2021-22

CHARTER SCHOOL ANNUAL REPORT & WORLD'S BEST WORKFORCE PLAN

New City School



1500 6th St. NE Minneapolis, MN. 55413 612-623-3309

School Authorizer: Novation Education Opportunities

3432 Denmark Ave, Suite 130 Eagan, MN 55123 612-889-2103

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1. Letter to Stakeholders

Dear New City School Stakeholders:

As a school community, we celebrate our resiliency as we navigate post-distance learning challenges and continued COVID pandemic challenges. Our school community is learning to maintain a flexible attitude as we push ahead. Our teachers and staff channel empathy and respect for students. Our students are learning to find joy in their days and together we are making sure we continue to celebrate as a school community. In 2021-22, our staff and our program continue to grow despite the challenges we have faced. We have added strong leaders to our administration team and continue to evaluate where the needs of our school are and respond accordingly. We are prepared to start the 2022-23 year with urgency and gusto.

Our new strategic plan (School Success Plan) was completed in 2021-22 and we have successfully implemented our first year in a three-year period through 2024. We have successfully hired two new Directors of Teaching and Learning, a Dean of Students, and we said farewell to Todd Bartholomy, a much loved and respected Executive Director. We are set to ensure strong teacher satisfaction (and retention) which in turn will help ensure our students are receiving high quality education.

New City's financial status continues to be consistently strong and we are looking forward to the Grace Centers building expansion beginning December 19, 2022. A predicted finish date has been slated for Fall of 2023.

On behalf of the staff at New City School, we are thrilled to work for a dynamic and diverse community of people and partners who want the best for their children as learners and to contribute to the development of future citizens.

Respectfully,

Jane Ojile, MA, Ed.S Executive Director K-8

2. School History, Mission and Vision

History

New City School was envisioned to be a place where the best practices in social and academic learning would be integrated throughout the school's community to maximize learning and individual growth. The name New City evokes a vision of the new and better city that

well-prepared, socially adept thinkers and problem-solvers might create resulting from a comprehensive and excellent education. With this vision, the founders applied for a charter with sponsorship from Hamline University and, in the fall of 2003, New City opened its doors to welcome 60 children in grades K-6. Throughout its years, the school has intentionally and gradually grown, sustaining small class sizes so children are known by and connected to peers, parents, teachers, staff members, and administrators. Because its enrollment has increased steadily, in fall of 2018 New City served over 300 students on a single campus at Grace Center.

Vision Statement

New City School is a supportive learning community, actively engaging each student in acquiring knowledge, asking meaningful questions, designing creative solutions, opening their minds, caring for themselves and their fellow community members, and becoming skilled, responsive citizens of the world.

Mission Statement

New City School will create a learning community that is diverse, knowledgeable, thinking, and caring, and will serve as a demonstration site for best practices in the integration of social and academic learning.

3. Enrollment, growth & attrition 2021-22

Total enrollment at New City School grew from 314 on Oct. 1, 2021 to 328 on May 1, 2022...

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Kg	37	38	34	34	33	37	20	30
1	36	33	39	38	38	32	30	28
2	22	36	32	35	33	37	28	31
3	29	24	37	38	40	39	35	34
4	18	23	24	44	37	41	38	40
5	26	21	21	26	44	32	44	46
6	11	23	24	25	34	41	30	48
7	14	16	21	23	26	32	39	40
8	12	17	14	17	21	26	28	31
TOTAL	205	231	246	281	306	317	292	328

Average Daily Attendance Rate: "Consistent attendance" in MDE's school report card was at 97.8 %.

4. Management

AUTHORIZER INFORMATION (2019-24) Novation Education Opportunities 3432 Denmark Ave, Ste 130 Eagan, MN 55123 612-889-2103

http://www.neoauthorizer.org/index.html

2021-22 New City School Management and Faculty Information

This table contains information for ALL members of the school management/administrative team and also includes faculty employed by the school that did not serve as a classroom teacher (e.g. curriculum coordinators, social workers, counselors, administrative assistance, paraprofessionals, custodial, technology, librarians, etc.)

Name	MN Educator Fil e Folder Number	Assignment	Years Employe d at School	License(s) & Highest Degree Earned	License Expires
Todd Bartholomay	327554	Executive Director	8	M.Ed., Professional Administration- Principal K-12	2024
Andrew Granias	NA	Director of Operations	6	B.A.	NA
Mohamed Farah	NA	Translation-Somali/ Para	5	A.S.	NA
Brianna Evans	455434	School Social Worker	1	MSW, Pre-K-12 School Social Worker	2026
Ana Robles	NA	Food Service Lead & Community Liaison	8	A.S.	NA
Tara Meyer	499213	School Nurse	4	RN, Pre-K-12 Public School Nurse	2022
Mary Spohr	383155	PD Coordinator Coach	18	B.A., 1-6 Elementary Education	2027
Ashley Davis	NA	Office Administrator	5	A.S.	NA
Joe Cole	454273	Director of Teaching and Learning	1	M.A	2026
Jane Ojile	468921	Director of Student Culture and Support	0.5	M.A. and Ed. Specialist degrees. K-12 Administrators License	2023

5. Finances

The annual New City School financial audit for 2021-22, presented in September 2022, was evidence of the ongoing solid financial footing New City School has sustained. The total fund balance equivalent accrued to 31% after the year. New City is actively looking at priorities for spending down the excess 5% of the fund balance per policy. The auditor, MMKR, found no faults or errors and issued no findings.

NEW CITY SCHOOL BALANCE SHEET

	As	of August 31, 2022
Assets		
Cash	ф	4.004.004.04
Investments	\$	1,064,384.34
Receivables	\$	(**)
Due from other MN School District		-
Due from State		250,714.29
Due From Federal		(35,330.08)
Due from Other Funds		Sec. 1
Accounts Receivable		-
Prepaid Items		-
Capital Assets		
Furniture & Equipment		130,752.77
Under Capital Lease		6,116,159.81
Leasehold Improvements		0,110,159.61
Less: Accumulated depreciation		444 200 92
Total capital assets, net of accumulated depreciation		441,299.83
Total capital assets, flet of accumulated depreciation	_	5,805,612.75
Total Assets		7,085,381.30
Total Assets Liabilities		7,085,381.30
		7,085,381.30
Liabilities Short-Term Debt		_
Liabilities Short-Term Debt Accounts Payable		7,085,381.30 - 9.78
Liabilities Short-Term Debt Accounts Payable Salaries Payable		9.78
Liabilities Short-Term Debt Accounts Payable		_
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue		9.78
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals		9.78
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities		9.78 - 9,233.78
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities Net Assets		9.78 - 9,233.78 9,243.56
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities Net Assets Invested in Capital Assets		9.78 - 9,233.78
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities Net Assets Invested in Capital Assets Restricted for Capital Purchases		9,78 - 9,233.78 9,243.56 5,805,612.75
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities Net Assets Invested in Capital Assets Restricted for Capital Purchases Beginning Fund Balance		9.78 - 9,233.78 9,243.56 5,805,612.75 - 1,260,874.45
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities Net Assets Invested in Capital Assets Restricted for Capital Purchases Beginning Fund Balance Current Year Fund Balance Gain/(Loss)		9.78 - 9,233.78 9,243.56 5,805,612.75 - 1,260,874.45 9,650.54
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities Net Assets Invested in Capital Assets Restricted for Capital Purchases Beginning Fund Balance		9.78 - 9,233.78 9,243.56 5,805,612.75 - 1,260,874.45
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities Net Assets Invested in Capital Assets Restricted for Capital Purchases Beginning Fund Balance Current Year Fund Balance Gain/(Loss)		9,78 9,233.78 9,243.56 5,805,612.75 1,260,874.45 9,650.54 1,270,524.99
Liabilities Short-Term Debt Accounts Payable Salaries Payable Payroll Accruals Unearned Revenue Total Liabilities Net Assets Invested in Capital Assets Restricted for Capital Purchases Beginning Fund Balance Current Year Fund Balance Gain/(Loss) Ending Fund Balance		9.78 - 9,233.78 9,243.56 5,805,612.75 - 1,260,874.45 9,650.54

6. Staffing

2021-22 Teaching Faculty Information

This section includes teaching positions and assignments for the 2021-22 school year. *This table contains information for ALL teachers employed by the school or providing services contractually (e.g., special education teacher, reading specialist, speech therapist)*.

Name	MN Educato r File Folder Number	Assignment	Years Employed at School	& License(s)	License Expires	Return 22//23		Return or New in 21/22
' '	-			K-6 Elementary Ed.		Return		New
Joshua (Jules) Brose	464742	6-8 Math Interventionist		B.Ed., 5-12 Mathematics	2026	Return	Return	Return
Robyn Char	493601	Enrichment Coordinator, Theater teacher		B.Ed., M.Ed. (In progress, expected graduation 2017), K-6 Elementary Education	2022	Return	Return	Return
Stephanie Christenson	418041	Speech Ianguage	4	Pre-K-12 Speech Language Pathologist	2025	Return	Return	Return
Erin Drake	444010	5-8 Art	4	B.Ed., K-6 Elementary Education; K-12 Visual Arts; 5-8 Communication Arts/Literature	2025	Not returning		Return
Elizabeth Drobinski	100046	Spanish Language K-12	3	B.A. St. Cloud State Univ.	2022	Not returning (position cut)	New	Return
Emily Shaw	502112	2 [™] grade teacher		Elementary Teacher K-6/M.Ed	2023	Return		New
Deidre Greene	507611	K-4 Art	1	MA	2020	Return	Return	Return
Rachel Lux-Cooney	499129	4 [⊪] Grade	4	Elementary Education	2022	Return	Return	Return
Michael Hickel	470997	6-8 Social Studies		B.Ed., 5-12 Social Studies	2022	Return	Return	Return
Christine Hirsch	344477	Title 1 Reading Specialist		K-6 Elementary Education; K-12 Reading; K-12 Library Media Specialist	2021	Return	Return	Return
Lisa Holm	492129	Special Ed.1	5	Special Ed. ABS	2023	Not returning		Return
Kaylena Greenwell	482832	6th Grade	1	Elementary Education/Communicati on Arts	2022	Return		New
Kelsey Garcia	1002616	5th Grade	1	K-6 Elementary Ed./B.Ed	2023	Not returning		New
Kirsten Holmquist	419549	2nd Grade	16	B.Ed., K-6 Elementary Education; 5-8 Social Studies	2025	Return	Return	Return
Briana Evans	455434	Social Worker	1	School Social Work	2026	New		
Abbey Karich	451185	School Psych	3	School Psychologist	2022	Return	Return	New
Emily LaRenzie	105805	Occupational Therapist	3	Licensed O.T.	2021	Not returning	Return	Return
Eleanor Menso	489195	Kindergarten	1	K-6 Elementary Ed/B.Ed	2024	Return		New

Abby Mandell	491238	3 rd Grade	6	B.Ed., K-6 Elementary Education; 5-8 Mathematics	2022	Return	Return	Return
Tara Meyer	499213	School Nurse	4	Public School Nurse	2022	Return	New	Return
Sarah Gacek	503221	1st Grade	1	K-6 Elementary Ed/M.Ed	2026	Return		New
Jeremy Nellis	391031	Kindergarten	18	B.Ed., Pre K-3 Early Childhood Education	2022	Return	Return	Return
Kallie Nelson	485873	6th Grade	6	B.Ed., 1-6 Elementary Education	2022	Return	Return	Return
Malia Nzara	476626	SPED Coordinator	4	B.A., E.B.D & A.B.S.	2022	Return	Return	Return
Sarah Olson	358406	K-8 music	18	K-12 Classroom and Vocal Music	2021	Return	Return	Return
John Greiling	476626	7-8 Science	1	K-6 Elementary Ed/M.Ed	2023	New		
Nick Pierce	470295	ELL	6	M.Ed., K-12 English as second language	2023	Return	Return	Return
Cassidy Sather	511937	Special Ed.	4	B. Ed. A.B.S.	2022	Return	New	Return
Jenna Lamb	509055	Physical Education, Health, D.A.P.E	1	B. Ed.; Physical Education, Health, D.A.P.E	2023	Not returning		New
Julia Paige Russell	100380	Elementary Ed K-6	2	Elementary Ed, K-6	2023	Not returning	New	Return
Ven Anderson	390010	7-8 Math	2	Elementary Education, Mathematics, 5-8 Science	2023	Return	New	Return
Joe Cole	474604	Director of Teaching and Learning	1	Elementary Ed/Mathematics, M.Ed	2021	Not returning		New

Equitable Distribution of Teachers (WBWF Summary 2021-22)

The goal of equitable access to quality teachers is visited annually by the Leadership Team and with the NCS Board and is addressed throughout the year as hiring and training needs arise. We look at the teachers assigned to the different grades and balance out classrooms for similar demographic considerations.

There is no gap in equitable access for low-income students or students of color based on the placements of inexperienced teachers. Inexperienced teachers are distributed across the school and classrooms just as experienced teachers are. Currently, there are a total of nine teachers who have less than five years of experience. These inexperienced teachers are distributed across grades and specialist categories so that, with the exception of one grade, the inexperienced teachers are paired with an experienced one.

New City's strategic plan lays out a timeline and set of action steps (under Priority 2) to "Launch a Comprehensive Teacher Development Strategy" through which teacher talent and effectiveness will be cultivated systematically. This plan includes:

Coaching

- Peer observations
- On-going peer training in core content curriculum and Tier 2 curriculum.
- Professional Development in standards alignment, assessments, goal setting, PLCs

Our current student population has representation from American Indian descent, African descent that are not yet represented in the licensed teaching staff. We would need two more teachers of color to minimally reflect our student population--American Indian and African American. A chronic obstacle to this goal is the lack of applicants during the hiring process and competition for a limited pool of diverse prospects.

We are actively mentoring and coaching inexperienced teachers. We host students in licensure programs and student teachers in classrooms with experienced teachers who demonstrate best practices in teaching.

New City is purposefully engaged in growing teachers in-house from our paraprofessional corps color and encouraging them to progress through teacher licensure.

The School Board created an advisory committee (Equitable Teacher Pay and Recruitment) to consider how to recruit more teachers of color to join NCS staff.

7. Governance

2021-22 NEW CITY CHARTER PUBLIC SCHOOL BOARD

This table contains information for ALL board members. All board members were re-elected to two year

terms in 2022. (2022 Election Date: January 12^{8h} 2022)

Name	Board Position	Group	Date	Phone Number & E Mail Address	Seated and Term Expiration
Kati Cunningham	Board Chair / Parent	NA	January 15, 2019	Kati.cunningham@newcitycharterschool.or	Re-elected Jan. 2022. Term expires January 2024.
Vince Esades	/Director/ Parent	NA	2 /	Vincent.esades@newcitycharterschool.org	Re-elected Jan. 2022. Term expires January 2024.
Erin Green	Director (Secretary) /Parent	NA	_	erin.greene@newcitycharterschool.org	Re-elected Jan. 2022. Term expires January 2024.
Amanda Halbersma	Director/Parent	NA		amanda.halbersma@newcitycharterschool.o	Re-elected Jan. 2022. Term expires January 2024.
Abby Mandell	Director (Treasurer)/ Teacher rep	418984	1 /	612-623-3309 kalli.novak@newcitycharterschool.org	Re-elected Jan. 2022. Term

					expires January 2024.
Michael Hickel	Director/ Teacher rep	470997		Michael.hickel@newcitycharterschool.org	Re-elected Jan. 2022. Term expires January 2024.
Todd Bartholomay	Ex-officio Principal-Director		NA	612-623-3309 Todd.bartholomay@newcitycharterschool.org	NA
Jackie Paradis	Accountant Ex-Officio	NA	NA	iparadis@schoolmanagementservices.org	NA

The table below outlines the involvment of our board members, including meetings attended and other duties our board members engage in besides helping with governance.

Name	BoardPosition	Board Attendance 20-21	Other Board Duties	Returning 22-23
Kati Cunningham	Chair; parent	9/15/21; 11/10/21; 1/12/22; 4/13/22; 6/1/22	Policy, Lease, Director Evaluation	Yes
Vince Esades	Director; community member	9/15/21; 11/10/21; 1/12/22; 4/13/22; 6/1/22	Policy/Lease	Yes
Amanda Halbersma	Director; parent	9/15/21; 11/10/21; 1/12/22; 4/13/22; 6/1/22	Wellness	Yes
Abby Mandell	Director; teacher; Treasurer	9/15/21; 11/10/21; 1/12/22; 4/13/22; 6/1/22	Director Evaluation	Yes
Michael Hickel	Director; teacher	9/15/21; 11/10/21; 1/12/22; 4/13/22; 6/1/22	Curriculum	Yes
Erin Green	Director; Parent; Secretary	9/15/21; 11/10/21; 1/12/22; 4/13/22; 6/1/22	Equitable Pay,	Yes
Todd Bartholomay	Principal; Ex-officio	9/15/21; 11/10/21; 1/12/22; 4/13/22; 6/1/22	Finance, Lease	Yes
Jackie Paradis	Accountant Ex-Officio	9/15/21; 11/10/21; 1/12/22; 4/13/22; 6/1/22	Business Manager	Yes

ADMINISTRATIVE PROCESSES

In keeping with our mission and vision and In keeping with the charter school movement and our authorizer's goals and values, we believe that:

- Innovation results in solutions that meet the needs of students more effectively.
- Our school's practices should specifically meet the needs of students whose needs are not being met through existing alternatives.
- Setting high expectations and monitoring and evaluating progress toward clear learning targets is essential to ensure equitable learning and growth.
- Ongoing, consistent, and robust assessment and evaluation is critical to ensuring that each student demonstrates significant and measurable growth.
- We are always learning from the best practices shared by other schools and contribute to educational excellence by sharing our student learning successes.

New City School approaches its work collaboratively. Teachers are involved in decision-making through an advisory process. They are instrumental in decisions regarding curriculum, in purchase of books and supplies, in determining residencies and field trips, in targeting professional development, and in hiring

professional staff. They are involved in planning and staffing events, in evaluating student progress through data study, and in evaluating peer professional performance including the performance of administrators. Priorities are determined and decisions made with input through two staff and team meetings per week, through committees, and through task groups assigned to projects. New City professional staff is cultivating systems that support and ensure learning for students. Professional learning is becoming anchored in the "teaching and learning cycle," the continuous improvement pattern of planning from high standards, instruction informed by formative assessment and best practices, routine analysis of student learning results, re-teaching to catch non-proficient students up, and application of learning moving forward.

This degree of participation in decision-making is possible at New City School because the model of the organization places the responsibility for the management of the school in the hands of the professional staff. The role of the School Board is policy-setting around issues involving legal compliance, finance, equity, and accountability. Two teachers on staff sit on the Board and report on the agendas and discussions of the Board to the staff. The NCS teacher/Board member consults with teachers about upcoming Board decisions and brings their opinions, when relevant, to the Board meeting. Minutes of the Board meetings are published for the school community to read.

The New City Board explicitly directs school staff to assume leadership in running the school. The Board takes a hands-off role in the day-to-day decision-making and deals primarily with issues related to the physical plant, financial oversight, school adherence to relevant laws and policies and fidelity to the school's mission and vision. This arrangement supports growth and improvement annually, has promoted success on state achievement targets, has sustained a stable, dedicated, consistent staff, and has fostered financial stability. Parents, staff, and Board are generally very satisfied with our division of labor and leadership.

New City School has adhered to and its Board of Directors will continue to follow best practices to ensure a governance process that is ethical and open.

- Each board member has signed a conflict of interest protocol document.
- A process/protocol has been established and is followed by New City School Board of Directors to avoid any "sweetheart deals". In addition, any contracts are scrutinized carefully.
- Individual board members have participated in various board member developments through workshops and trainings offered by MACS, MN Department of Education and other various organizations.
- Individual board members will continue to participate in upcoming board trainings and workshops offered by MACS, MN Department of Education and other organizations to stay informed and skilled in board roles.
- Board minutes and meeting notices are forwarded to NEO in a timely manner.

New City School Board Training Log

New City Board Compliance to Minnesota Statues, section 124D.10, subd.(f). *The table below outlines the board training and dates for the reporting year.*

Date & Length	Presenter (or participation)	Торіс	Category Covered

9/15//21; 30 minutes		Review and approval of the annual financial audit. Review fund balance policy.	Finance
11/10/21 30 minutes	100 37	Authorizer (NEO) contract performance framework re-orientation and review.	Governance; Policy
1/12/22 40 minutes	m 11 17 1	School Success Plan (strategic plan) update Update on Priority 2 (Teacher development) work Coaching model Coaching practice	Governance
4/13/22 30 minutes	T 7' 1	"Conducting Financial Oversight: Understanding Pupil Units"	Governance
6/1/22 30 minutes	Follow-up on new authorizer and state requirement of board members.	Board member obligations (including indemnity question and discussion)	Finance; policy;

8. Academic Performance

8. a) Strategic Alignment

During the 2021-22 school year New City continued work on its strategic plan. a newly organized Leadership Team began tackling strategic initiatives as in-person schooling resumed.

A Director of Teaching & Learning was hired and an instructional coaching model was implemented that provides both bi-weekly math and ELA teacher cohort professional development as well as bi-weekly one-to-one coaching for every teacher. Achievement Network partnership supported the new instructional coaching team and model with planning. Staff meeting quality continued to be improved through thorough planning and agenda practices instituted school-wide.

A Director of Student Culture and Support was hired mid-year to lead strategic priority three work on developing our Multi-tiered System of Support (MTSS). Work began on reorganizing the school's approach to student support through the establishment of a coordinated support team

The School Success Plan (strategic plan) is organized in three priority areas that address achievement and organizational needs identified through analysis of SQR data:

- 1. Develop a Coordinated, Consistent Leadership Team
- 2. Launch a Comprehensive Teacher Development Strategy
- 3. Create a Multi-tiered System of Support

The School Success Plan is implemented over five years—2020-2024—and involves regular leadership team monitoring and management.

At the end of the plan New City will have 1) developed a high-functioning leadership team, tools, procedures, and functions to realize the school's envisioned program and enrollment and to sustain it in perpetuity; 2) closed learning gaps between less and more socio-economically advantaged students in math and reading; 3) will have increased proficiency levels in math and reading across student population; and 4) will have developed systems and practices that reliably support teacher talent and sustainability.

A dimension of academic program development undergirding priorities two and three is the systematic design of expeditionary learning experiences that integrate most of the social studies and science content standards across the grades. 2021-22 saw the implementation of a first learning expedition at every grade level K-8.

8. b) WBWF summary & Performance Framework data

I All Students Ready for School

Kindergarten Math Readiness (MN Standards Attainment Checklist)

Year	Students Ready for First Grade	Total Students Tested	Ready for First Grade Percent
2021-22	25	32	78.13%

Kindergarten Reading Readiness Assessment (Fountas & Pinnell)

Year	Students Ready for First Grade	Total Students Tested	Ready for First Grade Percent
2021-22	19	31	61.29%

II All Students in Third Grade Achieving Grade Level Proficiency

MCA Reading Proficiency Grade 3 State Comparison

Year	Students Scoring	Total Students	NCS Percent of Students	State Percent of Students
	Proficient	Tested	Scoring Proficient	Scoring Proficient
2021-22	15	26	57.69%	48.78%

III Close the Achievement Gap Between Student Groups

IV All Students Career & College Ready

MCA-Math (Grades 3-8)

Year	Students Scoring	Total Students	NCS Percent of Students	State Percent of Students
	Proficient	Tested	Scoring Proficient	Scoring Proficient
2021-22	74	197	37.56%	45.85%

MCA- Reading (Grades 3-8)

	Students Scoring	Total Students	NCS Percent of Students	State Percent of Students
Year	Proficient	Tested	Scoring Proficient	Scoring Proficient

2021-22 114 196 58.16% 50.52%

MCA-Science (Grades 5.8)

Year	Students Scoring Proficient	Total Students Tested	NCS Percent of Students Scoring Proficient	State Percent of Students Scoring Proficient
2021-22	25	78	32.05%	39.51%

Free Reduced Price MCA-Math (Grades 3-8)

Year	Students Scoring	Total Students	NCS Percent of Students	State Percent of Students
	Proficient	Tested	Scoring Proficient	Scoring Proficient
2021-22	18	76	23.68%	23.96%

Free Reduced Price MCA-Reading (Grades 3-8)

Year	Students Scoring	Total Students	NCS Percent of Students	State Percent of Students
	Proficient	Tested	Scoring Proficient	Scoring Proficient
2021-22	31	76	40.79%	30.76%

Special Education MCA-Math (Grades 3-8)

Year	Students Scoring	Total Students	NCS Percent of Students	State Percent of Students
	Proficient	Tested	Scoring Proficient	Scoring Proficient
2021-22	2	20	10.00%	24.85%

Special Education MCA-Reading (Grades 3-8)

	Year	Students Scoring Proficient	Total Students Tested	NCS Percent of Students Scoring Proficient	State Percent of Students Scoring Proficient
ĺ	2021-22	5	20	25.00%	25.57%

English Language Learners MCA-Math (Grades 3-8)

Year	Students Scoring	Total Students	NCS Percent of Students	State Percent of Students
	Proficient	Tested	Scoring Proficient	Scoring Proficient
2021-22	0%	10	10%	12.82%

English Language Learners MCA-Reading (Grades 3-8)

Year	Students Scoring	Total Students	NCS Percent of Students	State Percent of Students
	Proficient	Tested	Scoring Proficient	Scoring Proficient
2021-22	0%	10	10%	12.17%

2022 MCA Reading Results

GRADE		Exceeds	Meets	Partially Meets	Does Not Meet
3	Count	4	14	5	11
	Percent	11.8%	41.2%	14.7%	32.4%
4	Count	5	19	5	12
	Percent	12.2%	46.3%	12.2%	29.3%
5	Count	9	14	10	8
	Percent	22.0%	34.1%	24.4%	20.6%
6	Count	5	19	8	11
	Percent	11.6%	44.2%	18.6%	26.6%
7	Count	7	13	8	8
	Percent	19.4%	36.1%	22.2%	22.2%
8	Count	11	9	6	10
	Percent	30.6%	25.0%	16.7%	27.8%
Total	Count	41	88	42	60
	Percent	17.7%	38.1%	18.2%	26.0%

Reading FRP

	Exceeds	Meets	Partially Meets	Does Not Meet
Count	8	25	19	35
Percent	9.2%	28.7%	21.8%	40.2%

Reading General Population

Redaing General I optilation							
		Exceeds	Meets	Partially Meets	Does Not Meet		
	Count	33	63	23	25		
	Percent	22.9%	43.8%	16.0%	17.4%		

2022 MCA Math Results

GRADE		Exceeds	Meets	Partially Meets	Does Not Meet
3	Count	6	15	5	8
	Percent	17.6%	44.1%	14.7%	23.5%
4	Count	5	12	9	16
	Percent	11.9%	28.6%	21.4%	38.1%
5	Count	1	5	9	26
	Percent	2.4%	12.2%	22.0%	63.4%
6	Count	4	11	6	22
	Percent	9.3%	25.6%	14.0%	51.2%
7	Count	3	10	10	13
	Percent	8.3%	27.8%	27.8%	36.1%
8	Count	5	8	- 11	13

	Percent	13.5%	21.6%	29.7%	35.1%
Total	Count	24	61	50	98
	Percent	10.3%	26.2%	21.5%	42.1%

Math FRP

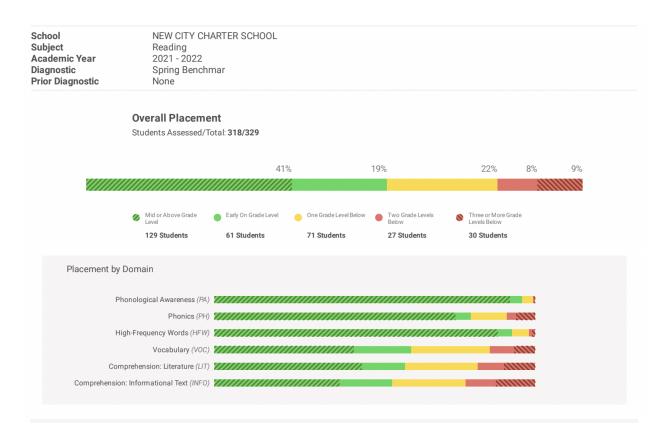
	Exceeds	Meets	Partially Meets	Does Not Meet
Count	3	16	21	47
Percent	3.4%	18.8%	24.1%	54.0%

Math General Pop.

	Exceeds	Meets	Partially Meets	Does Not Meet
Count	21	45	29	51
Percent	14.4%	30.8%	19.9%	34.9%

8. c) 2021-2022 IReady Diagnostic Benchmark Data

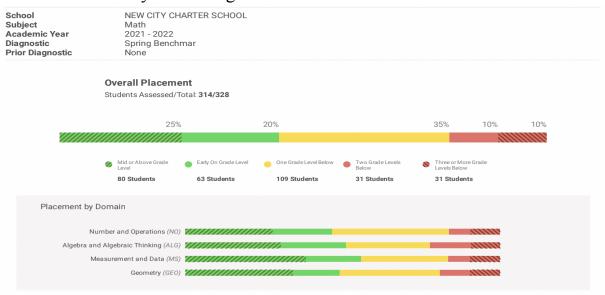
End of Year I-Ready Reading Diagnostic Assessment

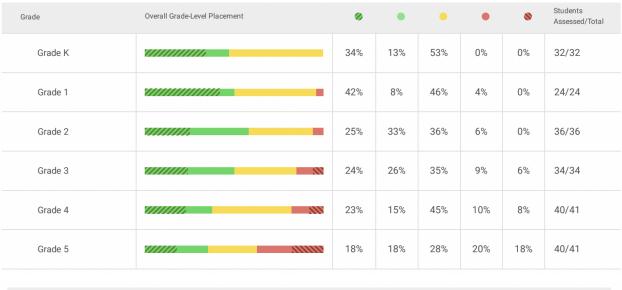


Switch Table View Placement Summary	Show Results By Grade						
Showing 9 of 9							
Grade	Overall Grade-Level Placement	0	•		•	8	Students Assessed/Total
Grade K		55%	19%	26%	0%	0%	31/32
Grade 1		58%	13%	29%	0%	0%	24/24
Grade 2		39%	19%	33%	8%	0%	36/36
Grade 3		47%	29%	3%	15%	6%	34/34
Grade 4		39%	17%	32%	5%	7%	41/41

Grade	Overall Grade-Level Placement	0	•		•	8	Students Assessed/Total
Grade 5	Allah Allah	33%	13%	25%	15%	15%	40/41
Grade 6		33%	14%	24%	10%	19%	42/46
Grade 7		38%	21%	15%	12%	15%	34/37
Grade 8	MINING.	33%	28%	14%	8%	17%	36/38

End of Year I-Ready Math Diagnostic Assessment





Grade	Overall Grade-Level Placement	0	•		•	8	Students Assessed/Total
Grade 6	MIIII.	20%	22%	29%	16%	13%	45/46
Grade 7		28%	19%	19%	13%	22%	32/37
Grade 8	AHHHI)	26%	23%	26%	6%	19%	31/37

Kindergarten End of Year Reading Proficiency

Fountas & Pinnell Reading Proficiency
78.13% of Kindergarteners showed reading readiness for 1st grade

PRESS Reading Proficiency
56% of Kindergartners showed readiness for 1st grade

8. d. Assessment Plan 2021-22

2021-22 Assessment Plan (Subject to Change as needed)

Last update: 8/23/21

Grade Dates Assessments* see below for explanation

September

KG 9/20/21-10/15/21 All students: Reading Readiness (Press; FP for readers)

Math Readiness

1-5	9/21/21-9/22/20 9/28/21-9/29/21	All students: iReady Math Diagnostic All students: iReady Reading Diagnostic
6-8	9/20/21-10/15/21	All students: iReady Reading and Math Diagnostics
Decen	nber/January	
KG	11/30/21-1/14/22	Students <i>at/below</i> grade level reading:: FP; Reading Readiness (Press, FP); Math Readiness
1-2	11/30/21-1/14/22	Students <i>at/below</i> grade level reading: FP
3-5	11/30/21-1/14/22	Students at/below grade level reading: FP
Janua	ry	
KG-2	1/5/22-1/18/22	All students: iReady Math Diagnostic
3-8	1/5/22-1/18/22	All students: iReady Reading; iReady Math

KG-2	1/5/22-1/18/22	All students: iReady Math Diagnostic
3-8	1/5/22-1/18/22	All students: iReady Reading; iReady Math
3-5	12/7/21-1/14/22	Students at/below grade level reading: FP

February

1-2 2/8/22-2/22/22 All students: iReady Reading Diagnostic

February/March

**WIDA official dates TBD. These dates are not verifiable, and may change.

KG-8 2/22/22-3/18/22 ALL English Language Learners (ELL): Wida/Access

March

3-5 2/28/22-4/1/22 Students above grade level reading: FP

**MCA official dates TBD. These dates are not verifiable, and may change.

5 & 8 3/28/22-4/1/22 All Students: MCA III for Science

April/May

3-8	4/11/22-4/15/22	All students: MCA III for Reading
3-8	4/18/22-4/26/22	All students: MCA III for Math
3-5	4/11/22-5/20/22	Students at/below grade level reading: FP
** TD1	D. MCA testing males	ups asheduled as needed, and sempleted by 4/20/22

** TBD: MCA testing make-ups scheduled as needed, and completed by 4/29/22 for Reading & Math; 5/6/22 for Science

May

KG	4/11/22-5/20/22	All students: Reading Readiness (Press, FP); Math Readiness
KG-8	5/2/22-5/6/22	All students: iReady Reading Diagnostic
KG-8	5/9/22-5/13/22	All students: iReady Math Diagnostic

*Assessments:

Press: Pre/early reader benchmarks students on phonemic awareness, phonics, blends, etc.; one to one teacher administered.

Reading/Math Readiness: one to one teacher administered, teacher created KG required skills for MN standards mastery.

Fountas & Pinnell (FP): Reading benchmark for students' instructional reading level; one to one teacher administered for reading fluency, comprehension, running record.

iReady: Diagnostics benchmark students on a national norm and precisely identifies next level of instruction for teacher planning; administered by computer.

WIDA/Access: State required for English Language learners to monitor growth in English acquisition to determine eligibility for services for next academic year.

MCA III: State required, Minnesota Comprehensive Assessment

Reading: Grades 3-8; Total approximate hours = Gr 3-8 = 2.5-3.5 hours

Math: Grades 3-8; Total approximate hours: Gr 3 & 4 = 1.5-2 hours; Gr 5 & 6 = 1.5-2.5 hours;

Gr. 7 & 8 = 2-3 hours.

Science: Total approximate hours: Gr 5 & 8 1.5-2 hours

Explanation:

By carefully monitoring each student 3 times a year on benchmarked data, teachers can immediately change instruction to meet the needs of the students. In using a variety of assessments, including ongoing classroom assessments, we can triangulate the data to get a solid understanding of the student's progress, and what our next steps for instruction should be.

In connection to these assessments is the ongoing monitoring of progress in reaching the MN standards, and demonstrating the student's mastery of grade-level standards. MCAs provide a year to year growth pattern for each student, each subgroup of students, grade level trends, and the school trends. It tells the story of the long-term trends in multiple categories, giving the school information on the direction the school needs to take. MCAs inform parents of year to year progress of their child's proficiency level of MN state standards.

9. Literacy Plan 2021-22

Teachers in kindergarten through third grade will plan to use 120 minutes (adjusted as needed for distance learning) for reading and writing instruction daily, minimum four times per week.

New City School will use a balanced literacy approach, EL Education ELA curriculum, content literacy through complex texts, encompassing reading aloud, shared reading, flexible reading groups, independent reading, semi-independent reading, spelling and word study, shared/interactive writing, guided writing, and independent writing.

Flexible reading groups are based on a student's instructional reading levels from the data collected from teacher observations, Fountas and Pinnell assessments, Press Inventory, iReady diagnostics and ongoing weekly data. Teachers and support staff meet throughout the week to develop skills students need to meet grade level standards. A student who reads at an instructional level can read text at 94% to 96% accuracy for fluency and comprehension. Students reading at an independent level read with 97% to 100% accuracy for fluency and comprehension.

EL ELA Skills Blocks (K-2) and All Blocks (3-5) offer structured and consistent differentiation periods. When students are reading below grade level, interventions are employed to ensure growth. Such interventions may include strategy groups and individual work with the classroom teacher, skills-targeted intervention sessions with a licensed K-12 reading teacher, an America Reads tutor, Reading Corps tutor and iReady reading instruction. Student progress is monitored through running record assessments (Fountas and Pinnell), Press and iReady.

The iReady Diagnostic Assessment has become our primary nationally normed source for achievement data in reading and math for students K-8. Fountas & Pinnell assessments are used now as a supplementary data source but are not administered to all K-2 students as they had been. I-Ready data is used along with MCAIII data to identify successes and gaps in learning and instruction. Both iReady and MCAIII assessments were administered in spring 2021 despite the distance learning disruption. end-of-year data for grade level proficiency monitoring was interrupted by the spring COVID pandemic distance learning event. It was not possible to administer F&P assessments effectively during distance learning.

The use of PRESS for all students not at grade level continues from Kindergarten. (The PRESS skills are assessed in Kindergarten a minimum of three times a year to ensure growth is made in specific decoding skills.) For those students requiring PRESS beyond Kindergarten, progress monitoring occur as recommended by PRESS.

2022 MCA Reading Results

GRADE				Partially	Does Not
		Exceeds	Meets	Meets	Meet
3	Count	4	14	5	11
	Percent	11.8%	41.2%	14.7%	32.4%
4	Count	5	19	5	12
	Percent	12.2%	46.3%	12.2%	29.3%
5	Count	9	14	10	8
	Percent	22.0%	34.1%	24.4%	20.6%
6	Count	5	19	8	11
	Percent	11.6%	44.2%	18.6%	26.6%
7	Count	7	13	8	8
	Percent	19.4%	36.1%	22.2%	22.2%
8	Count	11	9	6	10
	Percent	30.6%	25.0%	16.7%	27.8%
Total	Count	41	88	42	60
	Percent	17.7%	38.1%	18.2%	26.0%

Reading FRP

	Exceeds	Meets	Partially Meets	Does Not Meet
Count	8	25	19	35
Percent	9.2%	28.7%	21.8%	40.2%

	Exceeds	Meets	Partially Meets	Does Not Meet
Count	33	63	23	25
Percent	22.9%	43.8%	16.0%	17.4%

2022 MCA Math Results

GRADE		Exceeds	Meets	Partially Meets	Does Not Meet
3	Count	6	15	5	8
	Percent	17.6%	44.1%	14.7%	23.5%
4	Count	5	12	9	16
	Percent	11.9%	28.6%	21.4%	38.1%
5	Count	1	5	9	26
	Percent	2.4%	12.2%	22.0%	63.4%
6	Count	4	11	6	22
	Percent	9.3%	25.6%	14.0%	51.2%
7	Count	3	10	10	13
	Percent	8.3%	27.8%	27.8%	36.1%
8	Count	5	8	11	13
_	Percent	13.5%	21.6%	29.7%	35.1%
Total	Count	24	61	50	98
	Percent	10.3%	26.2%	21.5%	42.1%

Math FRP

	Exceeds	Meets	Partially Meets	Does Not Meet
Count	3	16	21	47
Percent	3.4%	18.8%	24.1%	54.0%

Math General Pop.

	Exceeds	Meets	Partially Meets	Does Not Meet
Count	21	45	29	51
Percent	14.4%	30.8%	19.9%	34.9%

Opportunities to address the achievement gap include our Tiers 1 & 2 level of support. All students are instructed in grade level content through rigorous core curriculum. Grades K-5 will be implementing EL Education K-5 Literacy curriculum, with supporting skills block and inquiry block. Grades 6-8 will continue using EL Education ELA curriculum.

All classroom teachers create community-based experiences for all students, helping to build background knowledge for all students, and therefore addressing a prior-knowledge gap.

Reading Corps, Press, Rewards and LLI are used as pull-out interventions outside of the core curriculum instructional time.

10. Professional Development and Instructional Practices

In 2021-22, returning fully to in-person learning and relieved of pandemic constraints on learning, the professional development focus was on addressing the pandemic interruptions to learning, especially in math and ELA. Continuing our Achievement Network partnership as part of strategic plan support, content cohorts of teachers met every other week to examine and refine effective practices and —1) in math instructional planning, preparation, and student work examination, and 2) in support and execution of best reading instruction practices aligned with the EL Ed. ELA Curriculum that centers student voice.

The other important professional development initiative was in the execution of learning expeditions at all grades K-8. This involved working with a coach from EL Education to evaluate and reflect on learning expeditions and consider revisions or improvements.

Social-Emotional and Academic Integrated Learning Practices

New City School uses Responsive Classroom and Developmental Designs practices to cultivate social and academic integration. Practices stemming from the principles below and coupled with Integrated Thematic Learning, Arts Integration, Differentiated Instruction, Balanced Literacy, and Inquiry/Discovery-based Learning have been foundational to the New City program.

Foundational principles from research (Responsive Classroom and Developmental Designs):

- 1. The social curriculum is as important as the academic curriculum.
- 2. How children learn is as important as what they learn.
- 3. The greatest cognitive growth occurs through social interaction.
- 4. There is a particular set of social skills that children need in order to be successful academically or socially.(Cooperation, Assertion, Responsibility, Empathy, Self-control)
- 5. Knowing the children we teach is as important as knowing the content we teach.
- 6. Knowing the parents of the children we teach is as important as knowing the children.
- 7. The positive interactions which adults in a school have with the children, their families, and each other, provides the school model for social excellence.

Developmental Designs practices are rooted in developmental theory and informed by years of educational experience. They support successful group and individual learning through active participatory lessons allowing students to construct, integrate, and retain knowledge. The practices maximize student readiness for learning and enhance students' abilities to make connections that lead to academic success. To promote academic and social learning, the staff use "work-share" structures to engage students in sharing progress with other students and parents/guardians. Once a month classroom representatives from each grade share learning

gained. By the end of the year, all students have shared the products and processes of their learning, casually and more formally through a portfolio process. Starting early in the year, all classrooms empower students to lead class morning meetings.

Long-term relationship-building is vitally important in connecting learners for productive work together. Relationships characterized by trust and risk-taking are proven to support student performance, encourage thinking, and engagement.

Social and Academic integration practices (CASEL, Developmental Designs, and Responsive Classroom), SIOP practices, the Teaching and Learning Cycle (with a Response to Intervention component), quality content area curricula, and other approaches suppport us in accomplishing our goal of quality instruction:

- a social and academic curriculum that is <u>developmentally geared</u> to our learners
- <u>personalized and differentiated instruction</u> that meets individual student learning needs
- a <u>constructivist</u> approach built on active, exploratory learning in areas of interest to students
- academic choices so that students participate in the design of their own learning
- <u>discovery-based</u> approaches to learning about materials and routines
- <u>inquiry-based</u> approaches to the content of both social and academic classroom experiences centered around a group of core <u>essential questions</u>
- an <u>integrated curriculum</u> that allows students to weave understanding from subject to subject, with a special focus on urban life, and other forms of community living
- an approach to building <u>relationships</u> that is based on social-emotional learning research
- a system of positive discipline that is based in respect, relevance, and realism
- a system of classroom and school <u>physical organization that supports learning</u> and relationship-building
- multiple, <u>balanced assessment</u> approaches (especially <u>formative assessments</u> that inform instruction and guide learners) in <u>an RtI framework</u> help us see students from multiple perspectives, and look for higher order skills involving application.

Arts Integration

Curriculum and instruction is designed around meeting the needs of individual children. Our intention is to teach children where they are at developmentally and in ways that, in groups and as individuals, they learn best. We deliver our instruction in many ways (logical, kinesthetic, visual, reflective, etc.) In order to address a wide variety of learning styles, preferences, and strengths. Sourced from Howard Gardner's Theory of Multiple Intelligences, and the work of Elliot Eisner, Columbia University Teachers College, the Arts Plus model, and many others, our curriculum will be arts-infused. Children need multiple doorways into learning, and the daily presence of storytelling, drawing, singing, poetry, and movement in our lessons will make it possible for every student to find the way in.

Every K-4 student received music instruction (instrumental and vocal) one period each week. Our annual music education partnership with MacPhail Center typically ends in spring "work-shares" that could not happen in spring 2021 due to COVID. 5th-8th students rotate through visual arts and theater in place of music.

Other Specialists/Program Offerings

Beginning in 5th grade, students take theater classes and begin to perform and write for the stage. Because students at New City get to know each other so well and are part of small class cohorts, theater is an ideal form for collaborative creativity and expression. The theater allows students to tackle relevant questions and topics. After a hugely successful first school musical theater performance of "Seussical Junior—the Musical" in spring of 2020, Covid made a follow-up musical impossible in 2020-21. But musical theater performances will resume as soon as it is possible to gather people.

Spanish language is taught in grades 6 through 8. This long-awaited program addition enables students to begin learning a second language before high school and enriches the cultural dimension of their learning middle school.

All middle school students participated in History Day, a multi-month research project culminating in a presentation or exhibit of historical research and analysis in support of a thesis. Students can compete at the regional, state, and national fairs.

Program Success Indicators

When students are engaged meaningfully, they are invested and apply effort. The strategies and programs mentioned above support student engagement and attendance, parent/teacher conferences attendance, a calm learning environment in which students care and are invested. In part because instructional strategies target both academic and social learning, we see students' self-regulatory and motivational skills transferring across the school day.

Proficiency rates that result from effective engagement, strong instruction, and a consistent learning environment indicate program success. Reading proficiency rates on MCAIII continue to exceed the state average—an indicator that the work teachers have done in implementing curriculum and the intervention supports in place are resulting in solid learning and growth.

Enrollment and attendance rates are also indicators of program success. Students' The all-school portfolio and Middle School work fair are culminating projects for the entire school year. These highlight our students' efforts and teachers' guidance in reaching the academic and social goals.

Staff satisfaction with work and retention rates are additional indicators of success. The Insight Survey from The New Teacher Project helps us monitor changes in teacher satisfaction and perception. This tool will give us a consistent measure of our success in developing and maintaining teacher talent. As teachers begin to benefit from a new teacher coaching team, steady support and professional growth, we expect to see rates of satisfaction on the survey increase according to our strategic plan.

11. Future Plans

Strategic Plan Implementation

New City School's strategic plan, the School Success Plan, was completed in spring of 2020. It is organized around three main areas of needed work as the school endeavors to:

1) raise proficiency rates school-wide in math and reading,

- 2) close the achievement gaps between Free and Reduced Lunch-eligible students and the general student population and
- 3) improve teacher satisfaction.

Work on three priority work areas began during the 2020-21 distance learning/pandemic year. Those three areas are:

- A. development of a high-functioning leadership team for the next phase of the school;
- B. support of teacher development, excellence, and success through professional development and coaching; and
- C. development of a well-articulated multi-tiered system of supports for students.

Though the demands of distance learning during the pandemic interrupted the roll-out of this strategic plan, substantial work was accomplished during 2021-22. Leadership work around communications, organizational structure, meetings and agendas, and operations took place and service to families and staff was enhanced. A Director of Teaching and Learning was hired as an addition to the leadership structure at NCS. This addition will coincide with the creation of a teacher coaching team and model that offers one-to-one support for teachers and cohort professional development (priority 2/B).

Expeditions: A first learning expedition was developed at every grade level K-8 during 2020-21 and was successfully implemented in 2021-22. The plan is to develop two or three such inquiry-driven learning expeditions at each grade level to address the majority of the social studies and science standards and, in some cases, to extend ELA module content locally. This model of deep hands-on inquiry anchored in local case studies has long been part of the vision of learning aimed at cultivating skill, knowledge, and a strong sense of agency in young citizens who, when they move on to high school and college, are ready to take knotty problems on because they have done so at New City.

Student Achievement

2021-22 Student Achievement goals are based on the five year contract Performance Framework with New City Charter's authorizer, Novation Education Opportunities (NEO), ending in 2024.

- I All Students Ready for School: At least 60-74% of all Kindergarten students will be proficient in Reading and Math as measured by the Reading and Math Readiness Assessments, based on Minnesota state standards.
- II All Students in Third Grade Achieving Grade Level Proficiency: The school's third grade proficiency rate meets or exceeds the state average by up to 10 percentage points AND/OR the school improves its proficiency rate by at least 10 percentage points from the baseline year.
- III Close the Achievement Gap Between Students: The school's high growth rate for students who did not score proficient the prior year meets or exceeds the state average by up to 10 percentage points AND/OR the school improves its proficiency rate by at least 10 percentage points from the baseline year.
- IV All Students Career and College Ready: The school's proficiency rate meets or exceeds the state average by up to 10 percentage points AND/OR the

school improves its proficiency rate by at least 10 percentage points from the baseline year.

Facility addition and new lease

New City School has entered into a new long-term lease with Grace Center for Community Life that includes a plan for construction of additional classroom spaces needed to fulfill New City's envisioned K-8 enrollment and program. Architect's drawings have been drafted and bidding is to take place in Fall of 2022 and is scheduled for completion by Fall 2023. The plan highlights the addition of middle school "houses" for grades 5-6 and 7-8, a flexible theater/maker space, a new welcoming entrance and reorganized outdoor recreation spaces.

12. Assessment Plan 2022-23

Students are assessed annually in grades 3 through 8 in math and reading on the Minnesota Comprehensive Assessments. Each fall (typically in September) the teaching staff analyzes the results to determine achievement peaks and valleys by grade and demographic categories. Based on the analysis, planning and decision-making regarding goals, curricula, staffing, intervention approaches, and professional development needs is done. This continuous improvement cycle moves the school and achievement forward.

2022-23 Assessment Plan (Subject to Change as needed)

Last update: 8/23/22

2022-23 Assessment Plan (Subject to Change as needed)

Last update: 8/27/22

<u>Grade</u>	Dates	Assessments* see below for explanation
Septe	mber	
KG	9/12/22-10/14/23	All students: Reading Readiness (Press; FP for readers) Math Readiness
1-5	9/12/22-9/30/23	All students: iReady Math Diagnostic
	9/12/22-9/30/23	All students: iReady Reading Diagnostic
6-8	9/12/21-9/30/21	All students: iReady Reading and Math Diagnostics
Decen	nber/January	
KG	11/29/22-1/13/23	Students <i>at/below</i> grade level reading:: FP; Reading Readiness (Press, FP); Math Readiness
1-2	11/29/22-1/13/23	Students <i>at/below</i> grade level reading: FP
3-5	11/29/22-1/13/23	Students at/below grade level reading: FP
Janua	ry	
KG-2	1/4/23-1/20/23	All students: iReady Math Diagnostic
3-8	1/4/23-1/20/23	All students: iReady Reading; iReady Math
3-5	12/6/22-1/13/23	Students at/below grade level reading: FP

February

1-2 2/7/23-2/21/23 All students: iReady Reading Diagnostic

February/March

**WIDA official dates TBD. These dates are not verifiable, and may change.

KG-8 2/21/23-3/17/23 ALL English Language Learners (ELL): Wida/Access

March

3-5 2/27/23-3/31/23 Students *above* grade level reading: FP

**MCA official dates TBD. These dates are not verifiable, and may change.

5 & 8 3/27/23-3/31/23 All Students: MCA III for Science

April/May

3-8	4/10/23-4/14/23	All students: MCA III for Reading
3-8	4/17/22-4/25/23	All students: MCA III for Math

3-5 4/10/22-5/19/23 Students *at/below* grade level reading: FP

** TBD: MCA testing make-ups scheduled as needed, and completed by 4/28/23 for Reading & Math; 5/5/23 for Science

May

KG 4/10/23-5/19/23 All students: Reading Readiness (Press, FP); Math Readine
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KG-8 5/1/23-5/5/23 All students: iReady Reading Diagnostic KG-8 5/8/23-5/12/23 All students: iReady Math Diagnostic

*Assessments:

Press: Pre/early reader benchmarks students on phonemic awareness, phonics, blends, etc.; one to one teacher administered.

Reading/Math Readiness: one to one teacher administered, teacher created KG required skills for MN standards mastery.

Fountas & Pinnell (FP): Reading benchmark for students' instructional reading level; one to one teacher administered for reading fluency, comprehension, running record.

iReady: Diagnostics benchmark students on a national norm and precisely identifies next level of instruction for teacher planning; administered by computer.

WIDA/Access: State required for English Language learners to monitor growth in English acquisition to determine eligibility for services for next academic year.

MCA III: State required, Minnesota Comprehensive Assessment

Reading: Grades 3-8; Total approximate hours = Gr 3-8 = 2.5-3.5 hours

Math: Grades 3-8; Total approximate hours: Gr 3 & 4 = 1.5-2 hours; Gr 5 & 6 = 1.5-2.5 hours;

Gr. 7 & 8 = 2-3 hours.

Science: Total approximate hours: Gr 5 & 8 1.5-2 hours

Explanation:

By carefully monitoring each student 3 times a year on benchmarked data, teachers can immediately change instruction to meet the needs of the students. In using a variety of assessments, including ongoing classroom assessments, we can triangulate the data to get a solid understanding of the student's progress, and what our next steps for instruction should be.

In connection to these assessments is the ongoing monitoring of progress in reaching the MN standards, and demonstrating the student's mastery of grade-level standards. MCAs provide a year to year growth pattern for each student, each subgroup of students, grade level trends, and the school trends. It tells the story of the long-term trends in multiple categories, giving the school information on the direction the school needs to take. MCAs inform parents of year to year progress of their child's proficiency level of MN state standards.

<u>Gifted and Talented</u> students will be identified based on a combination of standardized test scores (MCA, iReady, F&P), the CoGAT assessment (to be administered to all 2nd graders beginning 2020-21), parent and teacher recommendations, and student classroom performance. The Enrichment Coordinator" will coordinate the identification and service efforts and will be instrumental in supporting classroom teachers and/or providing services indicated in service plans made as a result of the assessment and recommendations for students who excel beyond grade level standards and curricula.