the committee members, volunteer instructors and our contractors P&O and Alice Teo for all their work in the past year.

During the past year we have had some changes in the committee (members and positions) and we currently have 7 committee members. We have had an increase in classes taught by our contractors. Elton's classes have been taken over by Aaron who now teaches 5 classes per week and we have added the new Strong class by Korn. Our members seem to enjoy these classes, however it has led to a significant increase in expenses, something that we will show later in our financial report. At the end of the year we have invested in new equipment and starting 2018 we have a new volunteer instructor Floor, who is teaching functional fitness classes.

We have an interesting year ahead in which we might merge with the Gym and hope to attract a new instructor as Aaron will be leaving. We hope that we can keep up the high level and variety of classes that we currently offer, with the same level of satisfaction from our members.

Leanne Ho  
Chairperson TRI-FIT

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Vacant
Secretary	Moniek Hubertus
Treasurer	Fiona Ollerton
General Members	Keri van den Heuvel Cathy Savidan Sharma Vanda Susan Larkins Graham Wotton Julia Wotton Lee Li Eng
Pilates Instructor	Linda Forbes
External Instructors	Aaron Lim Kornelian B Cocjin Zandro E Dayday Mar Wen M Coronado

## **Yoga Section**

### **Summary**

- Panaga Yoga Section: Tina Graham.
- 112 Members at December 2017.
- Yoga Section conducted three training courses in 2017.
- Daily class schedule with multiple certified instructors to continue into 2018.
- New Classes – Sup Yoga, Children’s Yoga.

The Yoga Section at Panaga Club continues to offer and improve its services to cater for the needs of its members. The Volunteer instructors of the Yoga Section offer a wide range of yoga styles from Hatha Vinyasa Purna Vinyasa and Vinyasa Flow as well as beginner to advanced level. The main purpose for this division is to provide a physical as well as holistic activity on a daily basis and at times suitable to all members.

The Section currently has 125 members (inclusive of children for children’s yoga); an increase from 104 over the past year while the population of Panaga has decreased significantly in 2017. This is a clear indication that the Yoga Section is meeting the needs of the members, enhancing the community and thriving as a whole.

Our activities in 2017 and projection for 2018 are summarized as follows:

### **2017 Activities**

- April 2017 – 200 hour Registered Yoga Teacher Training with Yoga Mala (Singapore). Ten students successfully completed the 200-hour training, five of which went on to volunteer as an instructor for the section (Nghi, Adriana, Tatiana, Diewertje, Wana).
- April 2017 – Tina introduced SUP Yoga to the Yoga Section members.
- May 2017 – 4-day Ashtanga Workshop with Mysore Room (Kuala Lumpur).
- October 2017 – 95-hour Children’s Yoga Teacher Training with Divine Light Yoga (UK). Five instructors went on to volunteer to instruct Children’s Yoga Classes (Caroline, Audrey, Melanie, Sheetal, Richella).
- Children’s Yoga Classes were introduced to the Yoga Section.
- Four volunteer teachers left Brunei (Kaska, Valerie, Terra, Alison).

### **2018 Plans**

- Yoga Section plans to host 200-hour Teacher Training course in April.
- Yoga Section plans to host 95-hour Children’s Yoga Teacher Training in October.
- Workshops planned in April and October.
- Yoga Section plans to increase the availability of yoga supplies and apparel to members.
- Yoga Section plans to increase awareness and equipment for Stand Up Paddleboard Yoga classes.

The Yoga Section would like to thank the committee for their efforts throughout 2017, in particular our entire volunteer teacher group, both regular and Children’s (Adriana, Nghi, Robbert, Kimberly, Stefanie, Kaska, Diewertje, Tatiana, Victoria, Wana, Caroline, Richella, Sheetal, Melanie) for their valued teaching and commitment. We would also like to thank Nor Yap and her team in the Panaga Club office for their continual support.

Tina Graham

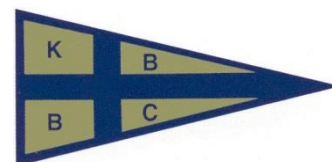
**Yoga Section** (cont'd)

**2017 Committee:**

<b>POSITION</b>	<b>NAME</b>	<b>PERIOD</b>
Chairperson	Tina Graham Corinna Laukens	March 2017 – Present December 2015 – March 2017
Treasurer	Hitesh Makwana Christine Chase	October 2017 – Present January 2017 – October 2017
Secretary	Sasi Kamalraj Tina Graham	March 2017 – Present January 2017 – March 2017



## **KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.)**



<b>POSITION</b>	<b>NAME</b>
KBBC Commodore	Sybrand Ijkema

The Kuala Belait Boat Club Division (K.B.B.C.) consists of:

- **Dinghy Sailing Section**
- **Kayak & Stand Up Paddle Board (SUP) Section**
- **Power Boat & Fishing Section**
- **Sub Aqua (Diving) Section**
- **Windsurfing Section**
- **Yachting Section**

### **KBBC Commodore's Report for 2017**

Dear Panaga Club-KBBC members, volunteers and water sports friends,

We close 2017 with an incident-free year and a year full of fun water sports activities for the Panaga Club-KBBC members. I am very happy to have taken over the KBBC Commodore's responsibilities as of December 2017 and proud to issue to you the Panaga Club-KBBC annual report for 2017. My ambition for the KBBC is to remain a pillar of the BSJV employee value proposition by offering attractive, safe and affordable water sports activities and functions at our locations at the Belait river and the Panaga beach.

Hereby I like to thank our KBBC board members Anna Coyajee-van Rietschoten (stepped down), Niels Dijkman, Heleen Dam-Koster (stepped down), Jeremy Ptak, Evelien Klunder and our boatmen Zelani Hj Hassan and Zailan Bin Zaini who enable smooth navigation for all KBBC sections throughout the year. In addition, the KBBC owes a lot to the teams led by Hj Tajul Zainal Abidin and Nisa Abdul Halim who maintain our assets well and in whom we find a great business partner in the considerations to provide water sports activities to the BSJV employees.

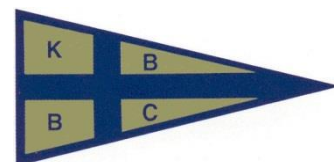
Much appreciation and gratitude goes out to Anna Coyajee-van Rietschoten, who's steered the KBBC through Panaga waters for over 5 years with great dedication and enthusiasm. Anna's drive will be missed.

A big thank you also goes out to the KBBC section heads Gijs Holstege (Yachting), Lieuwe Nas (Hobie & Dinghy Sailing), Keith Krebs (Kayaking & SUPing), John Picaulij (Surfing), Remco Roomer (Power boating & Fishing), Angela Hadfield (Diving) and all the other active Panaga club members who run all activities by contributing their valuable time to the KBBC sections. You all contribute to adding value to the Panaga leisure experience, which is highly appreciated by many BSJV employees and their families.

In 2017 KBBC was asked to conduct a survey on the attractiveness of the KBBC river location. Survey outcomes were used in an Opportunity Framing Workshop for KBBC as a whole in November in which various scenarios to safeguard KBBC's future were defined. Scenario outcomes are to be presented to the Panaga Club Management Committee and Ceri Powell in Q1 2018.

We were able to continue to run our sections' and community activities (Family fun day at the beach, several regattas in Panaga and Miri). We also continued with our collaboration with Outpost (newcomers boat rides). Parents-Kids sailing, although not new, had a great year. We also initiated Yoga-SUP activity. A special mention is that KBBC's yacht Makan Angin II is back into Bruneian waters again after a complete renovation by our new Yachting committee and friends. It is moored at the Royal Brunei Boat Club in Muara, which will serve as the nautical basis for sailing trips for Yachting section members and their guests.

## **KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.) (cont'd)**



### **KBBC Commodore's Report for 2017 (cont'd)**

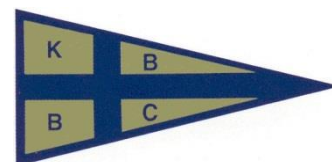
For 2018 the KBBC has drafted an attractive calendar of activities (e.g. yachting trips from Muara, cruises on Belait river, various diving and deep-sea fishing trips, power boating from Panaga beach (banana/donut rides, wakeboarding, waterski-ing) and off course our beach originated activities like Hobie and dinghy sailing, kite-, wave- and windsurfing, kayaking, SUPing and body boarding). Next to that KBBC is looking into offering a number and new and continued courses to the Panaga community (e.g. yacht skipper course, Hobie sailing, parent kids sailing, kite-surfing course, boat driving on the Belait river course, yoga-SUP course).

We are looking forward to another great year in which we can all enjoy the many water sports activities Panaga Club-KBBC has to offer to its community.

Sybrand Ijkema  
Panaga Club - Commodore KBBC



## **KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.)** (cont'd)



### **KBBC Commodore's Report for 2017** (cont'd)

#### **HSE**

As said, we close 2017 with an incident-free year. However current state of maintenance of KBBC assets leaves room for improvement. Especially the jetty and ramp are in unsafe conditions to operate. Further HSSE improvements are required for the Clubhouse, KBBC and beach terrains and boat and equipment storage facilities. The required works are included in the KBBC Opportunity Framing discussion with the asset owner. Overall outcomes are to be presented to Panaga Club Management Committee and Ceri Powell in Q1 2018, who will decide on how best to overcome current HSSE challenges in the short term.

Discussions concerning self-driving Croc and Nemo are coming to a conclusion. A thorough analysis has been conducted and we're currently taking this forward with BSP Marine Services (SMR) and the Brunei Maritime Port Authority. The ambition is to reinstate Croc/Nemo self-drive in Q1/2 2018. Once approved, safety/driving course will be organised to allow members to take out these boats again.

We had several inspections by SMR – related to Outpost boat trips. We like to thank them for their suggestions. On BSP safety day we agreed on several scenario's and training at the water for KBBC and boatmen with Search and Rescue Department SAR. This will be followed up by a practical session at sea in 2018 as bad weather prevented the planned training day.

#### ***KBBC Clubhouse and Restaurant***

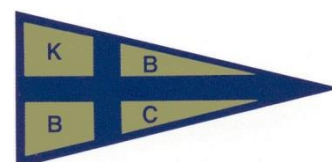
After two years KBBC restaurant said goodbye to SNS in November 2017. The restaurant welcomed Serikandi in December, who's taken on a six-month trial period as part of the existing Panaga Club-Serikandi catering contract. Special thank you to Chandra Subramaniam, (club catering member) to support us with the new catering contract. An evaluation will take place in Q2 2018, to see if both parties are willing to further develop KBBC restaurant and adjacent activities.

#### ***Boatmen***

During 2017, our two boatmen Zelani and Zailan continued to provide full time coverage at KBBC and Panaga Beach. Thanks to Zelani, Zailan has settled in well with a full calendar of activities during 2017. This year Parent – Kids sailing was a popular and growing activity and both men collaborated well with the members to facilitate the activity at the beach. We also started to collaborate with the Yoga section to offer Yoga SUP. Powerboat charters and offshore fishing and diving trips continued its popularity with the boatmen. They split the tasks and managed time to accommodate each of the section's requirements.

To be able to further accommodate all section activities KBBC is currently looking into the possibilities to hire temporary boatmen in case activities are scheduled at the same time. For 2018 we're in the process of drafting an events as well as maintenance calendar in which our boatmen play a crucial role of support and execution.

## **KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.)** (cont'd)



### **KBBC Commodore's Report for 2017** (cont'd)

#### ***Dinghy Sailing Section*** (including Hobies, Lasers & children's sailing)

2017 had a number of highlights for the dinghy section. The biggest success was the revived bi-weekly parents and kids sailing. On 17 Saturday and Sunday mornings Parent and Kids sailing took place with the participating number of boats varying between 3 and 7.

Other highlights were:

- The KBBC fun at the beach morning in April with over 200 people joining the different water activities. The Dinghy section was present with the Hobies allowing Panaga Club members who hadn't sailed before to get a flavour of Dinghy sailing.
- Sailing course: a sailing course was held in May 2017 training Panaga Club members with no sailing experience to become a Topaz sailor. The training was split in 3 theory evenings and 5 hands-on afternoons.
- Further 4 races were held. In these races different types of Dinghies participated (Topaz, Laser, Hobie). This allowed as many members as possible to join and offer a variety of sailing experiences. Two of these races were combined with a BBQ after the sailing to allow members to get to know each other better.
- In total over a 140 sails were made by 45 unique sailors (and their children). An increase of almost 50% compared to 2016.

In December 2017 the Commodore and Panaga Club President proposed to discontinue Optimist sailing on the Belait River as a consequence of increased marine traffic and the plentiful presence of large crocodiles. This has been agreed during the KBBC AGM on March 1, 2018.

#### ***Yachting Section***

At the start of 2017 the Makan Angin 2 was moored at the KBBC and not in use. In the course of 2017 a number of members (Ron Klunder, John Langridge, Machiel van Hulsbergen) set about renovating, cleaning and maintaining her to get her fit for use again. Since the MA2 had not been out for the water for over 5 years options were considered for enabling much needed hull inspection and maintenance. It was decided to do this at the RBYC in Muara, which is equipped for such work. In the meantime a new committee was formed taking over from Paul Rennie who was due to transfer out of Brunei. We'd like to take this opportunity to thank Paul for all his effort over the past years and many memorable sunset sails out of the KBBC Jetty.

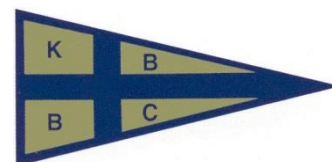
On behalf of the KBBC the Yachting Section Chairman Gijs Holstege became member of the RBYC thus opening the way for full use of RBYC facilities for MA2 and section members. The MA2 was sailed to Muara in May and a group of four (Machiel, Ron, Dennis and Artem) completed their IYT flotilla skipper practical in the course of a rainy weekend! Following this the MA2 was lifted out of the water in June. Inspection resulted in a major maintenance plan being established under supervision of Allan Riches. This included: Overhaul hydraulic keel unit, sail drive unit replacement (was completely corroded), engine maintenance and cooling system repair, keel, hull and rudder osmosis blister removal, drying and gel-coat repairs, re-galvanised chain and anchor, repair zip and tear on sail cover, checking of electrics and lights, new wind instrument, installation of lazy jacks, purchase new self inflatable lifejackets (were beyond service date), inflatable dinghy repair.

Needless to say this took longer than expected, especially sourcing and shipping a second hand (affordable) sail drive unit from the UK. MA2 was finally lifted back into the water in November following three layers of antifouling and is now at her mooring of the RBYC in Muara. She is currently being used by a small group to get more familiar, test equipment and systems to ensure a longer-term safe experience for all who want to use her in 2018 and beyond. Currently the life raft has been taken out for recertification, however the quoted cost by Oil Industrial Services make this prohibitive and consideration is being given to a new purchase. The inflatable dinghy tender is also currently not regarded as suitable (no self drainage or proper mounting for small outboard). The EPIRB is in the process of being registered through Allan Riches. An auto-helm is also being installed and a Bimini cover for shade from the sun.

So, at the conclusion of the year, MA2 is ready to sail in coastal daytrips. The section website has been updated by John Langridge including a booking system. The sections finances are exhausted with the repairs needed and an injection of funds is needed to complete final payment and purchase either a new tender inflatable and/or life raft. Looking forward to start a new round of IYT training if there is enough interest and once the NE monsoon subsides.



## **KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.)** (cont'd)



### **KBBC Commodore's Report for 2017** (cont'd)

#### ***Power Boat & Fishing Section***

Overall the Powerboat and fishing section continued to be popular in 2017 and is very appreciative of its support by KBBC management and Panaga Club. The section had a relatively good year with 66 executed river cruises and fishing charters with our leisure powerboats, receiving good feedback from regular customers. The section also participated in the KBBC Fun Day at the Beach.

Discussions concerning self-driving Croc and Nemo are coming to a conclusion. A thorough analysis has been conducted and we're currently taking this forward with BSP Marine Services (SMR) and the Brunei Maritime Port Authority. The ambition is to reinstate Croc/Nemo self-drive in Q1/2 2018. Once approved, safety/driving course will be organised to allow members to take out these boats again.

Maintenance on the leisure and fishing boat engines continues as per the OEM service maintenance recommendations.

#### ***Panaga Divers Section***

##### **Boat & Maintenance**

The Naga Loncat dive boat rather smoothly all through 2017 with only an oil and filter changes as per the maintenance schedule. The boat was then prepared to bring out of the water in January 2018 for further maintenance on the stern drives and re-painting.

As usual many man-hours have been spent by selected club members in cleaning the hull, regularly emptying the bilges, fixing issues and making minor repairs.

For equipment maintenance: 1 BCD inflator was repaired and a few octopus hoses and 1 pressure gauge was replaced. The club kindly received donations of various bits of equipment e.g. fins / booties / mask which have been used for new /irregular divers. Regulators were also rechecked and a number of hoses replaced and regulators tuned. A couple of minor compressor issues were also corrected by direct ordering of parts and installing them ourselves.

##### **Diving**

The Naga Loncat ran very well with 36 dive trips in 2017 (plus many more in Miri). We safely conducted 405 dives and 187 divers. Also 21 new divers signed up with the club.

We had great fun all year trying to complete dives on 42 different dive sites, as it was the club's 42nd birthday (unfortunately we missed the 40th birthday!) which included exploring many new dives sites and revisiting infrequently dived sites. The most memorable sites included the Ampa structures with great visibility, bubble rock (a clay diapir), a new site called nurse reef (a nurse shark was found on the 1st dive) and the MV Ever Progress with schools of fish and sea snakes. There were several dives where we noticed quite a lot of reef damage around the Ampa patches. One night dive was thoroughly enjoyed by 7 divers and we have had numerous requests for more in 2018 which could be assisted by the boatmen.

Members shared many of the photos from trips out to Chearnley shoals and from their further afield diving expeditions on the Panaga Facebook page.

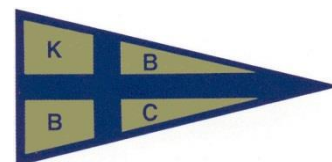
##### **Training**

Training still continued try to further some of the sports divers from 2016 and running another sports diver and diver leader course which both included Miri & Muara participants. We also ran 7 nitrox courses and assisted Piasau Divers to complete all 6 of their reef check surveys.

Membership: The Facebook page currently has 270 members where we share highlights on the diving in Brunei as well as other trips around the world. The Email distribution list has 119 divers. We received 10 other diving inquiries (not yet dived with us).

There were club trips to Anilao & the Labuan wrecks.

## **KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.)** (cont'd)



### **KBBC Commodore's Report for 2017** (cont'd)

#### ***Panaga Divers Section*** (cont'd)

##### Panaga Divers Finances

We are currently able to balance the budget between income and expenditure and have a healthy cash reserve in case of larger maintenance issues. The club ended 2017 in a strong financial position. Income from diving and training was over 6,500 BND and expenditure on fuel and boat maintenance was just over 9,800 BND, leaving a club account balance of 13,000 BND. This is pending some expenditure to fix the boat in January-March to replace the trim sensors, complete gearbox oil changes and renewal of 1 gear wheel and anodes. We will aim to run with a balance of at least 6,000 BND, which should cover any emergency repairs during the year if required.

#### ***Windsurfing Section***

The Panaga Windsurfing Section currently has 2 paying members. It is our belief that more people will join if we increase the number of surfing activities. Therefore the section would benefit of incorporating the Panaga wave and kite surfers as members to the section. This is something to analyse in more detail in 2018. The section is also looking into offering a kite surfing course to Panaga Club members.

#### ***Kayak & Stand Up Paddle Board (SUP) Section***

The paddleboards in the kayak section are starting to show their age. Multiple repairs were required on 5 of the 6 stand-up paddleboards. Plans are underway to use the money from the section to purchase more robust paddleboards that are not as sensitive to wear or mistreatment and to purchase more family friendly toys such as children's surfboards. The section has seen some attrition over the last year but still accommodates a group of about 30 families. In 2017 a Yoga-SUP course was organised. The Yoga section has reached out to the SUP section to see if more boards can be acquired together and courses can be extended.

#### ***Rowing Section***

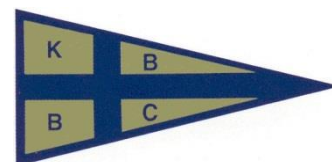
In December 2017 the Commodore and Panaga Club President proposed to discontinue the Rowing Section as a consequence of increased marine traffic and the plentiful presence of large crocodiles in Belait River. This has been agreed during the KBBC AGM on March 1, 2018.

#### ***Events and Marketing***

The KBBC organized the following events in 2017:

- KBBC Open family day at KBBC beach location (8 April)
- Collaboration between Outpost and KBBC to give newcomer spouses a great experience at KB river (initiated in 2013)
- Hobie sailing course (March / April)
- International Regatta Laser in Miri (July)
- Sailing Regatta and family BBQ (16 September).

## **KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.)** (cont'd)



### **KBBC Commodore's Report for 2017** (cont'd)

#### ***KBBC Finances***

The investments we made contributed a lot to our fleet and activities:

- Hobie and Dinghy sailing: replaced the covers for Hobie Cats and Topaz,
- Yachting: repaired/replaced failed instrumentation, repaired the dinghy and yacht engine, and replaced the broken sail drive,
- Power boating & Fishing and Diving: Original Equipment Manufacturer (OEM) service/maintenance requirements.

KBBC inter-section transfers:

- In March, we transferred the Rowing Section balance of \$730.95 to KBBC General Accounts and we transferred \$1704 from the General Accounts to the Powerboat Section to help pay for the purchase of 7,000L of fuel.
- In April, we transferred \$283.70 from the Hobie Section to the Powerboat Section.
- In June, the Sailing Section caught up on old 2016 through mid 2017 boat usage fees not previously expensed and received approximately \$1,285.

#### **OPEX (Operating Expense)**

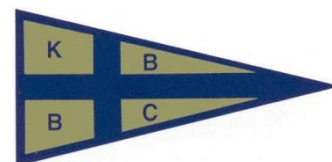
In 2016, it was decided that to be consistent with treatment of funding from Panaga Club restaurant, revenues from the KBBC restaurant caterer continue to flow to Panaga. Therefore, there was a reversal of the 2016 Rental income made in accordance with the MCM steer to have the rental recognized as income of the Panaga Club. This decision remained consistent for 2017.

In 2016, Panaga recognized KBBC operations as a subset of the Panaga Club and therefore accepted the continued need to support the KBBC operations and provided funding as part of normal Opex and not as a liability; funding was estimated at \$6K/year. In September 2016, the Club provided \$6K to the General Accounts. That support of the Club for KBBC was due to the mounting deficit that the section was experiencing at the beginning of that year. The Club also in the same year has treated the loan as further expense of the Club and removed it as a section loan. Hence, the support was no longer required for 2017 as the total aggregate KBBC funds stand at a positive balance.

#### **Outstanding Loans**

Regarding outstanding loans: it has been decided to retain the related liability in our ledger so we do not lose sight of the expense having been incurred. It is however recognized that KBBC and particularly the boat club section does not have adequate funding to repay the liability. Panaga agrees there is no expectation that loans will be re-paid.

## **KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.)** (cont'd)



### **KBBC Commodore's Report for 2017** (cont'd)

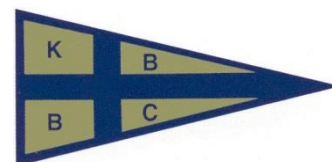
#### ***Committee Movements***

The following people stepped down in 2017: Anna Coyajee-van Rietschoten (Commodore), Heleen Dam-Koster (Secretary and House Member), Spandana Chivukula (KBBC Social section and Powerboat course administration), Rufus Bakker (Windsurfing), Malcolm Falkner (Windsurfing), Spandana Chivucula (social section) and Paul Rennie (Yachting).

The successors and other persons joining are summarized in the table below, which is updated for February 2018. We would like to personally thank all the past Committee Members for giving their time so freely.

Sybrand Ijkema  
Panaga Club – Commodore KBBC



**KUALA BELAIT BOAT CLUB DIVISION (K.B.B.C.) (cont'd)****Committee (March 2018)**

<b>POSITION</b>	<b>NAME</b>	<b>CONTACT NUMBER</b>	<b>EMAIL ADDRESS</b>
Commodore	Sybrand Ijkema	7116058	Sybrand.ijkema@outlook.com commodore.kbbc@panagaclub.com
Vice Commodore	Niels Dijkman	7185864	Niels.dijkman@gmail.com
Rear Commodore	Anna Coyajee-van Rietschoten	7207401	annavanrietschoten@gmail.com
Secretary	Evelien Klunder	7191311	eklundersteur@gmail.com
Treasurer	Jeremy Ptak	8964552	Jerm1776@hotmail.com
Yachting – Chairperson	Gijs Holstege	7175847	gijsade@holstege.com
Yachting – Treasurer	Artem Mishanin		amishanin@gmail.com
Yachting – Member	John Langridge		johnlangridge2@hotmail.co.uk
Hobie & dinghy sailing – Chairperson	Lieuwe Nas	7122206	Lieuwe.nas@gmail.com
Hobie & dinghy sailing – Treasurer	Micha Hartenhof	7212709	<a href="mailto:mhartenhof@hotmail.com">mhartenhof@hotmail.com</a>
Hobie & dinghy sailing – Training	Michiel Willemse	8372909	Chielo2000@hotmail.com
Hobie & dinghy sailing – Parent kid sailing	Elizabeth van Nieuwkoop	7121948	e.vannieuwkoop@icloud.com
Kayaking & SUPing – Chairperson	Keith Krebs	8720424	keith.krebs@hotmail.com
Kayaking & SUPing – Treasurer	Rupert Kaile	7254606	<a href="mailto:rkaile@shaw.ca">rkaile@shaw.ca</a>
Kayaking & SUPing – Member	Ed Graham	8616391	edwardkgraham@gmail.com
Kayaking & SUPing – Member	Erwin van de Geer	7204117	e.vandergeer@gmail.com
Powerboating & Fishing – Chairperson	Remco Roomer	7173845	r.roomer@icloud.com
Diving – Chairperson	Angela Hadfield	7157964	neil.angela@gmail.com
Diving – Diving Officer	Neil Hadfield	7157964	neil.angela@gmail.com
Surfing – Chairperson	John Picaulij	7292141	<a href="mailto:john.picaulij@gmail.com">john.picaulij@gmail.com</a>

## **PERFORMING ARTS DIVISION**

<b>POSITION</b>	<b>NAME</b>
Performing Arts Member	Robert Harris

Performing Arts Division consists of:

- **Jam Factory Section**
- **M.S.P. – Music Society of Panaga**
- **P.D.C. – Panaga Dance Centre**
- **Social Dance Section**
- **T.A.D.S. – The Amateur Dramatics Society**

Performing Arts continues to be an active division at the Panaga Club.

Throughout the latter part of 2017 and early 2018, Performing Arts Sections have put on musical recitals, dance shows, and a musical as well as providing music and Dance lessons to a large part of the Panaga club membership.

The section continues to be active due to the passion and skills of the volunteer committees as well as the excellent professionals who have been employed to provide lessons.

Rob Harris  
Performing Arts Member

## **Jam Factory Section**

The Jam factory provides high quality performance equipment rental & rehearsal space for musical performers within the Panaga community.

Throughout 2017 the facility has been actively used by local bands and is available to hire to section members. The Section provided equipment for Festival@49 and many other smaller events.

The Section is currently actively recruiting new members due to key players moving on to new postings.

For more details please contact the Jam Factory committee or the Panaga Club Main office.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Michael Mander
Treasurer	Christopher Field
General Members	Arthur Kellerman Das Kaushik

## **Music Society of Panaga (M.S.P.)**

The Music Society of Panaga had yet another active year in 2017.

The core activity of the section is the provision of music tuition to Panaga Club members for Piano, drum, guitar & violin and the progression of students through the appropriate examination boards.

Music recitals were also held for parents to hear their students' progress.

MSP also sent musicians to the Kota Kinabalu Music festival where the candidate were successful in winning 4 gold, 1 silver and 3 bronze medals for their performances.

Due to issues with the Panaga Main Hall floor, the MSP team were not able to host musical events at Panaga during the year, but instead worked with JIS school to host performances of visiting musicians to Brunei as well as hosting a string quartet performance at No. 49.

### ***Music lessons***

- Student numbers are lower than 2016.
- 3 students participated in the piano section of the KK Music Festival for the first time.
- Students of teachers provided by Expressions have been registered for exams through.
- Expressions rather than through the club.
- Club PA system unsuitable for use with both mp3 and microphone input simultaneously for music student recital concerts.
- Difficulties organising Bank draft required to pay ABRSM. Can be issued by BIBD only and then taken to MoE in Bandar.
- Bluetooth speaker/mp3 player requested to provide playback of accompaniments in voice and violin lessons.
- Microphone requested for voice lessons.
- Prices for small Bluetooth speakers to be researched locally.
- Expressions Music to be contacted to clarify Examination entry procedure.
- Jun to be asked if PA equipment is suitable and can be borrowed by MSP for recitals.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Fijnvandraat Diewertje
Secretary	Wendy Thompson
Treasurer	Hanneke Dolle

## **Panaga Dance Centre (P.D.C.)**



PDC continues to offer excellent dance lessons to the Panaga members.

The quality of these lessons is obvious due to waiting lists for students to join the classes that are held.

Graduation classes have been held for all students during the year and as per previous years we have seen a number of the ballet school pass their Royal Academy of Dance (RAD) exams.

Since the last AGM, PDC have successfully introduced a new dancing class called 'tippy toes' for 2 to 4 year old dancers. This class has proved to be very successful with all slots having been filled and a wait list also in place for this new class group.

As with the TADS section, the black-out dates have hampered attempts to deliver performances to the membership this year.

- A new class, Tippy Toes, for dancers aged 2-4 started.
- Three Tippy Toes classes are currently full with 18 kids on the waitlist.
- All Hip Hop and Ballet classes are currently full with children on the waitlists.
- Clean-up and maintenance was done on the dance shop and upstairs viewing area.
- The old costume/storage area of the dance hall was made into a new office for the dance instructors.
- New cabinet was installed in the ballet room.
- RAD exams, supported by Patricia, were taken in May with great results.
- End of Year graduation took place in June.
- No large shows were performed due to long blackout date, however ballet and hip hop held Open houses that took place in December.
- The PDC 25<sup>th</sup> anniversary show will be held on June 23<sup>rd</sup> at the V-Plaza.
- PDC AGM is scheduled for March 4<sup>th</sup>.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Ana Maria Rovers
Vice Chairperson / Tippy Toes Registrar	Jennifer McNulty
Secretary & Communications	Tom Savels
Treasurer	Paula Klock
Registrar	Wehrendt Andrea
Deputy Registrar	Patience Obi
Waitlist – Ballet	Karen van der Molen
Waitlist – Hip Hop	Obi Patience
Shop Manager	Marella Jansen
PDC Support	Germaine Bonney Field
General Members	Alison Robinson Angela Noto Sarah Collicutt
Ballet Teacher	Fritz Gerald Dereje
Hip Hop Dance Teacher	Rufo Nilo Jr L Maltu

## **Social Dance Section**

This group of dancers meet regularly at the club and remain an active section.

Should you be interested to learn more, please contact the Section via the Panaga Club Main office.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Lee Wai Chee
Vice Chairperson	Ho Mei Leng
Secretary	Kwong Beng Hock Francis
Assistant Secretary	Law Xiao Song
Treasurer	Hii King Yieng
Assistant Treasurer	Teresa Kong

## **The Amateur Dramatics Society (T.A.D.S.)**

Since the last AGM, TADS has pulled together a team of willing volunteers and had a very successful year which culminated in a production of the musical Seussical which was expertly directed by Suzanne Palumbo and ably supported by many members of the Panaga community.

The TADS committee also hosted and performed a very successful themed 'Murder Dinner' based on the board game 'Cluedo' which saw a number of new actors get involved in a TADS performance.

The TADS wardrobe also continues to provide an invaluable service to the Panaga community for costume rental and has allowed TADS to generate revenue and pay for consumable costs such as the lighting computer Uninterrupted Power Supply.

It should be noted that black-out dates have not allowed for further entertainment to be arranged due to the reduction of available slots on the Panaga social calendar.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Allison Jones
Secretary	Belinda Mackellar
Treasurer	Mandy Harris

## **SOCIAL DIVISION**

<b>POSITION</b>	<b>NAME</b>
Social Member	Christina Sugila Samuel

The Social Division consists of:

- **American Club Section**
- **Bridge Section**
- **Brunei Brits Club (B.B.C.)**
- **Community Event Section**
- **Dutch Community Section**
- **Friends United Network (F.U.N.) Section**
- **German of Panaga Society (G.P.S.)**
- **Indian Community Section**
- **Indonesian Community Section**
- **Jungle Tots Section**
- **Kiwi Club**
- **Latino Community Section**
- **Nigerian Community Section**
- **1stPanagaCubScouts Section**
- **Santa's Grotto Section**
- **Scottish Community Section**
- **Youth Club**





**American Club Section**

**2016 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Angela Noto
Secretary	Jennifer McNulty
Treasurer	Allison Jones
Committee Member	Jenna Barnes
Sports Event Chairpersons	Chris Fudge Kimberly Fudge

## **Bridge Section**

### New Players:

This year the number of regular players has increased during the year which has led to regular day time and evening sessions.

The distribution list is smaller but the majority of these are active members.

### Social Bridge:

Three social events were held in 2017 they were popular with the existing players and facilitated daytime players to meet with evening players. Posters were placed in the Panaga Club to advertise these events, that were complimentary and open to everyone but no new players or learners came to the events.

### Tournaments:

The majority of the current players are at improver level so no tournaments have been held. When enough players duplicate bridge is practised and winners of the event celebrated.

### Communication:

WhatsApp continues to be a good form of communication for the groups a day time and evening chat group exist to make session planning less confusing.

### 2018:

The future of the club is not currently at risk as regular games are now held daytime and evening after a difficult start to the year.

Courses have been offered in 2018.

Continue with Socials to attract possible new players.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Samuel Chelladurai
Secretary	Christine Kemp
Treasurer	Chandrasekar Subramaniam
General Member	Jacqueline Rider

## **Brunei Brits Club (B.B.C.)**

2017 was a relatively quiet year for the Brunei Brits after a very active 2016. With the loss of our chairperson (Thank you to Jenni Scott for your immense drive and enthusiasm over the last couple of years), we also lost a little momentum.

The Brits started 2017 with a 6 nations rugby sweepstake in February.

In May, we once again fielded a winning Commonwealth team in the Panaga Nations cup. A celebration was held that night to thank competitors.

Once again, we participated in the Highland Games in October. A massive congrats to all of the participants in the track and field events of the Games – after struggling to field a team, we managed to win a couple of medals.

In December, we planned to hold our annual Progressive Dinner – a fantastic event to meet people across camp and enjoy some delicious cuisine in a different home for every course. Unfortunately, other commitments led to a low signup rate so we have postponed the dinner until April 2018.

In previous years, we have held a large community event in November. This year, after clashes with schedules, it was decided to hold it in March 2018. This is to be a return to the popular Festival@49.

As usual, our past and future events require a tremendous amount of time, work and ideas from a dedicated team of volunteers, and to them, a special thank you! We appreciate your time and efforts.

2018 promises to be a more active year for the Brits and we hope to enlist new committee members to bring fresh ideas and enthusiasm to one of the most innovative social committees in Panaga.

### **2017 Committee:**

<b>POSITION</b>	<b>2017</b>	<b>2018</b>
Chairperson	Vacant	Liz Andrew
Secretary	Belinda Mackellar	Katrina Haworth
Treasurer	Dean Golding	Dean Golding
Committee Members	Christopher Field Germaine Bonney Field Leslie Twycross Michael Mander Christopher Boanas Luke Manson Elizabeth van Nieuwkoop Linda Forbes Anusha Surendra Veldman Lambertus Rachel Maier Brent Spiers	Jeff Bags Belinda Mackellar Germaine Field Kirstie MacGregor Linda Forbes Elizabeth Mackie Susan Thompson Sarah Brock Tim Mark & Sally Tucker Mike Stringer Nisa

## **Community Event Section**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Christina Sugila

## **Dutch Community Section**

### **Secretary's Report**

The Secretary informed those present that there are currently 70 families member of the Dutch Committee compared to 82 last year. The committee and subcommittees were discussed as well as their succession and thanked on behalf of all members for their time and effort in 2017.

The Secretary provided a review of the organised events of the past year and thanked all who contributed to making these events a success. Participation of many volunteers is essential to be able to sustain the level of activities in 2018.

### **Activities during 2016-2017**

The events of 2017 included 1 visit by a Dutch artist, as well as the other traditional events: Dutch Night, Kinderfeest (international events), Oranjeborrel, Vrijmarkt, Sinterklaas, St. Maarten celebration and evening marches in May. In 2016-2017 the Dutch committee was able to offer Dutch swimming lessons for the children; 19 children succeeded to get their A-diploma, 15 to get their B-diploma and 11 their C-diploma.

A detailed activity list is provided at the end of this report.

### **Treasurer's Report**

The Treasurer discussed the financial report for 2017 and the proposed budget for 2018. Both financial report and budget proposal were reviewed and agreed upon by the members present.

### **Committee Members**

	2017		2018
Chairman	Machiel Hulsbergen	→	Machiel Hulsbergen
Treasurer	Wouter van Lunteren	→	Wouter van Lunteren
Secretary	Leonie Gerritsen	→	Leonie Gerritsen
Materials	Sander Suk (resigned per 1-7-2017) / Guido Marees	→	Guido Marees
Events	Sander Suk (resigned per 1-7-2017) / Leonie Gerritsen	→	Leonie Gerritsen
Yearbook	Sander Suk (resigned per 1-7-2017)	→	Monique de Groot

The chairman thanked the members of the 2017 committees. There were no further questions.

### **Organised Activities for 2017**

- 18 January : AGM
- 20 January : New Year's Cocktail Party 'Oranjeborrel'
- 22 February : Dutch Movie for kids
- 15 April : Golf Tournament (Klompentoernooi)
- 28/30 April : Dutch Night and Kinderfeest
- 7 May : Flea market (Vrijmarkt)
- May : Evening marches for children
- 20 May : Panaga Nations Cup
- 8 July : Family event (Vlaggetjesdag) and Yearbook presentation
- 9 September : Welcome back cycle dinner (progressive dinner)
- 7 October : Highland Games
- 11 November : Sint Maarten
- 19 November : Arrival of Sinterklaas in Panaga
- 22 November : Dutch Artists
- 2 December : Home visits Sinterklaas

## **Dutch Community Section** (cont'd0

### **Planned Activities for 2018**

- 19 January : New Years Cocktail Party 'Oranjeborrel'
- April : Golf Tournament (Klompentoernooi)
- 27/29 April : Dutch Night and Kinderfeest
- May : Flea market (Vrijmarkt)
- May/June : Evening marches for children
- 30 June : Highland Games
- July : Family event
- September : Welcome back cycle dinner (progressive dinner)
- November : Sint Maarten
- November : Arrival of Sinterklaas in Panaga
- November/December : Home visits Sinterklaas

## **Friends United Network (F.U.N.) Section**



### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Snehal Tiwari
Secretary	Julia Elizabeth Ibarra Sevilla
Treasurer	Roberts Marichu

## **German of Panaga Society (G.P.S.)**



### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Arthur Lubniewski
Secretary	Dietmar Mueller
Treasurer	Uwe Asmussen

## **Indian Community Section**

### **Section Objectives**

- Platform for Indian community members of Panaga Club to meet.
- Celebrate Indian cultural activities with other communities.
- Provide a platform for other communities to learn about India.
- Participate as a community in cultural events organized by the Panaga Club.
- Members: ~ 70 Indian origin families are currently members of Panaga Club – Indian Section

### **2017 Highlights**

- The 2017 AGM was held on 22nd Feb 2017 at Panaga Club Main Hall.
- The following persons were elected by the attendees as authorised signatories for the section during the annual general meeting:
  - **Vikas Bhushan – Chairperson**
  - **Ganesh Subramanian – Secretary**
  - **Saurabh Sinha – Treasurer**
- In addition, following committee members were appointed for various other roles :
  - **Events – Spandana Chivukula \*\***
  - **F&B – Shyja Renjit**
  - **Information – Christina Sugila**
  - **Bollywood Night Focal – Tejus Mehta**
  - **Bollywood Night Ticketing In-charge – Prithviraj Rajaji**

*\*\* Spandana vacated her position from the committee in Nov'17 due to personal commitments*

- Organized:
  - **Holi – Festival of Colours** held on 12th Mar 2017 at F2/41 (Vivek's house)
  - **Action Replay - Bollywood Night 2017** held on 14th Oct 2017 at "49"
  - **2017 Diwali Nite** held on 19th Nov 2017 @ Jungle House, Panaga Club
- Participated/Supported:
  - **2017 Panaga Nations Cup** – 2nd place finish
  - **2017 Bankole Futsal Cup** – 4th place finish and winners of Golden Boot trophy for second year in a row
  - **Beach clean up** organized by BSJV and Art of living section of Panaga Club
  - Various cultural events organized by other communities namely IAB and MA
- Community Development:
  - Donated BND 500 to Indian Association of Belait for initiative to support Suraksha insurance for low wage workers, beach cleaning drives and blood donation camps



**Indian Community Section** (cont'd)

**A Trip Down Memory Lane**

*HOLI – Festival of Colours*



**2017 Panaga Nations Cup**



Dodgeball Team 1<sup>st</sup> place



Badminton Team 1<sup>st</sup> place



Volleyball Team 2<sup>nd</sup> place



Softball Team 2<sup>nd</sup> place



Tennis Team 2<sup>nd</sup> place



Soccer Team 5<sup>th</sup> place



Panaga Indians Captains, **Spandana & Ganesh** collecting 2<sup>nd</sup> place trophy from **Dr. Ceri Powell**, Managing Director - BSP



Swimming Team 6<sup>th</sup> place



Sport Captains for Panaga Indians  
(L-R): Samuel, Vikas, Kartik, Spandana, Ankhi, Nitesh, Ganesh, Om

Team Sport	Common wealth	India	Americas	Europe & Russia	Holland	Africa & ME
Tennis	60	50	30	20	40	10
Football	60	20	50	30	10	40
Softball	40	50	60	30	20	10
Badminton	30	60	20	50	40	10
Swimming	60	10	30	50	50	20
Dodgeball	50	60	30	20	10	40
Volleyball	10	50	60	20	30	40
<b>Total</b>	<b>310</b>	<b>300</b>	<b>280</b>	<b>220</b>	<b>200</b>	<b>170</b>



## **Indian Community Section** (cont'd)

### **A Trip Down Memory Lane** (cont'd)

#### **Action Replay – Bollywood Night 2017**



### **Chairperson's Message to Community**

On behalf of the Panaga Club Indian Section and the Organising Committee for Bollywood Night 2017, I would like to thank you for attending this year's Retro Night event. We put in our best effort to make it truly amazing and the best one yet. We had great support from our vendors and contractors providing construction, light & sound, catering, clean-up and decoration support. The DJ and MC who joined us from Malaysia did not disappoint. And our wonderful BSP MD and her husband were very supportive and graciously opened up their premises for this event.

The biggest thanks however goes out to all of you who so enthusiastically attended this event and really made it the great success that it was. Your energy and participation throughout the night, even during the periods of heavy rain, really exceeded all of our expectations!

Thank you for supporting this event and for making it a memorable one. We hope to see you again next year at Bollywood Night 2018!!

**Indian Community Section** (cont'd)

*2017 Diwali Nite*



Winners from Tambola



Winners from Rangoli Competition

*2017 BANKOLE FUTSAL CUP*



**PANAGA INDIANS TEAM**

**GOLDEN BOOT TROPHY**





**Indian Community Section** (cont'd)

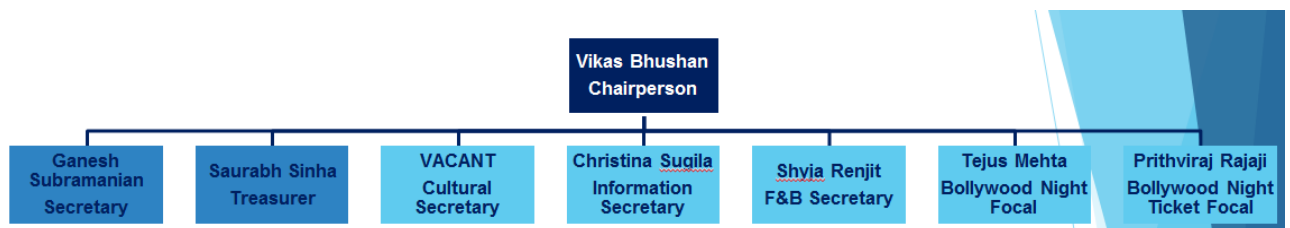
**2017 IAB DIWALI NIGHT**



**Vikas Bhushan, Chairperson receiving token of appreciation from IAB President**



**2017 Committee:**



## **Indonesian Community Section**

### **About Our Section**

Our Indonesia section mission is to introduce and promote our cultural, tourism, music, and culinary to Panaga community and also to educate our children about their own culture. The section also support Indonesian Panaga member for their activities within the club such as Panaga Games, charity fair and other social events.

### **Member of Section**

In 2017 we have 20 families registered with the Club and currently we have 10 families registered with the Club.

### **Committee Member**

Election of new Committee was held in 30 July 2017.

Herewith the details of Committee member of 2016/2017 and 2017/2018:

#### **Committee Member 2016/2017:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Dinnie Millie
Secretary	Henny Deha
Treasurer	Ika Buyung

#### **Committee Member 2017/2018:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Indri Purnamawati Bilman
Secretary	Vacant
Treasurer	Sri Wangi Tejaesmi Mezlul

We would like to thank to Committee Member 2016/2017 for all the good works done.

### **Financial Report**

Treasurer have been reported the Financial Report 2017 and Financial Report for ongoing month 2018 also the 5 years Financial Plan to all the members. The Financial Report have been approved by all the members.

### **Highlight for 2017**

Herewith the organised activities in 2017:

- Outing Day held on 13 June 2017
- Election of New Committee held on 30 July 2017.

### **Highlight for 2018**

Herewith the planned activities for 2018:

- AGM held on 21 March 2018
- Panaga Makers Market: joining the Makers Market event in 27 January 2018
- Kartini Days on May 2018
- Indonesian Sport Day on August 2018
- Indonesian Tie Dye Batik Workshop on October 2018

### **Information**

- Open vacant for Secretary

## **Jungle Tots Section**

### **Mission**

The Aim of Jungle Tots (JT) is to provide a welcoming and fun play environment for parents and children (age 0-5). The committee with the support of all members provides play sessions and parties throughout the year.

### **Highlights of the Year**

This year Jungle Tots has held daily sessions throughout school term time, several sessions during school holidays, including a 7-week summer survival programme and hosted 3 parties.

We currently have at the end of December 2017, 77 families registered as members.

### **Weekly Activities**

#### **Splash 'n' Play (previously Wet and Wild)**

Our Monday session is aimed at children over 6 months old, and offers a range of arts and water play activities. There is always a paddling pool with water, usually some form of bubbles alongside that, an art based activity, playdough and a sensory or messy play activity. This session is very much about children deciding what activity they would like to participate in with their parent/carer. This session is currently run by Lee Moore who took over the running of it from Rachel McIvor at the end of 2017.

#### **Story, Music and Movement (previously Family Play)**

Our Tuesday session is aimed for all ages to enjoy. The session starts off with some soft play and a chance to practice basic gymnastic skills, and is followed by some singing and storytelling. Also incorporated into this session is play to develop motor skills such as ribbon play, ball play and bubbles. This session was run by Jennifer McNulty until July, and was then taken over by Valarie Meier in September, and is currently being run by Audrey Covey.

#### **Jungle Jingle**

Wednesdays session is all about singing, and is aimed at all ages. This session is a led session, where parents and children get to sing nursery rhymes and action songs and use basic percussion instruments. This is one of our most popular sessions. Jungle Jingle was run by Gemma Hunt for the beginning of 2017, and was then taken over by Jo Anderton when Gemma went on maternity leave, Lee Moore took over in September, and now Sarah Harrison has taken over this session for 2018.

#### **Jungle Tumble**

Jungle Tumble is our Thursday session and is aimed at children who are mobile, predominantly those aged over 8 months. This is a popular session where children can practice their physical motor skills such as climbing, jumping and throwing. This session has gone through a few changes this year, as we struggled to find someone to lead the session. At the beginning of the year it was being jointly run by Nikki Jackson and Tamkeen Ryan, in September this session closed for a couple of weeks when no one took over. It was changed to a Montessori learn through play session run by Adriana Ferrari for a month, but unfortunately other commitments meant she could no longer carry on. This session was then taken over by Michelle Brown and Christina Landry-Boullion at the end of 2017 who continue to run it as Jungle Tumble.

#### **Bumps and Babies**

Our Bumps and Babies session is aimed at pregnant mums and those with children aged up to 18 months. The session is very much a relaxed session where parents/parents to be can chat about concerns, share parenting ideas and get pregnancy and new-born advice. We have been able to provide baby massage sessions as part of Bumps and Babies this year. Nikki Jackson continues to run this session.

#### **Dutch Music and Singing**

One Saturday a month, our Dutch singing is run by Margot Stroeken. She is currently looking for someone to take over the running of the group.

## **Jungle Tots Section** (cont'd)

### **Parties**

During 2017 we held 3 parties, Easter, Summer and Christmas. We unfortunately decided against holding a Halloween party due to poor attendance at our Summer Party and due to other local events and a short time period between Halloween and Christmas.

We had a bouncer at all 3 of our parties, and this year we were lucky enough to have a local singer perform children's songs at our Easter party. We had our usual appearances from the Easter Bunny and Santa at our Easter and Christmas party this year, and we again organised Mr Whippy ice cream van for our Summer party. Parties were our biggest expense this year.

### **Summer Survival**

This year's summer survival ran from 17th July until 28<sup>th</sup> August, we had 33 families sign up to hold activities during 37 sessions. To allow your child to participate in the summer survival programme, a parent had to host a session at some point over the 7 weeks. Initial interest was slow, but by July we had activities on most days. During the summer, we had several families sign up to host activities so their children could join in. Most of the sessions were held in the jungle house, but we did have a few sessions take place elsewhere. Popular sessions were the fire station visit, and our sessions put on by Mesozoic Explorer's (Slime and Dinosaurs). During the summer, we welcomed several new members who were invited to join sessions, some of whom even volunteered to run sessions. This year's Summer Survival was organised by Nikki Jackson.

### **Equipment Hire**

Jungle Tots currently have 13 Tables & 76 Chairs which are available for hire. Charges are \$25 per hire for Jungle Tots members and \$33 for non-Jungle Tots members. Payment is by chit. Hire forms can be obtained at the club office. Forms must be submitted at least 2 weeks before the actual hire for requests to be approved. We have had a couple of issues with late return of items, but this is now being made obvious on the email sent with confirmation of hire. Rachel Chong took over the co-ordination of our table and chair hire from Vennera.

### **Communication to Members**

Information is commuted to Jungle Tots members by email, newsletter, Jungle Tots information board outside the Jungle House and Jungle Tots Facebook page. The Facebook page is a closed group for Jungle Tots members only. While emails are still vital as the main communication tool, the Facebook page is very handy for session leaders to inform members about changes to a session under short notice. All members can post on the Facebook page, but the email account is only accessed by the Chairperson and Secretary. This year we continued to have a Facebook page specifically for Summer Survival so programme updates and changes to sessions could be communicated there with ease, emails were also sent for those who did not have Facebook access.

### **Toy Cleaning and Inventory**

This year we unfortunately didn't get time for a complete toy inventory, but we did have a session of sorting the toy cupboard out and throwing away broken toys. We have been lucky to have had a few donations of toys during the year from members and the surrounding community.

We had a professional toy clean take place in May at the cost of \$380. We have also purchased disinfectant wipes and spray that can be used during sessions for cleaning toys when needed.

### **Maintenance and Improvements**

This year there has been very few maintenance issues at The Jungle House. We reported a leak in the roof on the back veranda. The leaking in the roof on the front veranda continues when there is very heavy rain. One issue that has come up is with nails in the wooden flooring inside The Jungle House, this has been in issue raised by other groups that use the hall. This issue has been reported to the club and they have been quick to respond. We have been using the white board in the toy cupboard to record when we have checked the A/C in the Let's Pretend Room to avoid any major leaks like last year.

The small wooden playhouse outside was found to have nails sticking out, but was reported and maintenance removed the broken section and made it safe.

Our new climbing frame was installed in the beginning of 2017 to replace the old wooden castle. The existing flooring was not replaced, but it was repaired during the installation. The climbing frame seems to be of good quality and appears to be holding up to the weather and wear and tear. The new climbing frame was paid for by the Panaga Club and did not come out of our budget.

## **Jungle Tots Section** (cont'd)

This year we only spent \$123.98 on new toys, but we also spent \$303.76 on new books for our story time session.

### **Other**

We held a Nearly New Sale in May to allow members to see some of their no longer needed baby and child related items. We had asked for a fee of \$5 per table to sell, despite having several members booking tables, on the day we had very few buyers turn up so we refunded the fee. The sale was organised on the same day as another event at the Panaga Club which we hoped would bring in more people, but unfortunately the opposite occurred.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Nikki Jackson
Secretary	Christina Sugila
Treasurer	Edward Graham

### **General Members and Helping Hands**

Susannah Simon  
Gemma Hunt  
Rachel McIvor  
Jennifer McNulty  
Kathryn Deuerlein (left July 2017)  
Emma Smith Fulton  
Valerie Meier  
Tamkeen Ryan (left July 2017)  
Jo Anderton (left July 2017)  
Margot Stroeken  
Lee Moore  
Audrey Covey  
Michelle Brown  
Christina Landry-Boullion

### **Closing Notes**

This year's Jungle Tots has provided a well varied programme to our members, even without using our afternoon slots, we offer enough sessions that appeal to the variety of age groups we are open to. We have been very lucky that session leaders have been willing to put their own spin on sessions and change them to suite the whole age group of our members.

Hopefully our 2018 programme will bring in more families and more volunteers for session leaders and committee members.

Thank you to all our volunteers for their time and hard work in providing sessions and parties, without you we would not be able to offer the programme we do.

Nicola Jackson  
Chairperson Panaga Jungle Tots



## **Kiwi Club Section**

### **Chairman's Report**

This year has been another successful year for the Kiwi Section. We had our best year yet at the Panaga Highland Games where our women's team won the shield for the 3rd time and Clan Kiwi won over all cup for winning team for Panaga Highland Games. We had a fantastic after party, celebration which was hosted by Keri and Erik.

We held our second Waitangi Day Hangi which was hosted again by Cathy and Elton Hadfield. Again, was very successful. This year we less tickets were sold sticking strictly to the 100 tickets as opposed to 139 sold last year which resulted less wastage, zero accidents. This was another great family day of fun and cultural experience for the masses.

More members joined the section and we have increased our monthly income providing more money towards events than previous years.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Angus Munro
Secretary	Keri van den Heuvel
Treasurer	Craig Anderson
General Members	Vannesa Munro Catherine Hadfield Elton Hadfield

## **Latino Community Section**

### **Mission**

- Support and stimulate the Latino traditions through the promotion of cultural events that community members and others can enjoy here in Panaga.
- The Latino Community consists of 12 families from various Latin American Countries.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Faustino Santana
Secretary	Julia Ibarra
Treasurer	Alejandra Guerrero
Social Events	Yumaira Martinez
Sports Events	Francisco Sanchez

### **Activities**

- Show me your Banana
- Panaga Nation Cup (\*)
- Mothers Day
- Highland Games (\*)
- Bankole Cup Futsal Tournament (\*)
- Latino Night
- Christmas Celebration

**\* Joint effort with the American Community**



## SHOW ME YOUR BANANA

- A culinary contest where the main ingredient was the banana.
- The participants were sponsored by the community, and the best 3 dishes got a monetary prize.

**MUESTRAME TU PLATANO**  
Y VEN A DISFRUTAR  
DE UNA NOCHE GASTRONOMICA  
JUNTO A LA COMUNIDAD LATINA  
**Inscríbete con tu receta favorita  
y gana increíbles premios**  
e-mail: bruneilatin@gmail.com - mobil: 716 17 82  
**SABADO 6 DE MAYO 20:00 JALAN MAULANA W41/2  
SPG 433-9, LOT 5046**

## DIA DE LAS MADRES



- We celebrated this day with all the Mothers from our community.
- A card with a \$20 gift card from Dermalogica was the present from them this time

## PANAGA NATION CUP



- The annual sports event organized by all the social sections from the Panaga Club.
- The Latin Community collaborated with the Team America and achieved the 3th place.

## HIGHLAND GAMES



- The 26th Panaga Highland Games was celebrated in October.
- The Latin Community collaborated with the Team America as well and achieved the 6th place (men) team and 4th place (women)





## BANKOLE CUP FUTSAL TOURNAMENT

- Indoor Soccer tournament played in the Panaga field on November 2017.
- Francisco Sanchez couch
- Team Latinos and Beyond obtain the 3<sup>rd</sup> place.



## RUEDA CASINO

- Salsa Latin lesson.
- Led by Carlos and Adriana Nieto.
- Open to all Panaga Club members.
- Very well received within the community .



The Latin community  
invites you to join...

**THURSDAYS**  
**8:15 PM**  
Dance hall in the  
Multipurpose Hall

## SALSA

COUNTING AND WALKING?

If you are able to count up to 8 while you walk then you  
can join our salsa casino crew!!

Bring water bottle, comfortable gym clothing and dance shoes if available, otherwise non-rubber flat soles also work. Heels or sharp point shoes are not allowed in the dance hall.  
Contact Adriana (Adv) 8008328 or Carlos (the instructor) 8008111 via Whatsapp

## LATINO NIGHT - DAY OF DEATH -



- With the collaboration of all the Latinos in Panaga we celebrate this excited night.
  - 385 sold tickets
  - BND 4911.77 Deficit (BND 4000 still pending from BSP)
  - Final deficit BND 911.77

## CHRISTMAS CELEBRATION KIDS

- Movie screening at KB Sentral
- Christmas Party with different activities
- Latin Santa with personalized gifts.
- The event was pay by the community and non members families pay to cover their participation.





## CHRISTMAS CELEBRATION ADULTS

Celebration open to all Latin Families in Brunei.

Dinner at Ricardo's Restaurant.

Meal was cover by participants.

Celebration later with games and gift exchanges.



## PLAN 2018

- General Assembly (January)
- Show me your Banana (March)
- Panaga Nation Cup (May)
- Mothers Day (May)
- Fathers Day (June)
- Musical Event (June)
- Highland Games (October)
- Bankole Cup Futsal Tournament
- Latino Night (October 13)
- Christmas Celebration (December)
- Salsa Casino Lessons



## **Nigerian Community Section**

The Outgoing Chairperson, Sarah Olayemi presented the 2017 annual report. She gave an account of the stewardship of the outgoing EXCO. In 2017, the executive continued the legacy of promoting an environment where every member shares and cares for one another. Promoting healthy lifestyle, cultural values and warm hospitality by organizing and participating in social and sporting events within Panaga and Bandar. Key events were the Six Nations Panaga and Highland games, family picnic, Panaga school International day, NIAC dinner, NAIC children's celebration and golf tournament.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Sarah Olayemi
Secretary	Babatunde Ogundele
Treasurer	Mercy Balogun
Ex-Officio -1	George Biambo
Ex-Officio -2	Bayo Balogun
Sports Secretary	Jonathan Ogah
Activity Coordinator	Oluseye Ogunsina



## **1<sup>st</sup> PanagaCubScouts Section**

On 9th February 2017 Cubs has 32 members (27 boys and five girls) in four sixes, and 13 leaders.

17 badges were undertaken during 2017.

Two investitures were completed with eight new Cubs invested.

Outgoing Chairman & Akela – when I joined Panaga Cub Scouts 4 years ago, we had 12 Cubs and only one Leader, we were conducting only badges we could purchase in country and we were awarding 1 or 2 badges per term.

Over the past 4 year we have increased Cubs to 32 and Leaders to 13, and are now conducting 17 badges plus visit to the likes of Megamas, 7 Flight, SAV helicopters and BSP Bomba.

It has been a pleasure to grow the Panaga Cub Scouts and nice to leave it in a better state then when I arrived.

Regards Angus Munro

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Angus Munro
Treasurer	Paul Goodman
Cub Scout Leader – Meeting Leader	Simon Brown
Boy Cub Scouts Leader – Secretary/Assistant Scoutmaster	Hii King Yieng

## **Santa's Grotto Section**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Rebecca Hill
Co-Chairperson	Sheena Hendry
Secretary	Charlene Johnson
Treasurer	Amira Eissa
Shadows	Le Thi Van Nghi Lynch Menie Lesley
Chief Elves	Linda Forbes
Arts & Crafts Leader	Claire Miller



## **Scottish Community Section**

### **Chieftain's Report**

#### **Summary**

2017 has been another successful year for the Kuala Belait Scottish Community where we have looked to build on past successful events, improving, growing and becoming ever more inclusive. KBSC is much more than just the Scottish people in the community.

Again KBSC organised key events open to all members of Panaga and our main event, the Panaga Highland Games, which is open to all in Brunei.

As well as organising our own events, the KBSC continues to distribute news to the whole community via its mailing list, and is inclusive of all communities within Panaga.

It was another great year with unfathomably valuable participation from all committee members. All events were well planned, well run and well attended. A huge thanks to the Committee and the other volunteers who make sure that these events are executed to a very high standard time and again.

#### **2017 Events**

##### **The Panaga Highland Games**

The 26th Panaga Highland Games was again a triumph for KBSC and all those involved.

The Games took place on Saturday 7th October. The event was held over two days with the 5k run on Friday 6th on the Panaga beach and a full day on 7th October at the Panaga Padang. This showcase annual event brought together multiple groups from within the BSJVs & the local community to:

1. Participate in adult & children's sporting activities;
2. Share in Scottish cultural experiences;
3. Promote local businesses & charities in the community; and
4. Promote local community relations within BSJVs.

Congratulations to the 2017 winners: Clan Kiwi.

One of the biggest sporting events in the country, this event is open to all residents of Brunei with no fee for spectators.

There are also separate children's events with over 100 participants, with the emphasis on fun and involvement. The kids' events were kicked off with a Zumba session in front of the BFBS stage, who provided the music for an energizing start to the day.

Entertainment was also provided on the day. Panaga's very own Casual Ceilidh band provided music for Children's traditional Scottish country dancing. Clan Kiwi performed their haka with this year's Chieftains reply performed by British Forces Brunei 1RGR completing the Kukri formation/dance. A fabulous display of pipes and drums were also showcased by the combined force of 1RGR and the Royal Brunei Land Forces.

An after party was also held on the Saturday evening to thank all the volunteers who made the event happen and the teams that participated on the day.

This is a massive event and requires coordination within BSP, Panaga Club and the Garrison together with outside parties and various nationwide vendors. As such, it relies on a band of dedicated volunteers who put in months of preparation and planning to make it the successful event that it is.



## **Scottish Community Section**

### **Chieftain's Report (cont'd)**

#### **St Andrew's Ball**

2017 saw the St Andrew's Ball return to the KBSC calendar. After a break of 3 years, this was a real goal for the committee in 2017 to see it return. The event was held at the Marriot hotel and Spa in Miri and was attended by over 110 people from the extended Scottish community here in Brunei.

This is one of the most formal events on the Panaga calendar where Guests can get dressed up in their finery and those that attended were not disappointed. They were treated to an evening of great food, speeches and dance the night away to a fantastic performance by the Casual Ceilidh band.

#### **Burns Supper**

Burns was held this year on Saturday 20th January 2018 and for the 3rd year was hosted with the British forces Garrison and was the biggest and best yet. The event was held at the Chit Chat Community Centre and attended by 260 people. The evening celebrated the life and works of Scotland's National Poet, Robert Burns. It was a traditional format with a formal dinner with speeches and poetry. This evening cemented good relations with both the officers' and sergeants' mess in 1RGRs first year back in Brunei.

#### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chieftain	Craig Forbes
Secretary	Lesley Mennie
Treasurer	Mike Reid
General Members	Georgia Buchan Sheena Henry Nick Hendry Stuart McGregor Gail Hughes Christine Kemp Lindsay Dovell Alvin Machia Gordon Milne Ally Ross Sonja Perry Mirka Kosova

## **Youth Club Section**

### **Chairman's Report**

We've had a year of changes at Youth Club with an entirely new committee. Numbers have gone up and down with many long-standing members leaving, while recruiting some new members. Some frustrations have happened throughout the year including the lack of consistent parent support from some Parents. This has proved to be an on-going problem for the committee. As a result, we have chosen to update our membership forms, making clear guidelines for the parents for a term by term commitment. A parent meeting was held in January 2018 where parents were explained of the new rules and children were asked to sign a new commitment pledge with clearer and positively written code of conduct.

Many exciting and new activities have been added to the list of events activities we run for the children such as Christmas Party, Quiz Nights, Games nights. We try our best to where ever possible include activities that the children suggest.

We have tried to be more active on using our Facebook page with updates to parents as well as emails, and the permission for member's photos to be used on the page is also part of our updated paper work members have signed.

We have purchased several new items of equipment for the club and got rid of broken and old equipment which has reflected in this year's higher spending than last year. However, we see no need to keep the funds over the \$10,000 mark for Youth Club Panaga so keeping within the \$12,000 is our goal. Big items we wish to still purchase include moveable basketball hoops and new air-hockey tables as the current ones are broken.

While we as a committee have worked tirelessly to keep Youth Club running, in the foreseeable future unless we can recruit more members for both the Club and committee there is a danger that the group may end up closing or being put on hold for a while. We will continue to strive to keep it running for as long as we can.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Catherine Hadfield
Secretary	Elizabeth Anderson
Treasurer	Maria Del Mor Choque
Tuckshop Focal	Johanna van der ES

## **SPORTS DIVISION**

<b>POSITION</b>	<b>NAME</b>
Sports Member	Rao Ramana

The Sports Division consists of:

- **Athletics Section (PANAS)**
- **Cricket Section**
- **Cycling Section**
- **Football Section**
  - **Dutch Football Sub Section**
  - **Fun Football Sub Section**
- **Football Academy**
  - **Football Tots Sub-Section**
- **Hockey Section**
- **Lawn Bowls Section**
- **Rugby Section**
- **Stingrays Swim Section**
- **Tennis Section**



## Athletics (PANAS) Section

Panas is an informal running club for all levels and experiences. Our core activities consist of the following:

- We meet twice a week on Monday and Friday evenings (17:45 @ the Panaga Club beach shelter) to run around Panaga, following a more-or-less fixed route. The route for both days is a mix of beach and tarmac, and with distance of about 6k on Friday and about 7k on Monday.
- Once a month we organise a race, called the TT (though we still don't remember whether TT stands for: time trial or tourist trophy). The TT is in or near Panaga and kindly hosted by Panas runners. There is a 5k and a 10k run, with a timekeeper. We run a points-based championship every 6 months for both 5k as 10k, both women as men. Furthermore there are awards given for best improver both 5k and 10k, and an age appropriate championship.
- Once a year we organise a half marathon in Panaga, which is usually combined with a quarter marathon.
- We also organise triathlons with different distances, based on a mass-start sea swim.

In 2017 we had at least 50 club member entrants and probably 100 more from Brunei and beyond who entered the half marathon and triathlons.

Our runners and triathletes compete around the region: road races, triathlons, trail runs. We would recommend people search out some more interesting places to run than endlessly stomping around Panaga!

Over 2017 more than 10 of our regulars left Brunei and we are keen to get new people to come in to the section. If you would like to join our mailing list, please contact us at [panas.panaga@gmail.com](mailto:panas.panaga@gmail.com), and visit us at Facebook, Strava, or the Panaga Club website.

### The Team 2017

<b>POSITION</b>	<b>NAME</b>
Chair	Dan Joinson > Martijn Hulshof
Treasury	Martijn Hulshof > Michiel Bosch
Secretary	Bachir Mabrouki
Numerator	Jaap-Erik van Krimpen
Triathlon	Jim Scott, Fabrice Petrissans

### Activities in 2017

- 104x informal Monday+Friday runs. We didn't miss a single one.
- TT was held 12x in 2017.
  - 20/1 by Judy
  - 17/2 by Kevin & Bachir
  - 31/3 by Fabrice
  - 28/4 by Kevin
  - 19/5 by Usman
  - 30/6 by Dan
  - 28/7 by Bachir
  - 1/9 by Fabian
  - 29/9 by Chetan
  - 20/10 by Fabrice
  - 17/11 by Martijn
  - 8/12 by Jaap-Erik

The Q1+Q2 championship, Fabian Ernst was the fastest man, Celine Petrissans the fastest woman, and Raquel Coehlo best improver 5k.

The Q3+Q4 championship, David Patton was the fastest men, Chloe Clarke the fastest woman, Mark Easterbrook best improver 10k, and Jenni Scott best improver 5k.



## Athletics (PANAS) Section

- 11 March 2017 – Panas Panaga Half Marathon. Panas organised Saturday morning 11 March their annual Half Marathon. Next to the half marathon main event, there was a quarter and ten mile distance available. Over 100 people participated in the different races. The route consisted of two loops for the half marathon, one loop for the quarter, and roughly one and a half for the 10 mile distance. The terrain was a mix of beach and in-camp tarmac roads. Water stations were present along the route. The event was held without any incident. There was a t-shirt for every participant (who ordered one) and small prizes for the winners. Many thanks to all the volunteers who helped making this event happen.
- 5 November 2017 – Panaga Triathlon. A formal triathlon was organized with olympic and sprint distances in 2017 based on a mass-start sea swim, with over 100 participants. The swim section was in the sea opposite Panaga Club beach shelter, the cycle section was on Panaga and Kuala Belait roads, and the run section was combined beach tarmac route next to the Panaga Club. Water stations were present along the route and no incidents were recorded. There was a t-shirt for every participant, chip timing, and small prizes for the winners. Many thanks to Jim Scott and the team plus all the volunteers who helped making this event happen.

### Planned activities in 2018

- Weekly informal Monday+Friday runs.
- Monthly TT runs
- 22 April 2018 – Panas Panaga Half Marathon
- Triathlon – date not known yet.



## **Cricket Section**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Rao Ramana
Treasurer	Venkat Pudi

## **Cycling Section**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Vacant
Secretary	Vacant
Treasurer	Steven Brown

## **Football Section**

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Joseph Manderson
Secretary	Andrew McKay
Treasurer	Bernard Brennan
General Members	Iain Fulton David Smith

### **Football Sub Section - Dutch Football**

<b>POSITION</b>	<b>NAME</b>
Chairperson / Treasurer	Hans Stigborg

### **Football Sub Section - Fun Football**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Mohd Saiful Bakri Mohd Jali
Secretary	Ganesh Subramanian



## **Football Academy Section**

### 1. HSE

Main HSE points of attention include:

- There were no reported HSE incidents in 2017.
- Trainings were cancelled when the pitch was too wet after very heavy rainfall during the monsoon season. Also, trainings and games were cancelled in case of thunderstorm. However there is concern on club lightning alarm functionality.
- Each coach is responsible to remind own team on mandatory protective shin pads. Kids are NOT allowed to play without shin guards.

### 2. Finances

The Football Academy Section had approximately 1000BND on the balance in the end of 2017 with approximately 9500BND generated from subscription during the year. Main expenditures in 2017 were on equipment (footballs, bibs, markers) and new sets of team kits. Usual trophies expenses for all Leagues (team and personal awards every season end) and "end of the season" pizzas & drinks. For 2018 the intention is to invest in new set of goals and more footballs of size 4.

### 3. Development League

Development League is taking care of kids from P1-P2 school age. They have trainings, which are conducted every Tuesdays from 17:15 to 18:00. In 2017 there were 30+ kids in the league with 4 coaches guiding them. The league has own tournaments twice a year with team and personal awards. The biggest concern for next season is that all 4 coaches are leaving Brunei; so Academy is looking for volunteers to take Development League coaches role and continue to work with Panaga Tigers kids. Head Coach is Arthur Lubniewski.

### 4. Minor League

A successful year full of events:

- February Panaga school tournament was won by a team in each P3 and P4 category.
- 1 friendly against ISB in June at Panaga.
- The teams entered for the JIS tournament in October won 1st and 2nd place in their category.
- 3 Leagues and League Cups played in the year (2 first half, 1 second half of the year).
- Since September:
  - o 41 players participating (maximum allowable is 40, but 4 kids cannot attend Saturday's matches) split into 5 teams.
  - o 8 Coaches available which allowed 3 teams to have 2 coaches and only 2 teams with 1 Coach.
- Special training session introduced since October for 12 kids has helped them improve their skills.

New Bibs since second half of the year helped during matches and training.

Coaches in the Minor League are:

Ibiene, Jonathan, Rob, Paul, Luke, Shuie, Ramon, Max.

Coach Max is expected to leave in 2018, so League is looking for volunteers to take Minor League Head Coach (coordinator) role.



## **Football Academy Section** (cont'd)

### 5. Junior League

The Junior League covers kids from P5 to P8. This is biggest age gap in Academy, therefore it is expected to be most challengeable section for beginners. There are 5 teams in the Junior League, each has a dedicated coach. Usual time for training sessions is on Wednesdays from 17:30 to 19:00. League games take place every Saturday from 09:00 to 10:00. Training sessions and games schedule can be adjusted respect to weather, club events or other reasons. All schedule amendments can found in Football Academy FB page.

Junior League Focus team trains on Monday from 17:30 to 19:00.

In 2017 the Junior League had to say Good-Buy to coaches Evgenii, Garry, Frenkie, Richard. But we have got new coaches who supported league in difficult moment and now coaches Tom, Francisco and Craig are important part of our Academy staff.

In overall 2017 year was another successful year for Football Academy. It can be seen on results of different competitions, where Panaga kids took place with breaking records of winning medals in various ages.

### 6. Committee Election – Roles:

#### **2017 Committee:**

##### **Football Academy Section**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Yerbol Seifullin
Secretary	Andy McKay
Treasurer	Craig Forbes
Coach – Development League, P1-P2	Arthur Lubniewski Rob Grauwmans
Coach – Minor League, P3-P4	Maximiliano Wehrendt
Head Coach	Andy McKay Yerbol Seifullin
General Member	Andrew Winder Rob Ringrose

##### **Football Academy Sub Section – Football Tots**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Heather Ptak
Secretary / Treasurer	Jeremy Ptak

## **Hockey Section**

### 1. HSE

Main HSE points of attention include:

- There were no reported HSE incidents in 2017.
- Hockey training was cancelled when the pitch was too wet after very heavy rainfall during the monsoon season.
- There is continued attention that the kids with wooden hockey sticks wear mouth and shin protection.

### 2. Finances

The Hockey Section finance remains healthy with end of year totals at BND6505 for adult section, BND11555 for children's section and BND385 remaining in the tournament account. This equates to a total increase in funds of BND740 over 2017. There was no major expenditure planned in 2017. Income generated was from subscriptions & disbursements were mostly drinks, certificates and end of season gifts for the children. In 2018 the hockey section plans to enter the KK 9's tournament in May and may also be required to contribute to pitch hire for a couple of games against the Brunei National teams in Bandar. Subscriptions are currently set at BND5 per month per person. This is considered appropriate to remain for 2018.

### 3. Adult Hockey

In 2017, the Panaga Adult hockey section met most of Tuesday night for casual training with 6 – 8 players on a regular basis. During 2017 we have managed to maintain the pool of regular hockey players to 8-10 which means we now regularly have 8 players or more playing. On 25 January and 18 October 2017 we played matches against the Brunei National Women's Hockey team in the Bandar stadium. It was a great experience to play them on water-based astroturf.

### 4. Kids Hockey

Kids hockey is remains the most striving branch of the hockey section. Over 2017 there was a group of about 30 kids on average playing every Thursday evening from 5pm. There is a reliable group of coaches that are enthusiastically coaching the kids groups. The new group for pre-nursery and nursery kids continues to be a success adding about 8 enthusiastic kids to the pitch every Thursday. Due to progression we also have a Cobra's group again for the older kids: P5-6-7. We have enjoyed a great year-end farewell event with certificates and ice-cream.

### 5. Floor Hockey

The Panaga Floor Hockey Section is playing on Wednesday evenings in the multi-purpose hall. Typical attendance at the games is now 4 – 6 players. The floor hockey section will be trying to attract new players. Promotion via the Panaga newsletter and publishing board at the club will hopefully help. Unfortunately some key players have left and floor hockey has been suspended until new players arrive.

### 6. Committee Election - Roles

#### **2017 Committee:**

POSITION	NAME 2017	NAME 2018
Chairperson	Michiel Willemse	Michiel Willemse
Secretary	Marieke Willemse-Wirtz	Marieke Willemse-Wirtz
Treasurer	Jamie Mitchell	Jamie Mitchell
Kids Hockey Secretary	Marieke Willemse-Wirtz	Marieke Willemse-Wirtz
Floor Hockey	Colin Baumgartner	Vacant

## **Lawn Bowls Section**

### **Chairperson's Report**

Lawn Bowls at Panaga continues to grow in popularity as it is a game for all age groups and sporting abilities.

The Lawn Bowls Section are grateful for the many years of care and upkeep the greens have received, providing a great afternoon out by the South China Sea. The recent excellent work of rebuilding the fence and the high level of expert maintenance on the greens a highlight.

The Lawn Bowls Section were proud to host many members of the Wisdom Bowls Club recently, featuring prospective Commonwealth Games participants, led by Abdul Rahim Mohd Taib (Secretary).

The 2nd inaugural lawn bowls competition takes place tomorrow (Saturday 14th July).

We are keen to encourage more members. Currently, we charge an extra \$10 per month or \$2 per visit on a social pass.

### **2017 Committee:**

<b>POSITION</b>	<b>2017</b>	<b>2018</b>
Chairperson	Neil Lynch	Damian Brady
Secretary	Damian Brady	Neil Lynch
Treasurer	Elton Hadfield	Elton Hadfield
General Member	Paulus Deelen	Paulus Deelen

## **Rugby Section**

### **Chairperson's Report**

The past year has been one of sustained participation for the Panaga rugby section with children rugby having some 140+ participants regularly on Friday evenings. We have sustained high numbers of children, especially in the mini's section, over the past 2 years and a number of new coaches. The adult touch continues to be a success and Cathy will provide her report on this shortly.

All children's groups being, Mini's (2-4yrs), Crocs (5-7yrs), Early Tacklers (8-10yrs), and Juniors (11-13yrs) are flourishing with parents, children and coach's a like enjoying Friday rugby.

I would like to take this opportunity to thank Andrew Mackellar (Treasurer), and Elton Hadfield (Secretary) for their dedication to the Rugby Section. It is a pleasure to work with you both for such a great section.

A great deal of thanks needs to be expressed for the hard work of the all the Coaches and volunteers over the past year, whether coaching, running the merchandise, helping set up each week, I thank you, without you we would not be able to have a successful rugby section.

A highlight of 2017 was the rugby tournament which was very well supported by both Panaga rugby section members and wider Brunei rugby community. It was also great seeing the woman's adult touch, 15's and men's vets 15's playing and having fun.

I have greatly enjoyed being Chairman of the rugby section for the past 5 years, and now it is time for myself and my family to depart Brunei and therefore I stand down today.

Cathy will now present the adult touch report after the treasurer's report.

The finances of the Rugby Section are healthy as a result of high section member numbers and our Treasurer will complete his report next.

### **2017 Committee:**

<b>POSITION</b>	<b>NAME</b>
Chairperson	Angus Munro
Secretary	Elton Hadfield
Treasurer	Andrew Mackellar
Merchandising	Rebecca Hill
Adult Woman's Rugby	Joanne Marshall Thomas Marshall Catherine Hadfield
General Members	Mark Russell David Hill Craig Anderson Matthew Hunt Luke Mason Lars Dam Carolyn Stennard Simon Perry Aaron Moore

## Stingrays Swim Section



### 2017 Committee:

<b>POSITION</b>	<b>NAME</b>
Chairperson	Mohamed Aly Mohamed Eid
Co-Chairperson	Rebecca Hill
Secretary / Registrar	Mandy Harris
Treasurer /	Geraldine Smith
Dutch Swim Lesson FP	Johannes Reichwein
Equipment Manager	Alessandro Loi
Social Media: Panaga Webpage & Facebook	Geraldine Smith
Swim Shop	Marion Rego Beverley Hood
General Member	Andrew Vele
Head Swim Coach/School Swimming Liaison	Gianfranco Saphone
Assistant Coach	Salmah Karim



## Tennis Section



**Thank You from the 2017 Committee!!**

<b>POSITION</b>	<b>NAME</b>
Captain	Maximiliano Wehrendt
Treasurer	Marloes Janssen
Secretary	Dan Smith
Maintenance Convenor	Schalk Fourie
Communications / Tournament Committee	Anna Luiza Berredo / Henny Deha
League Convenor	Bradon Schmidt
Lesson Coordinator	Judy Lesley
Junior Development Program Convenor	Arthur Kellermann
Tournament Committee	Elena Lyzhnikov Diewertje van der Hart
Head Coach	Domingo S Feliciano
Coach	Edward R Lariosa
Junior Development Program Coach	Nic Danuel A Fernandez

### **Tennis Section Principles**

1. Welcome all members, aiming for a member population representative of Panaga Club.
2. To provide a facility to encourage and develop all levels of tennis playing, both competitive and social.
3. Continue to focus the lessons on beginners (youth, adults) to help them enjoy playing tennis.
4. Extra focus on developing young talent, aiming to put them on par with talent in other regions through the Jnr Development Program.
5. Maintain contact with other Bruneian/Malaysian clubs at the current level (2 exchanges per year).
6. Maintain the standard of our facilities and continue to look for incremental improvements.

### **2017 Club Highlights**

- Junior Development Program (JDP) for high potential Juniors ongoing.
  - Several tournaments played in Malaysia.
  - Hosted inter club days with clubs from Bandar and Miri.
- Group Coaching.
  - Juniors
  - Ladies
  - Men.
- Individual lessons for all levels of play.
- Change from 3 types of membership (Single/Double/Family) into only one (Family) with a fee of BND15. Currently we have 233 members.

### **Lessons - Domingo / Judy**

- **Junior Tennis Lesson**
  - Junior group lesson takers 167
  - JDP (Junior Development Program) 16 + 17
- **Adult Lessons**
  - Domingo 53
  - Edward 54
  - Nic 1
- **Waiting List**
  - Juniors 10
  - Adults 6

## Tennis Section (cont'd)



### Tournament - 2017

- **Tournament Committee:** Volunteers of Section members and Club's coaches.
- **Tournaments:** Participation is always high with between 60-80 players taking part in Senior tournaments, and over 100 in Junior tournaments. Most tournaments are "Open" events and Panaga Club members are joined by players from BSRC, Bandar and Miri. There is always an atmosphere of fun, competitiveness and friendly sportsmanship.
- **Online registration form:** In November 2016 Tennis Section introduced the online registration forms for all tournaments with a big acceptance of the members. Easy and quick registration through google form.
- "Thank you" to all players for participating and ensuring the continued vitality of the Panaga Tennis Club.

- **Adult Tournaments:**

- Men's & Ladies Doubles – February 2017
- Men's & Ladies Singles – April 2017
- Mixed Doubles – May 2017
- Adult Team Tennis – June 2017
- Adult Team Tennis – September 2017.



- **Junior Tournaments:**

- Singles & Doubles Tournament (grouped by Age) - March 2017
- Junior Team Tennis - May 2017
- Junior Tennis Camp - August 2017
- Singles Tournament (grouped by Ability) - November 2017
- Miri Age Group Open Tournament - February 2017
- Junior Friendly Tournament Panaga X Miri X Bandar - February 2017
- Miri Age Group Tournament - November 2017
- Kuching Age Group Tournament - December 2017.



### Junior Development Program

- Commenced March 2016
- Junior Development Program
  - Number of players
    - Main group: 8 players
    - ✓ Training pool: 16 players
  - Training schedule
    - ✓ Main group: 8 hours a week
    - ✓ 3-5pm from Tuesday-Sunday and 8-10am Saturday and Sunday
  - Training pool
    - ✓ 4 or 6 hours a week
    - ✓ 4-6pm from Monday-Saturday and 8-10am Saturday

## Tennis Section (cont'd)

- International Tennis Number:
  - JDP Main group
    - Phase 1
      - : highest ITN 6
      - : lowest ITN 10
    - Latest
      - : highest ITN 5:
      - : lowest ITN 8
  - JDP training pool
    - : ITN highest 6
    - : lowest ITN 9

*No Change: Pending update following month*

- **Feb 17-19, 2017 Miri Age group Tournament** →

- 13 players participated
- 3 champion trophies
- 2 runner-up trophies
- 9 semi-finalist trophies

12 and under Girls:

- Champion: Isabelle
- 1st runner-up : Elisabeth
- Semi-Finalist : Jia Hui

12 and under doubles

- Champion : Joppe and Arnav
- 1st runner-up : Ali and Tom
- Semifinalist : Diede & Tristan,  
Elisabeth & Isabelle

12 and under boys singles

- Semifinalist : Arnav

18 and under Girls

- Semifinalist : Andrea

18 and under doubles

- Semifinalist : Derrick/Andrea

- **February 25, 2017 Tri-meet Panaga-Miri-Bandar**

- 26 players from Panaga
- 10 players from Miri
- 9 players from Bandar



- **Miri Age Group Invitational Tournament, November 3-5, 2017**

- 1. Joppe - 12 under boys singles champion
- 2. Arnav- 12 under boys singles runner-up
- 3. Isabelle- 12 under girls singles runner-up
- 4. Arnav/Joppe- social doubles champion
- 5. Isabelle/Jia Hui- social doubles runner-up
- 6. George Bell- 15 under boys singles runner-up
- 7. Varun and Tristan- 12under boys singles semifinalist
- 8. Jia Hui-12 under girls semi-finalist.

## Tennis Section (cont'd)

- **Kuching Age Group Tournament, December 8-10, 2017**
  - 10 under boys
    - 1st Runner-up: Juan
  - 10 under boys
    - Semifinalist: Uthman and Altav
  - 12 under boys
    - 1st runner-up: Ali
  - 12 under boys
    - Semi-finalist: Joppe
  - 15 and under boys
    - Semifinalist: Joppe
  
- **Upcoming Tournament / Activities:**
  - March 3-11 Panaga Junior by age
  - May 5-7 Panaga junior team tennis
  - July 1 Junior Friendly
  - October 27-31 Panaga Junior by Ability
  - November 18 Junior Friendly
  - TBA tournament outside Panaga/Brunei.

## Main Financial Topics 2017/2018

- Court 4 and 5 have been successfully resurfaced for less money than initially budgeted. Club contributed with 50 percent based on current agreement with the club.
- JDP: new equipment will be purchased in 2018. Also, section will continue to pay for coach expenses on tournaments outside Panaga.
- Tournament: section will sponsor tournaments again in 2018.
- Coaches: both Nic and Edward are entitled to go on a training course to develop their coaching skills further.

## Senior Tennis League - Bradon

